



CITY OF ST. PETERSBURG **FISCAL YEAR 2020 ADOPTED BUDGET**





OFFICE OF THE MAYOR

CITY OF ST. PETERSBURG

RICK KRISEMAN, MAYOR

October 1, 2019

Members of City Council and Fellow Citizens:

The city's annual budget development process is a balance between numerous priorities and limited resources. The budget process is designed to ensure our resources are being deployed along at least one of the city's four strategic pathways: Stewardship & Fiscal Responsibility; Innovation; Impactful Service; and Community Engagement. During the course of my administration, the city has developed a number of strategic initiatives including Sustainability & Resiliency and Health in All Policies. As these policies are implemented, they also become a guiding part of the annual budget process. The FY20 budget provides fiscal stewardship while striving to meet or even exceed the city's priorities and commitments.

The information in this memorandum and the accompanying budget document is the result of the prioritizations that are built into the budget process.

Strategic Investments and Funding Priorities

My priorities for FY20 are detailed below:

PUBLIC SAFETY

Providing for a safe community continues to be the city's highest priority, and the FY20 budget reflects my commitment to keeping our citizens safe. In fact, \$149.630 million (53.64%) of the FY20 General Fund budget will be invested in our Police and Fire Rescue Departments. All of the FY20 ad valorem revenue, an estimated \$135.149 million, will be used to fund Public Safety and it will cover 90.33% of public safety costs.

Police Department – As public safety is the highest priority of the city, \$115.106 million in the General Fund will be invested into the people, equipment, and programs that keep our community safe. The FY20 operating budget maintains operational integrity with existing programs, and provides increases for employee salaries, essential operating systems, equipment, and vehicle maintenance and replacement.

FY20 is the first year of a three-year plan to increase the department's sworn personnel from 562 to 600. The budget includes funding (\$1.549 million) for the addition of 13 full-time Police Officers and the resources needed to outfit them.

Fire/EMS – The FY20 budget includes a total investment of \$34.524 million in the General Fund and \$16.402 million in the Emergency Medical Services (EMS) Fund for the Fire Rescue Department. In addition to this amount, there is a transfer in the General Fund to the General Capital Improvement Fund (\$1.021 million) to fund the remaining amount needed to replace the Self-Contained Breathing Apparatuses (SCBA) that will be at the end of their useful life in FY20 and will need to be replaced (\$1.6 million). There is also funding included in the department's budget to replace the cascade filling system for the SCBAs (\$65,000). Within the EMS budget, funding is included for the addition of three Captains to provide for a new EMS Field Supervisor and \$480,000 for the replacement of two rescue vehicles.

SUSTAINABILITY & RESILIENCY

Continuing our commitment to sustainability and resiliency, in the FY20 budget there is approximately \$6.065 million of new funding citywide that is connected to these initiatives (\$4.940 million in Operating and \$1.125 million in CIP). This number is in addition to funding from prior years that will continue in FY20. Some of the items included on the operating side are an additional full-time sustainability coordinator who will provide needed bandwidth to work on Office of Sustainability & Resiliency initiatives, including working with the community and departments on tree canopy management, the purchase of 11 CNG trucks for Sanitation (\$3,651,360), funding for a solar co-op (\$75,000), a sustainable building ordinance guide (\$20,000), and a compassionate community investment in resilient communities (\$25,000). The Green Fleet Initiative was also taken into consideration where possible when developing the FY20 budget for vehicle and equipment replacement.

In addition to the \$6.065 million, administration is pleased to fund an additional \$2 million in energy efficiency projects. This funding is available from the prior year surplus due to the city's good fiscal stewardship. The projects will be prioritized by greatest need and return on investment across city facilities. Not only will these projects count towards our energy efficiency, 100% Clean Energy, and greenhouse gas reduction goals, they may also include some of the traditionally penny funded projects not included in the Penny 4 Plan that are now on the unfunded penny projects list.

PUBLIC WORKS

The FY20 budget expands on our on-going commitment to the city's infrastructure including the needs of the water, wastewater, and stormwater systems. The continued implementation of the Consent Order, recommendations from the management and annual rate studies, and best practices/industry standards from the APWA accreditation process were all taken into account during the development of the budget. This budget balances the many needs of our utility systems with the resources available. The Water Resources Operating Fund budget of \$163.934 million includes 15 new full-time positions, 11 of which are being added to replace services currently performed by contractors or outside staffing companies. The Stormwater Utility Operating Fund budget of \$20.234 million includes an addition of 12 full-time positions, an increase in the transfer to the capital improvements fund for capital projects, and the purchase of needed equipment. This budget continues to reflect our unwavering commitment to improving our infrastructure and preparing our city for the future.

AFFORDABLE HOUSING

Another city priority shared by both Administration and City Council is the housing affordability issue. This issue is complex and will need to be addressed through many initiatives. The City has created a comprehensive 10-year strategy to increase the supply of affordable and market rate multi-family housing, affordable single-family housing and accessory dwelling units. The plan establishes a goal of assisting approximately 7,000 households with housing. The City intends to achieve this goal through incentives in the land development regulations, additional funding and the use of City owned land. Plan implementation and monitoring will begin in January 2020 and new tools and programs may be added as opportunities arise to achieve our goals.

There are two projects in the FY20 CIP that are dedicated to affordable housing initiatives. In the Housing Capital Improvement Fund, there is \$250,000 provided to assist affordable/workforce housing programs. There is also a new investment of \$1.750 million in penny funding for affordable housing land acquisition.

OUTREACH AND PREVENTION

Urban Affairs – In FY20, reflecting continued commitment to our city's at-risk youth, \$675,000 is again budgeted for intervention and prevention through the Cohort of Champions and My Brother's and Sister's Keeper (MBSK) programming. Additional Urban Affairs focused investments, aimed at opportunity creation, include \$35,000 for 2020 Administrative Funding, \$50,000 for the Tampa Bay Black Business Investment Corporation (TBBBIC), \$50,000 for the STEP program, and \$30,000 for 2020 Wrap-Around Services. As in FY19, resources are programmed in FY20 to fund a LGBTQ Liaison within the Mayor's Office in order to maintain our commitment to equity for the LGBTQ community and our perfect score in the Human Rights Campaign's Municipal Equality Index.

Homelessness & Social Action Funding – The ability to provide resources for homelessness, especially as it relates to homeless youth and families, continues to be a shared priority. In FY20, there is funding for rapid rehousing at \$300,000. This continues our progress toward ending homelessness for our children, the most vulnerable of this population. The FY20 budget includes a total of \$583,800 in Social Action Funding, an increase of \$30,000 over last year. The FY20 budget maintains prior year funding levels for Safe Harbor (\$150,000), Pinellas Hope (\$100,000), St. Vincent DePaul (\$148,633), Neighborly Care Network (Meals on Wheels) (\$50,000), Pinellas Homeless Leadership Board (\$25,000) and West Care (\$150,000).

Youth Employment Programming – The FY20 budget maintains the investments in the Year-Round Youth Employment program (\$400,000), both after school and summer, and the Workforce Readiness program (\$35,000).

CITY DEVELOPMENT

City Development Administration – Another of my top priorities and one that is shared with City Council is the Vision 2050 study. Vision 2050 will be a community-wide strategic visioning and planning endeavor about the future of our city, focusing on key themes of city growth and development. To continue our long view of the city we have programmed an additional \$350,000 for the Vision 2050 study in FY20. When the prior year investments are added a total of \$600,000 will be available for this important initiative.

The budget will continue to provide funding for strategic initiatives such as the Grow Smarter Economic and Workforce Development Incentives Program (\$250,000), Neighborhood Commercial Fund (\$175,000), Independent Corridor (Storefront Conservation) Fund (\$175,000), Economic Development Corporation (\$100,000), and the Greenhouse (\$96,000). Other investments maintained in our FY20 budget include \$220,000 for our four Main Street business organizations and \$80,000 for our Qualified Target Industry Commitments. Additionally, the FY20 budget includes \$100,000 to continue the very successful Rebates for Residential Rehab (RRR) program, keeping the total investment at \$200,000 when adding in remaining prior year investments.

The St. Pete Pier™ is currently being reconstructed with both the Pier and Pier Uplands being developed into the new St Pete Pier™ District. In the spring of 2020, we will see the public grand opening of the St. Pete Pier™.

ARTS AND CULTURE

The FY20 budget includes \$405,000, for the city's Arts Grants Program. This is an increase of \$50,000 over last year's adopted budget and is the highest amount ever budgeted for this program. The budget also contains \$250,000 for the St. Petersburg Museum of History. This funding meets our commitment for the third year of a four-year agreement with the museum to participate in the funding effort for museum renovations.

FISCAL STEWARDSHIP

Fiscal stewardship not only means that we are funding our priorities, but we are also setting aside resources for future use and strengthening our fiscal position.

Economic Stability Fund – An investment of \$500,000 in our reserves is again planned for FY20. When the proposed FY20 contribution of \$500,000 to the Economic Stability Fund is combined with contributions from previous fiscal years (FY15-19), a total of \$3.5 million will have been invested in the financial stability of our city during my administration.

Technology and Infrastructure Fund Replenishment – The budget includes a contribution to the Technology and Infrastructure Fund of \$379,056 to provide for future acquisition of hardware and software citywide.

Together, the contributions from the two funds equals a total budgeted investment in our general fund reserves of \$879,056 in FY20.

INVESTMENT IN OUR PEOPLE

Salary Increase – In each of my previous budgets (FY15 - FY19), we provided salary increases for the men and women whose hard work, talent, and expertise make our city great. The FY20 budget includes the resources to provide the agreed upon salary increases for our various collective bargaining units as well as for employees not covered by a collective bargaining unit and the estimated resources needed for those collective bargaining units under negotiation.

I look forward to our continued efforts to make St. Petersburg a city where the sun shines on all who come to live, work, and play. I believe the FY20 budget reflects our priorities and builds upon the successes we have secured over the last five years.

Sincerely,



Rick Kriseman
Mayor

cc: Dr. Kanika Tomalin, Deputy Mayor
Tom Greene, Assistant City Administrator
Jacqueline Kovilaritch, City Attorney
Chandrasa Srinivasa, City Clerk

CITY OF ST. PETERSBURG

OPERATING BUDGET & CAPITAL IMPROVEMENT PROGRAM FISCAL YEAR 2020

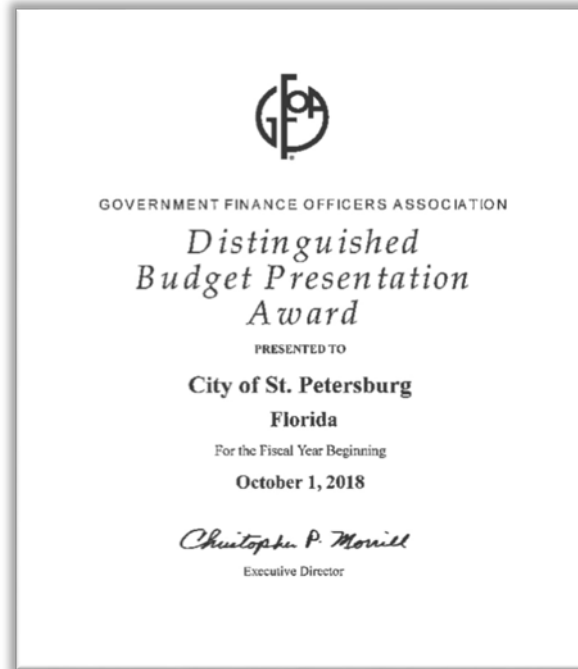
OCTOBER 1, 2019 – SEPTEMBER 30, 2020

Rick Kriseman, Mayor

Charlie Gerdes	Council Chair, District 1
Ed Montanari	Council Vice-Chair, District 3
Gina Driscoll	Council Member, District 6
Amy Foster	Council Member, District 8
Brandi Gabbard	Council Member, District 2
Steve Kornell	Council Member, District 5
Darden Rice	Council Member, District 4
Lisa Wheeler-Bowman	Council Member, District 7

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of St. Petersburg, Florida, for its Annual Budget for the fiscal year beginning October 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



The Budget and Management Department prepares the Mayor's budget with the assistance of city department directors and their budget liaisons. Budget workshop sessions with the Mayor, City Council, organization staff, and members of the community help the department assess key strategic initiatives that drive the budget decision-making process. As well, the department prepares short and long-range revenue and expenditure forecasts, analyzes economic trends, and monitors current fiscal operations.

- Budget Director: Liz Makofske
- Budget Manager: Jim Chism
- CIP Coordinator, Budget Analyst III: Stacey McKee
- Revenue Coordinator, Budget Analyst III: Lance Stanford
- Budget Analyst I: Christopher Griffin
- Budget Analyst I: Margaret Wahl
- Administrative Assistant: Patricia Peña

The staff of the Budget and Management Department extends its sincere appreciation to the citizens, elected officials, executive managers, and all city departments and their respective staff for their input, assistance, and continued support in preparing the city's annual budget.

This publication can be made available upon request in alternative formats, such as, Braille, large print, audiotope, or computer disk. Requests can be made by calling 727-893-7345 (Voice), 711 for the Florida Relay Service, or email the ADA Coordinator at lendel.bright@stpete.org. Please allow 72 hours for your request to be processed.

City of St. Petersburg
FY20
Operating and CIP Budget
Table of Contents

Executive Summary

Introduction – Our Vision, Our Budget.....	1
Applying the Vision to the Fiscal Year 2020 Budget	1
Long-Range Strategic Plan.....	2
Key Strategic Initiatives or Drivers for Developing the Fiscal Year 2020 Budget.....	4
Key Long-term Strategic Initiatives or Drivers	5
Local Economic Drivers	8
Permitting Activity	9
Fiscal Year 2020 Budget Adoption Process	10
Fiscal Year 2020 Adopted Budget	13
General Fund Overview.....	15
Personnel Overview	18
Enterprise Funds Overview.....	21
General Fund Subsidies or Advances.....	23
Capital Improvement Program	24
Dependent Districts.....	26
Fund Structure.....	27
Fund Relationship	28
Basis of Accounting	29
At-a-Glance – City of St. Petersburg, Florida.....	30
Civic, Cultural, and Recreational	32

Fiscal Policies.....	34
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Position Summary

Citywide Organizational Chart	50
General Operating Fund.....	51
Non-General Operating Funds.....	52

Revenue Highlights

Total Operating Revenue.....	53
General Fund Revenues.....	54
Taxable Value and Ad Valorem Taxes.....	56
Utility Taxes.....	57
Franchise Fees	58
State Half-Cent Sales Tax.....	59
Communications Service Tax.....	60
Local Option Gas Tax.....	61
Enterprise Fund Revenues.....	62
Water Resources Operating Fund	62
Sanitation Operating Fund	63
Stormwater Utility Operating Fund	64

Fund Budget Summary

FY20 Millage Calculation	65
Fund Balance Summary	66
General Fund (0001)	68
Preservation Reserve (0002)	71
Economic Stability (0008)	72
Health Facilities Authority (0051)	73
Emergency Medical Services (1009)	74
Local Housing Assistance (1019)	76
Parking Revenue (1021)	77
Law Enforcement (1023)	79
School Crossing Guard (1025)	80
Weeki Wachee (1041)	81
Pro Sports Facility (1051)	82
South St. Petersburg Redevelopment District (1104)	83
Downtown Redevelopment District (1105)	85
Bayboro Harbor Tax Increment District (1106)	87
Intown West Tax Increment District (1107)	88
Assessments Revenue (1108)	89
Community Development Block Grant (1111)	90
Emergency Solutions Grant (1112)	91
Home Program (1113)	92
Neighborhood Stabilization Program (1114)	93
Miscellaneous Donation (1115)	94
Community Housing Donation (1117)	95
Building Permit Special Revenue (1151)	96
Mahaffey Theater Operating (1201)	97
Pier Operating (1203)	98
Coliseum Operating (1205)	100
Sunken Gardens (1207)	101
Tropicana Field (1208)	103
Local Law Enforcement State Trust (1601)	104
Federal Justice Forfeiture (1602)	105
Federal Treasury Forfeiture (1603)	106
Police Grant (1702)	107
Arts in Public Places (1901)	108
Water Resources (4001)	109
Water Cost Stabilization (4005)	111
Water Equipment Replacement (4007)	112
Stormwater Utility Operating (4011)	113
Stormwater Equipment Replacement (4017)	115
Sanitation Operating (4021)	116
Sanitation Equipment Replacement (4027)	118
Airport Operating (4031)	119
Marina Operating (4041)	121
Golf Course Operating (4061)	123
Jamestown Complex (4081)	125

Port Operating (4091).....	126
Fleet Management (5001)	127
Equipment Replacement (5002)	129
Municipal Office Buildings (5005).....	130
Technology Services (5011)	132
Technology and Infrastructure (5019)	134
Supply Management (5031)	135
Health Insurance (5121).....	136
Life Insurance (5123).....	137
General Liabilities Claims (5125)	138
Commercial Insurance (5127)	139
Workers' Compensation (5129)	140
Billing and Collections (5201).....	141

Debt Service

Debt Service Overview	143
Debt Service Forecast	143
Combined Total Debt Requirements by Fiscal Year.....	144
JP Morgan Chase Revenue Notes (2010).....	145
Banc of America Notes Debt Service (2013).....	146
BB&T Notes (2014)	147
Banc of America Leasing & Capital LLC (2017)	148
TD Bank, N.A. (2018)	149
Sports Facility Sales Tax Debt (2027)	150
Public Service Tax Debt Service (2030)	151
Water Resources Debt (4002)	152
Stormwater Debt Service (4012)	153
Sanitation Debt Service (4022)	154

City Development Administration

City Development Administration Summary	155
City Development Administration.....	157
Economic and Workforce Development	159
Enterprise Facilities	162
Planning and Development Services.....	172
Real Estate and Property Management.....	177
Transportation and Parking Management.....	180

General Government

General Government Administration Summary	184
Billing and Collections	186
Budget and Management	189
City Clerk	192
City Council.....	196
Finance	198
Human Resources	202
Legal	211
Marketing	213

Mayor's Office.....	216
Office of the City Auditor.....	220
Procurement and Supply Management.....	222
Technology Services	226

Leisure Services Administration

Leisure Services Administration Summary.....	230
Golf Courses	232
Leisure Services Administration	235
Library	237
Parks and Recreation	240

Neighborhood Affairs Administration

Neighborhood Affairs Administration Summary.....	247
Codes Compliance	249
Community Services	252
Housing and Community Development.....	255
Neighborhood Affairs Administration.....	262
Sanitation	264

Public Safety

Public Safety Administration Summary	269
Fire Rescue.....	271
Police	276

Public Works Administration

Public Works Administration Summary.....	283
Engineering and Capital Improvements	285
Fleet Management	290
Public Works Administration	293
Stormwater, Pavement and Traffic Operations	295
Water Resources	301

FY20 Capital Improvement Program (CIP)

Overview

Introduction to Capital Improvement Program (CIP)	305
CIP Project Type Descriptions	306

Summary

Summary of All CIP Funds 2020-2024	307
Summary by Fund	309
Operating Budget Impacts by Fund.....	312

Housing and General Funds

Housing Capital Improvement (3000)	315
General Capital Improvement (3001).....	317

Penny Funds

Penny for Pinellas Round 3 Planning Strategy	321
Penny for Pinellas Round 4 Planning Strategy	322
Public Safety Capital Improvement (Fund 3025)	323
Citywide Infrastructure Capital Improvement (Fund 3027)	326
Recreation and Culture Capital Improvement (Fund 3029).....	330
City Facilities Capital Improvement (Fund 3031)	334
Original Penny 3 Project List 2010-2020.....	336
Penny 4 Representative Project List 2020-2030	338

Enterprise Funds

Downtown Parking Capital Improvements (Fund 3073)	340
Tropicana Field Capital Projects (Fund 3081)	342
Water Resources Capital Projects (Fund 4003).....	344
Stormwater Drainage Capital Projects (Fund 4013).....	360
Airport Capital Projects (Fund 4033)	363
Marina Capital Improvements (Fund 4043)	365
Golf Course Capital Projects (Fund 4063)	367
Port Capital Improvement (Fund 4093).....	369

Other Funds

Bicycle/Pedestrian Safety Improvements (Fund 3004)	371
Tax Increment Financing Capital Improvement (Fund 3005)	373
Weeki Wachee Capital Improvement (Fund 3041)	375
Multimodal Impact Fees Capital Improvement (Fund 3071)	377

Appendices

A. Ordinance	380
B. Glossary	390
C. Fund Descriptions.....	394

Fiscal Year 2020 Operating and Capital Improvement Program Executive Summary

Our Vision, Our Budget

The FY20 budget continues to advance us towards our vision by maintaining and building upon the investments we made in the five previous fiscal year budgets (FY15-FY19).

Applying the Vision to the Fiscal Year 2020 Budget



For the FY20 budget building process, our goal, as in the prior fiscal year, was to produce a values-based budget that balances competing investment requests and efficiently allocates limited city resources advancing us down our strategic pathways toward the city's vision of opportunity for all. The budget process is designed to ensure our resources are being deployed along at least one of the city's four strategic pathways: Stewardship & Fiscal Responsibility, Innovation, Impactful Service, and Community Engagement. To accomplish this goal the administration asked departments to review their services and/or functions provided to our residents and to present budget proposals that would evaluate their operations and ensure that our resources are being invested in the highest priority programs or services that will advance our vision. Additionally, departments were asked, to the extent possible, to find offsets for any newly requested expenditures. The administration reviewed and discussed these budget proposals with each department and many of the proposals are included in the FY20 Adopted Budget. The city has also developed a number of strategic initiatives including Sustainability, Resiliency, and Health in All Policies during the current administration. As these policies are implemented, they also become a guiding part of the annual budget process. The FY20 budget provides fiscal stewardship while striving to meet or exceed the city's priorities and commitments.

Long-Range Strategic Plan

As a prelude to the annual budget process, a review and update of the strategic plan has occurred each year since the initial strategic pathway plan adoption in fiscal year 2015. Each department is asked to complete an inventory of services provided, review performance measures, and provide a three to five-year forecast of their challenges and opportunities. This review is designed to ensure that the resulting plan is consistent with City Council and the Mayor's goals and objectives and is the basis by which the city's resources are allocated.

In addition to meetings with administration, departments, and city council, citizens have the opportunity through a budget open house and the two budget public hearings to share their priorities and concerns. The budget is a citywide effort to ensure that our funding priorities are aligned with the vision, strategic pathways, and values outlined on the previous page.

The following information presents the city's goals, achievements, and objectives within the framework of the strategies developed through the city's long-range planning initiative. Departmental goals, achievements, and objectives and how those relate to the overall city long range planning are included on each department's page. The performance measures and objectives listed on these pages are designed to measure the progress the city makes toward accomplishing our vision.

	2020 Budget	2021	2022 Assumptions	2023	2024
REVENUES					
Operating Revenue					
Property Taxes	9.49%	6.00%	6.00%	6.00%	6.00%
Other Taxes	1.55%	0.00%	0.80%	0.80%	0.80%
Intergovernmental	-0.85%	1.19%	1.25%	1.16%	1.16%
Interfund Transfers	7.53%	0.68%	1.36%	1.37%	1.38%
Charges for Services	1.41%	1.50%	1.50%	1.50%	1.50%
Miscellaneous	8.92%	(0.42%)	(7.94%)	0.63%	0.72%

Requirement assumptions for the General Fund are based on known changes in union contracts, estimated changes in future costs for benefits, services, and commodities, and scheduled debt service and required transfers to reserves and capital improvement funds.

	2020 Budget	2021	2022 Assumptions	2023	2024
REQUIREMENTS					
Salaries	3.41%	5.56%	5.78%	4.73%	4.73%
Services/Commodities	7.20%	7.00%	6.00%	6.00%	6.00%
Grants & Aid	(14.06%)	6.63%	4.00%	4.00%	4.00%
Capital Outlay	41.03%	0.00%	0.00%	0.00%	0.00%
Transfers (Debt, CIP, Reserves)	14.51%		Schedule*		

*Amount transferred each year will vary based on required debt service payments, CIP projects, and the amount needed to maintain the fund balance target.

Based on the assumption for each of the forecasted years, the General Fund will be balanced and meet the fund balance target set by the city's Fiscal Policies. The line item entitled, *Budget Change Needed*, is the amount needed to balance each year and could come from increased revenue or expenditure reductions. As an illustration of how this gap is reduced each year the closer we get to it, last year the FY2021 gap was projected to be \$14.003 million, and now it is projected to be \$8.828 million. These proposals will be reviewed with departments and administration and are designed to encourage efficiencies and a responsible budget that aligns with the values, strategic pathways, and vision.

	2020 Budget	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast
REVENUES					
Millage	6.7550	6.7550	6.7550	6.7550	6.7550
Operating Revenue					
Property Taxes	\$135,400	\$143,524	\$152,135	\$161,264	\$170,939
Other Taxes	60,944	60,944	61,433	61,926	62,425
Intergovernmental	33,488	33,886	34,311	34,710	35,114
Interfund Transfers	29,787	29,989	30,397	30,814	31,239
Charges for Services	13,042	13,238	13,436	13,638	13,842
Miscellaneous	6,314	6,287	5,788	5,825	5,867
Total Operating Revenue	\$278,975	\$287,868	\$297,501	\$308,176	\$319,426
REQUIREMENTS					
Salaries	\$187,374	\$197,795	\$209,236	\$219,122	\$229,481
Services / Commodities	58,932	63,057	66,841	70,851	75,102
Grants & Aid	5,277	5,627	5,852	6,086	6,330
Capital Outlay	1,375	1,375	1,375	1,375	1,375
Debt Service	3,797	3,506	3,099	3,014	2,310
Transfers	18,625	22,736	23,499	23,699	23,909
Reserves	500	500	500	500	500
Contingency	3,095	2,100	1,000	1,000	1,000
SUBTOTAL	278,975	296,697	311,401	325,647	340,006
<i>Budget Change Needed</i>	0	(8,828)	(13,899)	(17,471)	(20,580)
Total Requirements	\$278,975	\$287,868	\$297,501	\$308,176	\$319,426

Key Strategic Initiatives or Drivers for Developing the Fiscal Year 2020 Budget

Many of the strategic initiatives for developing the FY20 budget are outlined in the Mayor's cover memorandum at the beginning of this document. Some additional initiatives and drivers are highlighted below.

Public Safety

Public Safety (Police and Fire Rescue Departments) continue to be a top priority for the city. Within the Fiscal Year 2020 General Fund budget, Public Safety represents 53.64% of the total investment or \$149.630 million with the Police Department making up \$115.106 million and the Fire Rescue Department making up \$34.524 million.

Fiscal Year 2020 is the first year of a three-year plan to increase the Police Department's sworn personnel from 562 to 600. \$1.549 million is included in the budget for 13 full-time Police Officers and the resources needed to equip them. For Fire Rescue, there is funding for the replacement of the department's Self-Contained Breathing Apparatus (SCBA) that will be at the end of their useful life (\$1.6 million) and the cascade filling system for the SCBAs (\$65,000). Also, in the FY20 Emergency Medical Services (EMS) budget we will see the addition mid-year of three full-time Captains to provide for a new EMS Field Supervisor and the replacement of two rescue vehicles. Included in the FY20 CIP Plan is the replacement of two engines and the purchase of a net new engine dedicated to Station 2 (west-end).

Affordable Housing

A significant number of households in the City of St. Petersburg are burdened by the cost of housing. As a result, the Mayor and City Council have identified increased housing opportunities as a priority. To achieve this goal, the city created a comprehensive 10-year strategy to increase the supply of affordable and market rate multi-family housing, affordable single-family housing and accessory dwelling units. The plan establishes a goal of assisting approximately 7,000 households with housing. The city intends to achieve this goal through incentives in the land development regulations, additional funding and the use of city owned land.

Key elements of the plan include:

- Subsidize the creation and preservation of 2,400 affordable multi-family dwelling units
- Encourage the construction of 300 accessory dwelling units
- Provide 150 buildable lots for the construction of affordable single-family housing
- Provide down payment assistance to 500 first time homebuyers
- Enable 3,200 low- and moderate-income homeowners to remain in their homes through rehab and improvement programs
- Increase the supply of market rate, multi-family housing through new and expanded zoning categories permitting higher densities

Plan implementation and monitoring will begin in January of 2020 and new tools and programs may be added as opportunities arise to achieve our goals.

Water Resources

Continued efforts of increasing the capacity and reliability of the city's water, wastewater, and reclaimed water systems, which includes both continued implementation of the Consent Order and recommendations from the management study conducted during FY17, are evident in both the FY20 operating and CIP budgets. The Water Resource Operating Fund budget for FY20 is \$163.934 million and increased 6.06% over the FY19 Adopted Budget. Included in the FY20 operating budget is a transfer from the Water Resources Operating Fund to the Water Resources Capital Improvement Fund. The total transfer in FY20 will be \$18.482 million and is part of the overall plan to achieve a 50/50 cash to debt funding ratio of the capital program by FY22. In FY20, the Water Resources Capital Improvement Fund budget is \$86.463 million.

Stormwater

The Stormwater Utility Operating Fund implemented the Tiered Rate Billing Structure Program which was adopted by City Council for implementation on October 1, 2019. Prior to adoption, all single-family residential parcels (SFRP's) were charged a flat fee, and all non-single-family residential parcels (Non-SFRP's) were charged based on the square footage of their property's impervious surface area, or area that does not allow water to seep into the ground. The new rate structure changes the SFRP's from a flat fee to a tiered rate based on impervious surface area. It is also built on the FY20 revenue requirements and will distribute the 9.09% revenue increase required for the FY20 Stormwater Utility Operating Fund.

The Tiered Rate Billing Structure program is revenue neutral, meaning the City did not modify the rate structure to receive additional revenues through this new fee structure, but it allowed for the distribution of costs to SFRP's to be based on the amount of square feet of impervious surface area on their property. This provides for a property's fee to more accurately reflect its impact to the City Stormwater System. The study also updated the impervious area for Non-SFRP's, which had not been updated in over twenty years. These new updates provided for additional revenues identified in overall citywide impervious surface area measurements. Properties will continue to be reevaluated with any permit issued that would impact the impervious surface area measurement of that property and be updated on a regular basis.

Salaries & Benefits

As more fully discussed in the Personnel Overview section later in this summary, the cost of providing salaries and benefits continues to drive budgetary considerations. In FY20, the citywide cost of salaries and benefits is \$298.158 million or 46.53% of the total operating budget of \$640.799 million. In the General Fund, salaries and wages are \$187.374 million or 67.17% of the \$278.975 million total budget. These amounts are understated as the labor agreements associated with employees in the Police and Fire Rescue Departments were still under negotiations when the FY20 budget was adopted. The estimated resources needed to provide salary increases for these two unions is included in the General Fund Contingency.

Key Long-Term Strategic Initiatives or Drivers

Invest in Reserves

The investment into the city's reserves totals \$500,000 in FY20, the same as in the prior four years (FY16-FY19). This transfer to the Economic Stability Fund ensures the city moves further along the strategic pathway of Stewardship and Fiscal Responsibility by maintaining sound reserves and a strong credit rating.

Technology Fund Replenishment – The FY20 budget continues to include citywide departmental charges that fund a contribution to the Technology and Infrastructure Fund. The FY20 amount is \$379,056. The goal of this charge is to grow the fund balance of the Technology and Infrastructure Fund to better position the city to keep up with future technology needs.

Citywide Infrastructure

The investment in infrastructure throughout the city continues to be a major driver of both the city's operating and CIP budgets. As mentioned in the previous section, the city has invested heavily in Water Resources infrastructure and will continue to do so in the future. The city, while originally developed in the 1920's has undergone various stages of redevelopment, and the FY20 budget year begins prioritizing the planning and replacement of these systems with a focus on resilience and sustainability.

Over the next few fiscal years, we will be implementing recommendations from the Integrated Water/Waste Water Master Plan, Stormwater Master Plan, and developing a citywide needs inventory of systems such as facilities, roadways, seawalls, and bridges. These needs assessments will outline the requirements for future year funding commitments to strategically replace and upgrade infrastructure essential to the services provided to our residents.

Penny for Pinellas funds are a major revenue source for the city's CIP budget and the new Penny Round 4 starts during FY20. The Penny 4 Plan allocation of funding is different from previous penny rounds and reflects the current/future infrastructure needs of the city. The majority of Penny 4 funding will be invested in core infrastructure improvements including underground wastewater infrastructure (\$9M a year), streets and roads, bridges, seawalls, sidewalks, and neighborhood enhancements.

Agreement with Pinellas County regarding Penny for Pinellas Funding

The city entered into an amended and restated agreement with Pinellas County with respect to mutually beneficial projects to be funded by the one percent local option sales surtax known as the "Penny for Pinellas." The shared investments span a series of fiscal years from FY16– FY20 and are anticipated to provide the city with a total of \$28.2 million in project funding. These investments are budgeted in our Capital Improvement Plan and the projects include the following:

FY16 - \$1,700,000 to be used to install missing sidewalk segments along county roads within city limits. (In November 2018, \$1,077,250 was moved from the sidewalk project to fund a new project 28th Street N Trail between Gandy Blvd and Roosevelt Blvd.)

FY16 - \$2,000,000 for the renovation of the existing units at the Jamestown complex.

FY17 - \$4,300,000 for West Central Avenue/CR150 (from Park Street to 58th Street) streetscape improvements to include but not limited to the installation of mast arm signalization at intersections.

FY20 - \$20,200,000 in additional funding for the construction of a new Police Headquarters Building.

Sustainability and Resiliency

Mayor Kriseman previously issued an executive order in which he outlined the city's sustainability core values as community collaboration and partnership, creativity and quality outcomes, cost effective economics, environmental stewardship, and leadership in innovation. These sustainability goals are aggressive and include net zero energy, zero waste, protection and enhancement of natural systems, promulgation of shade and green space, safe and efficient multimodal transportation networks, and a healthier community.

In April 2019, the city's Integrated Sustainability Action Plan (ISAP) was adopted to provide a blueprint to work on ambitious goals for a transition to 100% Clean Energy, environmental stewardship, resiliency, and racial justice while growing smart to have a thriving economy and quality of life for the residents of St. Pete. It is the first of its kind in the region and includes the first effort for a Clean Energy Roadmap.

The work across departments and programs initiated in recent years while the ISAP was being developed also positioned the city to be part of a 25-city assistance award through the Bloomberg American Cities Climate Challenge – announced in January 2019. The city is currently receiving that assistance through a funded Climate Adviser position, community micro-grants, and many technical resources committed through calendar year 2020.

Like other approved plans and city planning efforts, finalizing the ISAP is just the beginning of the work to engage the community, businesses, and city departments to implement actions to meet the city's ambitious targets. Implementation is an ongoing effort. The annual budget process and adopted budget should emphasize the current key priorities like energy efficiency, renewable energy, transportation options, and racial equity. With many competing priorities, financing, community collaboration's and additional grant or other assistance awards must also be leveraged.

For the FY20 budget, there is approximately \$6.065 million of new funding citywide that is connected to these initiatives (\$4.940 million in Operating and \$1.125 million in CIP). This number is in addition to funding from prior years that will continue in FY20. Specifically, in the Office of Sustainability and Resiliency, funding is included for a full-time Sustainability Coordinator to expand the office's bandwidth to work on tree canopy management, to develop a sustainable building ordinance guide, and to enhance community investment in resilient businesses and neighborhoods as well as renewable solar energy mainly through a solar co-op program.

BP Settlement Resources

During FY15, the city reached a settlement agreement with BP Exploration & Production, Inc., Transocean Ltd., (BP) with respect to the losses incurred during the April 20, 2010 Deepwater Horizon explosion in the Gulf of Mexico. The net proceeds from this settlement (\$6,477,796) were deposited in the General Fund. By design, these resources have been used as seed funding (one-time expenses) to advance many of the city's sustainability initiatives. A portion of these resources were appropriated during FY16 and FY17. The remaining balance of these resources was appropriated during FY18.

During FY16, BP resources funded the following strategic initiatives:

Bellows Research Vessel (city contribution)	\$250,000
Bike Share program	\$250,000
Seagrass Mitigation Bank (creation of)	\$426,250
Ferry Pilot Project (St. Petersburg ⇄ Tampa)	<u>\$350,000</u>
Total FY16 Appropriations	\$1,276,250

During FY17, BP resources were invested in the following strategic initiatives:

Sanitary Sewer Pipe Replacement	\$3,000,000
Tree Canopy Program	\$500,000
Renewable Energy Coop Project	\$375,000
Vulnerability Assessment	\$300,000
Sustainability Action Plan	\$250,000
Energy Efficiency Audit	\$250,000
Climate Action Plan	\$200,000
Tampa Bay Environmental Restoration	\$75,000
Central Chiller Plant Study	\$74,250
My Sistah's Place	<u>\$50,000</u>
Total FY17 Appropriations	\$5,074,250

The remaining available balance of the BP Settlement resources was \$127,296 and was appropriated to the Energy Efficiency Retrofits at City Facilities project during FY18. Additionally, the \$200,000 for the Climate Action Plan was reallocated to the Energy Efficiency Retrofits at City Facilities project. In FY19, the \$300,000 allocated to the Vulnerability Assessment was reallocated to the Integrated Sustainability Action Plan (\$25,000) and the Energy Efficiency Retrofits at City Facilities (\$275,000) projects. Since these resources were added to the General Fund balance in FY15, each time they are appropriated it equates to a planned use of fund balance.

Adherence to Fiscal Policies

The city's fiscal policies are a comprehensive series of fiscal policies that embody recognized financial management concepts. The policies were initially adopted in 1980 and have provided guidance on many budgetary decisions since their inception. These fiscal policies are intended to provide long-term fiscal stability for the city and outlast changes in administration, City Council, and city staff.

Annually, as part of the budget process, Administration reviews and evaluates the policies and may recommend modifications to them. During the FY20 budget process, there were no revisions recommended by Administration to the fiscal policies. The city's fiscal policies are found in the Fiscal Policies section of this document.

Local Economic Drivers

There are several characteristics of the local economy that drive the city's budget. Annual changes to these drivers have an effect on the city's current fiscal year budget process while long-term changes affect the city's long-range strategic plan. This section will briefly discuss them.

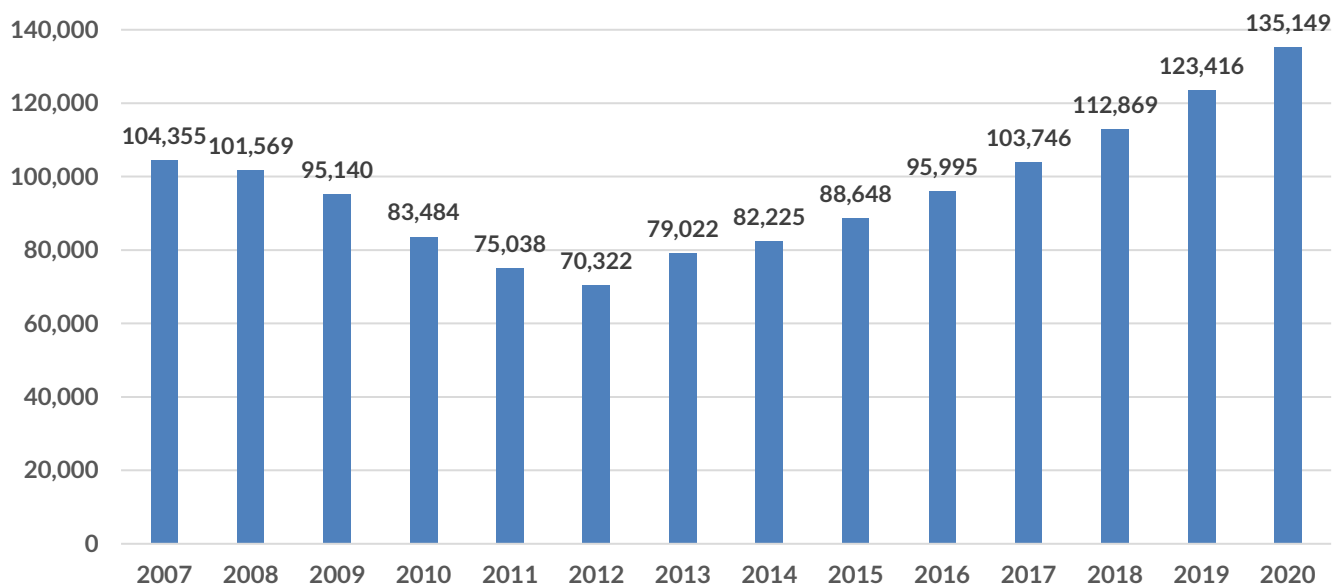
Ad Valorem Revenues and Property Values

For Fiscal Year 2020 the city saw gross taxable property value increase by 9.64% to \$20.841 billion from \$19.009 billion in Fiscal Year 2019. The increase in property values will generate an additional \$11.733 million in ad valorem revenue from \$123.416 million in FY19 to \$135.149 million in FY20.

Fiscal Year 2020 is the seventh year in a row where gross taxable property values have increased. As illustrated in the following charts, from Fiscal Year 2008 to Fiscal Year 2012 the city experienced significant loss of ad valorem revenue due to the decline in property values during the great recession. It should be noted that the increase in ad valorem revenue in FY13 was associated with an increase in millage rate rather than an increase in underlying property values.

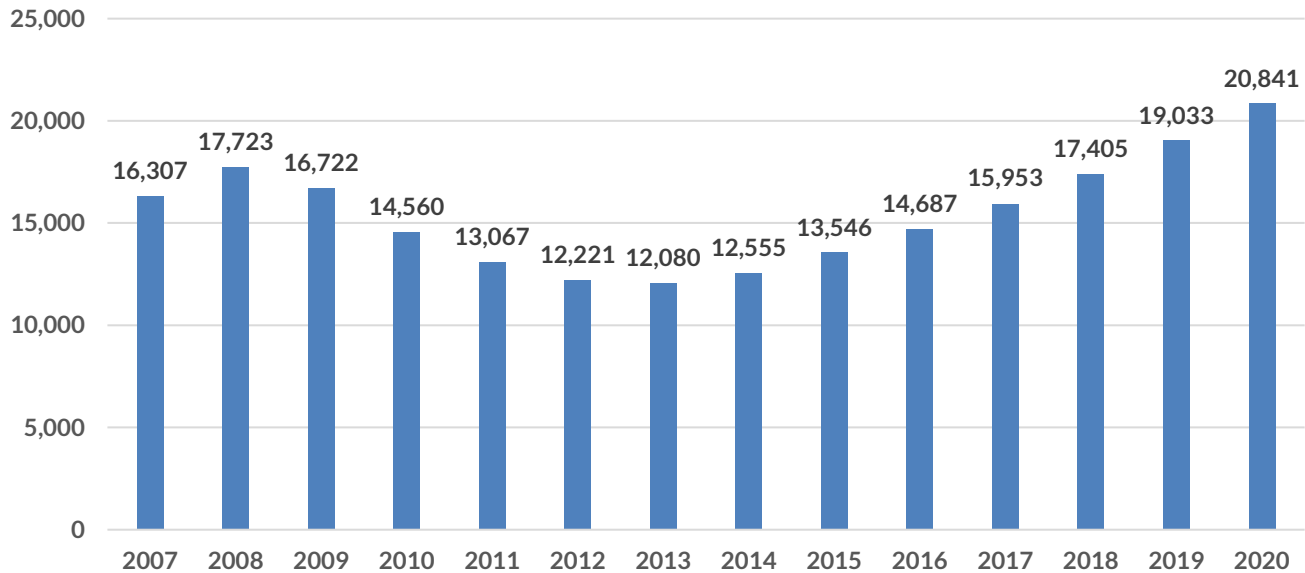
In FY07, the city collected \$104.355 million in ad valorem revenue and in FY12 the city collected \$70.322 million for a net reduction of \$34.033 million from the pre-recession high to the trough of the recession. FY18 was the first year since the pre-recession high in FY07 that property values were higher.

Property Tax Revenue ('000's omitted)



Gross property value within the city continues to improve. Much of the recovery in property values is attributed to the diversity of our tax base. For example, \$1.139 billion or 5.47% of the city's taxable value comes from tangible personal property such as equipment owned by businesses. Additionally, for Fiscal Year 2020 the City of St. Petersburg added \$416.671 million in new property value to the tax rolls.

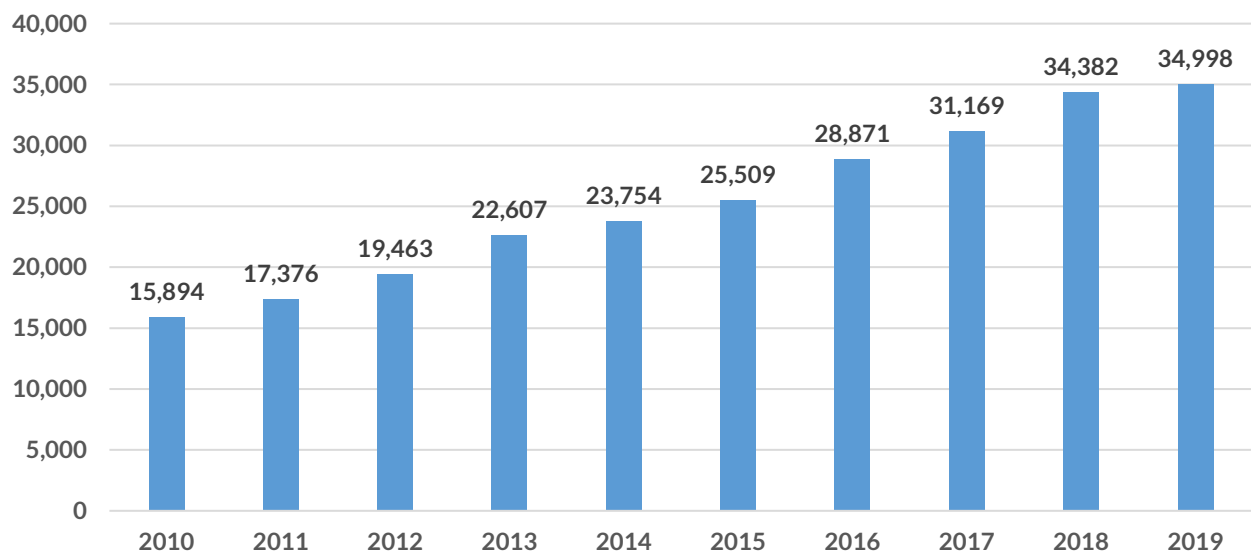
Gross Taxable Value (millions)



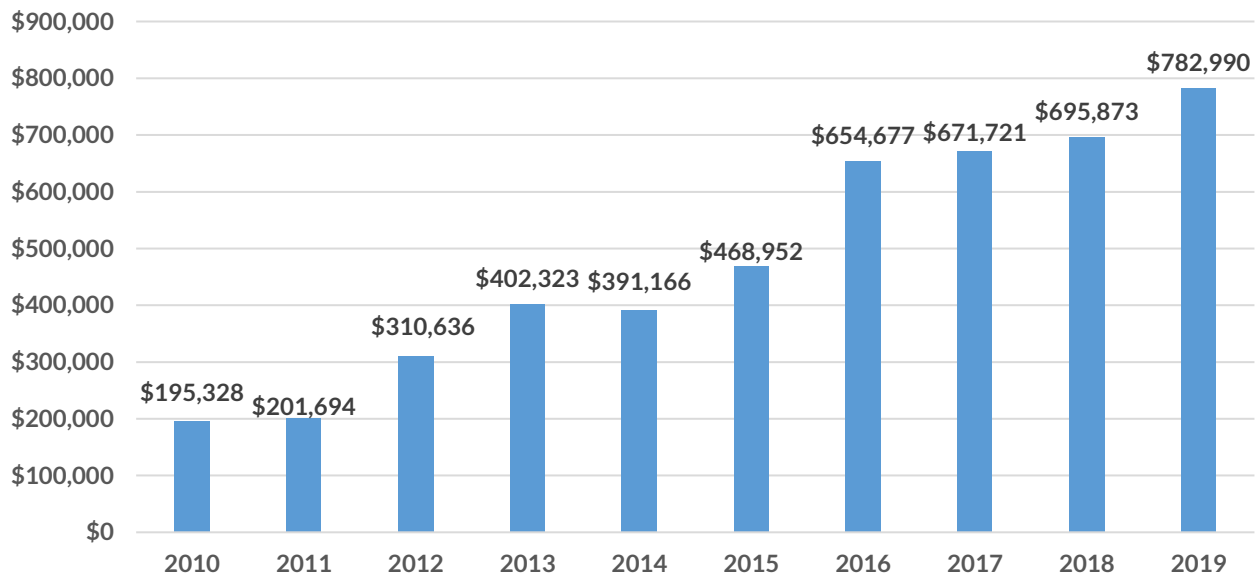
Permitting Activity

Permitting activity is another indicator of the local economy. During the recently completed fiscal year (FY19) a total of 34,998 building permits were issued with an estimated construction value of \$782.990 million. The 34,998 permits issued were slightly more than the 34,382 issued during FY18. The total estimated construction value for the FY19 permits is \$782.990 million which is \$87.117 million higher than 2018. The charts below illustrate the number of permits issued and the annual permitted construction value from fiscal years 2010 through 2019.

Annual Permits Issued



Annual Construction Value (‘000s omitted)



Fiscal Year 2020 Budget Adoption Process

The city's budget process is defined by state statute, the City Charter, and City Code (ordinances). The process also contains additional non-mandated steps, designed to provide the City Council and the general public with opportunities for early input into budgetary decisions. Each year City Council approves both an operating budget and a capital improvement budget. The adopted capital improvement budget becomes the first year of a multi-year capital improvement program.

Adoption Process

The city's fiscal year begins October 1 and ends September 30, as specified by state law. Florida Statutes further require that budget appropriations occur each year and that each year's budget must be balanced. Additionally, there are very specific and detailed rules known collectively as the "Truth in Millage" or "TRIM" process as outlined in Florida Statute 200.065. These rules dictate the process for the budget in general and property taxes in particular. TRIM sets the timetable for the county property appraiser to deliver estimated and certified tax rolls to the taxing authorities, including the city. It further requires that a tentative millage rate be approved by the city by a certain date, that the appraiser mail notices of proposed taxes (TRIM notices) to all property owners by a certain date, that two public hearings be held within certain specific time periods, and that the city run newspaper advertisements with exact specifications for wording, size, and placement prior to the final public hearing. The hearings themselves must be conducted according to a prescribed format and sequence of Council actions. This process includes the calculation and announcement of a theoretical "rolled back" millage rate (the rate which would generate the same property tax revenue in the current year as the prior year given the updated property valuation). The percentage change in property tax from the prior year resulting from the proposed millage rate must also be announced. Finally, the city must document its compliance with the TRIM rules and submit this documentation to the state for review and approval.

The City Charter and City Code require that the Mayor submit a recommended budget to City Council by July 15th, containing specific information as outlined in the code. The code also requires additional supplementary line item detail not contained in the recommended document but provided to Council in a separate volume by July 15th. Additionally, two days prior to the second public hearing, state statutes require the city to post the tentative budget for citizen access online. Following the adoption of the budget, state statutes require that the adopted budget be posted online within 30 days.

Other major planning processes that impact the budget include the comprehensive plan, required by state statute to define infrastructure requirements and levels of service. The comprehensive plan includes a capital improvements element, which is updated in conjunction with the capital improvement program and budget. The city is required to make an annual report on budget compliance with the capital improvement element of the comprehensive plan. Beyond the requirements of state statute and the City Charter, the city adopts a series of fiscal policies that provide guidance in developing the annual budget. A discussion of these policies, which cover such areas as revenue forecasting, fund balances, and the issuance of debt, is included in the Fiscal Policies section of this document.

A series of workshops are held with City Council throughout the year to discuss City Council priorities and the economic, financial, and programmatic issues pertinent to the budget development process. The mayor also held a budget open house in the community where the public was invited to give city officials input prior to the release of the Mayor's Recommended Budget on July 15th. A schedule of the budget process follows:

Fiscal Year 2020 Budget Adoption Timeline:



Timeline for Fiscal Year 2020 Budget Development

THE START

December 2018

Budget Department prepared FY20 budget development

January 4, 2019

Capital Improvement Program Budget Kick-Off meeting

February 4, 2019

Operating Budget Kick-Off meeting

March 4-22, 2019

Line Item Review meetings: Deputy Mayor, City Administrator, and budget staff with each department

COMMITTEE OF THE WHOLE MEETINGS WITH CITY COUNCIL

April 25, 2019

FY20 Capital Improvement Program Budget

May 7, 2019

FY20 Operating Budget

OTHER BUDGET DEVELOPMENT MILESTONES

May 20, 2019

FY20 Budget Open House at the Main Library - Citizens have an opportunity to share their priorities with Mayor Kriseman and City Council

June 1, 2019

Certified Tax Roll from Pinellas County Property Appraiser

July 15, 2019

Mayor Kriseman submitted the balanced Fiscal Year 2020 Recommended Budget to City Council

July 18, 2019

City Council set the tentative millage rate

ADOPTION

September 5, 2019

First Public Hearing on the FY20 Budget - This public hearing includes an opportunity for citizens to address the Administration and City Council through public comment period

September 19, 2019

Second (and final) Public Hearing on the FY20 Budget - This public hearing includes an opportunity for citizens to address the Administration and City Council through public comment period - City Council adopted the Fiscal Year 2019 Budget at this meeting

October 1, 2019

Fiscal Year 2020 begins and runs through September 30, 2020

Fiscal Year 2020 Adopted Budget

The operating budget for the City of St. Petersburg for Fiscal Year 2020 totals \$640,798,937 for all funds, excluding internal service funds and dependent districts. This is a decrease of \$76.596 million or 10.68% from the Fiscal Year 2019 Adopted Budget. A large portion of the year-over-year decrease is related to the repayment of the FY17 Public Utility Subordinate Lien Bond Anticipation Note (Water Resources) that was included in the FY19 Adopted Budget. The estimate included herein was used by City Council to set the millage rate as required by Florida Statutes. In addition, the FY20 capital improvement program budget totals \$154.148 million.

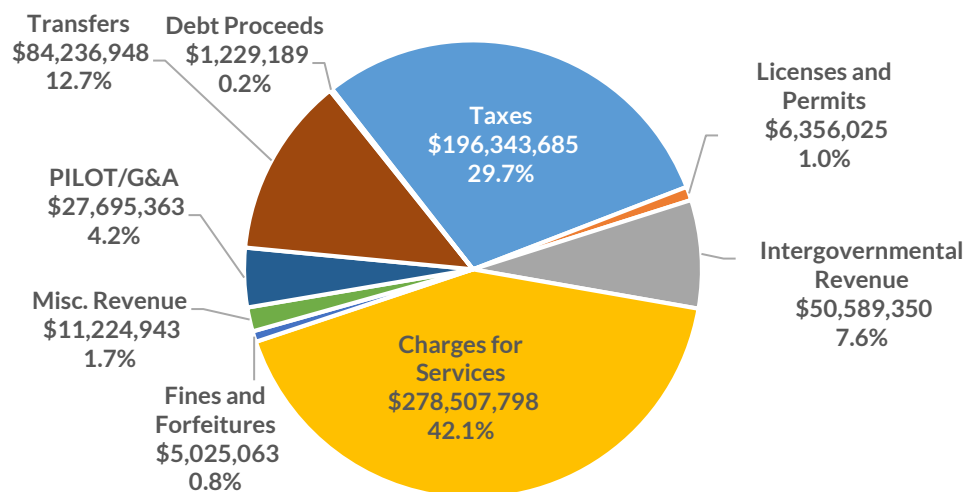
The city's budget is comprised of a number of different funds which are set up to accomplish different functions. This allows for segregation and tracking of the full cost of different city operations and programs. The following table shows the dollar amount budgeted for the city's operating funds:

FY20 Operating Budget Summary			
General Fund & Reserves	\$279,019,509	Water Resources	\$163,934,243
Special Revenue/Debt	\$ 93,547,902	Sanitation	\$ 49,231,550
Other Operating Funds	\$ 34,832,140	Stormwater	\$ 20,233,593
		Total	\$640,798,937

Operating Budget Revenue

Revenues funding the operation of the government come from various sources as illustrated below. The single largest source of revenue comes from Charges for Services at \$278.508 million or 42.1% of the total operating budget. The majority of the city's Charges for Services revenue is generated by the city's enterprise systems such as Water Resources (water, wastewater, and reclaimed water services), Sanitation, and Stormwater. The second largest source of revenues is taxes at \$196.344 million or 29.7% of the total revenue. Included in the taxes category is ad valorem (property taxes), as well as other taxes such as utility taxes and franchise fees.

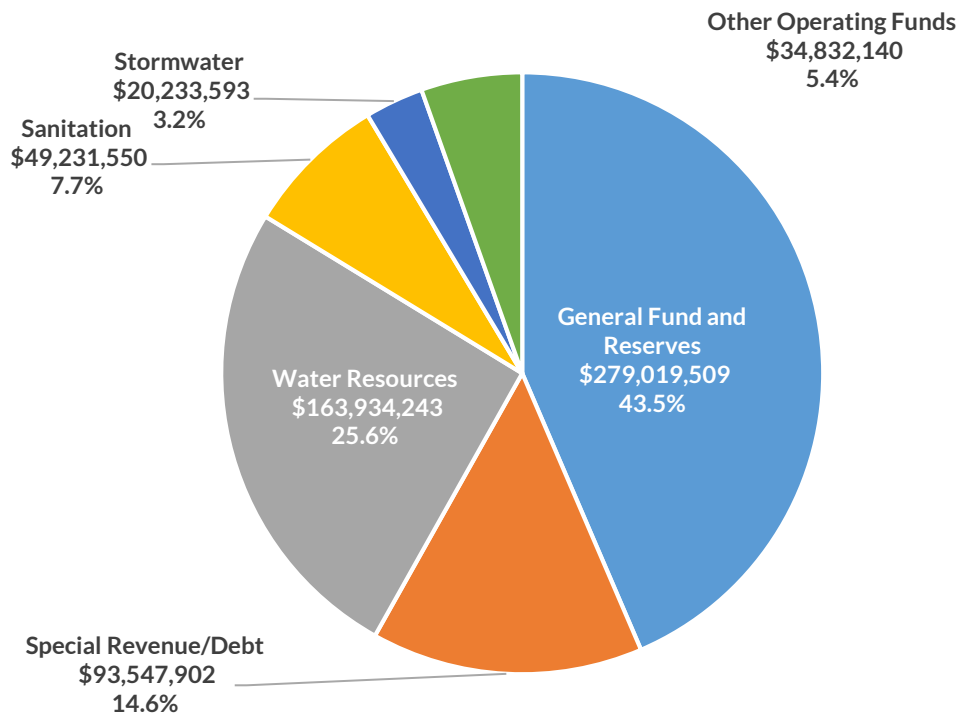
FY20 Operating Revenue by Budget Type \$661,208,364



Operating Budget Expenditures

As indicated in the charts that follow, the General Fund, which is the fund that accounts for ad valorem and other tax revenues and includes traditional government services such as Police, Fire Rescue, and Parks and Recreation, makes up 43.5% of the total operating budget. The three largest enterprise funds, funded by fees paid by users of the services are: Water Resources, Stormwater, and Sanitation, and comprise 36.5% of the operating budget. The remaining funds are attributed to other operating, special revenue, and debt service funds.

FY20 Total Operating Budget \$640,798,937

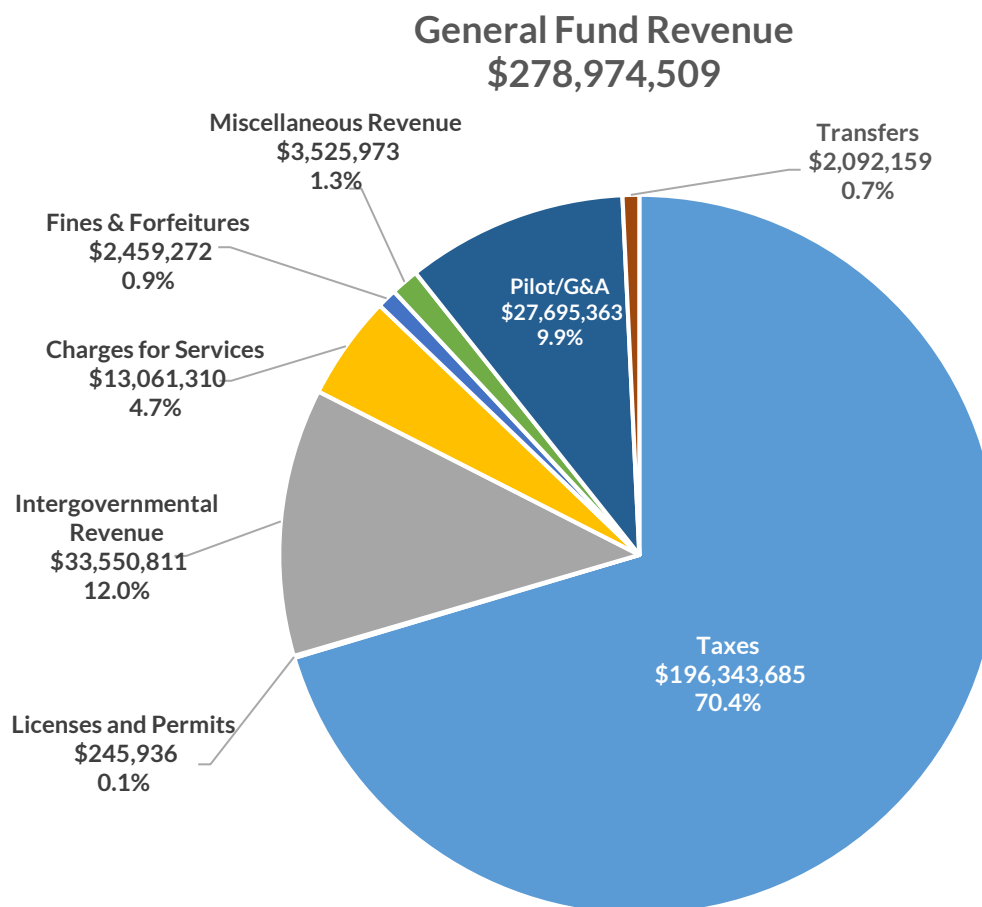


General Fund Overview

General Fund Revenue

The General Fund is the operating fund for general government services including Police, Fire Rescue, Parks and Recreation, and Codes. The Fiscal Year 2020 budget includes a total of \$278.975 million in General Fund revenue which is a 5.75% increase over the Fiscal Year 2019 budgeted revenues of \$263.818 million.

The General Fund is the only fund supported by ad valorem tax revenue. Ad valorem tax revenue of \$135.149 million or 48.5% of the total, represents the largest single source of General Fund revenue. Other taxes, including Utility Taxes (electricity, water, sewer, etc.), Franchise Fees (electricity and gas), Communications Services Tax, and Business Tax, account for a total of \$61.195 million or 21.9% of the total revenue. Intergovernmental revenue including federal, state, and local grants, and State Shared Revenue which includes the half-cent sales tax is the third largest source at \$33.551 million or 12.0%. General Administrative charges (G&A) and Payment in Lieu of Taxes (PILOT) represent 9.9% of the total General Fund revenue or \$27.695 million. The G&A charges are assessed on each enterprise fund and three internal service funds and represent the pro-rata share of citywide management and control functions such as accounting, personnel, and purchasing. The PILOT payments are charges to enterprise funds which are intended to replace General Fund revenue (ad valorem tax revenue) which the city would receive if the enterprise were a private sector operation.

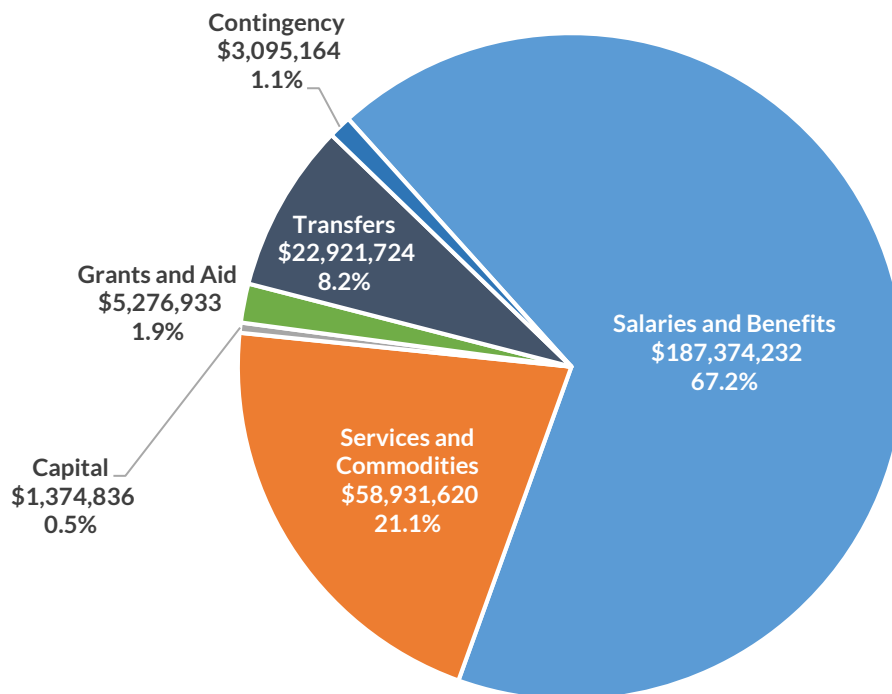


Overall, General Fund revenues are forecasted conservatively as required by city fiscal policy and are expected to increase 5.75% over the FY19 budget. The Revenue Highlights section of this document addresses all major revenue sources in greater detail.

General Fund Expenses by Category

Looking at the General Fund by type of expense one can see that the single largest investment is in personnel at \$187.374 million or 67.2% of the total General Fund expense budget. Operating expenses, which include the General Fund cost for services and commodities, make up an additional \$58.932 million or 21.1% of the total General Fund expense budget.

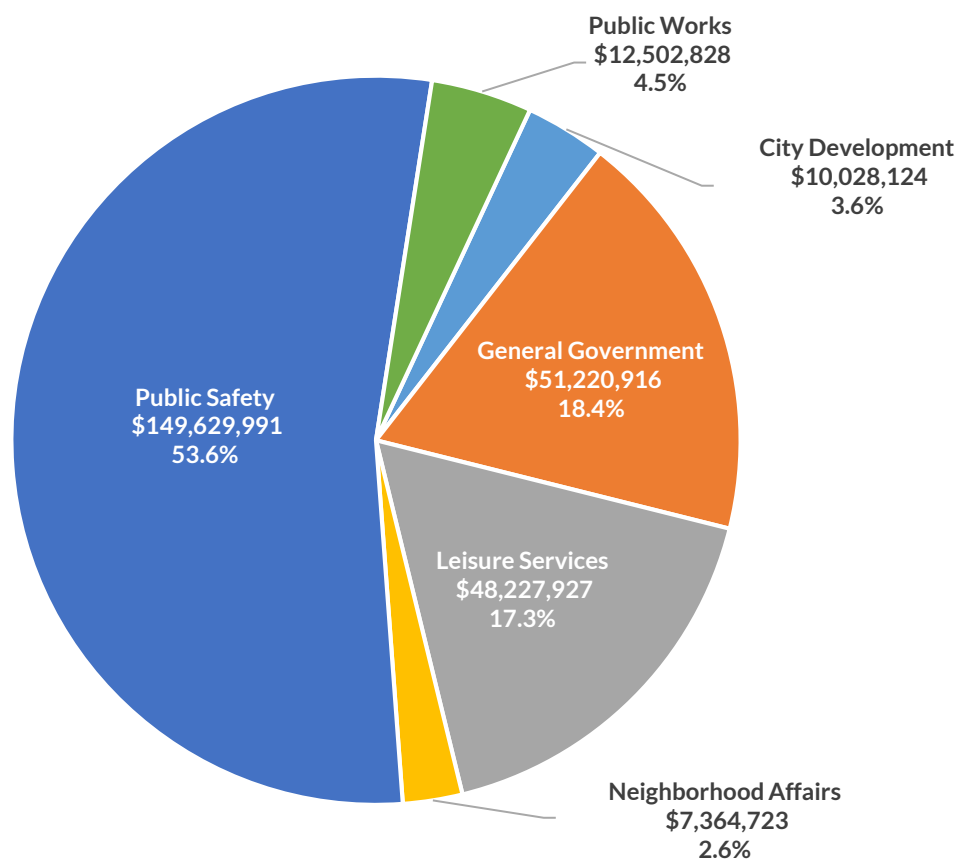
General Fund Expenditure Budget by Category \$278,974,509



General Fund Expense by Administration

The General Fund is organized into six administrations. The largest investment in the General Fund is in public safety, which includes the Police and Fire Rescue Departments. The total investment for Public Safety in FY20 is \$149.630 million and represents 53.6% of total General Fund budgeted expense. Additionally, fiscal policies state that ad valorem revenue will be dedicated to support the Police and Fire Rescue Departments and in FY20 ad valorem revenues cover approximately 90.3% of the Police and Fire Rescue appropriations. The General Government Administration makes up the next largest category at \$51.221 million or 18.4%. Some of the departments included in this administration are Budget and Management, Finance, Legal, and Human Resources. The Leisure Services Administration, which includes quality of life type services provided by the city's Parks and Recreation and Library Departments, is the third largest investment at \$48.228 million or 17.3% of the total General Fund.

General Fund Expenditure Budget by Administration \$278,974,509



Personnel Overview

Salaries and benefits make up 38.68% of the total operating budget and 67.2% of the General Fund budget. These costs tend to increase at a higher rate than other operating costs. Although personnel expenses have increased, the percentage they comprise of the total General Fund has decreased from last year by 1.5%. To provide better services to our citizens, the city's full-time work force increased 2.01% over FY19 resulting in 62 additional full-time positions citywide as well as an addition of three part-time positions.

Salary and Benefits Costs

In FY20, total citywide salaries and benefits costs increased 4.24% from an adopted budgeted amount of \$286.026 million in FY19 to \$298.158 million. The notable changes include: full-time salaries which increased 4.07% from a budgeted amount of \$183.557 million in FY19 to \$191.019 million; part-time salaries which increased 7.52% from a budgeted amount of \$9.537 million in FY19 to \$10.253 million; health insurance costs, which increased 2.87% from \$35.421 million to \$36.437 million; and the city's contribution to the 401A retirement plan (for employees not covered by one of the three pension plans) increased by 16.66% from \$1.604 million in FY19 to \$1.871 million.

The FY20 Adopted Budget includes all contractual labor agreement increases at the contracted amount.

*Blue & White and Professional (2.1% for GWI and 3.865% for progressive pay)

*Management and Non-union (4% GWI)

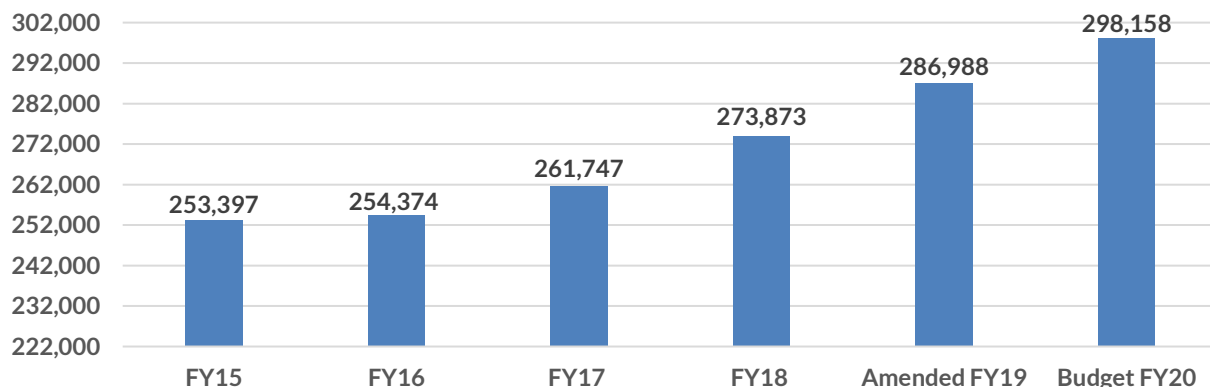
*Police and Fire Rescue (Union contracts were still under negotiation at the time of budget adoption, the estimated resources for the FY20 increases are included in the General Fund Contingency amount)

Also included in the budget is an increase in the minimum wage to \$15.00 for all full-time employees and part-time employees with five or more years of service.

In addition to the above, there are notable FY20 adjustments in the annual required contributions (ARC) to the three pension plans. Pension costs are determined by an independent actuarial study. The FY20 ARC for the Fire Rescue pension increased by 2.66% from \$2.347 million in FY19 to \$2.410 million in FY20. The ARC for the Police pension increased by 2.75% from \$8.841 million in FY19 to \$9.084 million in FY20. Finally, the ARC for the Employee Retirement System increased by 12.04% from \$11.011 million in FY19 to \$12.337 million in FY20.

As shown in the chart below, salaries and benefits costs are projected to increase by \$11.170 million or 3.89% when the FY19 amended is compared to the FY20 Adopted Budget.

Salary and Benefits Actual Costs (000s omitted)



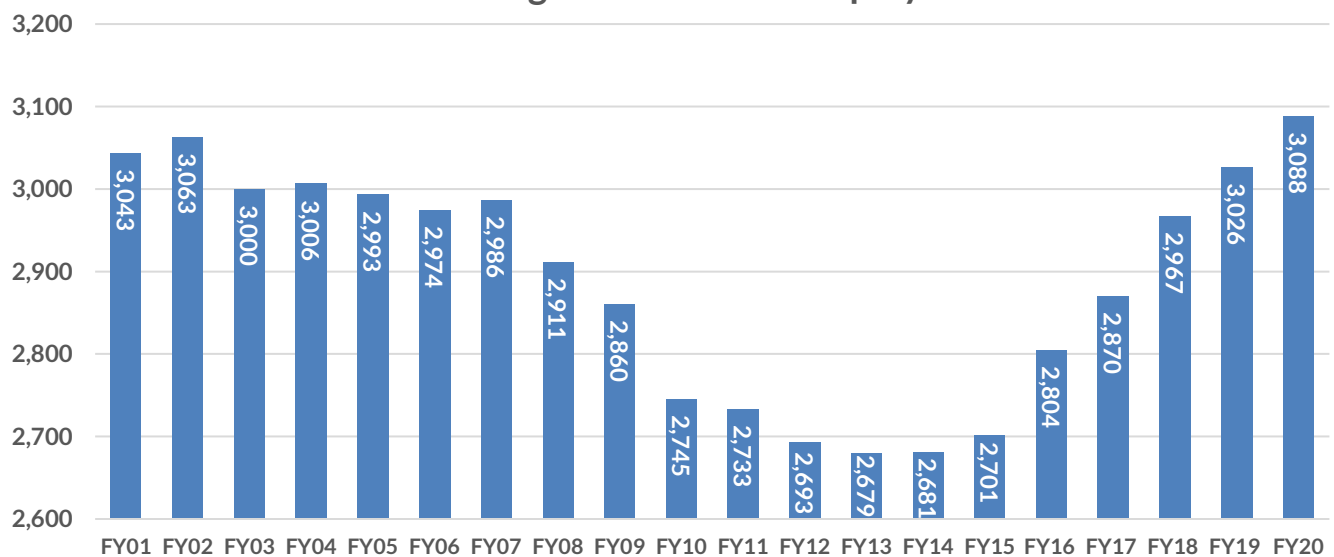
Note: FY15 - FY18 are actual expenses while the FY19 is amended and the FY20 are budgeted amounts.

Full-Time Employee History

A net increase of 62 full-time positions is included in the FY20 budget as compared to FY19 budget. In the General Fund a net 19 full-time positions were added as follows: 13 Police Officers in the Police Department, increasing the sworn strength to 575 as part of a three-year plan to increase the department's sworn personnel to 600; and one each in the City Clerk, Economic and Workforce Development, Planning and Development Services, Human Resources, Housing and Community Development, Mayor's Office, Police, Parks and Recreation, and Stormwater, Traffic and Pavement Operation Departments. Conversely, three positions were eliminated in the General Fund, one each in City Development Administration, Engineering and Capital Improvements, and Marketing Departments.

A total of 43 full-time positions were added in other funds including 15 in Water Resources, 12 in Stormwater Utility Operating, six in Building Permit Special Revenue, three in Emergency Medical Services (EMS), two in Sanitation Operating, two in Billing and Collections, and one each Fleet Management, Parking Revenue, and Supply Management.

Budgeted Full-Time Employees

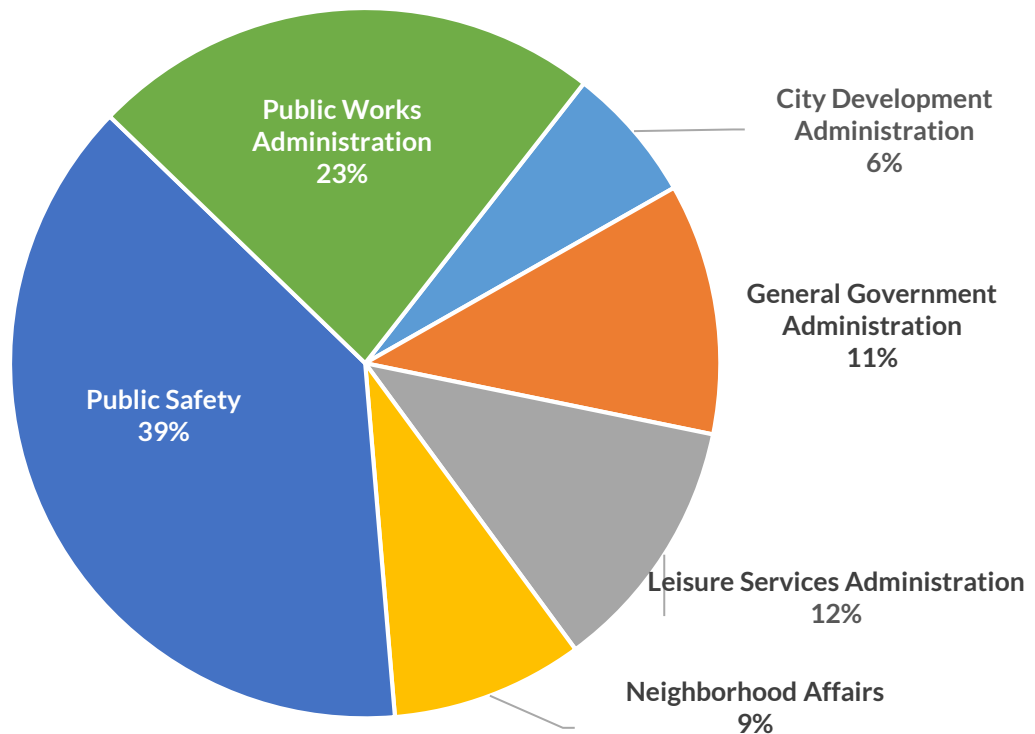


Note: During the personnel reconciliation process, there was an adjustment to two positions counted in two departments, this has been corrected for FY20, and will be reflected in the FY20 Amended Budgeted Full-Time Employee count of 3,086.

Full-Time Staffing by Administration

The chart below provides a breakdown of full-time staffing by Administration. Public Safety, made up of the Police and Fire Rescue Departments, accounts for 39% of the city's total staffing. The Police Department has a total full-time equivalent (FTE) of 799 of which 72% or 575 FTE are the sworn men and women providing police protection to our community. The Fire Rescue Department has a total FTE of 390 and 357 FTE or 91% are the uniformed men and women providing emergency medical services and fire protection services to the city.

FY20 Staffing Breakdown by Administration 3,088 FTE



Reorganizations

The L.E.A.D.S Division was renamed the Intelligence Led Policing Division in the Police Department.

Enterprise Funds Overview

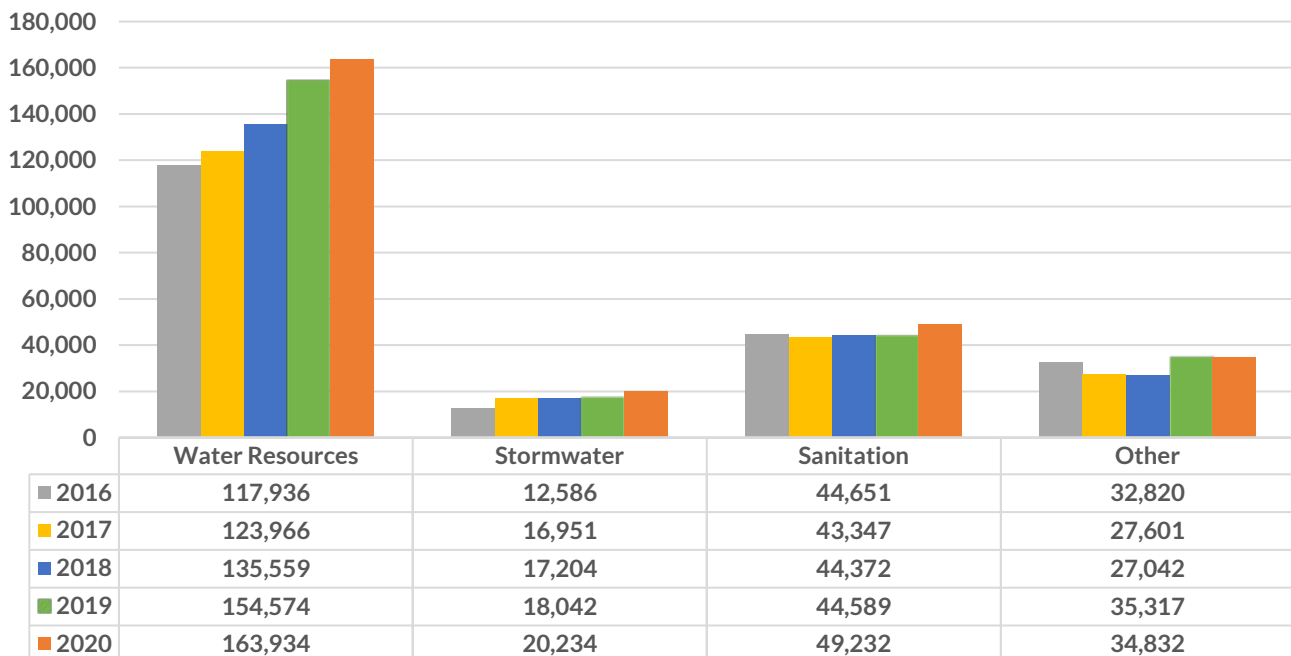
Enterprise Operations: Enterprise operations provide services that are of benefit to specific individuals and therefore charge a fee to the individuals who receive the service. The operations below seldom receive any direct general government support (when they do, it is in the form of an advance) and are expected to cover all costs including capital costs and any debt. The amounts shown in the chart below are for the enterprise operating funds only and do not include any associated reserve funds.

Rate Increases: The FY20 budget includes rate increases for three of the city's enterprise funds: Water Resources, Stormwater, and Sanitation. Annually, the city completes a comprehensive rate study for water, wastewater, reclaimed water, stormwater, and sanitation, and each year City Council is asked to approve the results of the rate study recommendations which are then incorporated into the budget adoption process. The adopted FY20 budget includes the FY20 retail rate adjustments as recommended by the rate study conducted in FY19, a 3.25% rate increase on water, an 8.00% increase on wastewater rates, a 6.10% on reclaimed rates, a 9.09% increase on the stormwater utility fee, and a 5.25% increase for sanitation rates.

In the Parking Revenue Fund, for FY20 a number of rate adjustments have been incorporated including a \$1.00 increase to the maximum daily rate at the MSC and Sundial Garages (currently \$7.00), a \$5.00 increase to the monthly parking rates at the Al Lang parking lot, Sundial Garage, South Core Garage, and 800 Parking Lot, an increase in the minimum rate at the Sundial Garage from \$1.00 to \$2.00 for up to four hours Monday to Friday after 5 p.m. and all day on weekends, and an increase in the days and hours the meters are in effect in the University Village area (from Monday to Friday – 9 a.m. to 6 p.m. to seven days – 9 a.m. to 8 p.m.).

Cost Allocation Plan: During FY15, a citywide cost allocation plan (CAP) was completed. The CAP quantifies the costs of providing our enterprise funds with the central services (General & Administrative or G&A) of the government and ensures that these enterprise operations pay their share of these central services. The FY20 G&A charges for enterprise funds include a 2% increase over the charges in the FY19 budget and are lower than the wage increases included in the FY20 Budget.

Enterprise Fund Expense History (000s omitted)



Water Resources:

- The adopted FY20 budget includes the FY20 retail rate adjustments as recommended by the rate study conducted in FY19, a 3.25% increase on water, an 8.00% increase on wastewater, and a 6.10% increase on reclaimed water.
- In FY20, \$2 million will be transferred to the Water Resources Operating Fund from the Water Cost Stabilization Fund (WCS Fund) to partially offset the cost of raw water from Tampa Bay Water. The WCS Fund was initially funded by the sale of well fields to Tampa Bay Water. Investment earnings on proceeds from this sale are transferred quarterly to help offset the cost of water as approved by City Council in 1999.
- The Water Resources Operating Fund will transfer \$14.584 million to the General Fund for payment in lieu of taxes in FY20.
- The transfer to the Water Resources CIP Fund from the operating fund is \$18.482 million in FY20 and is part of the overall plan to achieve 50/50 cash to debt funding of the capital program by FY22.
- In FY20, the G&A charges for Water Resources increased by \$60,948 over the FY19 to \$3.108 million.

Stormwater:

- The FY20 budget for the Stormwater Utility includes the 9.09% FY20 Stormwater Utility Fee increase, as recommended by the rate study conducted in FY19.
- The FY20 transfer to the Stormwater Drainage CIP Fund from the operating fund is \$1.500 million.
- The Stormwater Utility Operating Fund will transfer \$2.567 million to the General Fund for payment in lieu of taxes in FY20.
- G&A charges increased by \$8,376 to \$426,960.

Sanitation:

- The FY20 budget for Sanitation includes the 5.25% FY20 Sanitation rate increase, as recommended by the rate study conducted in FY19.
- The Sanitation Fund will transfer \$390,843 for return on equity and \$2.725 million for payment in lieu of taxes to the General Fund.
- G&A charges were increased by \$24,980 to \$1.274 million in FY20.

Airport:

- In FY20, the Airport Fund will transfer \$220,620 to the General Fund towards repayment of its outstanding loan in the amount of \$2,294,985 as of the end of FY19. The outstanding loan amount is made up of \$885,391 due to the General Fund and \$1,409,594 due to the Economic Stability Fund.
- G&A charges increased by \$672 to \$34,488 in FY19.

Marina:

- The transfer to the Marina Capital Projects Fund is \$250,000 in FY20.
- In FY20, the Marina Operating Fund will transfer \$310,000 for return on investment and \$127,944 for payment in lieu of taxes to the General Fund.
- G&A charges increased by \$1,788 to \$91,320 in FY20.

Golf Course:

- For FY20, several rate adjustments have been approved for the Golf Courses, including a \$1.00 increase in greens fees at Cypress Links and Twin Brooks, a \$1.00 increase in golf cart fees at Mangrove Bay, a \$0.50 increase in golf cart fees at Cypress Links and Twin Brooks, a \$5.00 increase in summer coupon cards at Mangrove Bay, and a \$5.00 increase in golf club rental fees at Mangrove Bay.
- The Golf Course Operating Fund will transfer \$60,588 to the General Fund for payment in lieu of taxes in FY20.
- G&A charges increased by \$4,584 to \$233,652 in FY20.

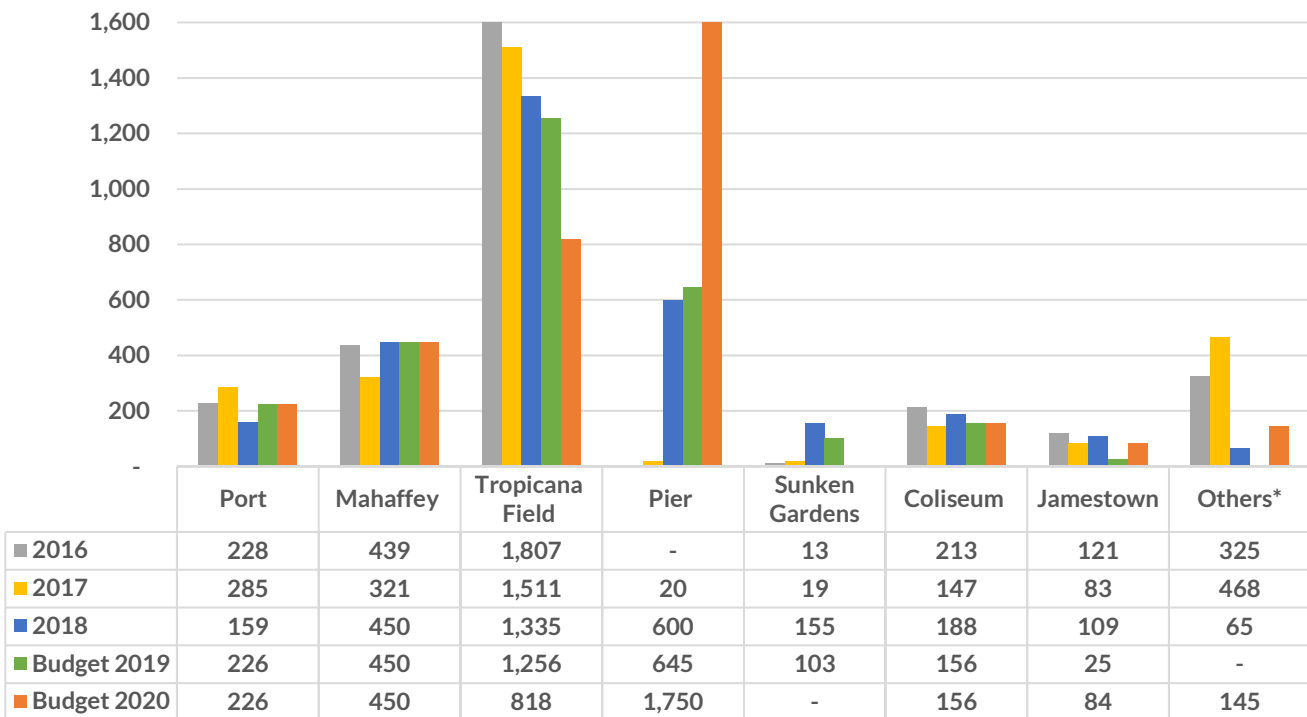
Parking:

- The Parking Revenue Fund will transfer \$525,000 for return on investment and \$98,028 for payment in lieu of taxes to the General Fund in FY20.
- G&A charges increased by \$4,884 to \$248,976 in FY20.

General Fund Subsidies or Advances

In general, enterprise fund operations generate revenue which is expected to cover the cost of the operation plus any capital needs and debt service. However, some enterprise funds are deemed to have public benefit in addition to the specific benefits to the users and, as such, are provided a subsidy from the General Fund to cover any shortfalls between the cost of the operation and the revenue generated. The chart that follows shows the historical and budgeted amounts of the subsidy for each of these operations. For the Airport and Golf Courses, any support from the General Fund is in the form of an advance or loan and the enterprise is expected to make repayment.

Subsidy History



* Airport and Golf Courses

Airport – In FY20, there is a budgeted loan payment from the Airport to the General Fund of \$220,620. The total amount loaned to the Airport from the General Fund and the Economic Stability Fund is \$3,568,063 (\$1,692,469 in operating support and \$466,000 in debt payments from the General Fund and \$1,409,594 in debt payments from the Economic Stability Fund). Taking into consideration the payments made since FY11, the outstanding balance due to the General Fund from the Airport at the end of FY20 is estimated to be \$2,074,365.

Golf Courses – The city owns three golf courses, one championship course (Mangrove Bay) and two par three facilities (Twin Brooks and Cypress Links). The Golf Courses received operational support from the General Fund in the following amounts; \$27,000 in FY12, \$120,000 in FY13, \$166,000 in FY14, \$82,000 in FY15, \$325,380 in FY16 (\$130,380 in operational support and \$195,000 in equipment support), and \$538,000 in FY17. Additionally, the Golf Courses received \$260,000 from the Economic Stability Fund in FY13. During FY20, the General Fund will advance the Golf Courses \$145,000 in operational support. The total amount of advances received is \$1,663,380 and \$199,000 of repayments have been made. The total amount of the outstanding advances at the end of FY20 is estimated to be \$1,464,380 and will be repaid from future Golf Courses revenue. The FY20 budget includes resources for the first payment towards the repayment over five years of a new electric golf cart fleet that will be purchased during the year.

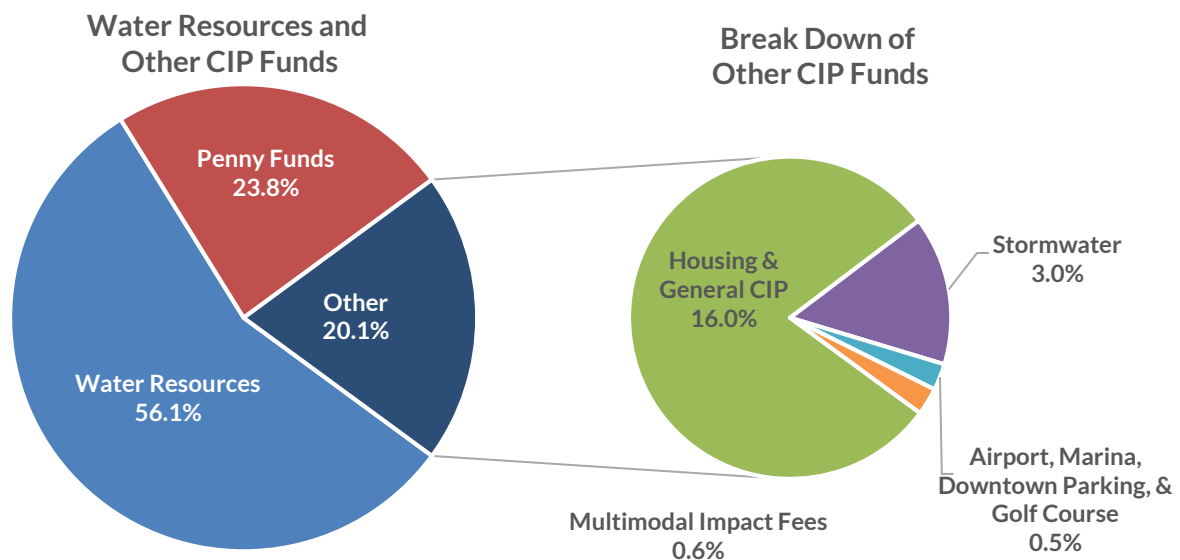
Capital Improvement Program

The Fiscal Year 2020 adopted capital improvement program (CIP) budget is \$154.148 million and the five-year CIP plan covering FY20 – FY24 provides for an estimated \$631.074 million in total capital improvements. The CIP section of this book includes a complete listing of proposed capital projects to be implemented during Fiscal Year 2020, including project descriptions for each project. There are fund summaries for each capital improvement fund and each summary provides a five-year look into the future. The FY20 budget presents the funding expected to be available for capital improvements over the five-year planning period Fiscal Year 2020 through Fiscal Year 2024 and the projects which are being proposed.

The capital expenditures for Fiscal Year 2020 in the Water Resources Department are projected to be \$86.463 million or 56.1% of the total FY20 CIP, while the Penny for Pinellas projects account for \$36.628 million or 23.8% of the total FY20 CIP.

The first year of the CIP is appropriated by City Council as the FY20 capital projects budget and is \$154.148 million for all funds. The budget is shown by fund in the chart and table that follow. As indicated, 79.9% of the budget is comprised of Water Resources projects and projects funded from the Local Option Sales Surtax which is commonly known as the “Penny for Pinellas”. The remaining portion is comprised of a number of funds as shown in the smaller circle.

FY20 Capital Improvement Program (CIP) \$154,147,656



CIP Funds FY20			
Water Resources	\$86,463,000	Downtown Parking	\$200,000
Public Safety (Penny Fund)	\$8,194,493	Stormwater	\$4,648,000
Citywide Infrastructure (Penny Fund)	\$19,320,000	Airport	\$271,000
Recreation & Culture (Penny Fund)	\$8,228,490	Marina	\$345,000
City Facilities (Penny Fund)	\$885,000	Golf Course	\$13,166
Housing	\$275,000	Multimodal Impact Fees	\$850,000
General CIP	\$24,454,507	Grand Total	\$154,147,656

The total FY20 budget for all funds is \$154,147,656.

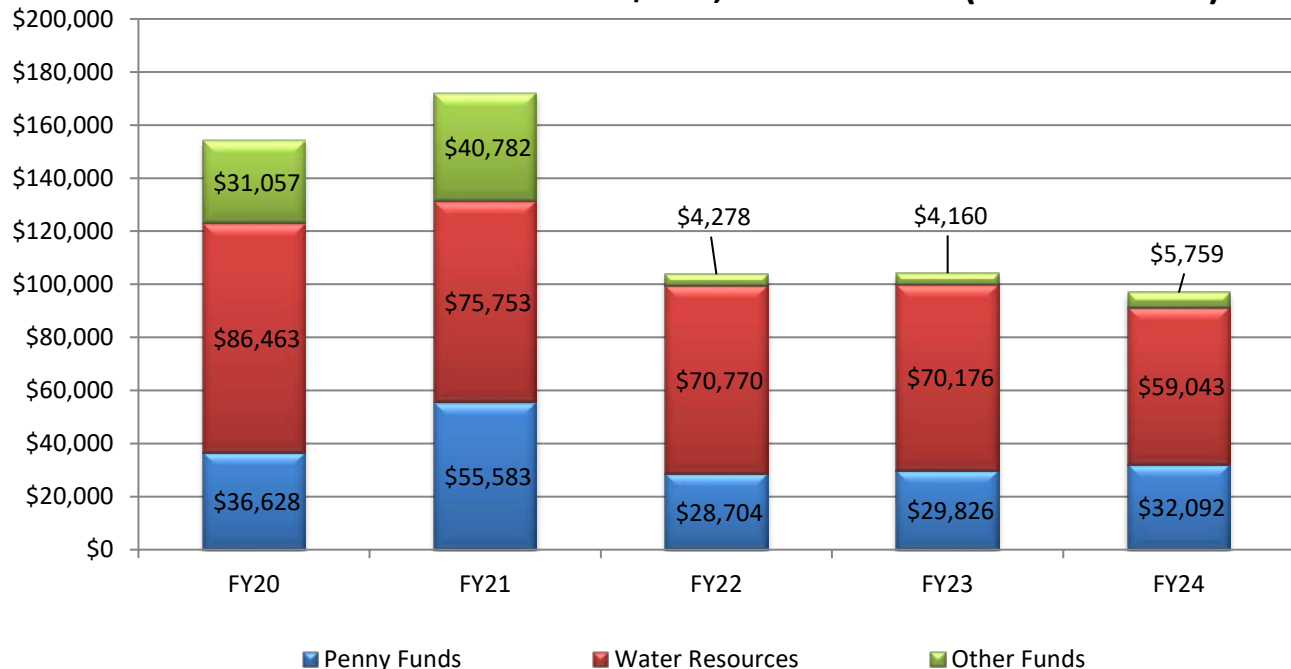
The five-year CIP totals \$631,073,837.

Water Resources projects comprise 56.1% of FY20 funding.

FY20 Penny funded projects are planned at \$36,627,983.

The five-year CIP totals \$631.074 million. All funds are balanced in all years. Water Resources projects comprise \$362.204 million or 57% of the five-year CIP. Penny Funds comprise \$182.833 million or 29% of the five-year CIP.

CAPITAL IMPROVEMENT PROGRAM FIVE-YEAR PLAN - \$631,074 MILLION (000s omitted)



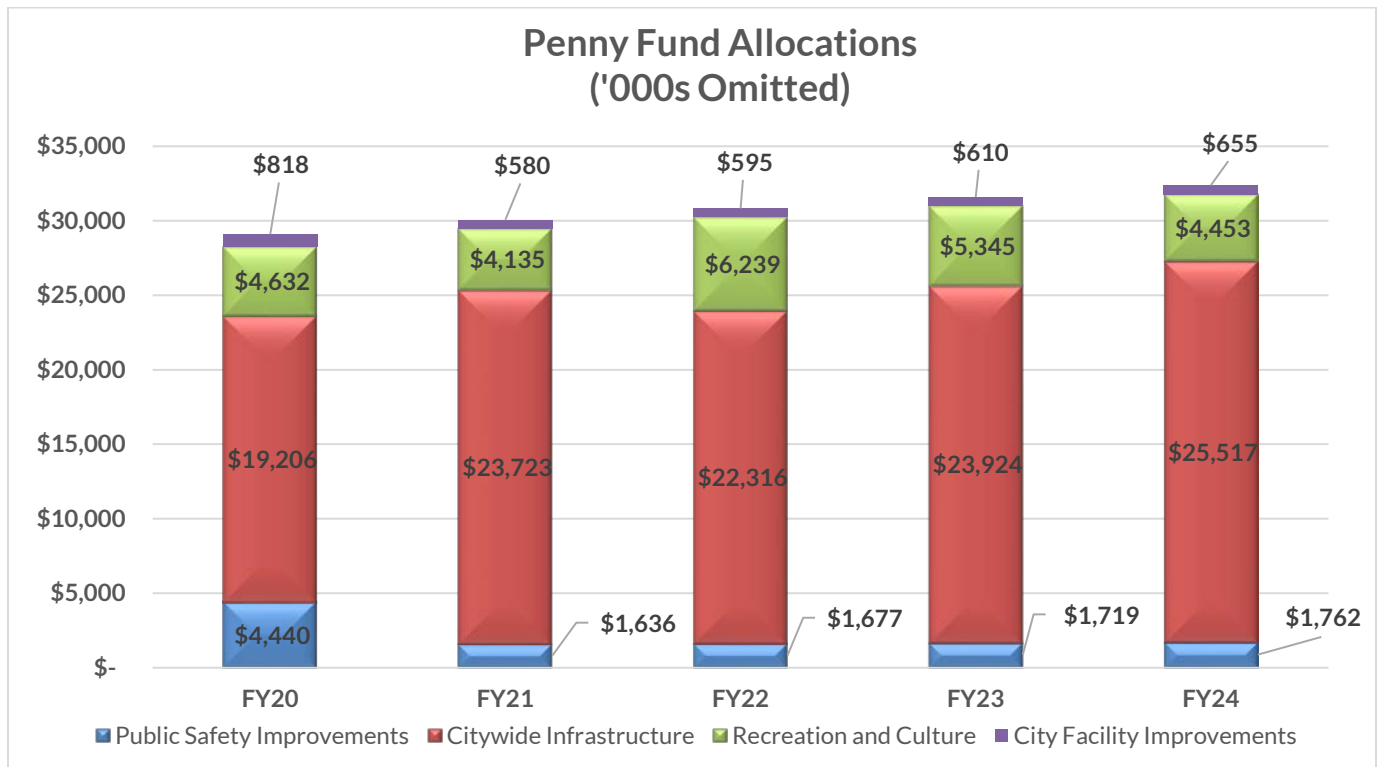
Funding for enterprise fund (Water, Stormwater, Airport, Marina, Golf Courses, Port, Parking, and Tropicana Field) CIP projects comes from operating fund transfers on a pay-as-you-go basis, as well as from debt or grant funding. Although enterprise funds are expected to fully fund all aspects of their operations, Penny for Pinellas funds are programmed for some Stormwater projects and Sanitary Sewer Collection System buried wastewater infrastructure improvement projects. Funding for other non-general government projects (Bicycle/Pedestrian, Weeki Wachee, Transportation, and Housing) comes from grants and various special revenue funds.

The majority of projects in the General CIP Fund are funded by grants, but a portion of funding is provided by transfers from other funds including the General Fund. The primary revenue source for general government projects, such as streets, roadways, and parks is the Local Option Sales Surtax, which is commonly known as the "Penny for Pinellas."

On November 7, 2017, the voters of Pinellas County authorized the fourth extension of the Penny for Pinellas for a ten-year period January 1, 2020 to December 31, 2029. The Penny 4 allocation is different from previous penny rounds and reflects the current infrastructure needs of the city. The current estimate for the City of St. Petersburg's portion of the fourth round of penny is \$331 million. The following provides key provisions of the tax:

- The basis for the Penny for Pinellas is rooted in state law. With voter approval, the state legislature authorized counties to levy a sales surtax for infrastructure.
- The tax has been approved by voters four times beginning in 1989.
- Although Pinellas County has chosen to implement the tax on a ten-year time basis, the law allows the tax to be levied for up to 15 years.
- The tax cannot exceed one cent. In Pinellas County, the Penny for Pinellas is the seventh cent of sales tax.

- Pinellas County shares that one cent with all municipalities in the county according to an inter-local agreement that specifies distribution on a population-based formula after removal of a specified amount for county projects which benefit all parts of the county. St. Petersburg's annual share of approximately 18% of the balance has averaged \$22.159 million for the years FY10-FY19.
- In FY20, Penny for Pinellas projects total \$36.628 million and for the FY20 – FY24 period total \$182.833 million. The penny plan approved by the voters provides for projects in four priority areas and established funding goals for each of these areas. The following chart shows the allocations for each of the four areas (not including the assignments) in the FY20 – FY24 period.



Dependent Districts

The Health Facilities Authority issues bonds for health care facilities, and annually includes a budget of \$4,000 for minor administrative and legal expenses. During FY19, the funds associated with the city's tax increment financing (TIF) districts (Downtown Redevelopment, Intown West, South St. Petersburg Redevelopment, and Bayboro Harbor) were reclassified from dependent districts to special revenue funds.

Fund Structure

The City of St. Petersburg uses “funds” and “account groups” to manage and report revenues and expenditures as required by the City Charter, state statutes, and generally accepted accounting principles (GAAP). Each of the city funds is a financial/accounting entity, and in a sense, a legal entity. Each fund has its own fund balance, which is accounted for separately. The target fund balance amount for each fund is stated in the city’s fiscal policies.

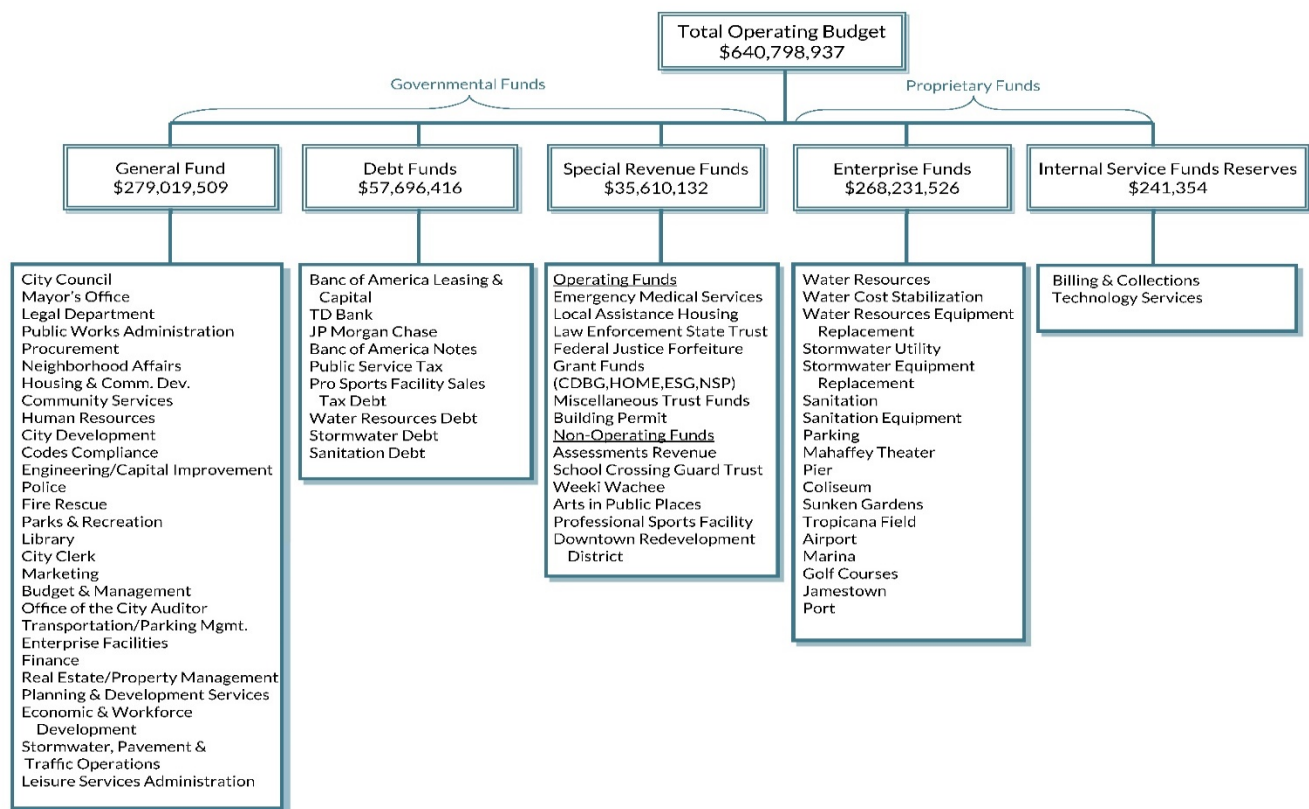
The following are the various fund categories the city uses:

GOVERNMENTAL FUNDS are designed to focus on near-term liquidity. Consequently, governmental funds do not present fixed assets, long-term receivables, or long-term liabilities. Governmental Funds typically are used to account for activities supported by taxes, grants, and similar resources. There are four types of Governmental Funds: General Fund, Special Revenue Funds, Capital Improvement Funds, and Debt Service Funds.

PROPRIETARY FUNDS are used to account for the delivery of services similar to those found in the private sector. The services can be provided to outside parties for a profit, or internally to other departments for payment based on cost. There are two types of Proprietary Funds: Enterprise and Internal Service Funds.

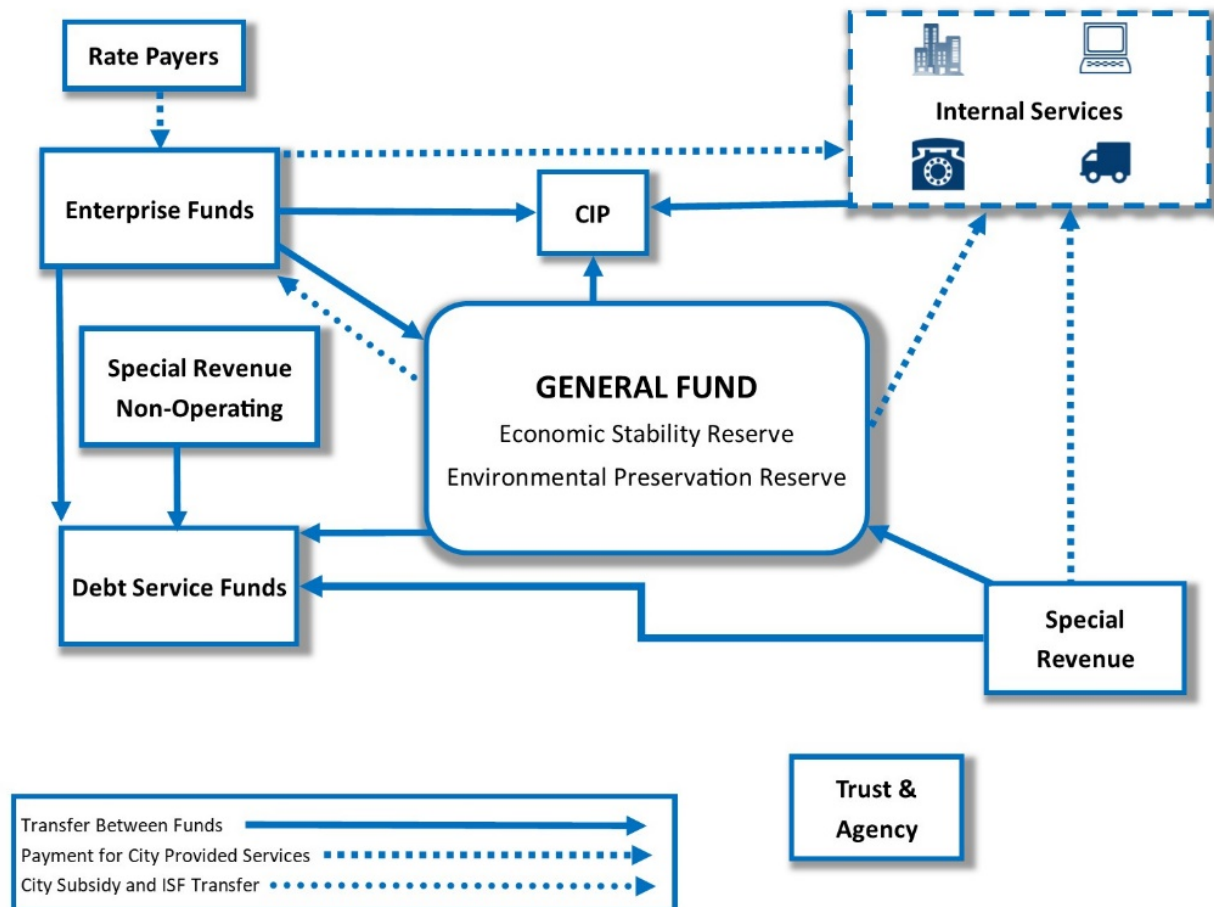
FIDUCIARY FUNDS are used to account for assets held on behalf of outside parties or other funds. There are four types of Fiduciary Funds: Pension Plans and Agency Funds, Non-Expendable Trust Funds, and Expendable Donation Funds.

The city’s FY20 operating budget is \$640,798,937 and is a 10.68% decrease over the FY19 operating budget of \$717,394,479. The chart below illustrates the fund structure of the city’s appropriated funds.



Fund Relationship

The chart that follows illustrates the interrelationship between funds. Dollars are transferred between funds for various purposes. For example, both the General Fund and the enterprise funds transfer dollars to CIP funds for “pay-as-you-go” projects (as shown by the solid lines in the table). Also, certain enterprise funds transfer dollars to the General Fund in the form of payments in lieu of taxes (PILOT) and general and administrative charges. Additionally, the General Fund provides support in the form of subsidy or loans to several enterprise funds (as shown by a dotted line in the table). Finally, the General Fund, enterprise funds and special revenue funds pay internal service funds for city provided services (also shown by the dashed lines in the table). Although each fund is a distinct entity, all funds contribute to the overall operation of the city.



Basis of Accounting

Modified Accrual

The modified accrual basis of accounting is used for financial reporting purposes in the governmental funds. Under this basis, revenues are recognized when they become susceptible to accrual; i.e., when they become both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized under the modified accrual basis of accounting in the period that the liability is incurred. The exception to this general rule is that expenditures for principal and interest on general long-term debt are recognized when due and expenditures for compensated absences are recorded when paid.

Accrual

The accrual basis of accounting is used for financial reporting purposes in the Proprietary and Fiduciary Funds. Under this basis, revenues are recognized in the period earned and expenses are recognized in the period that the liability is incurred. In contrast to Governmental Funds, depreciation is recorded.

Budgetary Control and Amendments

The General Fund is subject to budgetary control on a combination of fund and administration levels (e.g., Leisure Services Administration includes the Parks and Recreation and Library Departments within the General Fund). The mayor is authorized to transfer General Fund budgeted amounts between expenditure category and individual departments within administrations according to the original appropriation ordinance. These transactions are then approved at fiscal year-end by ordinance. The City Council approves supplemental appropriations and appropriation transfers between administrations by resolution during the fiscal year.

Major capital and improvements which are accounted for by the city within the capital projects funds are subject to budgetary control by project, except for many Water Resources Department projects which are subject to control on a parent/child and fund basis. Appropriations for a specific project do not lapse until completion of the project.

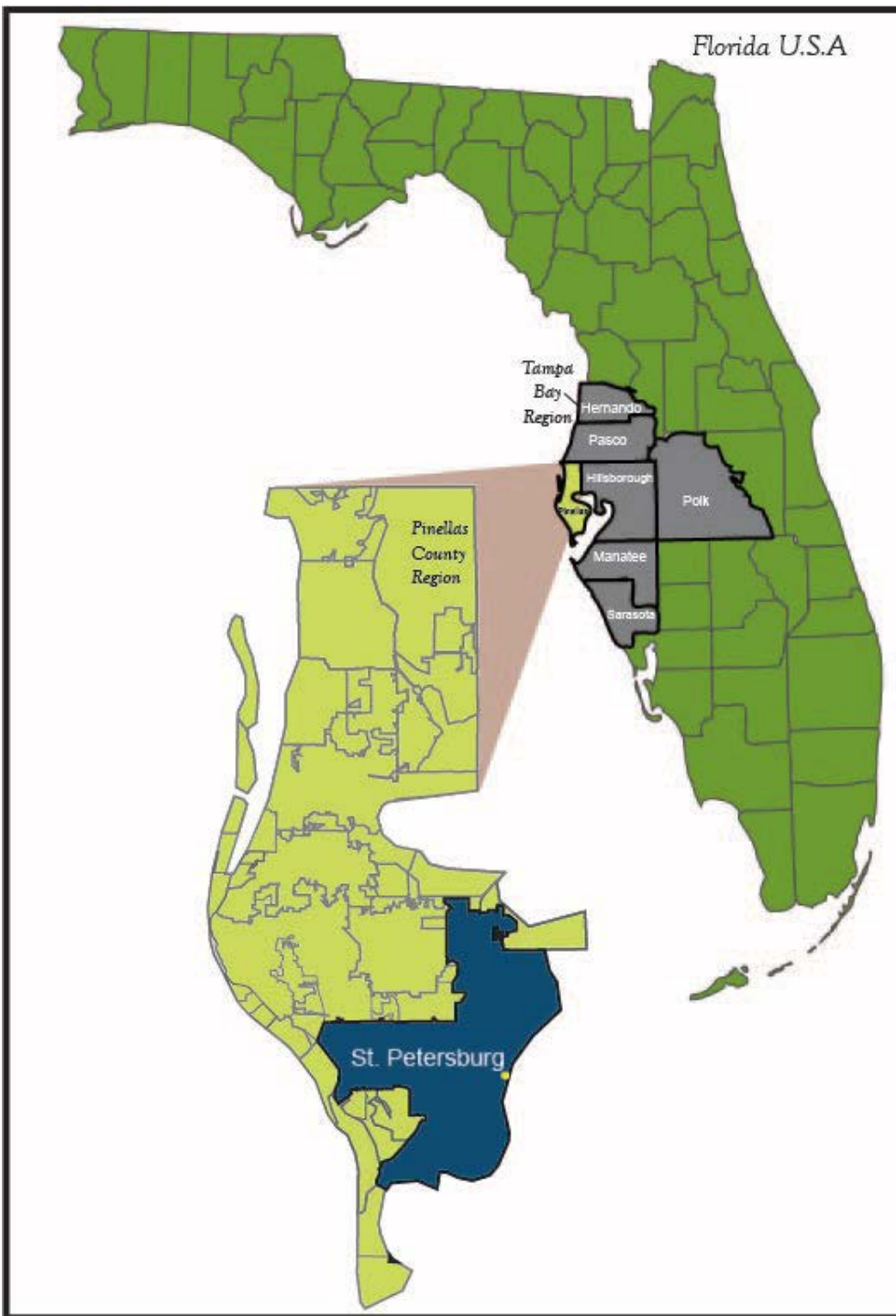
Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration. Encumbrances outstanding at fiscal year-end are carried forward and re-appropriated in the following year to ensure all contractual obligations are met.

Budgetary Basis of Accounting

Budgets presented for governmental funds have been prepared on the modified accrual basis of accounting, except for encumbrances and the net increase (decrease) in the fair value of investments. Encumbrances are part of the overall budgetary control process and thus are included in the actual column with the related expenditures when a comparison with budget is made. Similarly, the net increase (decrease) in the fair value of investments is excluded from related revenues when a comparison with budget is made. Depreciation is not included in budgetary statements since it is not a use of expendable resources. For management decision and control purposes, enterprise debt service, capital project funds, and some reserve accounts are budgeted separately, whereas in the financial statements, these funds are combined with the corresponding operating fund.

At a Glance - City of St. Petersburg, Florida



The city of St. Petersburg was incorporated as a town in 1892 and later in 1903 as a city. It is located on the Pinellas peninsula, on the central west coast of Florida bordered by Tampa Bay on the east, the Gulf of Mexico on the west, and Boca Ciega Bay to the south. It has a land mass of 60.9 square miles with the highest elevation above sea level of 61 feet. It is the fifth largest city in Florida and the 79th largest city in the United States. The city had a 2019 population of 269,357. The city is governed by a strong mayor/council form of government; a system that combines the strong political leadership of a mayor with an elected City Council. The mayor is responsible for running the daily affairs of the city. The City Council has a chair and a vice chair and must approve city policies, the city budget, and the mayor's choices for city attorney, city administrator, and city clerk.

(Map Source: Economic Development Division, City of St. Petersburg Economic and Workforce Development Department)

The following charts provide demographic and household data and comparisons:

Demographics	Population
St. Petersburg	269,357 ¹
Pinellas County	977,060 ¹
Tampa-St. Petersburg-Clearwater MSA	3,080,077 ³

St. Petersburg			
Median Age	42.6 ²		
Female	52.0% ²		
Male	48.0% ²		
White	69.2% ²		
African-American	22.8% ²		
Hispanic	7.6% ²		
Asian	3.3% ²		
Two or more races, Native American, other race alone	2.6% ²		
Total Households	107,277 ²		
Average Household Income	\$70,964 ²		
Average Household Size of owner-occupied units	2.38 ²		
Average Household Size of renter-occupied units	2.26 ²		
High School Graduate or Higher	90.5% ²		
Bachelor's Degree or Higher	33.1% ²		
Married (population age 15 and over)	38.8% ²	MSA	STATE
Employees engaged in Manufacturing	7.11% ³	5.19% ³	4.37% ³
Employees engaged in Health Services	19.21% ³	13.83% ³	13.18% ³
Employees engaged in Financial Services	8.79% ³	6.59% ³	4.45% ³
Unemployment Rate	3.2% ⁴	3.5% ⁴	3.5% ⁴

¹Source: Bureau of Economic and Business Research, University of Florida, 2019 Data; <http://www.bibr.ufl.edu>

²Source: 2017 American Community Survey, 5 – Year Estimates, US Census Bureau; <https://www.census.gov/acs/www/data/data-tables-and-tools/data-profiles/>

³Source: EQUI Database, City of St. Petersburg Economic Development Division, 2019 Data; http://www.stpete.org/economic_development/data_demographics/index.php

⁴Source: Bureau of Labor Statistics, August 2019, Data; <http://www.bls.gov/data/#unemployment>

Civic, Cultural, and Recreational

Major Annual Civic Events

- Food Truck Rally (January–December)
- Dr. Martin Luther King Jr. Celebrations (January)
- Southeast Guide Dogs Walkathon (February)
- Localtopia (February)
- Firestone Grand Prix of St. Petersburg (March)
- Skyway Bridge 10K (March)
- Green Thumb Festival (April)
- Mainsail Arts Festival (April)
- St. Anthony's Triathlon (April)
- Tampa Bay Blues Fest (April)
- St. Petersburg Pride Parade (June)
- St. Petersburg Pride Festival (June)
- Fourth of July Celebration (July)
- Arts Alive! Museum Day (September)
- Florida Orchestra in the Park (October)
- Saturday Morning Market (open October–May)
- Times Festival of Reading (October)
- St. Petersburg Science Festival (October)
- St. Petersburg International Folk Fair Fest (October)
- MarineQuest (October)
- St. Pete Run Fest (November)
- Chillounge Night (November)
- CraftArt (November)
- Beats by the Bay (November)
- Shopapalooza (November)
- Santa Parade/Christmas Tree Lighting (November)
- Savor St. Pete (November)
- Snowfest (December)
- First Night (New Year's Eve)



Museums

- The Dali Museum
- Dr. Carter G. Woodson African American Museum
- Florida Holocaust Museum
- Great Explorations Children's Museum
- Imagine Museum
- The James Museum of Western & Wildlife Art
- St. Petersburg Museum of Fine Arts
- St. Petersburg Museum of History



Cultural Organizations and Venues

- African American Heritage Trail
- American Stage Theater Company
- The Arts Association of St. Petersburg
- A Simple Theater
- The Coliseum
- Creative Clay
- The Florida Orchestra
- FreeFall Theater
- Mahaffey Theater
- Morean Arts Center/Chihuly Collection
- Palladium Theater
- St. Petersburg Arts Alliance
- St. Petersburg City Theatre
- St. Petersburg Historic Shuffleboard Courts
- St. Petersburg Opera Company
- Sunken Gardens
- Studio @620
- Seven Arts Districts: Central Arts, Grand Central, The Edge, Deuces Live, ML King North, Warehouse and Waterfront Arts Districts





Institutions of Higher Learning

- Eckerd College
- Pinellas County Job Corps
- Pinellas Technical College
- Poynter Institute for Media Studies
- St. Petersburg College
- Stetson University College of Law
- University of South Florida St. Petersburg

Recreational Facilities and Venues

- Two Neighborhood Skate Parks/ One Regional Skate Park
- Three Public Golf Courses
- Ten Outdoor Exercise Zones (with more underway)
- Five Free Public Beaches
- Six Dog Parks
- 9 Municipal Pools (North Shore Aquatic Complex and Walter Fuller Pool open year-round)
- 16 Community, Adult, and Neighborhood Centers
- 21 Boat Ramps at nine locations
- 33 Soccer/Football Fields
- 42 Baseball/Softball Fields
- 65 Tennis Courts and three Pickle Ball Courts
- 154 City Parks, 80 with Playground Equipment
- BlueWays Canoe and Kayak Trails
- Boyd Hill Nature Preserve/Lake Maggiore Environmental Education Center
- Clam Bayou Nature Preserve
- Dell Holmes Park and Splash Pad
- Jai alai Court
- Main Library and six Community Libraries
- Municipal Marina/Port
- Pinellas Trail/City Trails Network

Spectator Sports

Major League Baseball

- Home of the Tampa Bay Rays
- St. Petersburg International Baseball Spring Training
- Spring Training – 1914 to 2009

Tennis

- Home of Women's Tennis Association
- Hosted the World Group Finals of the Davis Cup - 1990
- Hosted first round of Davis Cup - 1995
- Home of the Historic St. Petersburg Tennis Center, Site of Chris Evert's First Professional Match

Sailing

- Host of Regatta Del Sol al Sol (bi-annual St. Pete to Isla Mujeres, Mexico race)
- Largest city Marina in Florida (648 slips)
- St. Petersburg Yacht Club (established 1909)
- St. Petersburg Sailing Center

Competitive Running/Triathlon

- St. Anthony's Triathlon (April)

Football

- East-West Shrine Game

Soccer (NASL)

- Home of the Tampa Bay Rowdies

Racing (IndyCar)

- Firestone Grand Prix of St. Petersburg (March)



FISCAL POLICIES

The city of St. Petersburg has adopted a comprehensive series of fiscal policies that embody recognized sound financial management concepts. These policies were originally approved by City Council in July 1980. Subsequently, the 1980 policies were updated and expanded, and codified in the city's Administrative Policies and Procedures. The previous revision to this policy statement was approved by City Council July 19, 2002 (Resolution 2002-406); the city's detailed Investment Policy was revised and approved April 16, 2009 (Resolution 2009-215). New changes to these policies, incorporated to keep them up to date and compliant with Governmental Accounting Standards Board Statement #54, were adopted by City Council on August 26, 2010 by Resolution 2010-442. In order to keep them up to date, these policies were updated again on August 4, 2011 by Resolution 2011-312. An amendment (Resolution 2012-276) to these policies was approved on June 14, 2012 which amended the policy to reflect that ad valorem shall be earmarked to support the Police Department. During fiscal year 2014, the policies were amended on April 17, 2014 (Resolution 2014-166) to restructure the fund balance target for the General Fund Group of Funds and the core General Fund. The most recent update to the policies was approved on September 20, 2018 by Resolution 2018-492 and included modifications to the fund target balances, individual fund guidelines, Penny for Pinellas, Enterprise Capital Improvements, and debt policy sections. It also added new language defining the working capital calculation. It is anticipated that these policies will be amended as part of the city's annual budget process and reconfirmed each year as a part of budget development.

The fiscal policies are organized under four subject headings:

- I. **General Fiscal Policy** presents the overall guidelines for financial and accounting practices, including the basic framework for preparing the city's operating and capital budgets, maintaining accounting records, and funding services on a non-discriminatory basis.
- II. **Fiscal Policy for Annual Operating Revenue and Expenses** outlines the policies for budgeting and accounting for revenue and requirements, and provides adequate fund balances in the city's various operating funds. This section includes several references to capital project funding in relation to the amount and type of support to be provided by the operating funds.
- III. **Fiscal Policy on Investments** provides guidelines for investing, operating and capital balances.
- IV. **Fiscal Policy for Capital Expenditures and Debt Financing** directly relates to the resources and requirements of the capital improvement program. Included are overall policies on issuance of debt, as well as guidelines applicable to specific fund types.

The city attempts to adhere to these fiscal policies in the conduct of its operations. However, it must be noted that these policies are guidelines and not statutory limitations. Some of the policies, particularly with regard to recommended fund balances, are designed as goals to be pursued, not necessarily achieved on an annual or

ongoing basis. The city reserves the right to deviate from any or all of the fiscal policies if such action is determined by City Council to be in the best interest of St. Petersburg as a whole.

I. GENERAL FISCAL POLICY

A. GENERAL GUIDELINES

1. The annual operating budget of the city of St. Petersburg, Florida shall balance the public service needs of the community with the fiscal capabilities of the city. It is intended to achieve those goals and objectives established by City Council for the next fiscal year. Service programs will represent a balance of services, but with special emphasis on the city's public safety, environmental health, economic development, employment, physical appearance, living conditions, and affordable housing. Services shall be provided on a most cost effective basis.
2. The city recognizes that its citizens deserve a commitment from the city to fiscal responsibility, and that a balanced operating budget is the cornerstone of fiscal responsibility. Annual operating expenditures (personal services, contracts, commodities, supplies, capital outlay, outside agency support, and transfers) will be fiscally balanced with revenues or income estimates that can reasonably and normally be projected to be received during the fiscal year. New programs, or changes in policies that would require the expenditure of additional operating funds, will either be funded through reduction in programs of lower priority or through adjustments to rates, service charges or taxes. Requests for new or modified programs or policies will be accompanied by an analysis of the short and long-term impact on the operating budget caused by such changed or new program or policy, with significant changes reported to the appropriate Council committee and/or full Council.
3. New programs, services, or facilities shall be based on general citizen demand, need, or legislated mandate.
4. The city shall prepare and implement a capital improvement program (CIP), consistent with state requirements, which shall schedule the funding and construction of projects for a five-year period, including a one-year CIP budget. The CIP shall balance the needs for improved public facilities and infrastructure, consistent with the city's comprehensive plan, within the fiscal capabilities and limitations of the city.
5. The city shall maintain its accounting records in accordance with Generally Accepted Accounting Principles (GAAP), applied to governmental units as promulgated by the Governmental Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB). In addition, federal and state grant accounting standards will be met.
6. Consistent with Council Resolution 2009-247, a financial report shall be distributed to City Council following the close of each fiscal quarter. This report shall include the city's investments, pension funds, debt, revenues, expenditures/expenses and fund balances, and shall be presented in a form and forum specified by Council.

7. The city shall provide funding for public services on a fair and equitable basis, and shall not discriminate in providing such services on the basis of race, color, national origin, religion, sex, sexual preference, marital status, age or disability.
8. Budgets for all city departments and all other city expenditures/expenses shall be under City Council appropriation control.
9. Transfers between funds will be permitted with City Council approval, which are consistent with city policies, resolutions, ordinances and external restrictions.
10. Inter-fund loans must be supported by a fiscally sound source of funds available for repayment and must comply with any applicable bond covenants.
11. Preparation of the city's budget shall be in such format as to allow correlation with the expenditures/expenses reported in the city's Annual Comprehensive Financial Report, with content of said budget to include that required by Section 6.01 of the City Charter and section 13(c), Chapter 15505, Special Laws of the State of Florida, 1931, or as later revised by ordinance of the City Council and now codified in §2-126 St. Petersburg City Code. Detailed estimates per Section 13(c)(1) shall be by object code at the division or program level, and summarized by department.
12. An analysis shall be made to determine and project life cycle cost of ownership where appropriate, when it is proposed that the city lease or rent facilities or equipment from an outside source, if such costs will commit the city to \$50,000 or more in any one year.

II. FISCAL POLICY FOR ANNUAL OPERATING REVENUES AND EXPENSES

A. ALL FUNDS

1. Revenue
 - a. Revenue projections will be based on an analysis of historical trends and reasonable assumptions of future conditions using a conservative basis to ensure that estimates are realized.
 - b. The operating budget will be prepared based on 96% of the certified taxable value of the property tax roll.
 - c. The city will not use long-term debt to finance expenditures/expenses required for operations.
 - d. As a general rule, operating budgets will be balanced using current year revenues to finance current year expenditures. Minimum fund balances shall not normally be budgeted as a resource to support routine annual operating expenses. However, balances exceeding the policy targets may be budgeted as a resource to support capital, debt, or extraordinary major maintenance needs on a non-recurring basis, or for specific purposes, as assigned.
2. Expenditures/Expenses
 - a. Normal maintenance requirements necessary to sustain the basic asset value will be included in the budget of the proper operating fund.

- b. Contractual obligations required by labor agreements and compensation plans for employees will be included in the budget or provided through supplemental appropriations, dependent upon available funds.
- c. Capital funding will be provided for major improvements and automation of services based on multiple-year planning and appropriate cost benefit analysis.
- d. Equipment replacement (capital outlay) not funded by a replacement fund will be included in the operating budget of the department requesting the equipment.

3. Fund Balance

- a. Maintaining an adequate fund balance is essential to the financial health of the city, to maintain high bond ratings and to ensure its ability to serve its citizens, meet emergency needs and unforeseen circumstances. Accordingly, some of the funds will have fund balance reserve targets which are not requirements but are considered to be goals of the city. The General Fund “Group of Funds” fund balance target will be considered appropriate in the amount of 20% of the current year’s operating appropriations for the General Fund “Group of Funds”. The budgetary fund balance of the General Fund, the Economic Stability Fund, Preservation Reserve, Arts and Cultural Programs, Assessment Revenue, Arts in Public Places and Technology and Infrastructure Fund are included within the General Fund “Group of Funds” fund balance for purpose of determining if the target has been achieved.
- b. In compliance with governmental accounting standards the following terminology will be used in reporting the city’s fund balances:

Nonspendable fund balance – amounts that are not in a spendable form (such as inventory and prepaids) or are required to be maintained intact (such as the corpus of an endowment fund).

Restricted fund balance – amounts constrained to specific purposes by external providers (such as grantors, bondholders, and higher levels of government).

Unrestricted fund balance:

Committed fund balance – amounts constrained to specific purposes by City Council resolution or ordinance. To be reported as committed, amounts cannot be used for any other purpose unless the City Council reverses or amends the applicable resolution or ordinance to remove or change the constraint.

Assigned fund balance – amounts the city intends to use for a specific purpose. Intent can be expressed by the City Council or recommended by the mayor/administration. There are two essential differences between committed fund balance and assigned fund balance. First, committed fund balance requires action by the City Council, whereas assigned fund balance allows that authority to be delegated to some other body or official. Second, formal action is necessary to impose, remove, or modify a constraint reflected in committed fund balance, whereas less formality is necessary in the case of assigned fund balance.

Unassigned fund balance – The General Fund, as the principal operating fund of the government, often will have net resources in excess of what can properly be classified in one of the four categories already described. If so, that surplus is presented as unassigned fund balance.

Budgetary fund balance – It is essential for the government to maintain an adequate level of working capital in certain operating funds to mitigate current and future risks and to ensure stable services and fees. The City's budgetary fund balance calculation is based on a working capital outlook to determine current assets or resources less liabilities that are reasonably expected to be realized in cash or consumed within one year. The City of St. Petersburg's budgetary fund balance includes the certain current balance sheet line items plus outstanding encumbrances (purchase orders) less unrealized gain and loss on investments (asset). Detail on the calculation is included in the *Budgetary Fund Balance Policies and Procedures*.

c. Fund Balance Reserve Targets

- i. ***The General Fund reserve target is 20% of the current year budgeted appropriations in that fund (excluding any internal transfers to other funds within the General Fund "Group of Funds").*** For purposes of determining if the target has been met, the budgetary fund balance of the General Fund "Group of Funds," as defined in the Comprehensive Annual Financial Report, is compared with the annual appropriation. The General Fund "Group of Funds" includes; General Fund (0001), Preservation Reserve (0002), Economic Stability (0008), Assessment Revenue (1108), Arts in Public Places (1901) and Technology and Infrastructure Fund (5019), as well as any additional funds that would be included in the future General Fund for financial reporting purposes per GASB Statement No. 54. There is further established a target of 5% of the current year adopted General Fund "Group of Funds" appropriations which is to remain in the core General Fund budgetary fund balance. Only amounts over the 5% budgetary fund balance may be assigned or committed.
- ii. ***Other governmental funds of the city do not have specified fund balance targets.*** Recommended levels of committed and/or assigned fund balance will be determined on a case by case basis, based on the needs of each fund and as recommended by city officials and approved by City Council
- iii. ***Fiduciary funds do not have fund balance targets.*** These funds do not represent resources available to support city activities and it would be inappropriate to establish fund balance targets.
- iv. ***Proprietary funds, which include both enterprise funds and internal service funds, have fund balance targets as shown in the list on the following page.*** Proprietary funds do not report fund balance amounts. However, for the purpose of setting targets, estimated fund balance amounts will be determined based on a budgetary fund balance calculation performed by the Finance Department and the calculated amounts will be compared with the established targets.

In most cases the specific targets for proprietary funds are a percentage of the annual, appropriated budget for that fund, excluding any transfer to related capital improvement funds.

Percentage targets can also be described in terms of a number of months of operating costs. For example, a fund balance reserve target equal to 8.3% is the same as a reserve target equal to one month of operating expenditures; 16.7% equals two months expenditures and 25% equals three months.

A few proprietary funds have targets that are not based on annual operating costs. In those cases, there will be a notation as to what the target is based on. An example is the Equipment Replacement Fund which has a target equal to 25% of the replacement cost of the equipment in the fund. The reason for the different approach is because this fund accounts for equipment that needs to be protected from loss due to natural disaster. Additionally, the fund balance target of three insurance funds, General Liability Claims, Workers' Compensation and Health Insurance Funds, is set annually as the result of an actuarial study that looks at both short-term and long-term funding requirements. The Health Insurance Fund target will take into consideration the Florida Statutory requirement of 25% of the annual appropriation as well as the value of the incurred but not reported (IBNR) claims.

Some of the enterprise funds receive an annual subsidy from the General Fund. In those cases, there is no established fund balance target for the subsidized fund. If the fund becomes self-supporting, consideration will be given to establishing a fund balance target.

Unless otherwise noted, the following targets are a percentage of the annual, appropriated budget.

Enterprise Funds

- *^Water Resources – 25% (8.3% in operating fund, 16.7% in water cost stabilization fund)
- Water Resources Equipment Replacement Fund – 20% of equipment replacement cost
- *^Stormwater Utility Fund – 16.7%
- Stormwater Equipment Replacement Fund – 20% of the equipment replacement cost
- ^Sanitation Operating Fund – 16.7%
- Sanitation Equipment Replacement Fund – 20% of equipment replacement cost
- Airport – no target
- *Marina – 8.3%
- *Golf Courses – 8.3%
- Jamestown – no target
- Port – no target
- Parking Fund – no target¹
- Mahaffey Theater Fund – no target¹
- Pier Fund – no target¹
- Coliseum Fund – no target¹
- Sunken Gardens Fund – no target¹
- Tropicana Field Fund – no target¹

¹*These funds were reclassified from special revenue funds to enterprise funds, effective with the fiscal year 2010 financial statements and the fiscal year 2011 budget.*

* Transfers to capital improvement fund excluded from target balance calculation.

^ Transfers to equipment replacement fund excluded from target balance calculation.

Internal Service Funds

Fleet Management Fund – 8.3%
Equipment Replacement Fund – 20% of equipment replacement cost
Municipal Office Buildings Fund – 16.7%
Department of Technology Services – 16.7%
Supply Management Fund – 8.3%
Health Insurance Fund – 25% plus the IBNR claims.
Life Insurance Fund – 16.70%
General Liability Claims Fund – Set annually by an actuarial study.
Commercial Insurance Fund – 50%.
Workers' Compensation Fund – 75% of long-term liabilities
Billing and Collections Fund – 16.7%

d. Stabilization Funds

Stabilization funds are a type of reserve fund maintained to offset economic downturns, natural disasters, and other unforeseen events. Governmental stabilization funds will be reported in the Comprehensive Annual Financial Report (CAFR) as committed fund balances in the appropriate fund and the level of funding will be reviewed annually by City Council. Additions to or reductions from a stabilization fund will be approved by City Council as part of the budget process or the supplemental appropriation process. Establishing the proper balances in stabilization funds will take into account risk exposure related to self-insurance and property insurance deductibles in the event of major storm damage to city assets. Transfers from stabilization funds will not be allowed if they would cause the fund to be in a deficit position. The city maintains two stabilization arrangements, the “Economic Stability Fund” and the “Water Cost Stabilization Fund”.

Permitted uses of this fund have been established by City Council with Resolution 2003-480 as amended by a new resolution adopted by City Council on August 26, 2010 by Resolution 2010-442. A portion of the balance in the Water Cost Stabilization Fund is pledged to meet two months (16.7%) of the three month (25%) fund balance reserve target established for the Water Resources Operating Fund. Permitted uses of this fund have been established by Resolution 91-549 for Revenue Bond Series 1999 as amended by Resolution 2008-257.

e. Economic Stability Fund

Balances in the Economic Stability Fund represent committed fund balances which are available for expenditure only with the approval of City Council and under the following conditions:

- i. The Economic Stability Fund may be used in the event of an estimated budget shortfall amounting to more than 2% of the most recent adopted budget. Only the amount of the shortage above 2% may be taken from the Economic Stability Fund, while other budget balancing measures will be employed to offset budget shortfalls up to and including 2%. If the 2% threshold has been met, the appropriate amount of resources to utilize from the Economic Stability Fund may take into account the economic climate, including the local unemployment

rate, inflation rate, rate of personal income growth, assessed property values, and other factors as determined to be appropriate.

- ii. The Economic Stability fund may be used in the event of damage to city property or loss of city assets due to disasters such as hurricane, tornado, flood, wind, terrorism, or other catastrophic events when such an event results in a declaration of a state of emergency. Other funds of the city, such as the Equipment Replacement Funds, the Self Insurance Fund and the Technology/Infrastructure Fund will be used first, as appropriate to the circumstances, before relying on the Economic Stability Fund.
 - iii. The Economic Stability Fund may be used to provide short-term (one year or less) advances, or long-term loans exceeding one-year in length, to other funds of the city for shortfalls due to economic impacts or for other purposes, as recommended by the mayor and approved by City Council. A plan for repayment of the funds will be established before any such advance or loan is made.
 - iv. When economic stability funds are used for any purpose, the fund will be replenished in an amount to meet the fund balance target, either from the fund for which the resources were required or from another fund of the city, within the time frame recommended by the mayor or city administrator and approved by City Council.
- f. Water Cost Stabilization Fund

Balances in the Water Cost Stabilization Fund represent committed fund balances which are available for expenditure only with the approval of city council and under the conditions specified in Resolution 91-549 for Revenue Bond Series 1999 as amended by Resolution 2008-257 for the Water Cost Stabilization Fund.

g. Other General Policies

- i. The balances of each fund will be maintained by using a conservative approach in estimating revenues and expenditures/expenses, based on historical and/or projected costs.
- ii. Funds which exceed their established fund balance target by 10% or more for two consecutive years will be reviewed and, if appropriate and permitted by law, the amount over target will be transferred to the General Fund, or other fund of the city, with approval of City Council.
- iii. Funds which fall below their established fund balance target by 10% or more for two consecutive years will be reviewed by administration. If it is determined that the fund balance target level is still appropriate, a corrective action plan to restore the fund to the appropriate level will be submitted to City Council for their approval.
- iv. All fund balance targets will be reviewed annually, as part of the budget process, to determine if adjustments need to be made.

B. SPECIFIC GUIDELINES FOR INDIVIDUAL FUNDS

1. General Fund:
 - a. The General Fund is the principal operating fund of the city and will account for activities that are not reported in another type of fund.
 - b. It is the objective of the city to pay operating expenses of the General Fund from sources other than ad valorem taxes. Only when non-ad valorem tax sources of revenue are inadequate to support services at desired levels should ad valorem taxes be considered for assessment. Ad valorem taxes shall be allocated to cover the cost of providing public safety to the city. These revenues will first be used to fund the Police Department's annual budget with the excess (to the extent there is an excess) applied toward Fire Rescue Department's annual budget.
 - c. Service charges and fees for all General Fund services will be analyzed to ensure an appropriate proportional recovery of direct costs and overhead.
 - d. Available funds accruing in an Enterprise Fund which are not needed for working balance or future planned improvements may, at City Council's discretion, be transferred to the General Fund as an annual, budgeted return on investment or equity, except where prohibited by bond covenants or other legal requirements. This will be encouraged wherever feasible.
2. Special Revenue Funds:
 - a. Special revenue funds will be used to account for and report the proceeds of specific sources that are restricted, committed, or assigned to expenditure for specified purposes other than debt service or capital projects.
 - b. The Emergency Medical Services Fund will be budgeted to be fully supported by revenue from Pinellas County.
3. Capital Projects Funds:
 - a. Are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition of construction of capital facilities and other capital assets.
 - b. Exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.
4. Debt Service Funds:
 - a. Are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

- b. Should be used to report resources if legally mandated.
- c. Are financial resources that are being accumulated for principal and interest maturing in future years should also be reported in debt service funds.

5. Permanent Funds:

- a. Are used to account for and report resources that are restricted to the extent that only earnings, not principal, may be used for purposes that support the city's programs.
- b. Do not include private purpose trust funds which are used to account for and report situations where the government is required to use the principal or earnings for the benefit of individuals, private organizations, or other governments.

6. Enterprise Funds:

- a. Enterprise funds will be used to account for those activities where the costs are expected to be funded substantially by external (non-city department) user fees and charges.
- b. Enterprise funds will pay the General Fund their proportionate share of the cost of general administrative departments and a payment-in-lieu-of-taxes, which will be computed in a fashion that will relate the tax to a comparable commercial use, as limited by outstanding bond resolutions. (Public Utilities bond restrictions limit payments-in-lieu-of-taxes to fifteen percent (15%) of gross revenues).

Water Resources (water, reclaimed water, and sewer), Stormwater, Sanitation, Golf Course, Airport, Marina, Port and Jamestown Housing are able to produce sufficient revenue from their service charges to fully recover all direct operating costs and overhead, plus provide for debt service and major capital outlay. Initial startup of operations or specific circumstances may require an individual enterprise to be subsidized for a limited period of time; however, it is fully expected that these operations will be totally self-supporting over time and will repay any subsidy to the General Fund, as revenues permit.

- i. Service charges, rent and fee structures will be established so as to ensure recovery of all costs.
- ii. The requirements of the enterprise operating funds will include all expenses of the operations (salaries, benefits, services, commodities and capital outlay), including allocation of general and administrative costs and payment-in-lieu-of-taxes, as well as any transfers to capital project funds, debt service funds or return on investment/equity.
- iii. A review of cost of service and rate structures for Water Resources (water, sewer, and reclaimed water), Stormwater and Sanitation charges will be performed on an annual basis. The recommended budget will set forth the cost requirements to be recovered by the service charges that will be based on the cost of services provided. The impact of such cost of services

on rate schedules charged for such services shall be presented to City Council in a timely manner to allow review and analysis prior to Council approval.

- iv. Any return on equity for these operations shall be computed using a methodology similar to that used by the Florida Public Service Commission.
- v. The Airport, Port, Golf Course, and Marina fee structures will be reviewed on an annual basis, and will relate to competitive rates in other local private and public operations, and to the City's operating and capital plan requirements.
- vi. As provided for in section 3, it shall be the goal of the Golf Course and Marina Enterprises to return to the General Fund an annual return on investment (ROI). This return on investment may vary in amount from year to year to assure that the necessary capital improvements are made to maintain high quality golf course and marina facilities, with needed improvements taking priority over the return on investment.
- vii. The Jamestown fee structure will be reviewed on an annual basis and will relate to competitive rates in similar facilities, the anticipated level of federal assistance to tenants, and to the city's operating and capital plan requirements.
- viii. The Parking Fund shall be used to account for operating revenue and expenditures, and capital outlay and debt service transfer requirements, associated with city parking assets. Any funds not required for these purposes may be transferred to the General Fund.
- ix. The Mahaffey Theater, Pier, Sunken Gardens, Tropicana Field, and Coliseum Funds will be used to account for operating revenues, expenditures, and capital outlay associated with operating these facilities. The income generated by these facilities may not cover their costs and the shortfalls will require transfers from the General Operating Fund.

7. Internal Service Funds

- a. Internal service funds will be used to account for the cost of providing specific goods or services to city departments where those services can reasonably be apportioned to the users on a cost-reimbursement basis.
- b. Charges to departments for internal services rendered will be sufficient to cover the total cost of performing services on an efficient basis. Rates or rate schedules for such charges shall be presented to City Council prior to planned date of implementation, and shall be accompanied by an analysis and justification.
- c. Included in the cost of furnishing services will be the replacement of equipment considering inflationary cost factors.

- d. Lease purchase or borrowing of funds will be considered appropriate only if it involves a major conversion from which the cost saving benefits will accrue in future years during the useful life of assets acquired by such methods.
8. Funds which are subsidized by the General Fund may be excused from paying general and administrative charges (G&A) and/or payment in lieu of taxes (PILOT), at the discretion of management, until the time that such funds would become self supporting.

III. FISCAL POLICY ON INVESTMENTS

A. GENERAL GUIDELINES

The deposit and investment of all city monies is governed to the extent permitted by Section 2-102 and 2-104 of the City Code, and in accordance with the Restated City of St. Petersburg Investment Policy for Municipal Funds and the Alternate Investment Policy (Preservation Reserve Fund, Weeki Wachee Fund, Environmental Preservation Fund, Water Cost Stabilization Fund). The policies were prepared in accordance with Chapter 218.415, Florida Statutes, which governs the city's investment activities. The policies are included as part of the overall city's Fiscal Policies.

IV. FISCAL POLICY FOR CAPITAL EXPENDITURES AND DEBT FINANCING

A. ALL FUNDS

1. Revenue
 - a. Revenue projections for the one-year capital improvement program budget and five-year Capital Improvement Program Plan shall be based on conservative assumptions of dedicated fees and taxes, future earnings and bond market conditions.
2. Requirements
 - a. Capital projects shall be justified in relation to the applicable elements of the city's Comprehensive Plan.
 - b. Estimated requirements for capital projects shall include all costs reasonably associated with the completion of the project and shall take into consideration both life cycle costs as well as the initial cost where appropriate
 - c. The impact of each project on the operating revenues and requirements of the city shall be analyzed as required by the General Fiscal Policy stated above.
 - d. Consistent with IRS regulations, timeframes for debt repayment will not exceed the average life of improvements.

3. Long Term Debt: Annual debt service payments will be level over the life of a bond issue, unless fiscal or other constraints dictate an alternative approach. A policy of full disclosure will be followed in all financial reports and official statements for debt.
4. Medium Term Debt: Lease-purchase methods, bonds or other debt instruments may be used as a medium-term (4 to 10 years) method of borrowing for the financing of vehicles, other specialized types of equipment, or other capital improvements. The equipment or improvement must have an expected life of more than four years. The city will determine and utilize the least costly financing methods available. Such debt arrangements will be repaid within the expected life of the equipment or improvement acquired.
5. Short Term Debt: Short-term borrowing may be utilized for temporary funding of anticipated tax revenues, anticipated grant payments, anticipated bond proceeds, or other expected revenues. Anticipated funding is defined as an assured source with the anticipated amount based on conservative estimates. Such borrowing may utilize a short-term note maturing before the end of the current appropriation period. Other short-term debt, such as tax exempt commercial paper, bond anticipation notes, tax anticipation notes, or grant anticipation notes, may be used when it provides immediate financing and an interest advantage, or delays long-term debt until market conditions are more favorable. The city will determine and utilize the least costly method for short-term borrowing. Short-term debt may be refunded in accordance with applicable federal laws.

B. SPECIFIC GUIDELINES

1. General Capital Improvements: General capital improvements, or those improvements not related to municipally-owned enterprises, shall be funded from Governmental Fund revenues or fund balances, the sale of revenue bonds or general obligation bonds, and from special revenues, assessments and grants.
 - a. Pay-As-You-Go Capital Improvements: Pay-as-you-go capital improvements shall be funded from Governmental Fund revenues or fund balances, state and federal grants, special assessments, or other sources of revenue which may become available to the city. In the case of special assessments, abutting property owners shall pay for local neighborhood improvements, unless exempted by City Council. Major capital projects related to the delivery of general public services shall be paid from general purpose revenues.

The one-cent infrastructure sales surtax, approved by referendum in November 1989 and approved for second and third ten-year periods in March 1997 and March 2007, shall be used on a pay-as-you-go basis. The city will strive to allocate the sales surtax funds in approximately the same proportions as presented in the 1989, 1997, and 2007 referendum materials. For the third round (2010-2020), the allocation of sales surtax dollars will be made in the following general proportions:

Public Safety Improvements:	15 - 21%
Neighborhood/Citywide Infrastructure Improvements:	44 - 54%
Recreation & Culture:	20 - 35%
City Facility Improvements:	3 - 8%

On November 7, 2017, the voters of Pinellas County reauthorized the Penny for Pinellas for a fourth ten-year period covering the years 2020 – 2030. Prior to the election, City Council debated and approved an updated allocation of future Penny for Pinellas resources. This updated allocation reflects the changing infrastructure needs from past rounds of Penny for Pinellas. The primary focus is on the core infrastructure of the city to include improvements to underground wastewater pipes, bridges, street and roads as well as sidewalks and seawalls. During the fourth round (2020 – 2030) the allocation of local option state sales surtax dollars will be made in the following general proportions:

Public Safety Improvements:	4.36 – 6.52%
Citywide Infrastructure Improvements:	73.77- 84%
Recreation & Culture:	9.82 – 17.67%
City Facility Improvements:	1.25 – 2.61%

It is recognized that the allocation of funds in any given year of the program may vary significantly from these parameters due to prioritization and scheduling of projects, and that an amendment of these percentages may be needed to address any of the following factors, alone or in combination: changes or clarifications to applicable law, changing needs or priorities of the community, fluctuations in the actual amount of proceeds from the Penny Program, or availability of other sources of infrastructure funding.

- b. Special Assessments: When special assessments are used for general capital improvements, demolitions, lot clearing, or reclaimed water system extensions, the interest rate charged will be established by City Council consistent with state law.
- c. Revenue Bond Debt Limit: Sale of revenue bonds shall be limited to that amount which can be supported from non-ad valorem revenues, including covenant revenue debt. The total net annual governmental revenue bond debt service shall not exceed 25% of the total governmental purpose revenue and other funds available for such debt service, less all ad valorem tax revenues. Net annual debt service shall be gross annual debt service less estimated interest on debt service reserve accounts and funds from other governmental units designated for payment of such debt service.
- d. Private Activity Revenue Bonds: Private activity revenue bonds will be limited to the issuing authority of the St. Petersburg Health Facilities Authority. The St. Petersburg Health Facilities Authority will review all bond applications and submit a recommendation to the City Council. The city and its Health Facility Authority will not be obligated either directly or indirectly for any debt service requirements.

2. Enterprise Capital Improvements:

- a. Pay-as-you-go Improvements: Enterprise funds should support needed capital improvements on a pay-as-you-go basis to the greatest extent possible, except where analysis shows that it is in the city's best interest to issue debt for such improvements. Water Resources funds pay-as-you-go projects in accordance with the minimum bond covenant requirement and current fiscal policies. As initiated in its FY18 Utility Rate Study, the City's Public Utility shall set a target for funding utility

capital improvements of 50% cash and other resources and 50% bond funding. The target is expected to be achieved in or before FY22 and will continue on a go-forward basis as part of the CIP funding requirements.

- b. Revenue Bond Debt Limit: Enterprise revenue bonds shall be used to finance revenue-producing capital facilities of the enterprise fund. Bond coverage will be provided from the enterprise revenue sources, and may include General Fund revenue support. The city's Public Utilities revenue debt contains a minimum coverage requirement of 1.15 of net revenues (as defined in the bond documents), and the city uses a target of 2.0 net revenue coverage as a goal in its rate studies.
- c. State Revolving Loan Fund: The Water Resources Fund has available a state-funded, below-market interest rate loan pool. This pool may be used whenever its use is feasible and in the best interest of the city.

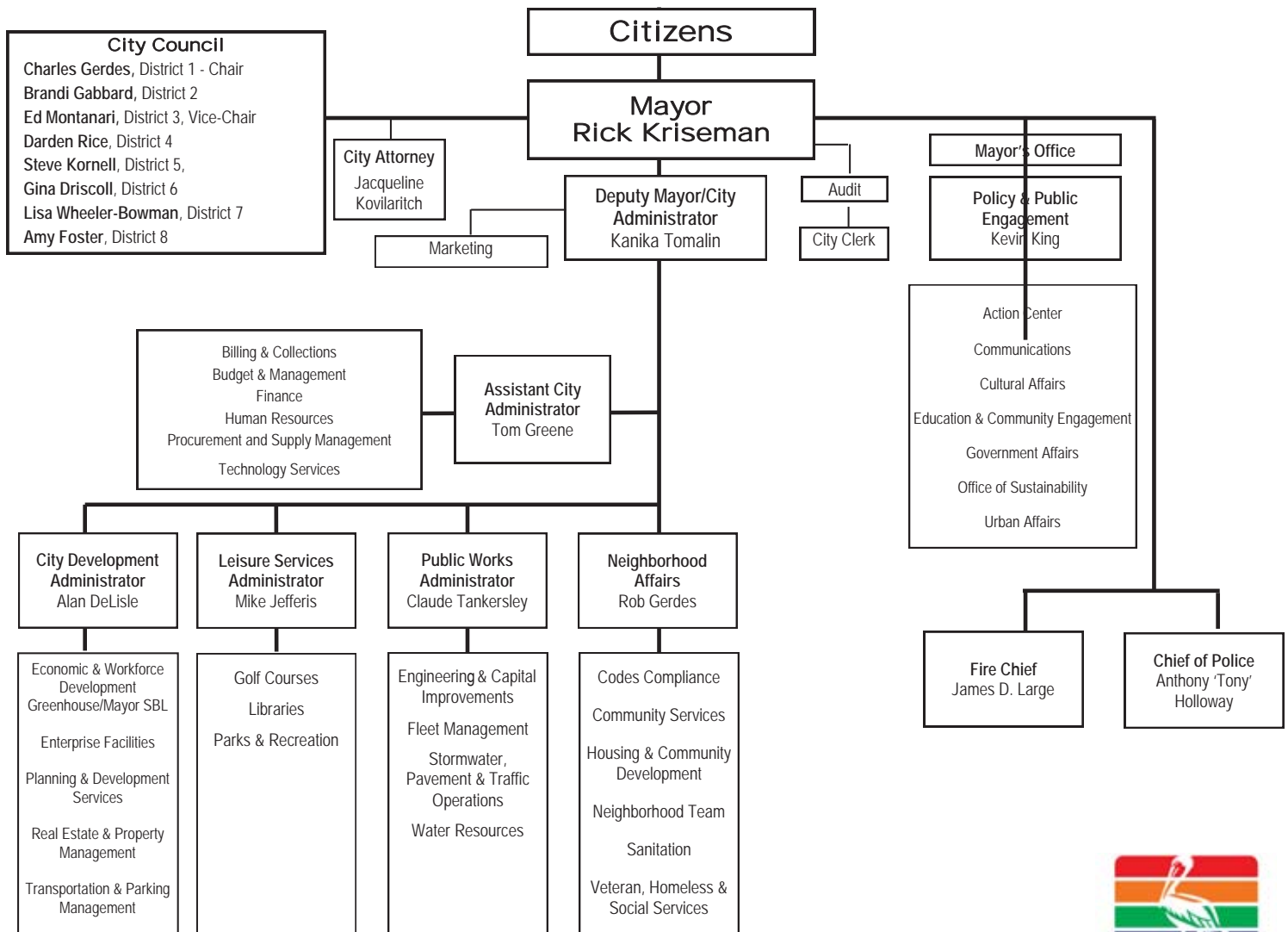
3. Debt Issuance:

- a. The sale of debt shall be on a competitive basis if prudent. General and Non-general obligation debt financings may be sold on a negotiated basis if it is found that the sale by negotiation provides significant cost or other advantages.
- b. Agreements with commercial banks or other financial entities may be entered into for purposes of acquiring lines of credit that will provide access to credit under terms and conditions judged prudent and advantageous.
- c. Tax or Revenue Anticipation Notes will not be issued to fund operations. Cash will be managed in a fashion that will lessen the need for borrowing to meet working capital needs.
- d. When financing a project, Bond Anticipation Notes may be issued if such notes will result in a financial benefit. Revenue bonds will be used whenever possible to finance public improvements which can be shown to be self-supported by dedicated revenue sources, and needed for the infrastructure and economic development.
- e. Tax-exempt commercial paper or variable rate demand notes may be issued when their use is judged prudent and advantageous. Careful consideration shall be used for any variable rate debt financing and would only be utilized when an independent financial advisor makes the recommendation in writing.
 - 1. Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate.
 - 2. Total variable rate debt shall be limited to 5 percent of total debt outstanding.
 - 3. At least twice each year, an analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt.
 - 4. Variable rate bonds shall be structured to protect against loss.
 - 5. The city should avoid any complex financing instruments involving variable debt.

4. Debt Compliance:

- a. Any debt issued by the City through this policy is also subject to the City's *Post-Issuance Compliance Policy for Tax-Exempt Bonds* which addresses tax reporting and other tax compliance matters relating to City issued debt instruments, as well as the *Policies and Procedures Relating to Primary and Continuing Disclosure Obligations Incurred in Connection with the Issuance of Public Debt*.
- b. The Chief Financial Officer shall monitor debt compliance related matters on an annual basis as part of the City's overall financial audit, and prepare a separate Debt Supplement Report that includes all debt obligations and any required disclosures.

FY20 Citywide Organizational Chart



Rev. 10-1-2019

Position Summary

FTE By Department	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Adopted	FY 2020 Change
General Operating Fund						
Full-Time						
City Council	12.00	16.00	16.00	16.00	16.00	0.00%
Mayor's Office	18.00	19.00	22.00	22.00	23.00	4.55%
Legal	20.59	20.20	19.94	19.94	21.04	5.52%
Public Works Administration	2.33	4.53	2.53	2.53	2.53	0.00%
Procurement and Supply Management	13.82	15.82	16.82	16.82	16.82	0.00%
Neighborhood Affairs Administration	3.90	3.90	3.90	3.90	3.90	0.00%
Housing and Community Development	2.11	2.38	3.43	4.43	3.40	(0.87)%
Community Services	7.00	7.00	7.00	7.00	7.00	0.00%
Human Resources	22.65	23.50	22.65	23.65	23.65	4.42%
City Development Administration	6.90	5.90	5.65	5.65	5.65	0.00%
Codes Compliance	32.00	32.00	32.00	32.00	32.00	0.00%
Engineering and Capital Improvements	64.00	76.20	80.20	80.20	79.20	(1.25)%
Police	781.00	788.00	786.00	786.00	799.00	1.65%
Fire Rescue	271.00	284.00	284.00	285.00	285.00	0.35%
Parks and Recreation	255.00	257.00	266.00	267.00	267.00	0.38%
Library	67.00	69.00	72.00	72.00	72.00	0.00%
City Clerk	10.00	10.00	10.00	11.00	11.00	10.00%
Marketing	19.00	18.00	18.00	17.00	17.00	(5.56)%
Budget and Management	7.80	7.80	7.80	7.80	7.80	0.00%
Office of the City Auditor	6.20	6.20	5.20	5.20	5.20	0.00%
Transportation and Parking Management	6.65	6.65	6.60	7.74	6.60	0.00%
Enterprise Facilities	6.00	6.00	6.25	7.25	6.25	0.00%
Finance	19.00	20.00	22.00	22.00	22.00	0.00%
Real Estate and Property Management	7.00	7.00	7.00	7.00	7.00	0.00%
Planning and Development Services	28.45	30.45	19.45	19.45	18.95	(2.57)%
Economic and Workforce Development	0.00	0.00	12.00	13.00	13.00	8.33%
Stormwater, Pavement and Traffic Operation	61.00	62.30	62.37	63.37	63.70	2.13%
Leisure Services Administration	2.00	1.00	1.00	1.00	1.00	0.00%
Full-TimeFTE:	1,752.39	1,799.82	1,817.78	1,825.92	1,836.68	1.04%
Part-Time						
Mayor's Office	0.50	1.00	0.00	0.00	0.00	0.00%
Human Resources	0.50	0.50	0.50	0.50	0.00	(100.00)%
City Development Administration	0.50	0.50	0.50	0.50	0.00	(100.00)%
Codes Compliance	0.00	0.00	0.50	0.50	0.50	0.00%
Engineering and Capital Improvements	29.90	0.50	0.60	0.60	0.60	0.00%
Police	11.08	38.50	22.44	22.44	22.44	0.00%
Fire Rescue	0.60	0.60	0.00	0.00	0.00	0.00%
Parks and Recreation	305.00	314.50	317.00	317.00	243.70	(23.12)%
Library	9.50	9.50	8.00	8.50	9.00	12.50%
City Clerk	0.50	0.50	0.50	0.00	0.00	(100.00)%
Marketing	1.93	2.23	2.43	2.93	2.95	21.40%
Enterprise Facilities	0.80	0.80	0.80	0.80	0.80	0.00%
Finance	1.90	1.50	1.00	1.00	1.00	0.00%
Planning and Development Services	0.00	0.00	0.00	0.00	0.50	0.00%
Stormwater, Pavement and Traffic Operation	1.00	0.00	0.00	0.00	0.00	0.00%
Part-TimeFTE:	363.71	370.63	354.27	354.77	281.49	(20.54)%
Grand Total:	2,116.10	2,170.44	2,172.05	2,180.69	2,118.17	(2.48)%

Position Summary

FTE By Fund	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2020 Adopted	FY 2020 Change
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Non-General Operating Funds

Full-Time

Emergency Medical Services	98.00	98.00	102.00	102.00	105.00	2.94%
Parking Revenue	27.45	28.45	29.50	29.50	30.50	3.39%
Community Development Block Grant	10.84	10.52	9.09	9.09	10.26	12.87%
Emergency Solutions Grant	0.05	0.10	0.48	0.48	0.34	(29.17)%
Building Permit Special Revenue	49.55	53.55	62.55	69.55	69.05	10.39%
Coliseum Operating	5.10	5.10	5.35	5.35	5.10	(4.67)%
Sunken Gardens	4.90	5.90	6.52	7.90	7.90	21.17%
Water Resources	323.50	349.70	363.00	363.00	377.75	4.06%
Stormwater Utility Operating	91.13	107.24	108.17	108.17	120.09	11.02%
Sanitation Operating	205.10	206.29	211.25	212.25	213.25	0.95%
Airport Operating	3.80	3.80	3.80	3.80	4.00	5.26%
Marina Operating	11.20	11.20	11.20	10.20	11.10	(0.89)%
Golf Course Operating	21.00	21.00	21.00	21.00	21.00	0.00%
Jamestown Complex	4.00	4.00	4.00	4.00	4.00	0.00%
Port Operating	2.00	2.00	2.00	2.00	1.90	(5.00)%
Fleet Management	72.05	73.25	74.25	75.25	75.25	1.35%
Municipal Office Buildings	12.00	12.00	14.00	14.00	14.00	0.00%
Technology Services	60.00	60.00	60.00	60.00	60.00	0.00%
Supply Management	6.18	6.19	6.19	7.19	7.19	16.17%
Health Insurance	4.15	4.15	4.15	4.15	4.15	0.00%
Life Insurance	0.50	0.50	0.50	0.50	0.50	0.00%
General Liabilities Claims	4.45	4.50	4.50	4.50	4.50	0.00%
Commercial Insurance Workers'	1.10	1.10	1.10	1.10	1.10	0.00%
Compensation	4.06	4.05	4.05	4.05	2.95	(27.16)%
Billing and Collections	95.00	95.00	99.00	98.00	100.00	1.01%
Deferred Compensation - ICMA	0.50	0.60	0.45	0.45	0.45	0.00%

Full-Time FTE:	1,117.61	1,168.18	1,208.09	1,217.47	1,251.32	3.58%
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Part-Time

Building Permit Special Revenue	0.50	1.00	1.00	1.00	1.50	50.00%
Coliseum Operating	3.38	2.75	2.75	2.75	1.33	(51.64)%
Sunken Gardens	8.71	8.98	9.48	9.08	9.08	(4.22)%
Water Resources	1.90	1.90	1.50	1.50	1.50	0.00%
Sanitation Operating	3.38	3.20	3.18	3.18	2.70	(14.96)%
Marina Operating	7.20	4.70	4.50	4.50	3.95	(12.22)%
Golf Course Operating	25.52	25.51	25.54	25.54	25.75	0.82%
Port Operating	3.40	1.00	1.00	1.00	1.00	0.00%
Fleet Management	0.50	0.50	0.50	0.00	0.00	(100.00)%
Municipal Office Buildings	7.50	7.50	7.50	7.50	7.00	(6.67)%
Technology Services	2.50	2.50	2.50	2.50	1.00	(60.00)%
Supply Management	0.50	0.50	0.50	0.00	0.00	(100.00)%
Billing and Collections	0.00	0.00	0.00	1.00	1.00	0.00%

Part-Time FTE:	64.99	60.04	59.95	59.55	55.81	(6.90)%
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Grand Total:	1,182.60	1,228.22	1,268.03	1,277.01	1,307.13	3.08%
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Revenue Highlights

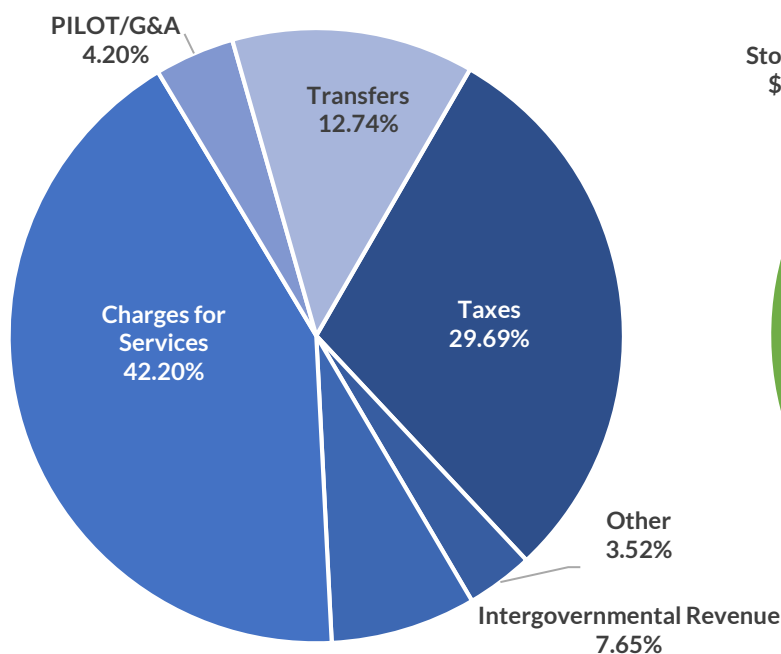
Total Operating Revenue

The City of St. Petersburg adopted a revenue budget of \$661.208 million for all operating funds in FY 2020. This figure is exclusive of the internal service funds which are supported by internal charges. As indicated in the charts below, although revenues for the General Fund and General Fund Reserves constitute the city's largest portion of revenue at \$280.011 million or 42.35%; taxes, which are devoted to the General Fund, make up only 29.69% of the total revenue budget.

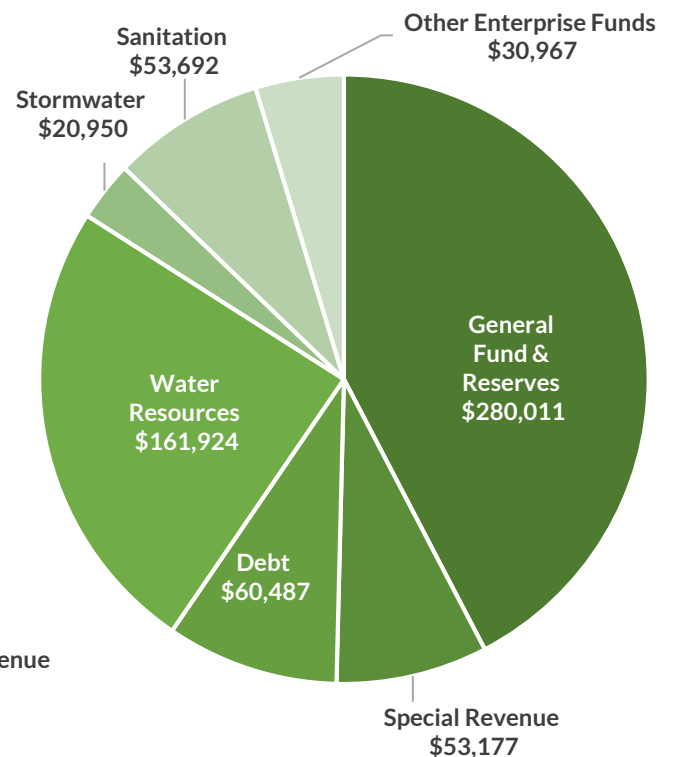
As can be seen in the chart on the left, below, the largest percentage of the city's revenues (42.20%) is borne solely by the users who benefit from a service, such as water and sewer, and others who choose to participate in a particular activity, such as golf. Enterprise funds such as Water Resources, Sanitation, Stormwater, and others are supported primarily by user fees. The total FY20 revenue budget for Enterprise Funds is \$267.534 million.

Total FY 2020 Operating Revenue By Source and Fund or Fund Type

Revenue Source



Revenue by Fund or Fund Type

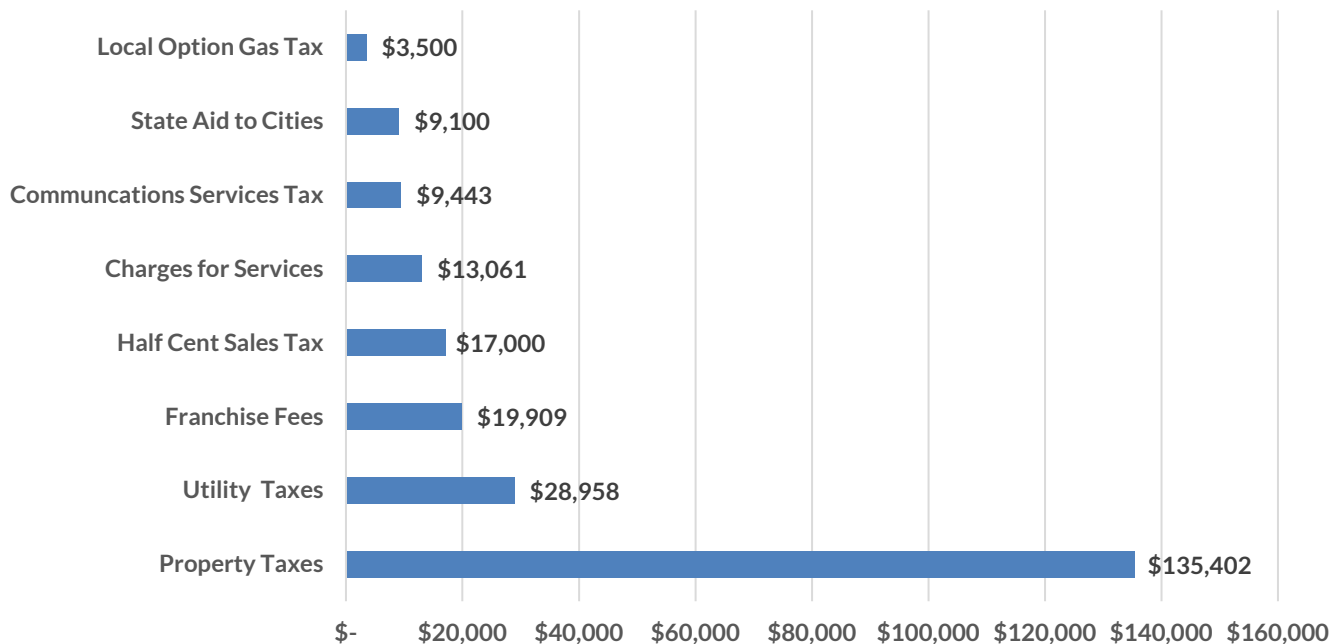


General Fund Revenues

The chart below shows the major revenue sources of the General Fund. These eight categories of revenue make up 84.73% of all General Fund revenue. As indicated in the chart, ad valorem property tax revenues are a significant source of General Fund revenue at \$135.402 million or 48.5%, followed by utility taxes, which account for 10.4% of total General Fund revenue.

Charges for Services are similar to user fees in as much as they are borne by the person using a specific service such as after school care or someone in need of a police report. These charges for specific purposes potentially relieve tax-payers of \$13.061 million in additional ad valorem tax. If the city were to provide these same services, but not charge fees, the millage rate would have to increase from 6.755 mills to 7.408 mills to make up the revenue shortfall.

Major General Fund Revenues (000s omitted)



Major General Fund Revenue Sources

The next six sections provide a ten-year history of actual General Fund receipts for select major revenue sources.

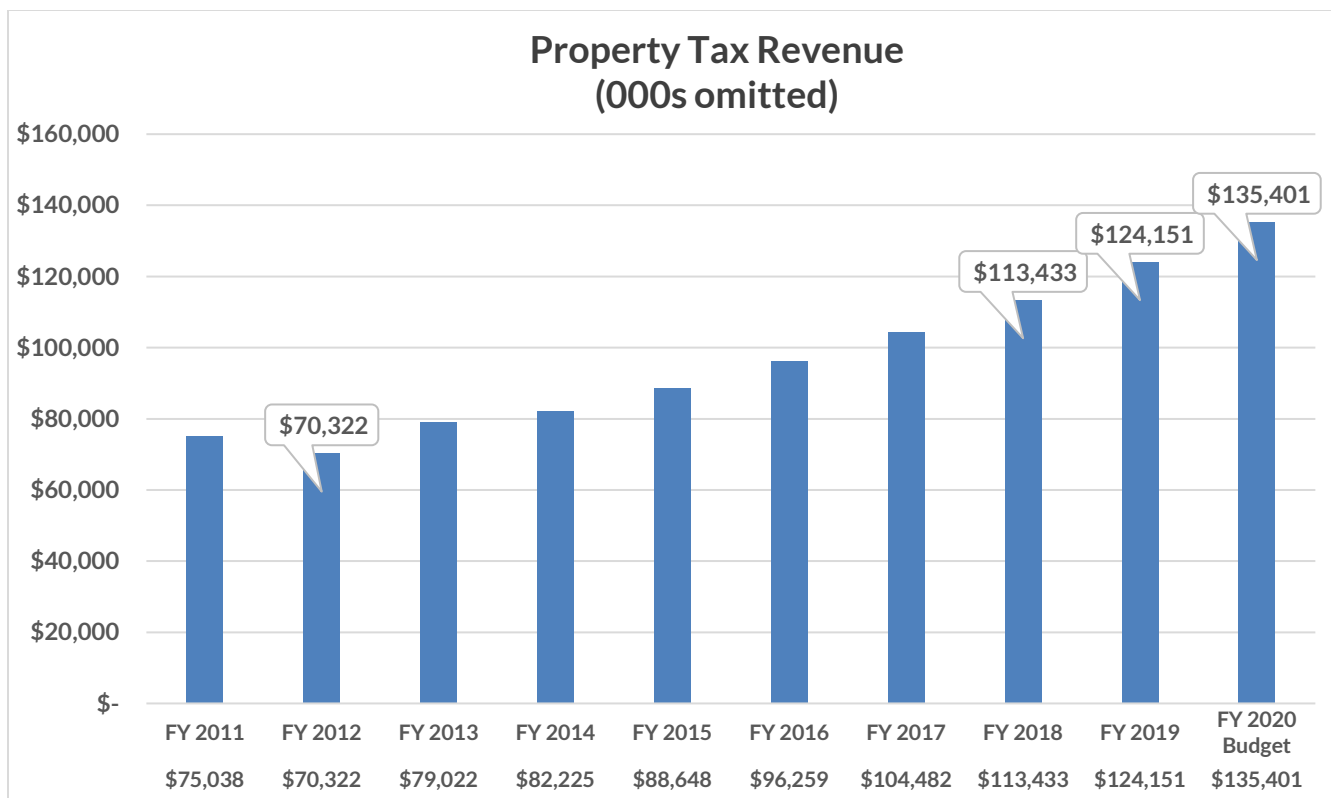
Taxable Value and Ad Valorem Taxes:

Ad valorem taxes result from the levy of taxes on personal tangible property and real property. The state constitution authorizes a city to levy up to 10 mills for citywide purposes on all taxable property within the city. All residents are allowed a \$25,000 exemption from the taxable value of their homesteaded property. Depending on the taxable value of a property, some residents can exempt up to \$50,000 of the taxable value. Some property owners are authorized an additional 15% exemption when qualifying age and total household income criteria are met. Each year the Pinellas County Property Appraiser provides each jurisdiction within the county with the certified property valuation (see chart below). State statutes require that local jurisdictions budget a minimum of 95% of estimated taxes based on the certified value. The City of St. Petersburg budgets 96% per the city's fiscal policies.

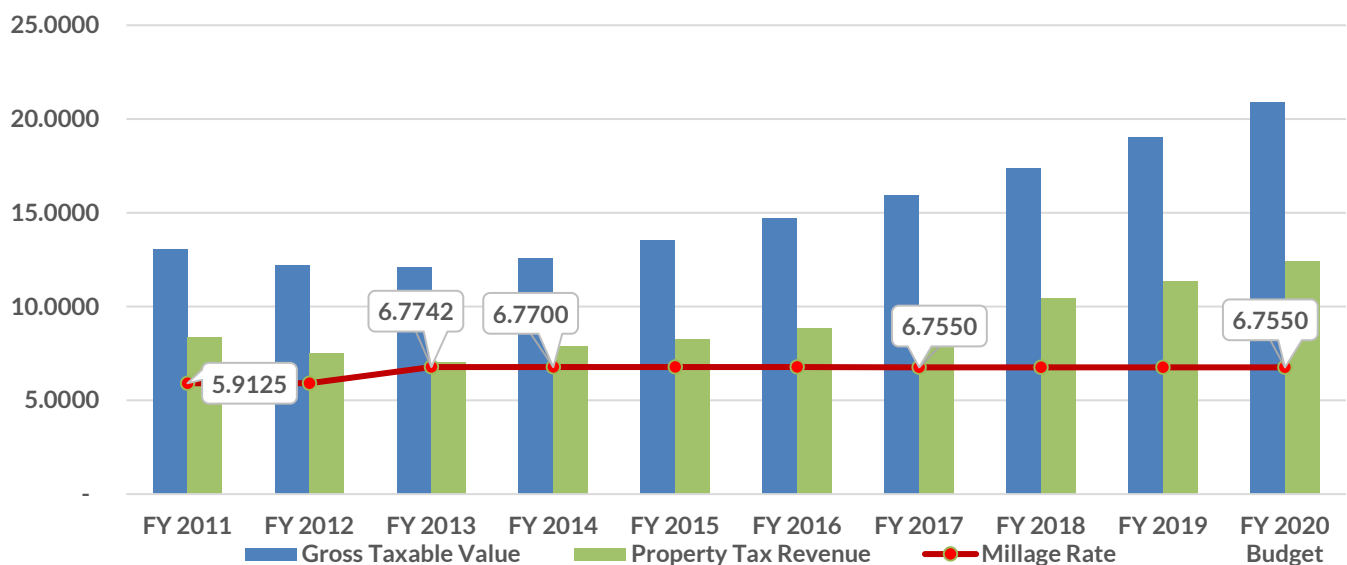
Gross Taxable Value (000s omitted)



Ad valorem tax revenue decreased each year from its greatest level in 2007 through 2012 to what had been the lowest level since 2004. This decrease was due to property tax reforms, Amendment 1, and the effect of the recession on taxable property values. The ad valorem revenue would have declined in 2013 as property values declined slightly; however, a millage rate increase of 12.25% over the rolled back rate was adopted to allow the city to continue to provide the services the public demanded. In FY14, property tax revenue increased for the first time since 2007 as a result of a property value increase of 4.21%. This increase allowed the city to reduce its millage rate slightly from 6.7742 to 6.7700 in 2014. In 2015 property values rose 8.17% and property tax revenue was up \$6.287 million. In 2016, property values rose again (8.56%) and the trend of increasing property values continued in FY17 as taxable property values increased another 8.61%. This allowed the city to decrease its millage rate from 6.7700 to 6.7550 and still expect an additional \$7.571 million in property tax revenue in FY16. In FY18, with the fifth consecutive year of growth in property values and a constant millage rate, ad valorem revenue grew an additional \$8.951 million. In FY19, the property values increased 9.56% generating a gross increase in ad valorem revenue of \$10.718 million. The property values increased 9.64% in FY20 as compared to the FY19 Adopted Budget which generated an increase in ad valorem revenue of \$11.733 million. Historical data has been updated to reflect actual revenues received.



The following chart demonstrates in one concise location the relationship (only) of gross taxable value (blue bar), the city's adopted property tax (millage) rate (red line) and the property tax revenue received by the city over the last ten years, the estimate for FY19 and the budget for FY20 as described in the previous text (green bar).

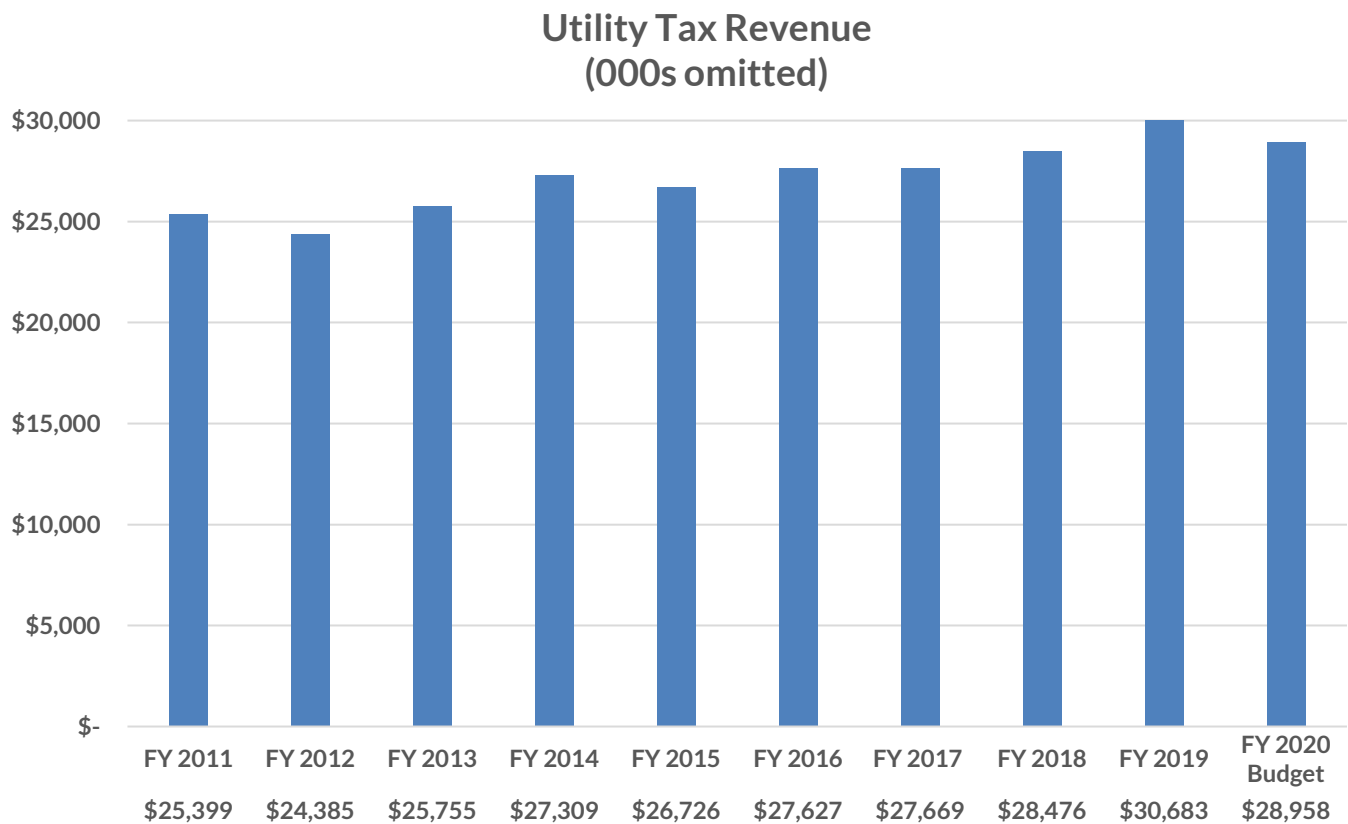


Up until the FY 2013 budget all property tax revenue was applied toward the support of police and fire services per fiscal policy. With the decline in the tax base, that policy was amended to apply property taxes exclusively to police services. During FY15, the fiscal policy was revised again to apply all property tax revenue towards the support of both police and fire services. All property taxes resulting from the city's operating millage rate will cover approximately 90.33% of the cost of police and fire services in FY20

Utility Taxes:

In accordance with state law, a utility tax of 10% is levied by the city on the purchase of electricity, water, natural gas, fuel oil, and propane. The 10% levy is the maximum allowed by law. For electricity, the base includes gross receipt taxes and municipal franchise fees but excludes a majority of the cost of fuel. Given that a majority of the cost of fuel included in the rate base is exempt from taxation, the utility tax provides a more consistent revenue base than the franchise tax on electricity. However, the tax on electricity is very sensitive to variations in weather and is subject to rate adjustments.

Estimates are based on historical trends, with the more recent years given the most weight, and are adjusted for any known base rate changes. During FY14 Duke Energy implemented a 7.95% rate increase as approved by the Public Service Commission increasing the city's utility tax receipts on electricity going forward. During the last quarter of FY16, Duke Energy added an "asset securitization charge" which amounted to an additional \$2.87 monthly for the average home. This charge will cover Duke's costs for the closure of the Crystal River nuclear power plant in Citrus County. Historical data has been updated to reflect actual revenues received.

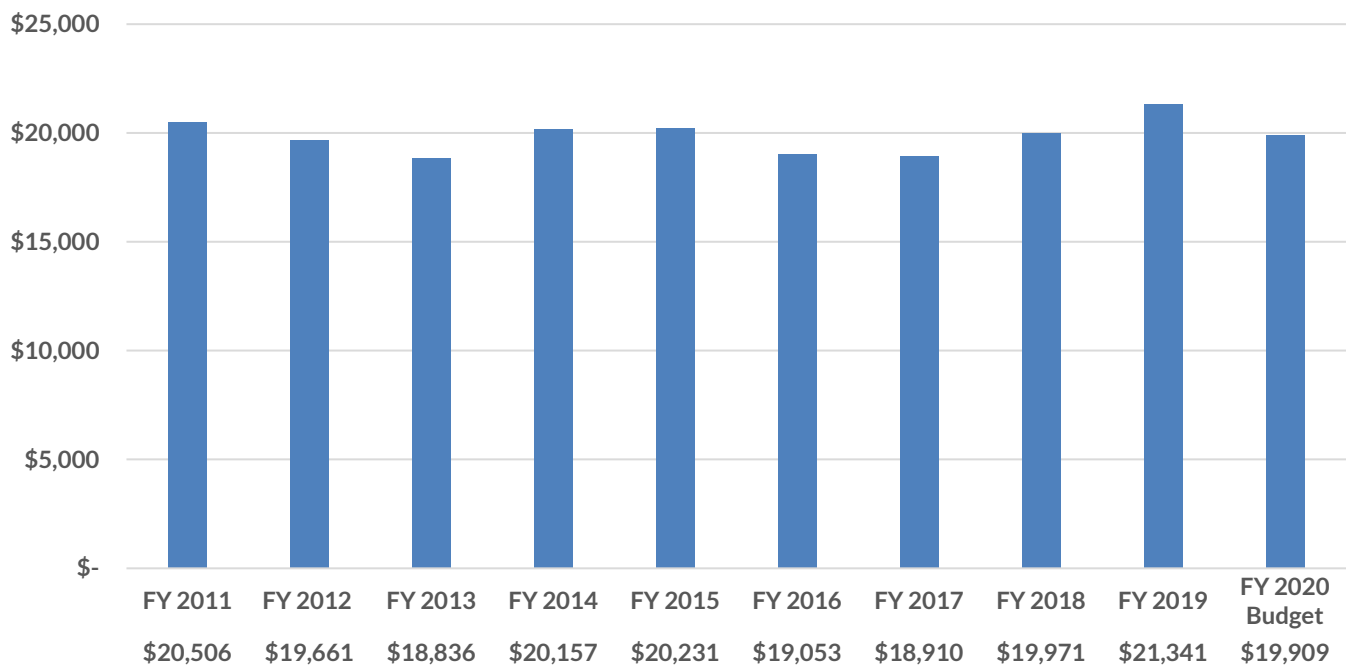


Note: Utility tax includes tax on electricity, water, natural gas, propane, and fuel oil.

Franchise Fees:

Florida grants home-rule authority to impose a fee upon a utility for the granting of a franchise and the privilege of using the local government's rights-of-way to conduct the utility business. A franchise fee of 6% is levied on a business's (Duke Energy and TECO People's Gas) gross receipts for the sale of electricity and natural gas within the city. Franchise fee revenue is somewhat volatile due to inclusion of the cost of fuel in the rate base of electricity. It is also sensitive to variations in weather and subject to rate adjustments. In April of FY16, Duke Energy reduced fuel costs charged to customers by 11% for residential customers and by 12-16% for industrial customers depending on their rate class. Historical data has been updated to reflect actual revenues received.

Franchise Fee Revenue (000s omitted)

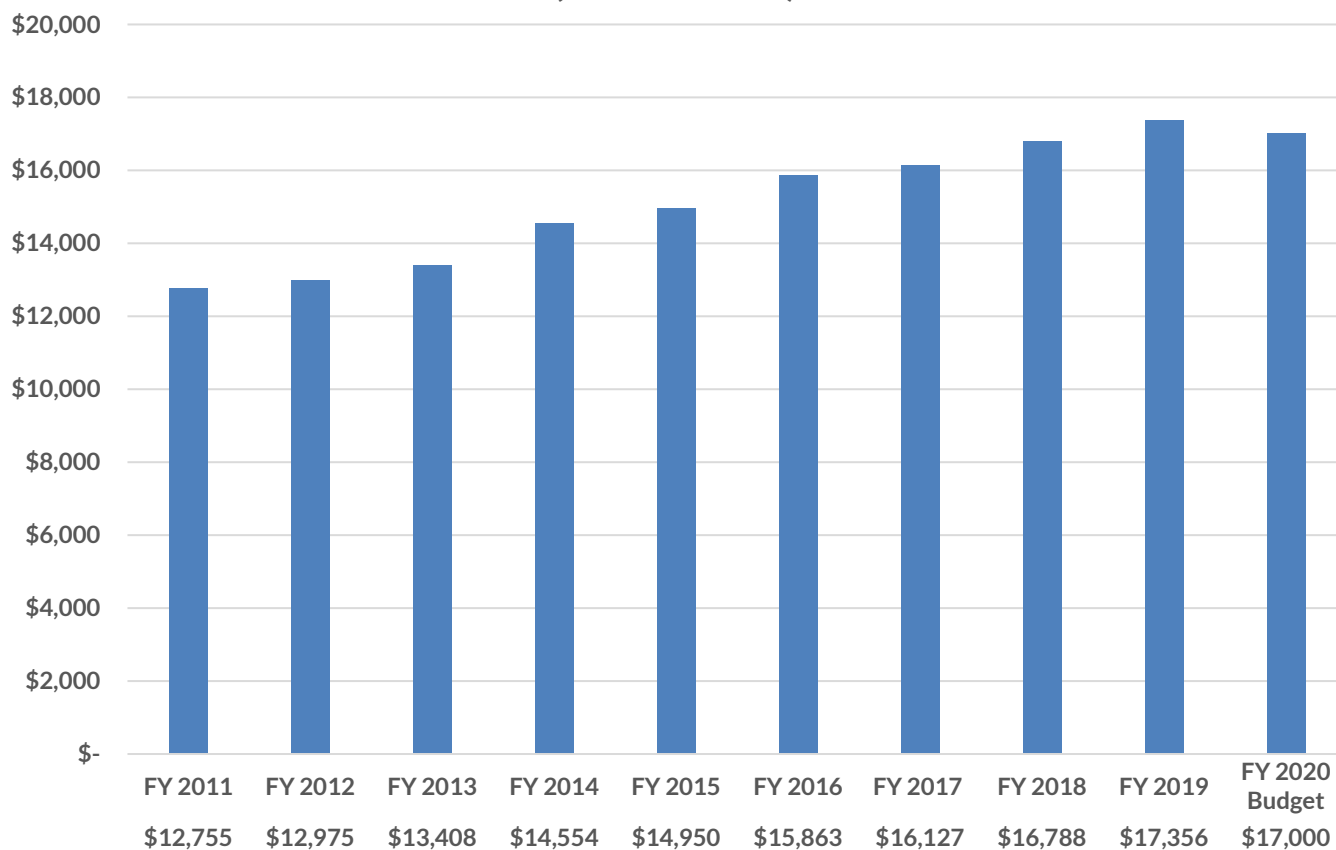


Note: Franchise Fees include fees on both electricity and gas.

State Half Cent Sales Tax:

The state of Florida levies and collects a 6% sales tax on qualifying retail purchases. A portion of the revenue collected is distributed to county and municipal governments. The current distribution rate to the local municipalities is 9.653% of the 6%. Current revenue projections are based on historical receipts and state provided estimates. Historical data has been updated to reflect actual revenues received.

State Half Cent Sales Tax Revenue (000s omitted)

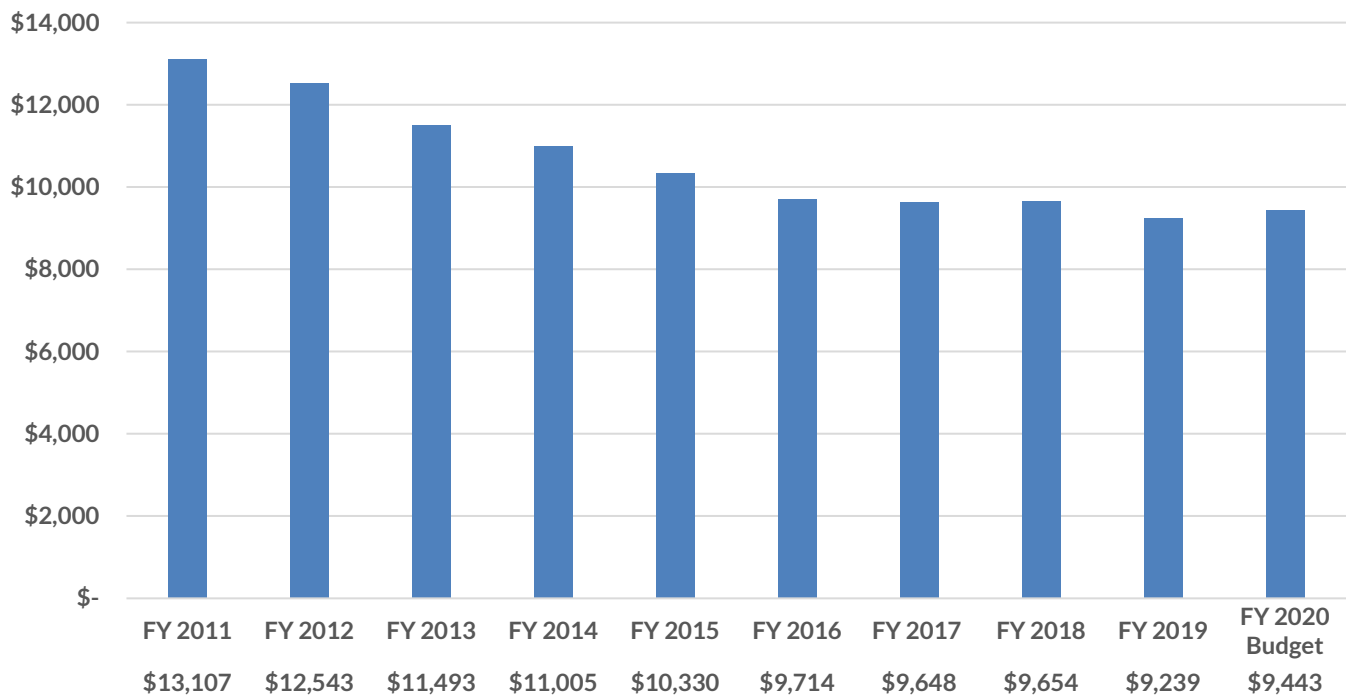


Communications Services Tax:

The Communications Services Tax (CST) was created by the state in 2001 to restructure the rates paid throughout the state by telephone, cable, and other telecommunications services providers by removing city government utility taxes and franchise fees and consolidating them into a single, state-collected tax. Cities were to be held harmless by receiving a remittance from the state similar to past collections. The communications services tax applies to telecommunications, video, direct-to-home satellite, and related services. These services include, but are not limited to, local, long distance, and toll telephone; voice over internet protocol telephone; video services; video streaming; direct-to-home satellite; mobile communications; private line services; pager and beeper; telephone charges made at a hotel or motel; facsimiles; and telex, telegram, and teletype.

Several changes to the state statutes governing the CST became effective on July 1, 2012. The Revenue Estimating Conference estimated that the changes to dealer liability for incorrectly assigned service addresses would have a negative fiscal impact on local governments of \$4.3 million in FY13 and a recurring negative impact of \$4.7 million. That projected decline and subsequent revenue reductions have held true through FY17 for the City of St. Petersburg as can be seen in the following chart. FY18 was the first fiscal year that the city, using State Revenue Estimates, trending, and other economic information, forecasted more of a flattening of this revenue source. This trend continued through FY19 and into FY20. Historical data has been updated to reflect actual revenues received.

Communications Services Tax Revenue (000s omitted)

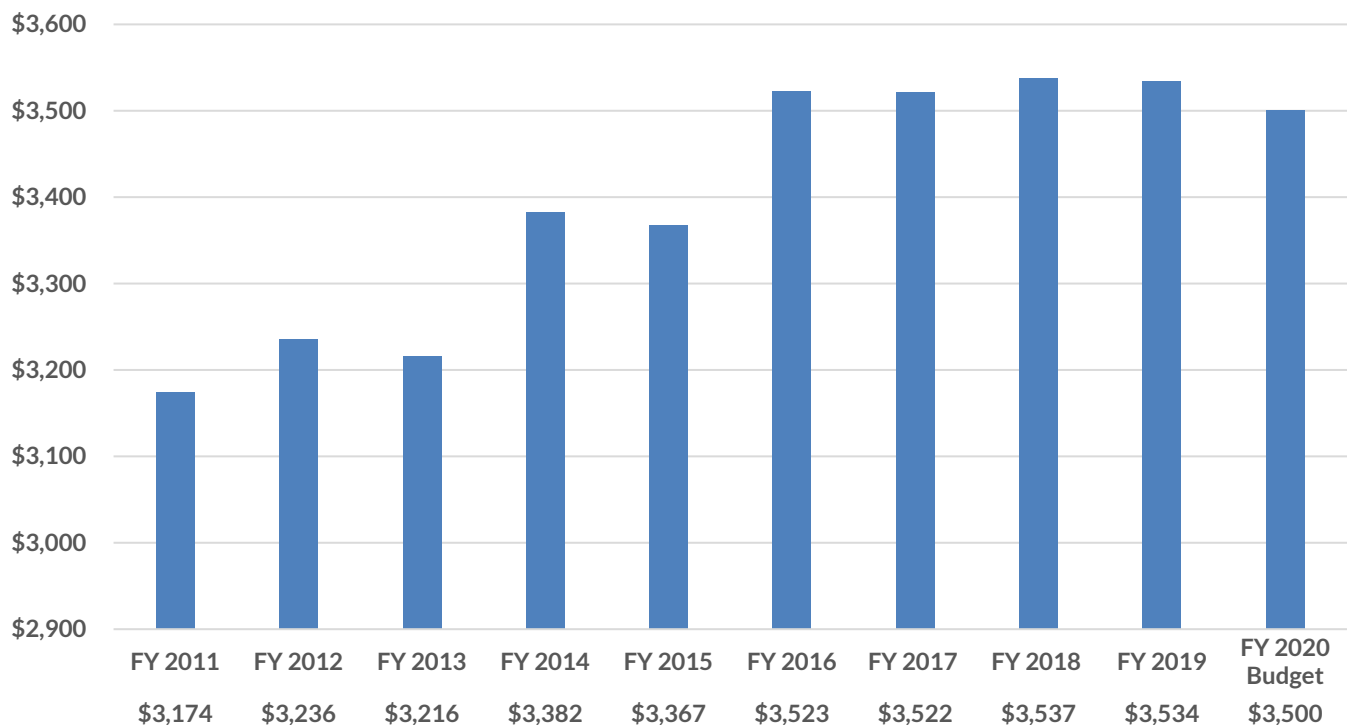


Local Option Gas Tax:

The gas tax is levied on every net gallon of motor and diesel fuel sold within Pinellas County. Through FY 2007, the rate was \$0.06 on motor and diesel fuel sales with 75% of the revenue going to the county and the balance going to the municipalities within Pinellas County. The city's share of the remaining 25% was 40.28% or about 10.07% of the total. During FY07, the county passed an additional one-cent tax, referred to as the "ninth cent," and revised the distribution formula effective September 2007. As a result, the city receives substantially more revenue (about 15.35%) as indicated in the chart below. The county has amended the agreement for a second time and for the period commencing on January 1, 2018 (second quarter of FY18) and expiring December 31, 2027 the city can expect to receive a slightly smaller allocation based on current population estimates or about 15.27%.

Current revenue projections are based on historical receipts and state provided estimates. Historical data has been updated to reflect actual revenues received.

Local Option Gas Tax Revenue
(000s omitted)



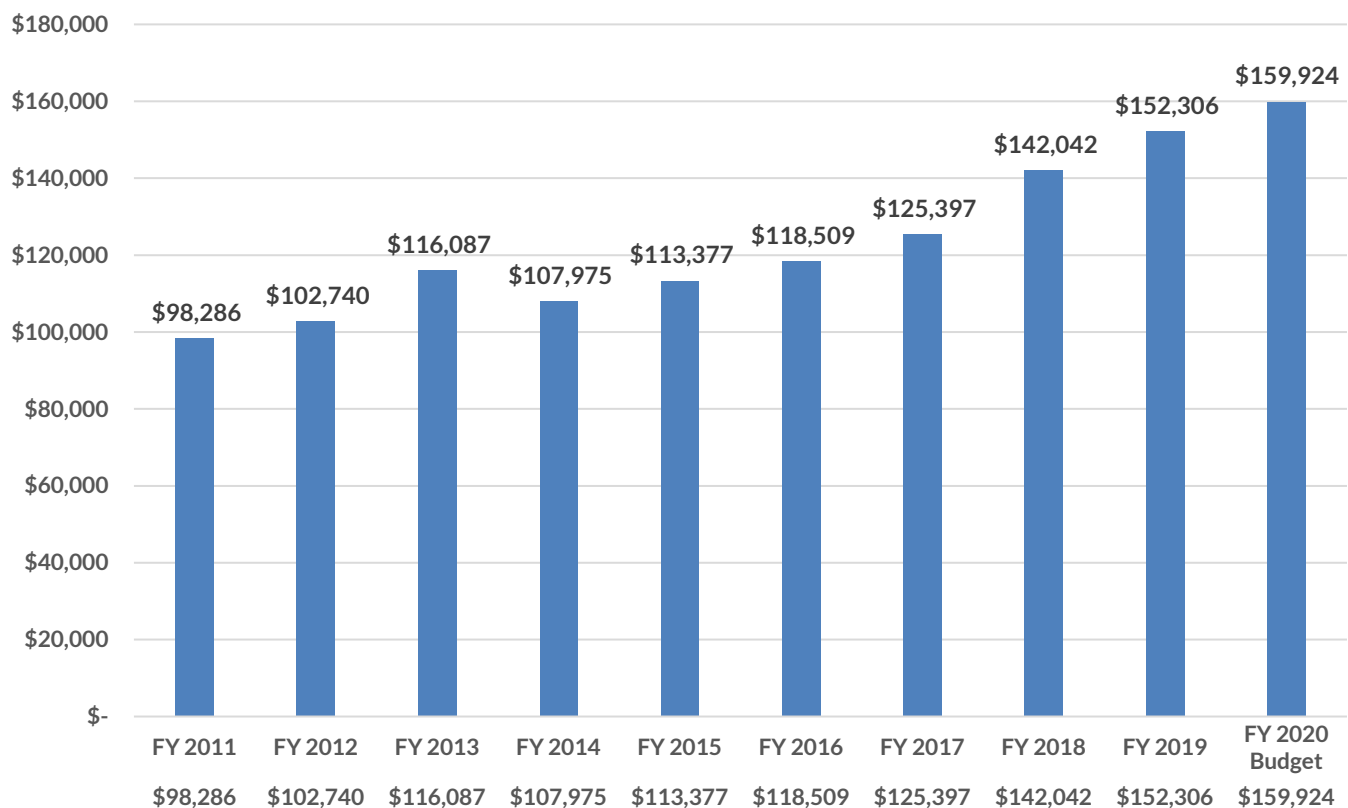
Enterprise Fund Revenues

The city operates a number of enterprise operations that are funded primarily from user fees and charges. These operations are expected to recover total costs and do not receive general government support in the form of additional revenue. The revenue histories for the three largest of these funds follow.

Water Resources Operating Fund:

Water Resources revenues are derived primarily from user fees which make up \$157.724 million of the \$159.924 million total revenue budget in FY20. Each year investment earnings from the Water Cost Stabilization Fund are transferred to the operating fund to help offset the amount the city pays to Tampa Bay Water for water. In FY19, this transfer is estimated to be \$2.000 million. Revenue estimates and rate proposals are based on the result of annual rate studies with subsequent approval from City Council. The FY20 revenue budget includes the FY18 retail rate increases that went into effect on January 1, 2019, a 3.25% rate increase on water, an 8.00% increase on wastewater, and a 6.10% increase on reclaimed rates. Historical data has been updated to reflect actual revenues received.

Water Resources Operating Fund Revenue (000s omitted)

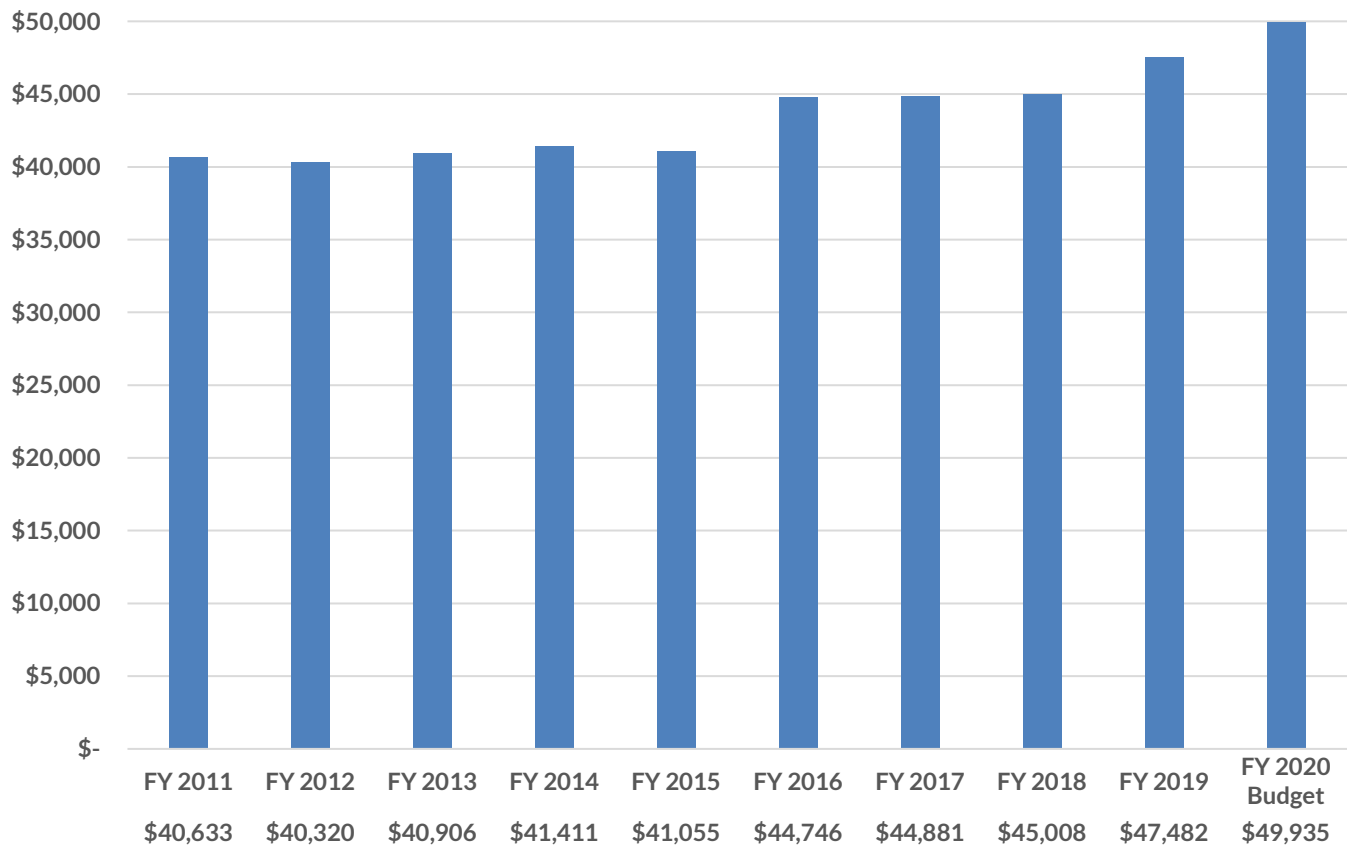


Note: In FY 2013, the Water Resources Capital Projects Fund repaid advances totaling \$12.069M from the Water Resources Operating Fund and the Economic Stability Fund.

Sanitation Operating Fund:

Until FY 2004, the city maintained a Sanitation Rate Stabilization Fund which was used to offset operating costs for this service. Once the reserve was depleted, periodic rate increases were required. In FY19, a 5.25% rate increase was approved in the FY19 Adopted Budget as recommended by a rate study conducted that year. Prior to FY19, there had not been a rate increase in nine years. A 5.25% rate increase recommended by the rate study conducted in FY19 is included in the FY20 budget. Historical data has been updated to reflect actual revenues received.

Sanitation Operating Fund Revenue (000s omitted)

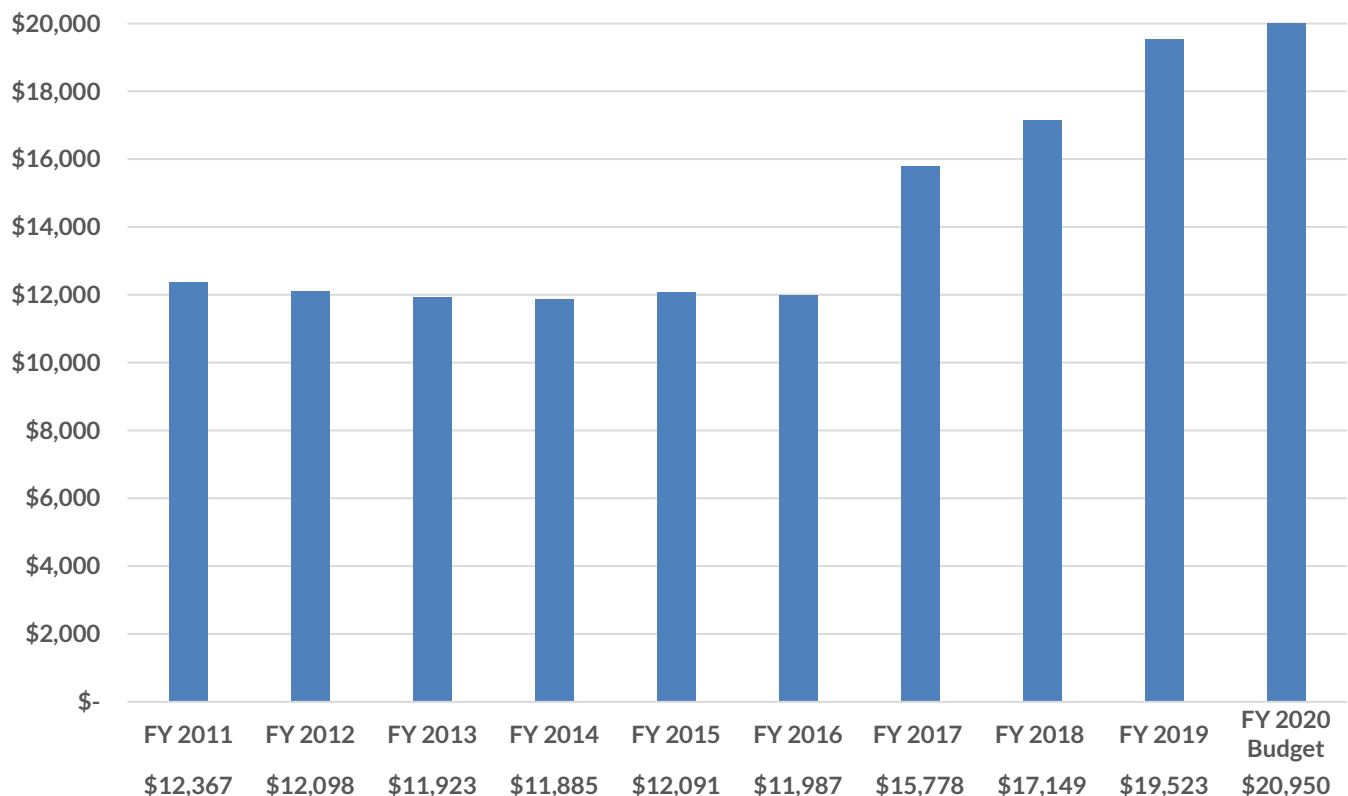


Note: FY16 began the first full year of the city's residential curbside recycling program.

Stormwater Utility Operating Fund:

Stormwater revenue is derived almost exclusively from stormwater fees. City Council approved a change to the ordinance in FY 2009 that allowed City Council to vote on the potential annual Stormwater fee increase, using the CPI as a guide, but also taking into consideration other factors such as fund balance and current operating requirements. Because of this change in the ordinance and Stormwater's healthy fund balance, Stormwater fees remained unchanged for seven years in a row. In FY17, however, Stormwater rates increased 31.58% to address a \$1.4 million increase in debt service in FY19 as well as an increase in operating expenses in FY17. The FY19 revenue budget included the FY18 11.11% Stormwater Utility Fee increase that went into effect on January 1, 2018 and the 10.00% FY19 Stormwater Utility Fee increase, as recommended by the rate study conducted in FY18, which was an increase of \$1.00 (from \$10.00 to \$11.00) per Equivalent Residential Unit (ERU). The FY20 revenue budget includes the FY19 9.09% Stormwater Utility Fee increase as recommended by the rate study conducted in FY19. Historical data has been updated to reflect actual revenues received.

Stormwater Utility Operating Fund Revenue (000s omitted)



FISCAL YEAR 2020 BUDGET - MILLAGE CALCULATION

CURRENT YEAR GROSS TAXABLE VALUE	\$	20,840,844,168
96.0% OF GROSS TAXABLE VALUE	\$	20,007,210,401
YIELD FROM ONE MILL	\$	20,007,210

OPERATING MILLAGE:

General Fund Requirements	\$	278,974,509
Less: Sources Other Than Ad Valorem Taxes	\$	(143,825,803)
Ad Valorem Taxes Required	\$	135,148,706

LEVY REQUIRED TO FUND BUDGET**6.7550**

Fund Balance Summary

Fund	Beginning Balance	Total Revenues	Total Appropriations	Change in Balance	Ending Balance
0001 - General Fund	29,444,468	278,974,509	278,974,509	0	29,444,468
0002 - Preservation Reserve	239,765	86,000	45,000	41,000	280,765
0008 - Economic Stability	27,458,177	950,000	0	950,000	28,408,177
0051 - Health Facilities Authority	49,718	5,000	4,000	1,000	50,718
1009 - Emergency Medical Services	1,155,507	16,537,277	16,401,862	135,415	1,290,922
1019 - Local Housing Assistance	1,368,974	883,209	878,209	5,000	1,373,974
1021 - Parking Revenue	5,172,758	8,358,267	7,829,493	528,774	5,701,532
1025 - School Crossing Guard	112,441	450,000	450,000	0	112,441
1041 - Weeki Wachee	14,182,490	200,000	170,000	30,000	14,212,490
1051 - Pro Sports Facility	121,396	2,000,004	1,979,000	21,004	142,400
1104 - South St. Petersburg Redevelopment	4,795,531	4,540,232	0	4,540,232	9,335,763
1105 - Downtown Redevelopment District	17,931,940	17,608,977	2,768,057	14,840,920	32,772,860
1106 - Bayboro Harbor Tax Increment District	979,884	5,000	0	5,000	984,884
1107 - Intown West Tax Increment District	6,581,262	1,975,621	0	1,975,621	8,556,883
1108 - Assessments Revenue	266,419	55,035	38,743	16,292	282,711
1111 - Community Development Block Grant	3,056,792	1,887,777	1,880,777	7,000	3,063,792
1112 - Emergency Solutions Grant	(5,716)	150,543	150,543	0	(5,716)
1113 - Home Program	470,835	1,139,730	1,139,730	0	470,835
1115 - Miscellaneous Donation	0	1,000,000	1,000,000	0	0
1117 - Community Housing Donation	326,721	500	0	500	327,221
1151 - Building Permit Special Revenue	15,529,925	7,448,317	8,547,491	(1,099,174)	14,430,751
1201 - Mahaffey Theater Operating	69,160	1,014,484	991,572	22,912	92,072
1203 - Pier Operating	577,732	2,993,192	2,993,946	(754)	576,978
1205 - Coliseum Operating	26,411	877,000	903,395	(26,395)	16
1207 - Sunken Gardens	271,555	1,553,179	1,721,112	(167,933)	103,622
1208 - Tropicana Field	556,993	1,597,016	1,775,893	(178,877)	378,116
1601 - Local Law Enforcement State Trust	459,190	0	185,508	(185,508)	273,682
1602 - Federal Justice Forfeiture	70,326	0	14,800	(14,800)	55,526
1603 - Federal Treasury Forfeiture	11,580	0	0	0	11,580
1702 - Police Grant	4,826	0	0	0	4,826
1901 - Arts In Public Places	208,558	6,500	5,412	1,088	209,646
2013 - Banc Of America Notes Debt Service	0	197,953	197,953	0	0
2017 - Banc of America Leasing & Capital LLC	146	234,170	226,816	7,354	7,500
2018 - TD Bank, N.A.	5,975	9,849,711	9,855,685	(5,974)	1
2027 - Sports Facility Sales Tax Debt	1,805,523	1,979,000	1,964,840	14,160	1,819,683
2030 - Public Service Tax Debt Service	1,943,726	2,768,057	2,723,063	44,994	1,988,720
4001 - Water Resources	20,812,686	159,924,304	163,934,243	(4,009,939)	16,802,747
4002 - Water Resources Debt	44,717,028	40,343,716	40,343,716	0	44,717,028
4005 - Water Cost Stabilization	87,644,652	2,000,000	2,000,000	0	87,644,652
4007 - Water Equipment Replacement	2,276,659	2,651,238	1,024,000	1,627,238	3,903,897
4011 - Stormwater Utility Operating	3,014,590	20,950,082	20,233,593	716,489	3,731,079
4012 - Stormwater Debt Service	1,938,546	2,104,332	2,089,943	14,389	1,952,935
4017 - Stormwater Equipment Replacement	2,425,938	1,435,619	799,000	636,619	3,062,557
4021 - Sanitation Operating	14,093,425	49,935,206	49,231,550	703,656	14,797,081
4022 - Sanitation Debt Service	290,750	298,384	294,400	3,984	294,734
4027 - Sanitation Equipment Replacement	3,310,429	3,756,801	4,651,360	(894,559)	2,415,870
4031 - Airport Operating	133,589	1,261,300	1,127,649	133,651	267,240
4041 - Marina Operating	60	4,183,387	3,815,266	368,121	368,181
4061 - Golf Course Operating	158,928	3,963,616	4,119,135	(155,519)	3,409
4081 - Jamestown Complex	27,823	679,300	703,026	(23,726)	4,097
4091 - Port Operating	114,793	399,819	377,293	22,526	137,319
5001 - Fleet Management	1,058,273	19,371,765	19,293,538	78,227	1,136,500
5002 - Equipment Replacement	17,466,200	10,102,174	7,472,842	2,629,332	20,095,532
5005 - Municipal Office Buildings	30,192	3,875,364	3,804,607	70,757	100,949
5011 - Technology Services	3,861,941	12,907,548	12,976,927	(69,379)	3,792,562

Fund Balance Summary

Fund	Beginning Balance	Total Revenues	Total Appropriations	Change in Balance	Ending Balance
5019 - Technology and Infrastructure	6,151,242	1,280,956	1,227,970	52,986	6,204,228
5031 - Supply Management	51,563	574,345	569,247	5,098	56,661
5121 - Health Insurance	14,603,788	54,264,855	54,053,127	211,728	14,815,516
5123 - Life Insurance	136,513	1,021,227	936,178	85,049	221,562
5125 - General Liabilities Claims	9,929,293	2,860,214	2,853,797	6,417	9,935,710
5127 - Commercial Insurance	9,382,382	4,946,376	4,943,476	2,900	9,385,282
5129 - Workers' Compensation	34,949,835	10,634,382	10,621,281	13,101	34,962,936
5201 - Billing and Collections	2,857,615	11,296,134	11,468,109	(171,975)	2,685,640

General Fund (0001)

The General Fund is the principal fund of the city and is used to account for the receipt and expenditure of resources traditionally associated with local government and not required to be accounted for in another fund. Resources are provided primarily through taxes and intergovernmental revenues and are expended to provide basic services such as fire and police protection, parks, libraries, and code enforcement, as well as for administrative departments which perform support functions.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Taxes							
Property Taxes	103,700,661	110,595,047	123,416,460	123,416,460	118,056,616	135,148,706	9.51%
Property Tax Penalties	735,798	2,837,986	252,500	252,500	6,094,839	252,500	0.00%
Franchise Taxes-Electricity	18,226,715	19,317,968	18,483,000	18,483,000	20,573,446	19,134,380	3.52%
Franchise Taxes-Other	682,595	769,023	737,300	737,300	768,145	774,656	5.07%
Utility Taxes-Electricity	22,286,121	22,776,920	23,129,000	23,129,000	24,937,019	23,097,552	(0.14)%
Utility Taxes-Natural Gas	570,815	575,625	631,250	631,250	581,726	557,024	(11.76)%
Utility Taxes-Water	4,670,870	4,969,755	4,797,500	4,797,500	5,268,246	5,137,635	7.09%
Utility Taxes-Other	141,636	153,929	142,410	142,410	175,510	165,278	16.06%
Communications Services	9,647,951	9,654,433	9,595,000	9,595,000	9,238,847	9,442,758	(1.59)%
Business Taxes	2,513,069	2,563,309	2,499,750	2,499,750	2,568,484	2,633,196	5.34%
Total Taxes	163,176,230	174,213,997	183,684,170	183,684,170	188,262,879	196,343,685	6.89%
Licenses and Permits							
Contractors Permits	97,254	83,939	93,076	93,076	110,628	93,076	0.00%
Other Licenses & Permits	205,307	140,828	202,860	202,860	137,485	152,860	(24.65)%
Total Licenses and Permits	302,562	224,767	295,936	295,936	248,113	245,936	(16.90)%
Intergovernmental Revenue							
Federal Grants	1,533,384	1,742,033	666,522	2,387,170	1,383,941	210,123	(68.47)%
State Grants	61,528	66,441	450,000	465,000	226,479	450,000	0.00%
State Shared Half Cent	16,126,964	16,788,001	16,858,000	16,858,000	17,356,111	17,000,000	0.84%
State Revenue Sharing	9,661,911	9,602,861	9,100,000	9,100,000	9,933,480	9,100,000	0.00%
State Shared Other	1,069,177	1,025,702	1,110,983	1,110,983	1,057,747	1,139,252	2.54%
Local Option-Fuel	3,522,406	3,537,293	3,500,000	3,500,000	3,533,610	3,500,000	0.00%
Other Grants	1,959,732	1,998,313	2,088,773	2,281,578	2,589,287	2,151,436	3.00%
Total Intergovernmental	33,935,103	34,760,644	33,774,278	35,702,731	36,080,654	33,550,811	(0.66)%
Charges for Services							
General Government	515,858	582,068	564,256	564,256	656,227	572,781	1.51%
Public Safety	3,677,875	4,652,393	4,038,603	4,038,603	5,690,992	4,087,630	1.21%
Physical Environment Charges	(722)	411	0	0	103	0	0.00%
Transportation Charges	178,286	175,608	201,969	640,100	161,135	181,969	(9.90)%
Culture & Recreation Charges	5,845,633	6,122,499	6,189,077	6,189,003	6,176,942	6,306,262	1.89%
Other Charges for Services	1,834,035	1,860,875	1,866,818	1,945,756	2,016,665	2,451,279	31.31%
Total Charges for Services	12,050,966	13,393,853	12,860,723	13,377,718	14,702,064	13,599,921	5.75%
Fines							
Charges and Fees	17,976	9,618	0	0	21,720	0	0.00%
Traffic & Parking Fines	658,671	597,916	515,100	515,100	430,462	515,100	0.00%
Library Fines	93,938	88,590	133,149	133,149	72,803	88,062	(33.86)%
Violations of Local Ordinances	1,837,168	1,913,776	2,044,110	2,044,110	1,968,295	1,856,110	(9.20)%
Total Fines	2,607,752	2,609,900	2,692,359	2,692,359	2,493,280	2,459,272	(8.66)%

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	682,427	629,749	902,700	902,700	1,700,247	1,200,000	32.93%
Rents & Royalties	728,447	1,529,536	945,502	945,502	985,698	837,337	(11.44)%
Sales of Fixed Assets	127,079	366,102	125,850	125,850	255,365	122,850	(2.38)%
Sales of Surplus Materials	8,230	9,355	5,050	5,050	1,700	6,050	19.80%
Contributions & Donations	505,160	65,713	24,548	24,548	198,408	22,693	(7.56)%
Miscellaneous Revenues	180,117	1,350	706,592	724,956	616,637	698,432	(1.15)%
Total Miscellaneous Revenue	2,231,460	2,601,805	2,710,242	2,728,606	3,758,055	2,887,362	6.54%
PILOT/G&A							
G&A	7,052,832	7,193,880	7,337,760	7,337,760	7,337,760	7,484,520	2.00%
PILOT	17,011,217	17,812,667	18,269,604	18,269,604	18,273,974	20,210,843	10.63%
Total PILOT/G&A	24,064,049	25,006,547	25,607,364	25,607,364	25,611,734	27,695,363	8.15%
Transfers							
Preservation Reserve	0	0	45,000	45,000	45,000	45,000	0.00%
Parking Revenue	447,896	547,896	547,896	547,896	547,896	585,696	6.90%
School Crossing	374,911	435,814	400,000	400,000	420,977	450,000	12.50%
Weeki Wachee	20,000	20,000	20,000	20,000	20,000	20,000	0.00%
General Capital	46,000	0	0	0	0	0	0.00%
Sanitation	390,843	390,843	390,843	390,843	390,843	390,843	0.00%
Marina Operating	310,000	310,000	310,000	310,000	310,000	310,000	0.00%
Golf Course Operating	68,000	72,000	59,000	59,000	59,000	70,000	18.64%
Technology Services	0	0	100,000	100,000	100,000	0	(100.00)%
Airport Operating	220,620	220,620	220,620	220,620	220,620	220,620	0.00%
Total Transfers	1,878,270	1,997,172	2,093,359	2,093,359	2,114,335	2,092,159	(0.06)%
Internal Charges							
Department Charges	75,000	113,000	100,000	100,000	100,000	100,000	0.00%
Total Internal Charges	75,000	113,000	100,000	100,000	100,000	100,000	0.00%
Total Revenues	240,321,392	254,921,686	263,818,431	266,282,243	273,371,115	278,974,509	5.74%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	167,686,864	173,225,984	181,191,226	181,848,351	183,869,628	187,374,232	3.41%
Services & Commodities	55,939,396	59,445,263	54,976,254	60,729,748	57,542,019	58,931,620	7.19%
Capital	4,458,835	3,678,905	975,336	2,378,081	1,989,339	1,374,836	40.96%
Debt	0	0	0	0	1,500	0	0.00%
Grants & Aid	3,839,555	5,078,521	6,139,933	8,982,024	6,674,288	5,276,933	(14.06)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Total Transfers							
Economic Stability	500,004	500,000	500,000	500,000	500,000	500,000	0.00%
South St. Peter	713,534	1,228,424	1,911,107	1,911,107	1,916,567	2,602,834	36.20%
Redevelopment	7,434,899	8,638,634	10,325,662	8,669,662	8,143,307	9,935,832	(3.78)%
Bayboro Harbor	52,917	67,488	0	0	0	0	0.00%
Intown West Tax	536,104	619,740	724,693	724,693	727,867	1,247,366	72.12%
CDBG	0	0	0	2,190,674	2,190,674	0	0.00%
Mahaffey Theater	321,000	450,000	450,000	450,000	450,000	450,000	0.00%
Pier Operating	20,000	600,000	645,000	765,000	765,000	1,750,000	171.32%
Coliseum	147,000	188,000	156,000	156,000	156,000	156,000	0.00%
Sunken Gardens	19,000	155,000	103,000	103,000	103,000	0	(100.00)%
Tropicana Field	1,511,000	1,335,000	1,256,000	1,256,000	1,256,000	818,000	(34.87)%
BB&T Notes	0	0	0	0	0	471,713	0.00%
BOA Leasing & Capital	0	22,133	148,387	155,387	155,387	159,768	7.67%
TD Bank	0	1,014,893	3,296,727	3,297,642	3,297,642	3,164,711	(4.00)%
Housing Capital	0	0	250,000	250,000	250,000	190,000	(24.00)%
General Capital	0	0	0	1,901,007	1,881,000	1,021,000	0.00%
Port Operating	285,000	159,000	226,000	226,000	226,000	226,000	0.00%
Tech & Infrastr	0	150,000	0	0	0	0	0.00%
Airport Operations	0	65,000	0	0	0	0	0.00%
Golf Course Operati	0	0	0	176,000	176,000	145,000	0.00%
Jamestown Complex	83,000	109,000	25,000	50,000	50,000	83,500	234.00%
Total Transfers	11,623,458	15,302,312	20,017,576	22,782,172	22,244,444	22,921,724	14.51%
Contingency	0	0	518,106	192,040	0	3,095,164	497.40%
Total Appropriations	243,548,108	256,730,985	263,818,431	276,912,416	272,321,218	278,974,509	5.74%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(3,226,716)	(1,809,299)	0	(10,630,172)	1,049,897	0
Beginning Balance	22,194,966	21,013,157	24,210,354	23,620,703	23,620,703	29,444,468
Adjustments	2,044,907	4,416,845	0	0	4,773,868	0
Ending Balance	21,013,157	23,620,703	24,210,354	12,990,531	29,444,468	29,444,468

Notes:

Each year City Council has committed a portion of the General Fund balance for specific purposes. \$4.952 million was committed at the end of FY18, and \$3.710 million was committed at the end of FY19.

In FY15, the city entered into a settlement with BP Exploration & Production with respect to the Deep Water Horizon oil spill. The net result of this settlement was an increase in the General Fund balance of \$6,477,796. The city planned to use these resources to fund one-time investments in sustainability initiatives. As of FY19, all BP resources have been appropriated. Any remaining unspent amount at the end of FY19 will be rolled over to FY20.

The city's fiscal policies call for a General Fund Operating Reserve target equal to 20% of the current year appropriation in the General Fund group of funds, made up of the General Fund (0001), Preservation Reserve Fund (0002), Economic Stability Fund (0008), Arts in Public Places Fund (1901), Special Assessment Fund (1108), and the Technology and Infrastructure Fund (5019). Current year appropriations in each of these funds are included in the target calculation and then compared against their combined fund balance. Additionally, the core General Fund (0001) has a reserve target of 5% of the annual appropriation in that fund.

The adjustment in the FY19 estimated column is the prior year encumbrance.

Preservation Reserve (0002)

The Preservation Reserve Fund was established (Resolution 88-180) to provide a funded reserve for environmental preservation enhancement activities as specified in the agreements relating to the sale of the former Sod Farm area to Pinellas County in 1988. In December 2014, ordinance 149-H, provided that permit revenue received for new and existing tree removal be placed in this fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Licenses and Permits							
Contractors Permits	65,450	84,370	85,000	85,000	60,190	85,000	0.00%
Total Licenses and Permits	65,450	84,370	85,000	85,000	60,190	85,000	0.00%
Miscellaneous Revenue							
Interest Earnings	411	99	1,300	1,300	1,128	1,000	(23.08)%
Total Miscellaneous Revenue	411	99	1,300	1,300	1,128	1,000	(23.08)%
Total Revenues	65,861	84,469	86,300	86,300	61,318	86,000	(0.35)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Total Transfers							
General Fund	0	0	45,000	45,000	45,000	45,000	0.00%
Total Transfers	0	0	45,000	45,000	45,000	45,000	0.00%
Total Appropriations	0	0	45,000	45,000	45,000	45,000	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	65,861	84,469	41,300	41,300	16,318	41,000
Beginning Balance	71,719	138,045	223,309	223,447	223,447	239,765
Adjustments	465	933	0	0	0	0
Ending Balance	138,045	223,447	264,609	264,747	239,765	280,765

Notes:

Revenue was decreased by \$300 to reflect lower interest earnings. The revenue in this fund is used to partially fund a full-time Planner I position in the General Fund with a transfer to the General Fund in the amount of \$45,000.

Economic Stability (0008)

The Economic Stability Fund was established in FY04 (Resolution 2003-480) and is to be used to offset economic impacts on the budget from significant or sustained increases in expenditures or significant decreases in revenue.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	201,831	78,932	505,000	505,000	602,754	450,000	(10.89)%
Total Miscellaneous Revenue	201,831	78,932	505,000	505,000	602,754	450,000	(10.89)%
Transfers							
General Fund	500,004	500,000	500,000	500,000	500,000	500,000	0.00%
Water And Wastewater CIP	0	3,800,000	0	0	0	0	0.00%
Total Transfers	500,004	4,300,000	500,000	500,000	500,000	500,000	0.00%
Total Revenues	701,835	4,378,932	1,005,000	1,005,000	1,102,754	950,000	(5.47)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Total Transfers							
Water Resource Bond	3,800,000	0	0	0	0	0	0.00%
Airport CIP	0	400,000	0	0	0	0	0.00%
Total Transfers	3,800,000	400,000	0	0	0	0	0.00%
Total Appropriations	3,800,000	400,000	0	0	0	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(3,098,165)	3,978,932	1,005,000	1,005,000	1,102,754	950,000
Beginning Balance	24,745,617	21,910,004	26,356,831	26,355,423	26,355,423	27,458,177
Adjustments	262,552	466,487	0	0	0	0
Ending Balance	21,910,004	26,355,423	27,361,831	27,360,423	27,458,177	28,408,177

Notes:

Resources from the Economic Stability Fund were advanced to the Airport Operating Fund in FY09 to pay off the Airport debt in accordance with policy to only use the Economic Stability Fund for one-time or non-recurring expenses. The Airport Operating Fund will repay the Economic Stability Fund from its future earnings. Beginning in FY15, the Airport began making debt repayments to the General Fund in the amount of \$220,400. There is approximately five more years of payments due to the General Fund and then the Airport will begin making payments to the Economic Stability Fund.

In May 2018, \$400,000 was provided to the Airport for the city match for an FDOT grant (Ordinance 322-H). This loan will extend the loan period by two years. The amount owed by the Airport to the Economic Stability Fund at the end of FY20 will be \$1,409,643.

In May of 2017, City Council adopted a Reimbursement Resolution (2017-282) that stated the intent of the city to incur certain expenses related to Water Resources capital projects and that the city intended to reimburse itself with proceeds of a future borrowing. Additionally, City Council approved Resolution 2017-320 that authorized an advance in the amount of \$3.8 million from the Economic Stability Fund (0008) to the Water Resources Capital Improvement Fund (4003). The purpose of the advance was to expedite certain projects that would increase capacity of the city's wastewater system. As provided in the Reimbursement Resolutions the advance was repaid during FY18 with proceeds of bonds secured by the Utility System.

Health Facilities Authority (0051)

The Health Facilities Authority Fund accounts for revenues that are service charges to non-profit health care organizations benefiting from tax exempt debt issues. Expenditures are the administrative costs incurred by the authority.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
General Government	0	0	4,000	4,000	0	4,000	0.00%
Total Charges for Services	0	0	4,000	4,000	0	4,000	0.00%
Miscellaneous Revenue							
Interest Earnings	392	128	1,000	1,000	1,188	1,000	0.00%
Total Miscellaneous Revenue	392	128	1,000	1,000	1,188	1,000	0.00%
Total Revenues	392	128	5,000	5,000	1,188	5,000	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	733	965	5,000	27,000	22,175	4,000	(20.00)%
Total Appropriations	733	965	5,000	27,000	22,175	4,000	(20.00)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(341)	(837)	0	(22,000)	(20,987)	1,000
Beginning Balance	69,857	70,339	70,528	70,705	70,705	49,718
Adjustments	823	1,203	0	0	0	0
Ending Balance	70,339	70,705	70,528	48,705	49,718	50,718

Emergency Medical Services (1009)

The Emergency Medical Services Fund records pre-hospital advanced life support/rescue activity and is funded by Pinellas County.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Licenses and Permits							
Other Licenses & Permits	100	0	0	0	0	0	0.00%
Total Licenses and Permits	100	0	0	0	0	0	0.00%
Intergovernmental Revenue							
Federal Grants	7,313	0	0	0	0	0	0.00%
State Grants	524	0	0	0	0	0	0.00%
State Shared Other	31,670	44,760	39,000	39,000	41,940	49,000	25.64%
Other Grants	21,596	0	0	0	0	0	0.00%
Total Intergovernmental	61,103	44,760	39,000	39,000	41,940	49,000	25.64%
Charges for Services							
Public Safety	12,124,988	13,745,513	14,474,842	14,474,842	14,164,568	16,478,277	13.84%
Other Charges for Services	21	55	0	0	5,060	0	0.00%
Total Charges for Services	12,125,009	13,745,568	14,474,842	14,474,842	14,169,628	16,478,277	13.84%
Miscellaneous Revenue							
Interest Earnings	12,082	4,795	25,575	25,575	19,962	10,000	(60.90)%
Sales of Fixed Assets	5,565	25,170	0	0	12,147	0	0.00%
Miscellaneous Revenues	(29)	4,372	0	0	1,800	0	0.00%
Total Miscellaneous Revenue	17,618	34,337	25,575	25,575	33,909	10,000	(60.90)%
Total Revenues	12,203,830	13,824,665	14,539,417	14,539,417	14,245,477	16,537,277	13.74%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	11,370,491	11,766,603	13,242,812	13,242,812	12,804,480	14,518,178	9.63%
Services & Commodities	1,146,701	1,210,879	1,258,349	1,364,003	1,072,316	1,387,184	10.24%
Capital	720,905	438,886	546,500	546,500	552,390	496,500	(9.15)%
Total Appropriations	13,238,096	13,416,368	15,047,661	15,153,315	14,429,186	16,401,862	9.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(1,034,266)	408,297	(508,244)	(613,898)	(183,709)	135,415
Beginning Balance	1,645,114	815,743	1,287,268	1,290,156	1,290,156	1,155,507
Adjustments	204,895	66,116	0	0	49,061	0
Ending Balance	815,743	1,290,156	779,024	676,258	1,155,507	1,290,922

Notes:

The Emergency Medical Services (EMS) Fund's FY20 budget increased \$1,354,201 or 9.00% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$1,407,280 as compared to the FY19 Adopted Budget. Included in this increase is the addition of three Captains to provide for a new EMS Field Supervisor (\$206,491). The addition of the three Captains will be funded at mid-year implementation for FY20, beyond FY20 the funding will be implemented for the full fiscal year. Also included are increases to overtime (\$270,421) due to being the primary EMS provider for Tropicana Field and Al Lang Stadium and other compensation (\$10,000).

Other increases include facility repairs and renovations (\$55,000), medical services (\$7,510), training and conference (\$5,218), and other miscellaneous line items (\$1,909). These increases are partially offset by decreases in training fees (\$41,414), equipment small (\$18,420),

and other miscellaneous line items (\$12,882).

Capital decreased \$50,000 as compared to the FY19 Adopted Budget. The FY20 budget includes the replacement of two rescue vehicles (\$480,000) and two Stryker Stretchers (\$16,500).

Revenue is expected to increase \$1,997,860 or 13.74% in FY20 as compared to the FY19 Adopted Budget, primarily due to an increase in the EMS payments from Pinellas County.

Local Housing Assistance (1019)

The Local Housing Assistance Fund accounts for revenue received under the State Housing Initiatives Partnership Program (SHIP) to produce and preserve affordable housing in St. Petersburg for low- to moderate-income earning households (Ordinance 90-G).

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
State Shared Other	1,676,070	1,115,725	363,709	2,033,021	363,709	378,209	3.99%
Total Intergovernmental	1,676,070	1,115,725	363,709	2,033,021	363,709	378,209	3.99%
Miscellaneous Revenue							
Interest Earnings	58,563	19,816	25,575	25,575	46,847	25,000	(2.25)%
Miscellaneous Revenues	715,213	964,784	449,425	449,425	667,761	480,000	6.80%
Total Miscellaneous Revenue	773,776	984,600	475,000	475,000	714,608	505,000	6.32%
Total Revenues	2,449,846	2,100,325	838,709	2,508,021	1,078,317	883,209	5.31%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	176,101	244,539	55,660	163,206	165,953	57,861	3.95%
Services & Commodities	1,869,152	1,598,820	783,049	2,827,441	1,732,241	820,348	4.76%
Total Appropriations	2,045,254	1,843,359	838,709	2,990,647	1,898,195	878,209	4.71%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	404,593	256,966	0	(482,626)	(819,877)	5,000
Beginning Balance	1,524,106	1,986,116	2,271,091	2,186,836	2,186,836	1,368,974
Adjustments	57,417	(56,245)	0	0	2,015	0
Ending Balance	1,986,116	2,186,836	2,271,091	1,704,211	1,368,974	1,373,974

Notes:

The Local Housing Assistance Fund's FY20 budget increased \$39,500 or 4.71% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$2,201 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include other reimbursables (\$75,000), rehabilitation (\$75,000), and miscellaneous line item adjustments (\$500). Also included in the FY20 budget is a reduction in loan disbursement (\$98,201) and legal and fiscal external (\$15,000).

Revenue is expected to increase \$44,500 or 5.31% in FY20 as compared to the FY19 Adopted Budget.

Parking Revenue (1021)

The Parking Revenue Fund accounts for the operation of city parking facilities. A portion of the fund balance (\$110,624) is committed for the Committee to Advocate Persons with Impairments (CAPI).

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Licenses and Permits							
Other Licenses & Permits	7,256	7,541	7,000	7,000	7,475	7,000	0.00%
Total Licenses and Permits	7,256	7,541	7,000	7,000	7,475	7,000	0.00%
Intergovernmental Revenue							
Federal Grants	0	0	0	0	20,738	0	0.00%
State Grants	0	0	0	0	3,456	0	0.00%
Total Intergovernmental Revenue	0	0	0	0	24,194	0	0.00%
Charges for Services							
Transportation Charges Other	5,891,320	6,462,823	5,614,814	5,609,223	7,192,150	6,201,464	10.45%
Charges for Services	54,674	231,193	49,000	49,000	61,725	49,000	0.00%
Total Charges for Services	5,945,994	6,694,016	5,663,814	5,658,223	7,253,875	6,250,464	10.36%
Fines							
Charges and Fees	0	200	0	0	210	0	0.00%
Traffic & Parking Fines	1,662,549	1,994,235	2,115,791	2,115,791	1,980,774	2,115,791	0.00%
Total Fines	1,662,549	1,994,435	2,115,791	2,115,791	1,980,984	2,115,791	0.00%
Miscellaneous Revenue							
Interest Earnings	45,348	(8,779)	99,000	99,000	147,172	100,000	1.01%
Rents & Royalties	205,588	227,138	185,000	185,000	275,000	185,000	0.00%
Sales of Fixed Assets	165	0	0	0	0	0	0.00%
Miscellaneous Revenues	(507)	(4,012)	(299,988)	(299,988)	(1,041)	(299,988)	0.00%
Total Miscellaneous Revenue	250,594	214,347	(15,988)	(15,988)	421,131	(14,988)	(6.25)%
Total Revenues	7,866,393	8,910,338	7,770,617	7,765,026	9,687,659	8,358,267	7.56%
Appropriations							
Wages & Benefits	1,944,227	2,208,455	2,135,298	2,135,298	2,124,893	2,318,588	8.58%
Services & Commodities	3,657,872	3,805,548	4,097,318	4,424,880	4,353,693	4,528,209	10.52%
Capital	0	232,244	0	495,775	510,175	197,000	0.00%
Total Transfers							
General Fund	447,896	547,896	547,896	547,896	547,896	585,696	6.90%
Downtown Parking	850,000	400,000	4,750,000	4,750,000	4,750,000	200,000	(95.79)%
Total Transfers	1,297,896	947,896	5,297,896	5,297,896	5,297,896	785,696	(85.17)%
Total Appropriations	6,899,996	7,194,144	11,530,512	12,353,850	12,286,658	7,829,493	(32.10)%
Change in Fund Balance							
Change in Fund Balance	966,397	1,716,195	(3,759,895)	(4,588,824)	(2,598,999)	528,774	
Beginning Balance	5,205,524	6,015,628	7,943,022	7,529,903	7,529,903	5,172,758	
Adjustments	(156,293)	(201,920)	0	0	241,854	0	
Ending Balance	6,015,628	7,529,903	4,183,127	2,941,079	5,172,758	5,701,532	

Notes:

The Parking Revenue Fund's FY20 budget decreased \$3,701,019 or 32.10% as compared to the FY19 Adopted Budget, primarily due to a decrease in the transfer to the Downtown Parking Capital Improvement Fund (\$4,550,000) for capital projects.

Salaries, benefits, and internal service charges increased \$182,386 as compared to the FY19 Adopted Budget. This increase is partially due to the addition of a full-time Maintenance Worker I (\$37,375) to assist in the maintenance, cleaning, and repairing of equipment that the department maintains.

Other increases include equipment (\$197,000) for license reading hardware and ticketing equipment, security services at the Sundial garage (\$100,000) to reflect increases in security costs, other specialized services (\$186,407) for costs associated with managing two new parking lots as part of the management company's responsibilities (Courthouse and Edge lots), facility repairs (\$30,000), electric (\$30,000), operating supplies for rental of event security barricades (\$12,000), data processing external (\$61,200) for credit card acceptance, rent external (\$100,000) for the new Edge Lot I, transfer to the general fund (\$37,800), and miscellaneous line items (\$21,519).

Reductions include consulting (\$85,553) as there are no planned projects that would need the use of a consultant, credit card settlement fees (\$11,500), repair and maintenance grounds external (\$6,410), printing and binding external (\$4,200), and miscellaneous line items (\$1,668).

Revenue is expected to increase \$587,650 or 7.56% in FY20 as compared to the FY19 Adopted Budget. Revenue changes include an additional \$150,000 from modifications to the hours that meters are enforced in the University Village section, \$95,000 from raising the monthly rate in various city parking facilities, \$146,000 for the new city run parking lot in the Edge District, \$42,500 for additional contractor parking needs and Rays attendance, \$1,000 in investment earnings, and \$153,150 for increasing the maximum daily rate in various city parking lots.

The amount of the return on investment (ROI) is expected to remain the same in FY20 at \$525,000.

Law Enforcement (1023)

The Law Enforcement Fund records revenue from the forfeiture and seizure of property. The use of these resources is restricted by state statute. Revenues are not projected for this fund and are only budgeted subsequent to approval by the Chief of Police and receipt from available fund balance.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	(17,887)	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	(17,887)	0	0	0	0	0	0.00%
Total Revenues	(17,887)	0	0	0	0	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	(1,022)	0	0	0	0	0	0.00%
Total Transfers							
Local Law Enforcement	567,146	0	0	0	0	0	0.00%
Federal Justice Forfeiture	307,542	0	0	0	0	0	0.00%
Federal Treasury Forfeiture	79,663	0	0	0	0	0	0.00%
Total Transfers	954,351	0	0	0	0	0	0.00%
Total Appropriations	953,329	0	0	0	0	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(971,216)	0	0	0	0	0
Beginning Balance	924,716	0	0	0	0	0
Adjustments	46,500	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

Notes:

Fund information is provided for historical purposes only. During FY17, this fund was closed and the funds transferred to the Local Law Enforcement State Trust Fund, the Federal Justice Forfeiture Fund, and the Federal Treasury Forfeiture Fund. These funds were created in FY17.

School Crossing Guard (1025)

The School Crossing Guard Fund records the revenue collected from the parking ticket surcharge. Revenue is then transferred to the General Fund to reimburse the cost of the program in accordance with F.S. 318.21(11)(b).

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Fines							
Traffic & Parking Fines	387,479	479,780	400,000	400,000	472,690	450,000	12.50%
Total Fines	387,479	479,780	400,000	400,000	472,690	450,000	12.50%
Miscellaneous Revenue							
Interest Earnings	(2,516)	3	2,000	2,000	0	0	(100.00)%
Total Miscellaneous Revenue	(2,516)	3	2,000	2,000	0	0	(100.00)%
Total Revenues	384,963	479,784	402,000	402,000	472,690	450,000	11.94%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	0	0	0	0	30	0	0.00%
Total Transfers							
General Fund	374,911	435,814	400,000	400,000	420,977	450,000	12.50%
Total Transfers	374,911	435,814	400,000	400,000	420,977	450,000	12.50%
Total Appropriations	374,911	435,814	400,000	400,000	421,007	450,000	12.50%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	10,052	43,970	2,000	2,000	51,683	0
Beginning Balance	51,624	63,704	107,670	60,758	60,758	112,441
Adjustments	2,028	(46,916)	0	0	0	0
Ending Balance	63,704	60,758	109,670	62,758	112,441	112,441

Notes:

In FY20, the transfer to the General Fund to partially reimburse the cost of the school crossing guard program was increased by \$50,000.

Weeki Wachee (1041)

The Weeki Wachee Fund was established during FY01 (Ordinance 530-G). In 1940, the city of St. Petersburg acquired property in Weeki Wachee Springs, Florida, as a potential future water source. For both economic and environmental reasons, this use was impractical and ultimately unachievable. On March 23, 1999, city voters approved a referendum authorizing the sale of the property. The referendum applied to the portion of the property west of U.S. 19 and required that "any sale proceeds shall be deposited in an account from which monies can only be expended for parks, recreational, preservation and beautification purposes." By ordinance, this restriction was applied to the proceeds from the sale of the entire parcel. Revenue will be transferred to other funds for capital or operating expenses as authorized in the referendum approving the sale.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	1,991,448	706,925	363,165	363,165	466,964	200,000	(44.93)%
Miscellaneous Revenues	155	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	1,991,603	706,925	363,165	363,165	466,964	200,000	(44.93)%
Transfers							
Weeki Wachee CIP	0	0	0	186,422	186,422	0	0.00%
Total Transfers	0	0	0	186,422	186,422	0	0.00%
Total Revenues	1,991,603	706,925	363,165	549,587	653,386	200,000	(44.93)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	55,265	112,269	150,000	150,000	110,440	150,000	0.00%
Total Transfers							
General Fund	20,000	20,000	20,000	20,000	20,000	20,000	0.00%
Weeki Wachee CIP	270,000	1,618,820	0	650,000	650,000	0	0.00%
Total Transfers	290,000	1,638,820	20,000	670,000	670,000	20,000	0.00%
Total Appropriations	345,265	1,751,089	170,000	820,000	780,440	170,000	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	1,646,338	(1,044,164)	193,165	(270,413)	(127,054)	30,000
Beginning Balance	14,819,258	15,204,862	14,160,698	14,309,544	14,309,544	14,182,490
Adjustments	(1,260,734)	148,846	0	0	0	0
Ending Balance	15,204,862	14,309,544	14,353,863	14,039,131	14,182,490	14,212,490

Notes:

Appropriations in the Weeki Wachee Fund in FY20 include support for investment management services (\$150,000) and a transfer to the General Fund (\$20,000) to support Weeki Wachee project maintenance.

FY20 budgeted investment earnings are projected to decrease \$163,165 as compared to the FY19 Adopted Budget.

Pro Sports Facility (1051)

The Pro Sports Facility Fund accounts for revenue from the State of Florida used to support debt service for Professional Sports Facility Sales Tax Revenue Bonds (F.S. 125.0104). Final maturity is October 1, 2025.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
State Shared Half Cent	2,000,004	2,000,004	2,000,004	2,000,004	2,000,004	2,000,004	0.00%
Total Intergovernmental	2,000,004	2,000,004	2,000,004	2,000,004	2,000,004	2,000,004	0.00%
Miscellaneous Revenue							
Interest Earnings	22	5	0	0	61	0	0.00%
Total Miscellaneous Revenue	22	5	0	0	61	0	0.00%
Total Revenues	2,000,026	2,000,009	2,000,004	2,000,004	2,000,065	2,000,004	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Total Transfers							
Sports Facility	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%
Total Transfers	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%
Total Appropriations	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	79,602	17,902	9,324	9,324	9,385	21,004
Beginning Balance	14,432	94,059	112,004	112,011	112,011	121,396
Adjustments	25	50	0	0	0	0
Ending Balance	94,059	112,011	121,328	121,335	121,396	142,400

South St. Petersburg Redevelopment District (1104)

The Community Redevelopment Agency (CRA) was established under Florida Law to act as the Redevelopment Agency for all Redevelopment Districts. This Community Redevelopment Area was established in June 2015 with a base year of 2014. The value of property in the base year was \$528.623 million. Property taxes generated by any value above this base go into this fund. The St. Petersburg City Council is the governing body of this Community Redevelopment Area and conducts business as the CRA in sessions that are separate from the regular Council meetings. State regulations require the inclusion of all dependent districts in local government budgets. The fund balance is the amount available for improvements in the South St. Petersburg District. This fund receives the city and county tax increment financing (TIF) payments for the South St. Petersburg District which is an established tax management district. The boundaries generally encompass Second Avenue North, Interstate 275, Interstate 175 and Booker Creek on the North; Fourth Street on the east; 30th Avenue South on the south; and 49th Street on the west.

In FY19, this fund was reclassified as a Special Revenue Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
County Tax Increment	505,668	873,622	1,359,681	1,359,681	1,362,533	1,923,398	41.46%
Total Intergovernmental	505,668	873,622	1,359,681	1,359,681	1,362,533	1,923,398	41.46%
Miscellaneous Revenue							
Interest Earnings	0	(17,330)	0	0	37,148	10,000	0.00%
Miscellaneous Revenues	0	0	0	0	920	0	0.00%
Total Miscellaneous Revenue	0	(17,330)	0	0	38,068	10,000	0.00%
Transfers							
General Fund	713,534	1,228,424	1,911,107	1,911,107	1,916,567	2,606,834	36.40%
General Capital	0	0	0	5,122,833	5,122,833	0	0.00%
Total Transfers	713,534	1,228,424	1,911,107	7,033,940	7,039,400	2,606,834	36.40%
Total Revenues	1,219,202	2,084,716	3,270,788	8,393,621	8,440,001	4,540,232	38.81%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	0	0	0	0	373,582	0	0.00%
Capital	0	0	0	0	100	0	0.00%
Grants & Aid	0	0	0	5,122,833	0	0	0.00%
Total Transfers							
General Capital	1,219,202	0	0	5,372,834	5,372,834	0	0.00%
Total Transfers	1,219,202	0	0	5,372,834	5,372,834	0	0.00%
Total Appropriations	1,219,202	0	0	10,495,667	5,746,516	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	2,084,716	3,270,788	(2,102,046)	2,693,485	4,540,232
Beginning Balance	0	0	2,102,046	2,102,046	2,102,046	4,795,531
Adjustments	0	17,330	0	0	0	0
Ending Balance	0	2,102,046	5,372,834	0	4,795,531	9,335,763

Notes:

The transfers in FY17 and FY19 were to fund the redevelopment plan. FY19 projects included elements of the South St. Petersburg Redevelopment District plan which include workforce, education, job readiness, housing and neighborhood revitalization, business and commercial development, and a portion of the administrative costs associated with these programs.

In FY19, a Housing Development Specialist was added in the Housing and Community Development Department to assist with the

development and delivery of the city's housing affordability strategies. This position will be funded by a combination of General Fund and grants. Additionally, during FY19 an Economic Development Coordinator was added in the Economic and Workforce Development Department. This position will be funded by the South St. Petersburg Redevelopment District to assist the city in developing and tracking programs associated with the South St. Petersburg Redevelopment District plan.

Future projects will be brought forward to council for approval. Property values in the South St. Petersburg Redevelopment District are up 12.93% for FY20.

Downtown Redevelopment District (1105)

The Community Redevelopment Agency (CRA) was established under Florida Law to act as the Redevelopment Agency for all Redevelopment Districts. This Community Redevelopment Area was established in 1981 (the base year). The value of property in the base year was \$107.877 million. Property taxes generated by any value above this base go into this fund. The St. Petersburg City Council is the governing body of the Community Redevelopment Area and conducts business as the CRA in sessions that are separate from the regular Council meetings. State regulations require the inclusion of all dependent districts in local government budgets. The fund balance is the amount available for improvements in the Downtown District.

This fund accounts for revenue used to fund the debt service for outstanding Public Improvement Revenue Bonds. It was established in the Series 1988A Bonds. The district covers the city's waterfront from 7th Avenue North to Albert Whitted Airport in the south, and west to 16th Street.

In FY19, this fund was reclassified as a Special Revenue Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
County Tax Increment	5,257,062	6,132,695	7,300,998	7,300,998	6,461,055	7,473,145	2.36%
Total Intergovernmental	5,257,062	6,132,695	7,300,998	7,300,998	6,461,055	7,473,145	2.36%
Miscellaneous Revenue							
Interest Earnings	127,904	12,728	292,740	292,740	365,400	200,000	(31.68)%
Total Miscellaneous Revenue	127,904	12,728	292,740	292,740	365,400	200,000	(31.68)%
Transfers							
General Fund	7,434,899	8,638,634	10,325,662	10,325,662	8,143,307	9,935,832	(3.78)%
Total Transfers	7,434,899	8,638,634	10,325,662	10,325,662	8,143,307	9,935,832	(3.78)%
Total Revenues	12,819,865	14,784,057	17,919,400	17,919,400	14,969,762	17,608,977	(1.73)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Grants & Aid	0	0	0	806,112	0	0	0.00%
Total Transfers							
JP Morgan Chase	3,062,551	8,322,745	0	0	0	0	0.00%
BB&T Notes	230,085	893,085	0	0	0	0	0.00%
Public Service Tax Debt	2,496,270	2,606,438	2,743,688	2,743,688	2,743,688	2,768,057	0.89%
General Capital	200,000	5,595,302	3,200,000	12,748,976	12,748,976	0	(100.00)%
TIF Capital Projects	0	0	0	1,592,197	1,592,197	0	0.00%
Total Transfers	5,988,906	17,417,570	5,943,688	17,084,861	17,084,861	2,768,057	(53.43)%
Total Appropriations	5,988,906	17,417,570	5,943,688	17,890,973	17,084,861	2,768,057	(53.43)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	6,830,960	(2,633,513)	11,975,712	28,427	(2,115,099)	14,840,920
Beginning Balance	15,296,276	22,287,756	19,979,470	20,047,039	20,047,039	17,931,940
Adjustments	160,520	392,796	0	0	0	0
Ending Balance	22,287,756	20,047,039	31,955,182	20,075,466	17,931,940	32,772,860

Notes:

The FY19 Adopted Budget included the Public Service Tax Debt payment (\$2,743,688) and transfers to the General Capital Improvement Fund for the Intown Streetscape Improvements (\$200,000), BRT and Transit Infrastructure (\$2,000,000), and Parking Structure - Downtown (\$1,000,000) projects.

Projects during FY19 that were brought forward to City Council for approval included additional transfers to the General Capital

Improvement Fund for Seawalls (\$2,964,769) and projects related to construction around the new St. Pete Pier™ (\$6,584,207), a transfer to the TIF Capital Projects Fund for Central Avenue Bus Rapid Transit (\$1,592,197), and funding for Redevelopment Historic Rehabilitation Grants (\$806,112).

Future projects will be brought forward to council for approval.

The first scheduled payment on the Public Service Tax Debt which provided \$40 million for the Pier Project and \$20 million for the Pier Uplands Project was budgeted in FY16. The FY20 Adopted Budget includes \$2,768,057 for payment on the Public Service Tax Debt.

In March of 2018 in Resolution 2018-149, the JP Morgan Chase and BB&T Notes were paid off.

Property values in the Downtown Redevelopment District increased 20.63% for FY20. In September 2018, a new interlocal agreement was signed with Pinellas County that reduced the city's and county's contribution into this fund to 75% of the increased increment value, down from 95%.

Bayboro Harbor Tax Increment District (1106)

The Community Redevelopment Agency (CRA) was established under Florida Law to act as the Redevelopment Agency for all Redevelopment Districts. This Community Redevelopment Area was established in 1988 (the base year). The value of property in the base year was \$28.050 million. Property taxes generated by any value above this base go into this fund. The St. Petersburg City Council is the governing body of the Community Redevelopment Area and conducts business as the CRA in sessions that are separate from the regular Council meetings. State regulations require the inclusion of all dependent districts in local government budgets. The fund balance is the amount available for improvements in the Bayboro Harbor District. This fund receives the city and county tax increment financing (TIF) payments for the Bayboro Harbor District that is an established tax management district. The boundaries run along 4th Street South from 5th Avenue South to around 18th Avenue South.

In FY19, this fund was reclassified as a Special Revenue Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
County Tax Increment	37,468	47,964	0	0	0	0	0.00%
Total Intergovernmental	37,468	47,964	0	0	0	0	0.00%
Miscellaneous Revenue							
Interest Earnings	3,551	856	5,000	5,000	12,972	5,000	0.00%
Total Miscellaneous Revenue	3,551	856	5,000	5,000	12,972	5,000	0.00%
Transfers							
General Fund	52,917	67,488	0	0	0	0	0.00%
Total Transfers	52,917	67,488	0	0	0	0	0.00%
Total Revenues	93,936	116,308	5,000	5,000	12,972	5,000	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	93,936	116,308	5,000	5,000	12,972	5,000
Beginning Balance	744,589	842,544	965,726	966,912	966,912	979,884
Adjustments	4,019	8,061	0	0	0	0
Ending Balance	842,544	966,912	970,726	971,912	979,884	984,884

Notes:

The Bayboro Harbor District expired in March 2018. There will be no further city or county payments into this fund. The remaining fund balance will need to be spent down within three years of the expiration of the Tax Increment District or else the remaining fund balance will be returned to the original funding entities.

Intown West Tax Increment District (1107)

The Community Redevelopment Agency (CRA) was established under Florida Law to act as the Redevelopment Agency for all Redevelopment Districts. This Community Redevelopment Area was established in 1990 (the base year). The value of property in the base year was \$24.529 million. Property taxes generated by any value above this base go into this fund. The St. Petersburg City Council is the governing body of the Community Redevelopment Area and conducts business as the CRA in sessions that are separate from the regular Council meetings. State regulations require the inclusion of all dependent districts in local government budgets. The fund balance is the amount available for improvements in the Intown West District. This fund receives the city and county tax increment financing (TIF) payments for the Intown District that is an established tax management district. The boundaries run to the north and west of the Downtown District from Dr. MLK Street N to 18th Street.

In FY19, this fund was reclassified as a Special Revenue Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
County Tax Increment	423,622	491,664	572,642	572,642	577,445	663,255	15.82%
Total Intergovernmental	423,622	491,664	572,642	572,642	577,445	663,255	15.82%
Miscellaneous Revenue							
Interest Earnings	34,357	9,514	65,472	65,472	108,652	65,000	(0.72)%
Total Miscellaneous Revenue	34,357	9,514	65,472	65,472	108,652	65,000	(0.72)%
Transfers							
General Fund	536,104	619,740	724,693	724,693	727,867	1,247,366	72.12%
Total Transfers	536,104	619,740	724,693	724,693	727,867	1,247,366	72.12%
Total Revenues	994,083	1,120,918	1,362,807	1,362,807	1,413,964	1,975,621	44.97%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Total Transfers							
General Capital	1,000,000	0	0	0	0	0	0.00%
Total Transfers	1,000,000	0	0	0	0	0	0.00%
Total Appropriations	1,000,000	0	0	0	0	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(5,917)	1,120,918	1,362,807	1,362,807	1,413,964	1,975,621
Beginning Balance	3,944,908	3,972,867	5,155,426	5,167,297	5,167,297	6,581,262
Adjustments	33,876	73,512	0	0	0	0
Ending Balance	3,972,867	5,167,297	6,518,233	6,530,104	6,581,262	8,556,883

Notes:

The transfer to the General Capital Improvement Fund in FY17 included funding for the Edge District Improvement Project (\$1,000,000). Future projects will be determined as needed and brought to council for approval.

Revenue is expected to increase \$612,814 or 44.97% as compared to the FY19 Adopted Budget due to increased property values in the designated Tax Increment District. Property values in this district are up 58.68% for FY20.

Assessments Revenue (1108)

The Assessments Revenue Fund accounts for revenue from collection of principal and interest on special assessments for capital improvements. Revenue is transferred to the General Capital Improvement Fund after collection expenses are paid to provide funding for capital projects.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	15,577	13,423	12,000	12,000	15,903	9,000	(25.00)%
Special Assessments	24,784	16,851	46,035	46,035	7,873	46,035	0.00%
Total Miscellaneous Revenue	40,361	30,275	58,035	58,035	23,776	55,035	(5.17)%
Total Revenues	40,361	30,275	58,035	58,035	23,776	55,035	(5.17)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	66,720	16,476	28,978	28,978	28,978	38,743	33.70%
Total Appropriations	66,720	16,476	28,978	28,978	28,978	38,743	33.70%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(26,359)	13,799	29,057	29,057	(5,202)	16,292
Beginning Balance	278,106	253,929	271,022	271,621	271,621	266,419
Adjustments	2,182	3,893	0	0	0	0
Ending Balance	253,929	271,621	300,079	300,678	266,419	282,711

Notes:

The budget in FY20 represents internal service charges for collection expenses.

Community Development Block Grant (1111)

The Community Development Block Grant Fund accounts for annual entitlement grant funds from the U.S. Department of Housing and Urban Development (HUD) that provide community block grants to expand economic opportunities, and provide decent housing and a suitable living environment principally for low- and moderate-income earning persons.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	2,044,955	1,505,029	1,774,180	2,667,298	1,396,110	1,780,777	0.37%
Total Intergovernmental	2,044,955	1,505,029	1,774,180	2,667,298	1,396,110	1,780,777	0.37%
Miscellaneous Revenue							
Interest Earnings	4,378	1,197	10,230	10,230	18,032	9,000	(12.02)%
Rents & Royalties	29,157	93,030	20,460	20,460	73,203	68,690	235.73%
Sales of Fixed Assets	0	0	0	0	3,672	0	0.00%
Miscellaneous Revenues	25,337	59,282	19,310	19,310	214,717	29,310	51.79%
Total Miscellaneous Revenue	58,872	153,509	50,000	50,000	309,624	107,000	114.00%
Transfers							
General Fund	0	0	0	2,190,674	2,190,674	0	0.00%
Total Transfers	0	0	0	2,190,674	2,190,674	0	0.00%
Total Revenues	2,103,826	1,658,538	1,824,180	4,907,972	3,896,408	1,887,777	3.49%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	614,372	587,544	698,126	698,126	735,614	708,445	1.48%
Services & Commodities	1,287,823	628,595	929,436	1,833,059	800,661	974,379	4.84%
Total Transfers							
JP Morgan Chase	105,795	267,991	0	0	0	0	0.00%
Bank Of America	197,665	194,823	196,618	196,618	196,618	197,953	0.68%
Total Transfers	303,460	462,814	196,618	196,618	196,618	197,953	0.68%
Total Appropriations	2,205,655	1,678,952	1,824,180	2,727,803	1,732,892	1,880,777	3.10%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(101,828)	(20,414)	0	2,180,169	2,163,517	7,000
Beginning Balance	614,234	794,451	882,514	882,771	882,771	3,056,792
Adjustments	282,045	108,734	0	0	10,505	0
Ending Balance	794,451	882,771	882,514	3,062,940	3,056,792	3,063,792

Notes:

The Community Development Block Grant Fund's FY20 budget increased \$56,597 or 3.10% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$10,319 as compared to FY19 Adopted Budget. This is due primarily to salary allocation adjustments in FY20 to align with grant requirements.

Increases in the FY20 budget include loan disbursement (\$36,986), CDBG services budget (\$6,957), and miscellaneous line item adjustments (\$2,335).

During FY19, there was a transfer from the General Fund in the amount of \$2,190,674 to pay back CDBG funds related to Commerce Park.

The Community Development Block Grant Fund's FY20 revenue is expected to increase \$63,597 or 3.49% as compared to the FY19 Adopted Budget. The increase is primarily due to expected increases in rents and royalties (\$48,230), miscellaneous revenues (\$10,000), and grants-federal (\$6,597). There is an expected offsetting reduction in investment earnings (\$1,230).

Emergency Solutions Grant (1112)

The Emergency Solutions Grant Fund accounts for grant revenue from the U.S. Department of Housing and Urban Development (HUD) to provide homeless persons with basic shelter and essential supportive services by assisting with the operational costs of the shelter facilities.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	139,243	122,623	146,784	146,784	198,161	150,543	2.56%
Total Intergovernmental	139,243	122,623	146,784	146,784	198,161	150,543	2.56%
Total Revenues	139,243	122,623	146,784	146,784	198,161	150,543	2.56%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	13,841	10,837	11,008	11,008	11,008	11,290	2.56%
Services & Commodities	160,459	168,880	135,776	192,869	192,869	139,253	2.56%
Total Appropriations	174,300	179,716	146,784	203,877	203,877	150,543	2.56%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(35,057)	(57,093)	0	(57,093)	(5,716)	0
Beginning Balance	(28,388)	(35,057)	(57,093)	(57,093)	(57,093)	(5,716)
Adjustments	28,388	35,057	0	0	57,093	0
Ending Balance	(35,057)	(57,093)	(57,093)	(114,186)	(5,716)	(5,716)

Notes:

The Emergency Solutions Grant Fund's FY20 budget increased \$3,759 or 2.56% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$282 as compared to the FY19 Adopted Budget and the CDBG services budget increased (\$3,477).

The Emergency Solution Grant Fund's FY20 revenue is expected to increase \$3,759 or 2.56% as compared to the FY19 Adopted Budget due to intergovernmental revenue.

Home Program (1113)

The Home Program Fund accounts for grant revenue from the U.S. Department of Housing and Urban Development (HUD) that provides resources to fulfill the city's Consolidated Plan initiatives that assist low- and moderate-income earning persons in meeting their affordable housing needs.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	619,064	1,075,165	940,914	2,426,042	698,151	839,730	(10.75)%
Total Intergovernmental	619,064	1,075,165	940,914	2,426,042	698,151	839,730	(10.75)%
Miscellaneous Revenue							
Interest Earnings	40,230	39,790	40,000	40,000	39,350	40,000	0.00%
Miscellaneous Revenues	312,131	271,957	210,000	210,000	501,674	260,000	23.81%
Total Miscellaneous Revenue	352,361	311,747	250,000	250,000	541,024	300,000	20.00%
Total Revenues	971,425	1,386,913	1,190,914	2,676,042	1,239,175	1,139,730	(4.30)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	116,417	87,455	129,151	147,140	65,340	123,533	(4.35)%
Services & Commodities	753,621	1,298,580	1,061,763	2,649,319	956,760	1,016,197	(4.29)%
Total Appropriations	870,037	1,386,036	1,190,914	2,796,459	1,022,099	1,139,730	(4.30)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	101,388	877	0	(120,417)	217,076	0
Beginning Balance	(154,705)	2,525	154,601	133,342	133,342	470,835
Adjustments	55,842	129,941	0	0	120,417	0
Ending Balance	2,525	133,342	154,601	12,925	470,835	470,835

Notes:

The Home Program Fund's FY20 budget decreased \$51,184 or 4.30% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased \$5,618 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include loan disbursements (\$90,207) and miscellaneous line item adjustments (\$500). There is an offsetting reduction in other specialized services (\$72,466) and other reimbursables (\$63,807).

The Home Program Fund's FY20 revenue is expected to decrease \$51,184 or 4.30% as compared to the FY19 Adopted Budget. This decrease is due to expected reduction in grant funding.

Neighborhood Stabilization Program (1114)

The Neighborhood Stabilization Program Fund is used to account for funds received from the U.S. Department of Housing and Urban Development (HUD) to assist local governments to address the effects of abandoned and foreclosed properties. The uses of these funds are to establish financing mechanisms, purchase and rehabilitate abandoned and foreclosed homes, establish land banks for homes that have been foreclosed, demolish blighted structures, and redevelop demolished or vacant properties.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	0	0	0	1,367,110	122,856	0	0.00%
Total Intergovernmental	0	0	0	1,367,110	122,856	0	0.00%
Miscellaneous Revenue							
Interest Earnings	3,448	831	7,161	7,161	2,914	0	(100.00)%
Sales of Fixed Assets	76,914	1	0	0	0	0	0.00%
Miscellaneous Revenues	48,319	24,947	352,000	352,000	6,248	0	(100.00)%
Total Miscellaneous Revenue	128,682	25,779	359,161	359,161	9,162	0	(100.00)%
Total Revenues	128,682	25,779	359,161	1,726,271	132,018	0	(100.00)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	18,520	20,109	35,916	67,678	19,954	0	(100.00)%
Services & Commodities	35,055	230,528	323,245	1,669,769	323,832	0	(100.00)%
Total Appropriations	53,576	250,637	359,161	1,737,447	343,786	0	(100.00)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	75,106	(224,859)	0	(11,176)	(211,768)	0
Beginning Balance	550,920	644,749	426,366	425,252	425,252	224,660
Adjustments	18,723	5,362	0	0	11,176	0
Ending Balance	644,749	425,252	426,366	414,076	224,660	224,660

Notes:

There is no budget in FY20 for the Neighborhood Stabilization Program Fund. As requested by the U.S. Department of Housing and Urban Development (HUD), the Housing and Community Development Department has commenced the closing out of both Neighborhood Stabilization Programs (NSP-1 and NSP-3).

Miscellaneous Donation (1115)

The Miscellaneous Donation Funds are an aggregate of 70 diverse donation funds. Proceeds from each fund can only be used for the specific purpose of the fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Miscellaneous Revenues	1,010,289	1,266,639	1,000,000	1,000,000	0	1,000,000	0.00%
Total Miscellaneous Revenue	1,010,289	1,266,639	1,000,000	1,000,000	0	1,000,000	0.00%
Total Revenues	1,010,289	1,266,639	1,000,000	1,000,000	0	1,000,000	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	1,010,289	1,266,639	1,000,000	1,000,000	0	1,000,000	0.00%
Total Appropriations	1,010,289	1,266,639	1,000,000	1,000,000	0	1,000,000	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	0	0	0	0	0
Beginning Balance	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

Community Housing Donation (1117)

The Community Housing Donation Fund was established in FY07 (Pinellas County Ordinance 06-28) with grant funding from Pinellas County. The purpose of this fund is to account for the funding dedicated to multi-family housing for low- to moderate-income earning persons and permanent rental housing for those with special needs.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	37,529	9,952	1,023	1,023	11,512	500	(51.12)%
Miscellaneous Revenues	58,222	73,534	0	0	73,809	0	0.00%
Total Miscellaneous Revenue	95,750	83,486	1,023	1,023	85,321	500	(51.12)%
Total Revenues	95,750	83,486	1,023	1,023	85,321	500	(51.12)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	0	0	0	180,000	0	0	0.00%
Total Appropriations	0	0	0	180,000	0	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	95,750	83,486	1,023	(178,977)	85,321	500
Beginning Balance	94,593	173,864	258,247	241,400	241,400	326,721
Adjustments	(16,479)	(15,950)	0	0	0	0
Ending Balance	173,864	241,400	259,270	62,423	326,721	327,221

Notes:

There are no grant allocations or expenses anticipated in the Community Housing Donation Fund in FY20.

Revenue is expected to decrease \$523 or 51.12% in FY20 as compared to the FY19 Adopted Budget due to reduced interest earnings revenue.

Building Permit Special Revenue (1151)

The Building Permit Special Revenue Fund was established in FY08 to account for the building permit revenues and expenses in accordance with the Florida building code (F.S. 553.80).

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Licenses and Permits							
Contractors Permits	6,452,873	6,525,263	6,018,089	6,018,089	7,197,075	6,018,089	0.00%
Total Licenses and Permits	6,452,873	6,525,263	6,018,089	6,018,089	7,197,075	6,018,089	0.00%
Charges for Services							
General Government	1,241,582	1,228,306	1,250,113	1,250,113	1,128,867	1,250,113	0.00%
Total Charges for Services	1,241,582	1,228,306	1,250,113	1,250,113	1,128,867	1,250,113	0.00%
Miscellaneous Revenue							
Interest Earnings	94,629	1,699	147,312	147,312	335,702	175,000	18.80%
Sales of Fixed Assets	0	0	10,230	10,230	0	10,230	0.00%
Miscellaneous Revenues	(182)	(279)	(5,115)	(5,115)	(341)	(5,115)	0.00%
Total Miscellaneous Revenue	94,447	1,420	152,427	152,427	335,362	180,115	18.16%
Total Revenues	7,788,902	7,754,988	7,420,629	7,420,629	8,661,304	7,448,317	0.37%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	3,852,107	4,635,471	5,337,536	5,337,536	5,230,245	6,344,422	18.86%
Services & Commodities	1,334,138	1,388,939	1,463,735	1,538,358	1,507,113	1,873,209	27.97%
Capital	87,230	22,825	0	22,825	22,825	329,860	0.00%
Grants & Aid	0	0	0	0	3,000	0	0.00%
Total Appropriations	5,273,475	6,047,235	6,801,271	6,898,719	6,763,183	8,547,491	25.67%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	2,515,427	1,707,754	619,358	521,910	1,898,121	(1,099,174)
Beginning Balance	8,854,356	11,510,708	13,596,001	13,534,356	13,534,356	15,529,925
Adjustments	140,925	315,894	0	0	97,448	0
Ending Balance	11,510,708	13,534,356	14,215,359	14,056,265	15,529,925	14,430,751

Notes:

The Building Permit Special Revenue Fund's FY20 budget increased \$1,746,220 or 25.67% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$1,127,990 as compared to the FY19 Adopted Budget. During FY19, there was an adjustment to the salary allocation of several employees to better align with time contributed to the General Fund and the Building Permit Special Revenue Fund. Also in FY19, a full-time Construction Site Inspector, a full-time Senior Plans Examiner, a full-time Application Support Specialist, and a part-time Plans Review Coordinator were added. The department also increased overtime and special pay to better align with previous years actuals.

Other increases include vehicles (\$182,000) to purchase seven new vehicles for inspection personnel, other specialized services (\$102,000) to provide the city with on demand review services, furniture (\$75,000) to provide inspection personnel with a new layout which will improve efficiency and customer service, credit card settlement fees (\$75,000), software (\$72,860) to provide for the E-plan software, training fees (\$62,100) for staff to attend mandated trainings, training and conference (\$17,000), reference material (\$14,000), other office supplies (\$12,200), repair and maintenance vehicles external (\$5,000), and uniforms and protective gear (\$1,310). These increase are partially offset by a reduction in photographic (\$240).

Revenue is expected to increase \$27,688 or 0.37% as compared to the FY19 Adopted Budget due to anticipated receipts and interest earnings.

Mahaffey Theater Operating (1201)

The Mahaffey Theater Operating Fund accounts for the operation of the Mahaffey Theater at the Duke Energy Center for the Arts and is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	0	0	0	0	33,984	0	0.00%
State Grants	0	0	0	0	5,664	0	0.00%
Other Grants	0	7,881	0	0	0	0	0.00%
Total Intergovernmental	0	7,881	0	0	39,648	0	0.00%
Charges for Services							
Culture & Recreation Charges	0	0	0	0	491	0	0.00%
Other Charges for Services	146,434	146,434	146,000	146,000	146,434	146,000	0.00%
Total Charges for Services	146,434	146,434	146,000	146,000	146,925	146,000	0.00%
Miscellaneous Revenue							
Sales of Fixed Assets	0	0	0	0	606	0	0.00%
Contributions & Donations	314,004	0	314,000	314,000	405,081	418,484	33.28%
Miscellaneous Revenues	30	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	314,034	0	314,000	314,000	405,687	418,484	33.28%
Transfers							
General Fund	321,000	450,000	450,000	450,000	450,000	450,000	0.00%
Total Transfers	321,000	450,000	450,000	450,000	450,000	450,000	0.00%
Total Revenues	781,468	604,315	910,000	910,000	1,042,261	1,014,484	11.48%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	46,000	46,300	46,000	46,000	46,300	46,000	0.00%
Services & Commodities	779,571	545,592	864,000	864,044	996,999	945,572	9.44%
Total Appropriations	825,571	591,892	910,000	910,044	1,043,299	991,572	8.96%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(44,103)	12,423	0	(44)	(1,037)	22,912
Beginning Balance	(334,097)	32,156	85,154	70,154	70,154	69,160
Adjustments	410,356	25,575	0	0	44	0
Ending Balance	32,156	70,154	85,154	70,110	69,160	92,072

Notes:

The Mahaffey Theater Operating Fund's FY20 budget increased \$81,572 or 8.96% as compared to the FY19 Adopted Budget due to other reimbursables (\$79,034) from naming rights and internal service charges (\$2,538).

Revenue is expected to increase \$104,484 or 11.48% as compared to the FY19 Adopted Budget primarily due to an increase in naming rights revenues.

The FY20 budgeted subsidy for the Mahaffey Theater is \$450,000 and remains unchanged from FY19. Under the terms of the agreement the annual subsidy can range from a low of \$288,000 to a high of \$513,000.

Pier Operating (1203)

The Pier Operating Fund accounts for the operation of the new St. Pete Pier™ and surrounding Pier district and is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Transportation Charges	0	0	43,417	43,417	0	557,009	1,182.93%
Culture & Recreation Charges	0	0	14,018	14,018	0	57,266	308.52%
Other Charges for Services	0	0	8,333	8,333	0	0	(100.00)%
Total Charges for Services	0	0	65,768	65,768	0	614,275	834.00%
Miscellaneous Revenue							
Interest Earnings	0	0	0	0	1,348	0	0.00%
Rents & Royalties	0	0	49,982	49,982	0	362,250	624.76%
Contributions & Donations	0	0	0	0	0	200,000	0.00%
Miscellaneous Revenues	0	0	4,000	4,000	0	66,667	1,566.68%
Total Miscellaneous Revenue	0	0	53,982	53,982	1,348	628,917	1065.05%
Transfers							
General Fund	20,000	600,000	645,000	645,000	765,000	1,750,000	171.32%
Total Transfers	20,000	600,000	645,000	645,000	765,000	1,750,000	171.32%
Total Revenues	20,000	600,000	764,750	764,750	766,348	2,993,192	291.39%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	0	51,456	328,202	332,880	110,747	939,470	186.25%
Services & Commodities	19,685	238,400	666,362	1,052,222	386,861	2,054,476	208.31%
Capital	0	0	61,000	61,000	70,753	0	(100.00)%
Total Appropriations	19,685	289,857	1,055,564	1,446,101	568,360	2,993,946	183.63%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	315	310,143	(290,814)	(681,351)	197,988	(754)
Beginning Balance	9,684	10,016	325,427	305,207	305,207	577,732
Adjustments	17	(14,952)	0	0	74,537	0
Ending Balance	10,016	305,207	34,613	(376,144)	577,732	576,978

Notes:

The St. Pete Pier™ is currently being reconstructed. Both the Pier and Pier Uplands are being developed into the new St. Pete Pier™ District. The St. Pete Pier™ is scheduled for a public grand opening in the spring of 2020.

The Pier Operating Fund's FY20 budget increased \$1,938,382 or 183.63% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$913,546 as compared to the FY19 Adopted Budget. The increase is primarily due to increases in funding for contract employees and contributions to vehicle replacement funds as the city prepares for the opening of the St. Pete Pier™.

Other increases include security services (\$263,016), electric (\$204,166), janitorial services (\$116,666), repair and maintenance external (\$91,167), other specialized services (\$90,500), insurance charges (\$74,541), repair and maintenance vehicles external (\$63,233), facility repairs and renovations (\$62,325), naming rights expense (\$35,000), refuse (\$26,250), water (\$23,334), sewer (\$23,334), data processing external (\$20,000), and miscellaneous line items (\$78,443).

Reductions include equipment (\$61,000), management (\$59,160), repair and maintenance other equipment (\$18,546), advertising (\$8,333), and miscellaneous line items (\$100).

Revenue is expected to increase \$2,228,442 or 291.39% when compared to the FY19 Adopted Budget primarily due to an increase in the subsidy transfer of \$1,105,000.

Other anticipated revenues increases include increases in pier parking (\$393,618), rent (\$289,153), recreation and culture (\$200,000), parking facilities (\$119,974), other revenues (\$62,667), pier common area maintenance (\$43,248), and percentage rent (\$23,115). These increases are partially offset by a reduction in anticipated other charges revenue (\$8,333).

It is anticipated that the Pier project will need operating funding of approximately \$1,750,000 in the form of a General Fund subsidy in FY20.

Coliseum Operating (1205)

The Coliseum Operating Fund accounts for the operation of the historic ballroom/exhibit hall and is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Culture & Recreation Charges	659,613	729,556	636,000	636,000	767,011	720,500	13.29%
Total Charges for Services	659,613	729,556	636,000	636,000	767,011	720,500	13.29%
Miscellaneous Revenue							
Interest Earnings	256	62	1,000	1,000	702	500	(50.00)%
Sales of Fixed Assets	273	1,045	0	0	0	0	0.00%
Miscellaneous Revenues	(32)	111	0	0	56	0	0.00%
Total Miscellaneous Revenue	497	1,217	1,000	1,000	758	500	(50.00)%
Transfers							
General Fund	147,000	188,000	156,000	156,000	156,000	156,000	0.00%
Total Transfers	147,000	188,000	156,000	156,000	156,000	156,000	0.00%
Total Revenues	807,109	918,773	793,000	793,000	923,769	877,000	10.59%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	489,087	554,413	530,898	530,898	573,065	516,213	(2.77)%
Services & Commodities	312,961	325,378	301,511	307,193	380,918	362,182	20.12%
Capital	0	6,943	0	0	0	25,000	0.00%
Total Appropriations	802,049	886,734	832,409	838,091	953,983	903,395	8.53%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	5,061	32,039	(39,409)	(45,091)	(30,214)	(26,395)
Beginning Balance	15,529	18,235	63,238	50,943	50,943	26,411
Adjustments	(2,355)	669	0	0	5,682	0
Ending Balance	18,235	50,943	23,829	5,852	26,411	16

Notes:

The Coliseum Operating Fund's FY20 budget increased \$70,986 or 8.53% as compared to the FY19 Adopted Budget.

Salaries, benefits and internal service charges decreased \$9,740 as compared to the FY19 Adopted Budget. A change to reflect the actual hours worked reduced the part-time FTE by 1.42. The salary allocation of a full-time Concession Aide III (0.25) was changed to align with anticipated work locations.

Increases include software for ActiveNet (\$25,000), other specialized services (\$16,992), commodities for resale (\$12,875), facility repairs and renovations (\$8,000), plants and landscaping (\$5,000), and miscellaneous line items (\$14,592). These increases are partially offset by reductions in miscellaneous line items (\$1,733).

Revenue is expected to increase \$84,000 or 10.59% as compared to the FY19 Adopted Budget. Increases include commodities for resale (\$50,000), event space rental (\$20,500), and personnel charges (\$15,000). These increases are partially offset by reductions in big band revenue and investment earnings (\$1,500).

The FY20 budgeted subsidy for the Coliseum is \$156,000 and remains unchanged from FY19.

Sunken Gardens (1207)

The Sunken Gardens Fund accounts for the operation of the historic botanical gardens and is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	0	0	0	0	6,759	0	0.00%
State Grants	0	0	0	0	1,056	0	0.00%
Total Intergovernmental	0	0	0	0	7,815	0	0.00%
Charges for Services							
Culture & Recreation Charges	1,333,116	1,566,737	1,309,000	1,309,000	1,867,796	1,539,596	17.62%
Total Charges for Services	1,333,116	1,566,737	1,309,000	1,309,000	1,867,796	1,539,596	17.62%
Miscellaneous Revenue							
Interest Earnings	2,056	517	5,000	5,000	8,145	500	(90.00)%
Rents & Royalties	21,159	12,661	21,000	21,000	18,521	13,000	(38.10)%
Sales of Fixed Assets	0	0	0	0	156	0	0.00%
Contributions & Donations	1,143	(20,414)	1,000	1,000	0	0	(100.00)%
Miscellaneous Revenues	388	423	83	83	81	83	0.00%
Total Miscellaneous Revenue	24,745	(6,813)	27,083	27,083	26,903	13,583	(49.85)%
Transfers							
General Fund	19,000	155,000	103,000	103,000	103,000	0	(100.00)%
Total Transfers	19,000	155,000	103,000	103,000	103,000	0	(100.00)%
Total Revenues	1,376,861	1,714,924	1,439,083	1,439,083	2,005,513	1,553,179	7.93%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	743,680	865,678	899,648	899,648	947,258	1,016,390	12.98%
Services & Commodities	634,857	743,474	552,912	569,206	867,962	679,722	22.93%
Capital	1,746	8,196	0	8,196	95,547	25,000	0.00%
Total Appropriations	1,380,283	1,617,347	1,452,560	1,477,050	1,910,767	1,721,112	18.49%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(3,422)	97,576	(13,477)	(37,967)	94,746	(167,933)
Beginning Balance	(98,437)	(4,712)	35,210	152,319	152,319	271,555
Adjustments	97,147	59,455	0	0	24,490	0
Ending Balance	(4,712)	152,319	21,733	114,352	271,555	103,622

Notes:

The Sunken Gardens Operating Fund's FY20 budget increased \$268,552 or 18.49% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$135,411 as compared to the FY19 Adopted Budget. During FY19, two part-time positions, a Garden Specialist and a Concession Aide II, were upgraded to full-time. A change to reflect the actual hours worked reduced the part-time FTE by 0.40.

Other increases include facility repair and renovations (\$43,000), software (\$25,000) for ActiveNet, commodities for resale (\$23,200), other specialized services (\$19,675), janitorial services (\$17,000), and miscellaneous line items (\$6,571). These increases are partially offset by reductions in miscellaneous line items (\$1,305).

Revenue is expected to increase \$114,096 or 7.93% as compared to the FY19 Adopted Budget due to projected growth in attendance and

event bookings (\$230,596). These increases are partially offset by reductions in projected operating subsidy (\$103,000) and the miscellaneous line items (\$13,500).

Sunken Gardens is not projected to need a subsidy in FY20.

Tropicana Field (1208)

The Tropicana Field Fund accounts for the operation of the domed baseball stadium and is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	0	0	0	0	37,531	0	0.00%
State Grants	0	0	0	0	6,255	0	0.00%
Total Intergovernmental	0	0	0	0	43,786	0	0.00%
Charges for Services							
Culture & Recreation Charges	859,840	744,539	861,189	861,189	828,521	779,016	(9.54)%
Total Charges for Services	859,840	744,539	861,189	861,189	828,521	779,016	(9.54)%
Miscellaneous Revenue							
Interest Earnings	0	0	0	0	613	0	0.00%
Total Miscellaneous Revenue	0	0	0	0	613	0	0.00%
Transfers							
General Fund	1,511,000	1,335,000	1,256,000	1,256,000	1,256,000	818,000	(34.87)%
Total Transfers	1,511,000	1,335,000	1,256,000	1,256,000	1,256,000	818,000	(34.87)%
Total Revenues	2,370,840	2,079,539	2,117,189	2,117,189	2,128,919	1,597,016	(24.57)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	843,917	553,513	920,302	920,302	569,484	536,161	(41.74)%
Services & Commodities	1,525,958	1,332,703	1,195,980	1,195,980	1,197,986	1,239,732	3.66%
Total Appropriations	2,369,875	1,886,216	2,116,282	2,116,282	1,767,470	1,775,893	(16.08)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	965	193,322	907	907	361,449	(178,877)
Beginning Balance	1,256	2,221	195,544	195,544	195,544	556,993
Adjustments	0	0	0	0	0	0
Ending Balance	2,221	195,544	196,451	196,451	556,993	378,116

Notes:

The Tropicana Field Fund's FY20 budget decreased \$340,389 or 16.08% as compared to the FY19 Adopted Budget primarily due to adjustments in the projected city obligations under the Dome Use Agreement with the Tampa Bay Rays.

Revenue is expected to decrease \$520,173 or 24.57% as compared to the FY19 Adopted Budget primarily due to a reduction in the subsidy transfer of \$438,000. Other decreases include reimbursements and naming rights (\$82,173).

The FY20 budgeted subsidy is \$818,000 as compared to the FY19 Adopted Budget of \$1,256,000.

Local Law Enforcement State Trust (1601)

The Local Law Enforcement State Trust Fund was created during FY17 from proceeds from the Law Enforcement Fund and records revenue from the forfeiture and seizure of property. The use of these resources is restricted by state statute. Revenues are not projected for this fund and are only budgeted subsequent to approval by the Chief of Police and receipt from available fund balance.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Forfeitures							
Confiscated Property	407,736	119,403	0	0	119,009	0	0.00%
Total Forfeitures	407,736	119,403	0	0	119,009	0	0.00%
Miscellaneous Revenue							
Interest Earnings	2,225	0	0	0	5,863	0	0.00%
Miscellaneous Revenues	0	199	0	0	0	0	0.00%
Total Miscellaneous Revenue	2,225	199	0	0	5,863	0	0.00%
Transfers							
Transfer In - Law Enforcement	567,146	0	0	0	0	0	0.00%
Total Transfers	567,146	0	0	0	0	0	0.00%
Total Revenues	977,107	119,602	0	0	124,872	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	71,429	166,876	168,198	168,596	172,851	185,508	10.29%
Capital	39,737	6,499	44,000	102,700	0	0	(100.00)%
Grants & Aid	82,621	104,892	0	100,000	99,049	0	0.00%
Total Transfers							
Local Law Enfor	2,985	0	0	0	0	0	0.00%
Total Transfers	2,985	0	0	0	0	0	0.00%
Total Appropriations	196,772	278,266	212,198	371,296	271,900	185,508	(12.58)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	780,335	(158,665)	(212,198)	(371,296)	(147,028)	(185,508)
Beginning Balance	(4,500)	752,206	606,020	605,820	605,820	459,190
Adjustments	(23,629)	12,279	0	0	398	0
Ending Balance	752,206	605,820	393,822	234,524	459,190	273,682

Notes:

The FY20 budget includes funds for prosecuting forfeiture cases including but not limited to filing fees, contraband forfeiture bond, fees for court reporters, copies of documents and depositions required by state law, publishing legal notices for forfeiture cases as mandated by state statute, and training and accreditation requirements.

The use of fund balance is planned in the FY20 budget as revenues are not projected for this fund and are only budgeted subsequent to approval by the Chief of Police and receipt from available fund balance.

Federal Justice Forfeiture (1602)

The Federal Justice Forfeiture Fund was created during FY17 from proceeds from the Law Enforcement Fund and records revenue from the forfeiture and seizure of property. The use of these resources is restricted by state statute. Revenues are not projected for this fund and are only budgeted subsequent to approval by the Chief of Police and receipt from available fund balance.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Forfeitures							
Confiscated Property	139,341	30,535	0	0	120,551	0	0.00%
Total Forfeitures	139,341	30,535	0	0	120,551	0	0.00%
Miscellaneous Revenue							
Interest Earnings	204	0	0	0	662	0	0.00%
Total Miscellaneous Revenue	204	0	0	0	662	0	0.00%
Transfers							
Transfer In - Law Enforcement	307,542	0	0	0	0	0	0.00%
Total Transfers	307,542	0	0	0	0	0	0.00%
Total Revenues	447,087	30,535	0	0	121,214	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	69,302	56,823	61,200	139,011	100,226	14,800	(75.82)%
Capital	46,794	94,915	0	94,915	136,613	0	0.00%
Total Appropriations	116,096	151,738	61,200	233,926	236,839	14,800	(75.82)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	330,991	(121,203)	(61,200)	(233,926)	(115,625)	(14,800)
Beginning Balance	0	212,156	90,954	91,036	91,036	70,326
Adjustments	(118,835)	82	0	0	94,915	0
Ending Balance	212,156	91,036	29,754	(142,890)	70,326	55,526

Notes:

The FY20 budget includes funds for accreditation of officers.

The use of fund balance is planned in the FY20 budget as revenues are not projected for this fund and are only budgeted subsequent to approval by the Chief of Police and receipt from available fund balance.

Federal Treasury Forfeiture (1603)

The Federal Treasury Forfeiture Fund was created in FY17 from proceeds from the Law Enforcement Fund and records revenue from the forfeiture and seizure of property. The use of these resources is restricted by state statute. Revenues are not projected for this fund and are only budgeted subsequent to approval by the Chief of Police and receipt from available fund balance.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Fines							
Traffic & Parking Fines	1,220	0	0	0	0	0	0.00%
Total Fines	1,220	0	0	0	0	0	0.00%
Forfeitures							
Confiscated Property	0	4,717	0	0	0	0	0.00%
Total Forfeitures	0	4,717	0	0	0	0	0.00%
Miscellaneous Revenue							
Interest Earnings	797	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	797	0	0	0	0	0	0.00%
Transfers							
Transfer In - Law Enforcement	79,663	0	0	0	0	0	0.00%
Total Transfers	79,663	0	0	0	0	0	0.00%
Total Revenues	81,681	4,717	0	0	0	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	0	0	0	30,818	16,420	0	0.00%
Capital	0	0	0	44,000	58,398	0	0.00%
Total Appropriations	0	0	0	74,818	74,818	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	81,681	4,717	0	(74,818)	(74,818)	0
Beginning Balance	0	81,681	81,681	86,398	86,398	11,580
Adjustments	0	0	0	0	0	0
Ending Balance	81,681	86,398	81,681	11,580	11,580	11,580

Police Grant (1702)

The Police Grant Fund was established in FY10 to receive funds through the Edward Byrne Memorial Justice Assistance Grant Program (JAG). JAG funding is required to be accounted for in a separate trust fund account. JAG funds support a range of program areas including law enforcement, prosecution and court, prevention and education, corrections and community corrections, drug treatment and enforcement, planning, evaluation, technology improvement, and crime victim and witness initiatives.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	150,990	80,225	0	292,236	209,613	0	0.00%
Total Intergovernmental	150,990	80,225	0	292,236	209,613	0	0.00%
Total Revenues	150,990	80,225	0	292,236	209,613	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	23,239	19,134	0	142,342	140,338	0	0.00%
Services & Commodities	119,573	70,503	0	123,495	62,264	0	0.00%
Capital	14,963	0	0	0	0	0	0.00%
Grants & Aid	0	0	0	28,000	0	0	0.00%
Total Appropriations	157,775	89,637	0	293,837	202,602	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(6,785)	(9,412)	0	(1,601)	7,011	0
Beginning Balance	(73,953)	(1,583)	0	(3,786)	(3,786)	4,826
Adjustments	79,155	7,208	0	0	1,601	0
Ending Balance	(1,583)	(3,786)	0	(5,387)	4,826	4,826

Notes:

The adjustment in the FY19 estimated column is the prior year encumbrance.

Arts In Public Places (1901)

The Arts in Public Places Fund is used to account for transfers from capital improvement projects for public art. Certain capital improvement construction projects within the city are required by ordinance to make transfers to the Arts in Public Places Fund. Section 5-59 of the St. Petersburg City Code was amended and section 5-62 was added on June 15, 2017 with Ordinance 285-H, changing the wording in the ordinance from "set aside for the acquisition of works of art" to "deposited into the fund". The Ordinance still allows for the amount to be transferred for public art; capping it at \$500,000 for any single project. For public works projects with construction costs between \$100,000 and \$2,500,000, two percent (2%) shall be deposited into the fund. For public works projects with construction costs between \$2,500,001 and \$10,000,000, one percent (1%) shall be deposited into the fund. For public works projects with construction costs exceeding \$10,000,001, three-quarters of one percent (0.75%) shall be deposited into the fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	3,216	775	7,500	7,500	15,164	6,500	(13.33)%
Contributions & Donations	0	7,000	0	7,000	500	0	0.00%
Total Miscellaneous Revenue	3,216	7,775	7,500	14,500	15,664	6,500	(13.33)%
Transfers							
Pier Echelman	0	0	0	1,218,975	1,218,975	0	0.00%
General Capital	0	0	0	450,500	450,500	0	0.00%
Public Safety Capital	0	500,000	0	0	0	0	0.00%
Total Transfers	0	500,000	0	1,669,475	1,669,475	0	0.00%
Total Revenues	3,216	507,775	7,500	1,683,975	1,685,139	6,500	(13.33)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Services & Commodities	38,542	52,831	10,412	12,887	18,537	5,412	(48.02)%
Capital	64,120	784,050	0	2,291,875	2,290,312	0	0.00%
Grants & Aid	7,500	0	0	0	0	0	0.00%
Total Transfers							
General Capital	37,500	0	0	0	0	0	0.00%
Total Transfers	37,500	0	0	0	0	0	0.00%
Total Appropriations	147,662	836,881	10,412	2,304,762	2,308,849	5,412	(48.02)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(144,447)	(329,106)	(2,912)	(620,787)	(623,710)	1,088
Beginning Balance	784,247	667,425	364,420	372,392	372,392	208,558
Adjustments	27,625	34,073	0	0	459,875	0
Ending Balance	667,425	372,392	361,508	(248,395)	208,558	209,646

Notes:

The FY20 Arts in Public Places Fund budget decreased by \$5,000 or 48.02% due to a reduction in insurance charges. There are no planned projects out of this fund for FY20.

During FY19, there were approved usages of fund balance for public art projects at the new St. Pete Pier™.

There is additional projected usage of fund balance due to transfers from approved capital improvement projects being preformed at project end date which doesn't always correspond to expenditures for planned projects.

Revenue is anticipated to decrease by \$1,000 or 13.33% in FY20 due to a decrease in interest earnings.

Water Resources (4001)

The Water Resources Operating Fund, like all other Enterprise Funds, is used to account for costs that are funded substantially by external (customer) user fees and charges. The fund is required to cover all expenses of the operation (salaries, benefits, services, commodities, and capital outlay) and allocation of general and administrative costs, payment-in-lieu-of-taxes, as well as any transfers to capital project funds, debt service funds, and equipment replacement. Its use is governed by City Code Article 1, Section 27-1 and by bond covenants.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	6,207	581,391	0	0	82,772	0	0.00%
State Grants	1,034	96,898	0	0	13,795	0	0.00%
Other Grants	61,584	141,387	88,350	182,097	41,453	75,000	(15.11)%
Total Intergovernmental	68,824	819,676	88,350	182,097	138,021	75,000	(15.11)%
Charges for Services							
General Government	0	0	0	0	1,462	0	0.00%
Physical Environment Charges	122,088,764	134,554,960	151,338,305	151,338,305	149,451,199	157,723,679	4.22%
Other Charges for Services	0	0	102	102	0	0	(100.00)%
Total Charges for Services	122,088,764	134,554,960	151,338,407	151,338,407	149,452,661	157,723,679	4.22%
Miscellaneous Revenue							
Interest Earnings	218,503	(123,340)	316,317	316,317	447,752	331,865	4.92%
Rents & Royalties	16,688	71,263	60,000	60,000	76,751	60,000	0.00%
Sales of Fixed Assets	123,606	97,870	50,230	50,230	135,760	44,500	(11.41)%
Sales of Surplus Materials	22,108	44,584	25,000	25,000	36,262	33,000	32.00%
Contributions & Donations	10,253	0	0	0	179,244	0	0.00%
Miscellaneous Revenues	(256,578)	(325,800)	(280,440)	(280,440)	(383,295)	(343,740)	22.57%
Total Miscellaneous Revenue	134,580	(235,423)	171,107	171,107	492,474	125,625	(26.58)%
Transfers							
Water Resources Capital	0	3,800,000	0	0	0	0	0.00%
Water Cost Stabilization	3,104,478	3,049,561	1,767,301	1,767,301	2,223,239	2,000,000	13.17%
Sanitation	0	53,500	0	0	0	0	0.00%
Total Transfers	3,104,478	6,903,061	1,767,301	1,767,301	2,223,239	2,000,000	13.17%
Total Revenues	125,396,647	142,042,274	153,365,165	153,458,912	152,306,395	159,924,304	4.28%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	25,777,515	26,565,833	27,919,875	27,919,875	28,471,284	29,290,510	4.91%
Services & Commodities	65,347,227	69,841,073	71,273,834	72,584,492	69,395,250	73,098,441	2.56%
Capital	1,665,145	2,414,983	1,237,700	2,586,625	2,222,964	1,700,280	37.37%
Total Transfers							
Water Resources Debt	24,975,651	28,901,036	32,033,233	32,033,233	32,033,233	38,888,929	21.40%
Water Resources Capital	6,500,000	11,372,500	20,000,000	20,000,000	20,000,000	18,481,845	(7.59)%
Water Equipment	0	0	2,109,068	2,109,068	1,894,837	2,474,238	17.31%
Water Resources Bond	3,800,000	0	0	0	0	0	0.00%
Total Transfers	35,275,651	40,273,536	54,142,301	54,142,301	53,928,070	59,845,012	10.53%
Total Appropriations	128,065,537	139,095,425	154,573,710	157,233,293	154,017,568	163,934,243	6.06%

	FY 2017	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020
	Actual	Actual	Adopted	Amended	Estimated	Adopted
Change in Fund Balance	(2,668,891)	2,946,849	(1,208,545)	(3,774,381)	(1,711,173)	(4,009,939)
Beginning Balance	17,346,649	16,696,624	21,909,160	20,120,672	20,120,672	20,812,686
Adjustments	2,018,866	477,199	0	0	2,403,187	0
Ending Balance	16,696,624	20,120,672	20,700,615	16,346,291	20,812,686	16,802,747

Notes:

The Water Resources Operating Fund FY20 budget increased by \$9,360,533 or 6.06% as compared to the FY19 Adopted Budget. This increase in operational expense is a result of various factors including the continued implementation of the Consent Order, recommendations from the management study conducted during FY17, and estimated increases in debt service and transfers to the Water Resources Capital Projects Fund.

Salaries, benefits, and internal service charges increased by \$4,184,283 as compared to the FY19 Adopted Budget. During FY19, 0.25 FTE of the Water Conservation Coordinator position is being labor distributed to the Stormwater, Pavement and Traffic Operation Department.

The most significant change is an increase in the amount of \$6,855,696 to the transfer from the Water Resources Operating Fund to the Water Resources Debt Fund, the total transfer in FY20 to the Water Resources Debt Fund will be \$38,888,929.

Five new full-time positions are included in the FY20 budget: an Operations Analyst to assist with Sustainability and Energy Efficiency projects (\$49,959), an Office Systems Specialist (\$38,831) in the Wastewater Maintenance division, a Senior Professional Engineer (\$81,925), an Operations Analyst to assist with non-routine and emergency critical operations (\$49,987), and a Systems/PC Analyst II (\$65,123). Additionally, 10 full-time positions (\$437,092) will be added to replace services currently performed by contractors or outside temporary staffing companies (\$603,723), these positions include: three Plant Maintenance Tech IIs, four Maintenance Worker Is, a Custodian II, a Utility Locator, and a Maintenance Worker II.

Increases in the FY20 budget include capital vehicle purchases (\$648,680), security services (\$175,000), facility repairs and renovations (\$172,200), road materials and supplies (\$123,000), chemical (\$117,901), refuse (\$115,338), engineering (\$100,000), other specialized services (\$98,939), transfer to Water Resources Equipment Replacement Fund (\$82,209), other compensation (\$61,540), special pay (\$53,850), overtime (\$42,491), small tools and equipment (\$35,860), external network costs (\$35,600), office supplies (\$35,550), laboratory supplies (\$31,750), update the grease program software (\$30,000), increased repair and maintenance vehicles (\$29,980), and adjustments to miscellaneous line items (\$181,708).

The most significant reduction is a decrease in the amount of \$1,518,155 to the transfer from the Water Resources Operating Fund to the Water Resources Capital Projects Fund. The total transfer in FY20 to the Water Resources Capital Projects Fund will be \$18,481,845 and is part of the overall plan to achieve 50/50 cash to debt funding of the capital program by FY22. In FY20, we estimate to be at a 33/67 ratio.

Other reductions include increased charges to external projects and interfund reimbursements (\$742,969), reduced electric cost (\$533,800), projected water cost from Tampa Bay Water (\$375,602), legal and fiscal external (\$309,867), removal of one-time FY19 capital equipment purchases (\$244,600), consulting (\$59,240), repair and maintenance grounds (\$34,000), repair and maintenance other equipment (\$27,995), and a net reduction in miscellaneous line items (\$124,008).

Revenue is expected to increase by \$6,559,139 or 4.28% in FY20 as compared to the FY19 Adopted Budget. The FY20 revenue budget includes a 3.25% increase on water, a 8.00% increase on wastewater, and a 6.10% increase on reclaimed water, as recommended by the rate study conducted in FY19. These increases are anticipated to bring in \$5,848,817 in additional revenue in FY20. Other increases include a transfer from the Water Cost Stabilization Fund (\$232,699), wholesale water revenue (\$35,766), wholesale wastewater revenue (\$438,483), water service charges (\$35,745), and industrial pretreatment (\$32,700).

Miscellaneous revenue (\$45,482), grant revenue (\$13,350), and miscellaneous charges for services (\$6,239) have been reduced based on trend.

Water Cost Stabilization (4005)

The Water Cost Stabilization Fund was established in FY98 from the sale of the well fields to Tampa Bay Water in order to build a fund that could be drawn against to help limit rate increases. On April 8, 1999, the City Council approved the annual transfer of interest earnings from this fund to the Water Resources Operating Fund to partially offset the cost of buying water.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	3,886,570	2,693,299	1,826,055	1,826,055	2,223,239	2,000,000	9.53%
Total Miscellaneous Revenue	3,886,570	2,693,299	1,826,055	1,826,055	2,223,239	2,000,000	9.53%
Total Revenues	3,886,570	2,693,299	1,826,055	1,826,055	2,223,239	2,000,000	9.53%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Total Transfers							
Water Resources	3,104,478	3,049,561	1,767,301	1,767,301	2,223,239	2,000,000	13.17%
Total Transfers	3,104,478	3,049,561	1,767,301	1,767,301	2,223,239	2,000,000	13.17%
Total Appropriations	3,104,478	3,049,561	1,767,301	1,767,301	2,223,239	2,000,000	13.17%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	782,092	(356,263)	58,754	58,754	0	0
Beginning Balance	89,380,579	88,365,045	84,232,341	87,609,672	87,609,672	87,644,652
Adjustments	(1,797,626)	(399,110)	0	0	34,980	0
Ending Balance	88,365,045	87,609,672	84,291,095	87,668,426	87,644,652	87,644,652

Notes:

Interest earnings revenue is projected to increase by \$173,945 in FY20 as compared to the FY19 Adopted Budget.

The FY20 transfer to the Water Resources Operating Fund increased by \$232,699 as compared to the FY19 Adopted Budget.

Water Equipment Replacement (4007)

The Water Equipment Replacement Fund was established in FY18 to provide a funded reserve for the normal replacement of city vehicles and equipment used by Water Resources.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	0	(17,330)	40,000	40,000	43,383	15,000	(62.50)%
Sales of Fixed Assets	0	161,552	0	0	36,433	162,000	0.00%
Total Miscellaneous Revenue	0	144,222	40,000	40,000	79,817	177,000	342.50%
Transfers							
Water Resources	0	0	2,109,068	2,109,068	1,894,837	2,474,238	17.31%
Equipment Replacement	0	2,197,078	0	0	0	0	0.00%
Total Transfers	0	2,197,078	2,109,068	2,109,068	1,894,837	2,474,238	17.31%
Total Revenues	0	2,341,300	2,149,068	2,149,068	1,974,653	2,651,238	23.37%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	0	0	0	0	0	47,000	0.00%
Services & Commodities	0	0	0	0	17,435	0	0.00%
Capital	0	0	2,181,000	2,181,000	2,039,189	977,000	(55.20)%
Total Appropriations	0	0	2,181,000	2,181,000	2,056,625	1,024,000	(53.05)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	2,341,300	(31,932)	(31,932)	(81,971)	1,627,238
Beginning Balance	0	0	2,358,630	2,358,630	2,358,630	2,276,659
Adjustments	0	17,330	0	0	0	0
Ending Balance	0	2,358,630	2,326,698	2,326,698	2,276,659	3,903,897

Notes:

The FY20 Water Equipment Replacement Fund budget decreased \$1,157,000 or 53.05% as compared to the FY19 Adopted Budget.

Salaries and benefits increased \$47,000. Water Resources capital equipment and vehicle replacement requirements total \$977,000 for FY20, a decrease of \$1,204,000 as compared to the FY19 Adopted Budget.

Revenue is expected to increase by \$502,170 or 23.37% in FY20 as compared to the FY19 Adopted Budget due to increased transfers from the Water Resources Operating Fund for vehicle replacement (\$365,170) and increased miscellaneous revenue based on trend (\$137,000).

Stormwater Utility Operating (4011)

The Stormwater Utility Operating Fund, like all other Enterprise Funds, is used to account for costs that are funded substantially by external (customer) user fees and charges. The fund is required to cover all the expenses of the operation (salaries, benefits, services, commodities, and capital outlay) and allocation of general and administrative costs, payment-in-lieu-of-taxes, as well as any transfers to capital project funds, debt service funds, and equipment replacement.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	75,565	37,575	0	0	84,239	0	0.00%
State Grants	10,403	6,263	0	0	12,581	0	0.00%
Total Intergovernmental	85,968	43,838	0	0	96,820	0	0.00%
Charges for Services							
Public Safety	0	0	0	0	0	40,000	0.00%
Physical Environment Charges	15,484,978	16,812,878	18,928,178	18,928,178	19,084,917	20,648,921	9.09%
Other Charges for Services	180,470	212,853	150,000	150,000	227,357	230,000	53.33%
Total Charges for Services	15,665,448	17,025,731	19,078,178	19,078,178	19,312,274	20,918,921	9.65%
Miscellaneous Revenue							
Interest Earnings	18,245	3,659	45,339	45,339	50,816	25,000	(44.86)%
Sales of Fixed Assets	269	3,099	3,092	3,092	41,036	3,092	0.00%
Sales of Surplus Materials	652	1,168	3,069	3,069	962	3,069	0.00%
Miscellaneous Revenues	7,315	71,568	0	0	21,090	0	0.00%
Total Miscellaneous Revenue	26,481	79,494	51,500	51,500	113,905	31,161	(39.49)%
Total Revenues	15,777,897	17,149,063	19,129,678	19,129,678	19,522,998	20,950,082	9.52%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	5,917,237	6,818,473	7,232,264	7,232,264	7,453,982	7,964,839	10.13%
Services & Commodities	6,919,408	7,677,836	5,584,450	6,245,120	6,637,850	6,556,311	17.40%
Capital	641,516	647,659	12,000	204,005	53,626	640,492	5,237.43%
Grants & Aid	0	0	0	0	0	100,000	0.00%
Total Transfers							
Stormwater Debt	718,285	717,887	2,105,230	2,105,230	2,105,230	2,104,332	(0.04)%
Stormwater Drainage	3,660,000	2,750,000	1,150,000	1,530,000	1,530,000	1,500,000	30.43%
Stormwater Equipment	0	0	1,958,122	1,958,122	1,331,880	1,367,619	(30.16)%
Total Transfers	4,378,285	3,467,887	5,213,352	5,593,352	4,967,110	4,971,951	(4.63)%
Total Appropriations	17,856,446	18,611,855	18,042,066	19,274,741	19,112,567	20,233,593	12.15%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(2,078,548)	(1,462,792)	1,087,612	(145,063)	410,431	716,489
Beginning Balance	4,993,709	2,892,818	2,126,449	2,078,459	2,078,459	3,014,590
Adjustments	(22,343)	648,433	0	0	525,700	0
Ending Balance	2,892,818	2,078,459	3,214,061	1,933,396	3,014,590	3,731,079

Notes:

The Stormwater Utility Operating Fund FY20 budget increased by \$2,191,527 or 12.15% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$168,280 as compared to the FY19 Adopted Budget. During FY19, 0.25 FTE

of the Water Conservation Coordinator position in the Water Resources Department is being labor distributed to the Stormwater, Pavement and Traffic Operation Department.

Increases in the FY20 budget include the addition of a 12 full-time positions: an Accounting Technician split between the Stormwater Utility Operating Fund (\$29,543) and the General Fund (\$14,550), a Stormwater Operations Manager (\$89,291), a Foreman in the Streetscape Maintenance Division (\$51,080), three Equipment Operator IIs in the Street Sweeping Division (\$125,578), a Stormwater Utilities Maintenance Apprentice in the Aquatic Weed Control Division (\$40,913), a Stormwater Utilities Maintenance Apprentice in the Deep Line Repair Division (\$40,913), an Equipment Operator II in the Heavy Equipment Division (\$42,078), two Maintenance Worker Is in the Ditch Cleaning Division (\$69,208), and an Equipment Operator I in the Deep Line Repair Division (\$38,160).

Other increases include increased transfers to the Stormwater Drainage Capital Projects Fund (\$350,000) and the Stormwater Equipment Replacement Fund (\$57,672), road materials and supplies (\$138,500), refuse (\$88,770), security services (\$30,000), overtime (\$33,444), updated interfund reimbursement charges (\$29,534), other specialized services (\$23,522), and miscellaneous line item adjustments (\$82,384). Capital purchases for FY20 total \$640,492, an increase of \$628,492 over FY19 capital purchases and includes a Weedoo Workboat (\$80,000), a barge with crane and motor (\$70,000), a streetsweeper (\$291,000), two dump trucks for the Streetscape Maintenance Division (\$152,000), asset management software (\$20,000), a riding mower (\$13,821), a trailer mounted pressure washer (\$7,500), and funds to supplement the replacement of a truck and trailer with a box truck (\$6,171).

The Stormwater Tiered Rate Incentives Program is funded in Grants & Aid (\$100,000).

Reductions include decreases in uniform and protective gear (\$38,602), janitorial supplies (\$9,384), engineering costs (\$8,000), and miscellaneous line item adjustments (\$9,849).

Revenue is expected to increase by \$1,820,404 or 9.52% in FY20 as compared to the FY19 Adopted Budget. The FY20 revenue budget includes the 9.09% FY20 Stormwater Utility Fee increase, as recommended by the rate study conducted in FY19. This increase is anticipated to bring in \$1,720,743 in additional revenue in FY20. An increase in the amount of \$120,000 is included for other services and miscellaneous revenue is decreasing (\$20,339) both based on trend.

Stormwater Equipment Replacement (4017)

The Stormwater Equipment Replacement Fund was established in FY18 to provide a funded reserve for the normal replacement of city vehicles and equipment used by the Stormwater Utility.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	0	0	40,000	40,000	29,603	0	(100.00)%
Sales of Fixed Assets	0	67,299	0	0	16,215	68,000	0.00%
Total Miscellaneous Revenue	0	67,299	40,000	40,000	45,818	68,000	70.00%
Transfers							
Stormwater Utility	0	0	1,958,122	1,958,122	1,331,880	1,367,619	(30.16)%
Equipment Replacement	0	1,760,008	0	0	0	0	0.00%
Total Transfers	0	1,760,008	1,958,122	1,958,122	1,331,880	1,367,619	(30.16)%
Total Revenues	0	1,827,307	1,998,122	1,998,122	1,377,698	1,435,619	(28.15)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	0	0	0	0	0	47,000	0.00%
Services & Commodities	0	0	0	0	3,265	0	0.00%
Capital	0	0	809,000	809,000	775,801	752,000	(7.05)%
Total Appropriations	0	0	809,000	809,000	779,067	799,000	(1.24)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	1,827,307	1,189,122	1,189,122	598,631	636,619
Beginning Balance	0	0	1,827,307	1,827,307	1,827,307	2,425,938
Adjustments	0	0	0	0	0	0
Ending Balance	0	1,827,307	3,016,429	3,016,429	2,425,938	3,062,557

Notes:

The FY20 Stormwater Equipment Replacement Fund budget decreased by \$10,000 or 1.24% as compared to the FY19 Adopted Budget.

Salaries and benefits increased \$47,000. Stormwater vehicle and equipment replacement requirements total \$752,000 for FY20 a decrease of \$57,000 as compared to the FY19 Adopted Budget.

Revenue is expected to decrease by \$562,503 or 28.15% in FY20 as compared to the FY19 Adopted Budget due to decreased transfers from the Stormwater Utility Operating Fund for vehicle replacement (\$590,503) and increased miscellaneous revenue based on trend (\$28,000).

Sanitation Operating (4021)

The Sanitation Operating Fund, like all other Enterprise Funds, is used to account for costs that are funded substantially by external (customer) user fees and charges. The fund is required to cover all the expenses of the operation (salaries, benefits, services, commodities, and capital outlay) and allocation of general and administrative costs, payment-in-lieu-of-taxes, as well as any transfers to capital project funds, debt service funds, or return on investment/equity. The Sanitation Operating Fund supports both Sanitation operations and part of the Codes Compliance Department (Sanitation/Codes Demolition and Neighborhood Team Divisions) in their effort to protect and enhance the quality of life in St. Petersburg.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	34,760	0	0	0	105,270	0	0.00%
State Grants	3,519	0	0	0	15,461	0	0.00%
State Shared Other	191,425	191,531	0	0	0	0	0.00%
Other Grants	0	0	194,777	243,491	0	194,777	0.00%
Total Intergovernmental	229,703	191,531	194,777	243,491	120,731	194,777	0.00%
Charges for Services							
General Government	1,100	450	409	409	3,237	409	0.00%
Physical Environment Charges	43,843,190	44,056,011	46,500,883	46,500,883	46,783,796	49,008,782	5.39%
Other Charges for Services	2	297	0	0	1,353	0	0.00%
Total Charges for Services	43,844,292	44,056,759	46,501,292	46,501,292	46,788,386	49,009,191	5.39%
Miscellaneous Revenue							
Interest Earnings	381,323	305,922	280,833	280,833	622,985	325,000	15.73%
Special Assessments	119,251	298,103	763,800	763,800	(94,369)	200,000	(73.82)%
Sales of Fixed Assets	0	37,599	110,484	110,484	87,240	110,484	0.00%
Sales of Surplus Materials	239,139	153,658	143,220	143,220	56,175	196,220	37.01%
Contributions & Donations	2,000	0	1,500	1,500	0	1,500	0.00%
Miscellaneous Revenues	65,174	(36,066)	(101,966)	(101,966)	(99,467)	(101,966)	0.00%
Total Miscellaneous Revenue	806,887	759,215	1,197,871	1,197,871	572,563	731,238	(38.96)%
Total Revenues	44,880,883	45,007,505	47,893,940	47,942,654	47,481,680	49,935,206	4.26%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	17,200,524	16,430,928	17,552,853	17,552,853	17,138,637	17,701,206	0.85%
Services & Commodities	23,122,353	25,194,843	25,633,137	26,366,255	23,100,634	28,116,017	9.69%
Capital	8,369	8,369	0	3,258,369	2,151,369	600,000	0.00%
Total Transfers							
General Fund	390,843	390,843	390,843	390,843	390,843	390,843	0.00%
Water Resources	0	53,500	0	0	0	0	0.00%
Water Res. Debt	0	1,163,973	0	0	0	0	0.00%
Sanitation Debt	1,302,560	1,294,560	296,416	296,416	296,416	297,384	0.33%
Sanitation Replacement	700,000	700,000	716,100	716,100	716,100	2,126,100	196.90%
Total Transfers	2,393,403	3,602,876	1,403,359	1,403,359	1,403,359	2,814,327	100.54%
Total Appropriations	42,724,649	45,237,016	44,589,349	48,580,837	43,794,000	49,231,550	10.41%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	2,156,233	(229,511)	3,304,591	(638,183)	3,687,681	703,656
Beginning Balance	7,416,190	7,783,308	8,289,194	9,821,970	9,821,970	14,093,425

	FY 2017	FY 2018	FY 2019	FY 2019	FY 2019	FY 2020
	Actual	Actual	Adopted	Amended	Estimated	Adopted
Adjustments	(1,789,115)	2,268,173	0	0	583,774	0
Ending Balance	7,783,308	9,821,970	11,593,785	9,183,788	14,093,425	14,797,081

Notes:

The FY20 Sanitation Operating Fund budget increased by \$4,642,201 or 10.41% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$125,196 as compared to the FY19 Adopted Budget. During FY19, the Sanitation Department added one full-time Special Projects Manager (\$132,409). In FY20, a vacant part-time Customer Services Representative (\$16,402) will be deleted and one full-time Office Systems Specialist (\$30,472) added in the Sanitation Department.

Increases in the FY20 budget include an increase in other specialized services (\$2,320,385) for a modified recycling contract, yard waste grinding, trucking, electronics, trammel screen maintenance, and temporary employees. Additional increases include capital (\$600,000) for a compress natural gas (CNG) fuel fill island to fuel CNG trucks, disposal-tipping fees (\$502,345) due to a 6% increase imposed by the County, operating supplies (\$186,000), small tools and equipment (\$160,000), consulting (\$48,500), data processing-external (\$29,000), repair and maintenance vehicles-external (\$20,000), and miscellaneous line item adjustments (\$72,612).

These increases were offset with reductions in rent-other equipment (\$470,000), demolition and securing of structure (\$100,000), repair and maintenance-other equipment (\$94,130), rent-land-external (\$52,000), facility repair and renovation (\$46,270), repair and maintenance infrastructure (\$25,000), disposal fees-other (\$24,224), and miscellaneous line item adjustments (\$20,213).

Additionally, the FY20 Sanitation Operating Fund budget includes a transfer of \$2,126,100 to the Sanitation Equipment Replacement Fund. This amount is an increase of \$1,410,000 from the previously budgeted amount of \$716,100. The amount of the return on investment to the General Fund is expected to remain the same in FY20 at \$390,843.

Revenue is expected to increase \$2,041,266 or 4.26% in FY20 as compared to the FY19 Adopted Budget primarily due to a 5.25% rate increase recommended by the rate study conducted during FY19.

Sanitation Equipment Replacement (4027)

The Sanitation Equipment Replacement Fund was established to provide a funded reserve for the replacement of Sanitation equipment including residential, commercial, brush vehicles, and receptacles. It also funds any capital projects related to Sanitation facilities.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	0	0	0	0	0	1,510,701	0.00%
Other Grants	104,966	0	0	0	0	0	0.00%
Total Intergovernmental	104,966	0	0	0	0	1,510,701	0.00%
Miscellaneous Revenue							
Interest Earnings	63,710	43,682	251,658	251,658	125,911	120,000	(52.32)%
Total Miscellaneous Revenue	63,710	43,682	251,658	251,658	125,911	120,000	(52.32)%
Transfers							
Sanitation	700,000	700,000	716,100	716,100	716,100	2,126,100	196.90%
Total Transfers	700,000	700,000	716,100	716,100	716,100	2,126,100	196.90%
Total Revenues	868,676	743,682	967,758	967,758	842,011	3,756,801	288.20%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	0	0	0	0	5,883	0	0.00%
Services & Commodities	777,119	1,062,150	1,050,646	1,226,371	756,415	1,000,000	(4.82)%
Capital	5,542,982	5,715,508	1,850,000	3,209,996	3,142,222	3,651,360	97.37%
Total Appropriations	6,320,101	6,777,657	2,900,646	4,436,366	3,904,519	4,651,360	60.36%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(5,451,425)	(6,033,975)	(1,932,888)	(3,468,608)	(3,062,508)	(894,559)
Beginning Balance	10,378,138	7,092,859	5,049,359	4,837,217	4,837,217	3,310,429
Adjustments	2,166,146	3,778,333	0	0	1,535,720	0
Ending Balance	7,092,859	4,837,217	3,116,471	1,368,608	3,310,429	2,415,870

Notes:

The Sanitation Equipment Replacement Fund's FY20 budget increased by \$1,750,714 or 60.36% as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include capital purchases (\$1,851,360) and replacement and repairs for containers in the residential and commercial programs (\$139,931). Offsetting reductions include equipment-small-external (\$140,577), capital equipment (\$50,000), and facility repairs and renovations (\$50,000). The FY20 Sanitation Equipment Replacement budget includes \$3,600,000 for replacement of 11 trucks with CNG trucks.

Revenue is expected to increase \$2,789,043 or 288.20% in FY20 as compared to the FY19 Adopted Budget due to an increase in the transfer from the Sanitation Operating Fund to the Sanitation Equipment Replacement Fund (\$1,410,000) and the award of an EPA Grant to purchase CNG trucks (\$1,510,701). These increases are partially offset by a decrease in investment earnings (\$131,658).

Airport Operating (4031)

The Airport Operating Fund, like all other Enterprise Funds, is used to account for costs that are funded substantially by external (non-city) user fees and charges. The fund is required to cover all expenses of the operation (salaries, benefits, services, commodities, and capital outlay) and allocation of general and administrative costs, as well as any transfers to capital project funds, debt service funds, and General Fund loan repayment.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	0	0	0	0	3,143	0	0.00%
State Grants	0	0	0	0	524	0	0.00%
Total Intergovernmental	0	0	0	0	3,666	0	0.00%
Charges for Services							
General Government	0	0	0	0	159	0	0.00%
Transportation Charges	1,138,847	1,170,543	1,254,898	1,254,898	1,312,533	1,260,800	0.47%
Housing	0	2	0	0	6	0	0.00%
Total Charges for Services	1,138,847	1,170,545	1,254,898	1,254,898	1,312,697	1,260,800	0.47%
Miscellaneous Revenue							
Interest Earnings	134	568	500	500	201	500	0.00%
Miscellaneous Revenues	7,055	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	7,189	568	500	500	201	500	0.00%
Transfers							
General Fund	0	65,000	0	0	0	0	0.00%
Transfer In - Economic Stabili	0	0	0	0	(400,000)	0	0.00%
Airport Capital Projects	0	0	0	115,500	115,500	0	0.00%
Total Transfers	0	65,000	0	115,500	(284,500)	0	0.00%
Total Revenues	1,146,036	1,236,114	1,255,398	1,370,898	1,032,064	1,261,300	0.47%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	383,807	398,605	427,725	427,725	413,143	431,348	0.85%
Services & Commodities	474,009	518,759	389,390	518,885	495,326	465,681	19.59%
Total Transfers							
Airport Capital	125,000	98,000	125,000	125,000	125,000	10,000	(92.00)%
General Fund	220,620	220,620	220,620	220,620	220,620	220,620	0.00%
Total Transfers	345,620	318,620	345,620	345,620	345,620	230,620	(33.27)%
Total Appropriations	1,203,436	1,235,984	1,162,735	1,292,230	1,254,089	1,127,649	(3.02)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(57,400)	129	92,663	78,668	(222,025)	133,651
Beginning Balance	18,364	(53,338)	(64,708)	341,619	341,619	133,589
Adjustments	(14,302)	394,828	0	0	13,995	0
Ending Balance	(53,338)	341,619	27,955	420,287	133,589	267,240

Notes:

The Airport Operating Fund's FY20 budget decreased \$35,086 or 3.02% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$7,528 as compared to the FY19 Adopted Budget. FY20 includes a reallocation of duties preformed by a Maintenance Worker I (0.20) which is balanced by adjustments in the Marina (0.10) and the Port (0.10).

Other increases include facility repairs and renovations (\$30,000), stormwater utility charge (\$11,645), interfund reimbursements (\$8,603), electric (\$7,900), consulting (\$5,000), and miscellaneous line items (\$15,720). These increases are offset by reductions in the transfer to the Airport Capital Projects Fund (\$115,000), engineering (\$5,000) and miscellaneous line items (\$1,482).

The Airport Operating Fund's FY20 budget includes a loan payment of \$220,620 to the General Fund and remains unchanged from the FY19 Adopted Budget. At the end of FY20, the Airport will owe approximately \$2.074 million to the General Fund (\$664,771) and the Economic Stability Fund (\$1,409,594).

Revenue is expected to increase \$5,902 or 0.47% as compared to the FY19 Adopted Budget due to annual lease escalators.

Marina Operating (4041)

The Marina Operating Fund, like all other Enterprise Funds, is used to account for costs that are funded substantially by external (non-city) user fees and charges. The fund is required to cover all expenses of the operation (salaries, benefits, services, commodities, and capital outlay) an allocation of general and administrative costs and payment-in-lieu-of-taxes, as well as, any transfers to capital project funds, debt service funds, and return on investment/equity.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	741	0	0	0	21,028	0	0.00%
State Grants	123	0	0	0	3,505	0	0.00%
Total Intergovernmental	864	0	0	0	24,532	0	0.00%
Charges for Services							
Culture & Recreation Charges	3,798,865	3,873,680	3,858,387	3,858,387	3,874,916	4,182,387	8.40%
Total Charges for Services	3,798,865	3,873,680	3,858,387	3,858,387	3,874,916	4,182,387	8.40%
Fines							
Traffic & Parking Fines	135	120	0	0	100	0	0.00%
Total Fines	135	120	0	0	100	0	0.00%
Miscellaneous Revenue							
Interest Earnings	3,545	7,235	10,000	10,000	4,706	500	(95.00)%
Sales of Fixed Assets	859	1,066	0	0	4,126	0	0.00%
Miscellaneous Revenues	(14,845)	(33,944)	1,500	1,500	(4,605)	500	(66.67)%
Total Miscellaneous Revenue	(10,441)	(25,643)	11,500	11,500	4,227	1,000	(91.30)%
Debt Proceeds							
Debt Proceeds	3,210,000	0	0	0	0	0	0.00%
Total Debt Proceeds	3,210,000	0	0	0	0	0	0.00%
Total Revenues	6,999,423	3,848,157	3,869,887	3,869,887	3,903,776	4,183,387	8.10%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	965,969	1,020,204	1,049,325	1,049,325	1,032,726	1,046,416	(0.28)%
Services & Commodities	1,438,766	1,598,832	1,434,720	1,449,111	1,628,773	1,479,870	3.15%
Capital	0	5,000	0	0	6,340	0	0.00%
Debt	3,886,846	736,950	735,761	735,761	723,761	728,980	(0.92)%
Total Transfers							
General Fund	310,000	310,000	310,000	310,000	310,000	310,000	0.00%
Marina Capital	550,000	499,000	240,000	240,000	193,300	250,000	4.17%
Total Transfers	860,000	809,000	550,000	550,000	503,300	560,000	1.82%
Total Appropriations	7,151,580	4,169,986	3,769,806	3,784,197	3,894,899	3,815,266	1.21%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(152,157)	(321,829)	100,081	85,690	8,876	368,121
Beginning Balance	328,771	303,426	1,760	(23,207)	(23,207)	60
Adjustments	126,812	(4,804)	0	0	14,391	0
Ending Balance	303,426	(23,207)	101,841	62,482	60	368,181

Notes:

The Marina Operating Fund's FY20 budget increased \$45,460 or 1.21% as compared to the FY19 Adopted Budget and includes an increase in the transfer to the Marina Capital Improvement Fund (\$10,000) for projects. The total FY20 transfer to the CIP fund is \$250,000.

Salaries, benefits, and internal service charges decreased \$355 as compared to the FY19 Adopted Budget. A change to reflect the actual hours worked reduced the part-time FTE by 0.55. FY20 includes a reallocation of duties preformed by a Maintenance Worker I (0.10) which is balanced by adjustments in the Airport (0.20) and the Port (0.10).

Increases in the FY20 budget include internet services external (\$3,000), facility repairs and renovations (\$3,198), fuel for resale (\$70,000), interfund reimbursements (\$6,425), principal debt payment (\$5,000), and miscellaneous line items (\$11,017). These increases are partially offset by reductions in other specialized services (\$16,087), water (\$9,678), sewer (\$4,056), equipment small (\$10,340), debt interest (\$11,781), and miscellaneous line items (\$10,883).

Revenue is expected to increase \$313,500 or 8.10% as compared to the FY19 Adopted Budget due to renovated slips coming back online (\$285,000), expected transient slip usage (\$26,000), and fuel sales (\$61,000). These increases are partially offset by reductions in anticipated rent (\$48,000), interest earnings (\$9,500), and miscellaneous line items (\$1,000).

The amount of the return on investment (ROI) to the General Fund is expected to remain the same in FY20 at \$310,000.

Golf Course Operating (4061)

The Golf Course Operating Fund, like all other Enterprise Funds, is used to account for costs that are funded substantially by external (non-city) user fees and charges. The fund is required to cover all expenses of the operation (salaries, benefits, services, commodities, and capital outlay), allocation of general and administrative costs, and payment-in-lieu-of-taxes, as well as any transfers to capital project funds, debt service funds, and return on investment/equity.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Federal Grants	281	0	0	0	8,370	0	0.00%
State Grants	47	0	0	0	1,308	0	0.00%
Total Intergovernmental	328	0	0	0	9,678	0	0.00%
Charges for Services							
Culture & Recreation Charges	2,851,738	3,375,708	3,811,808	3,811,808	3,692,602	3,805,450	(0.17)%
Other Charges for Services	953	1,026	0	0	2,537	0	0.00%
Total Charges for Services	2,852,691	3,376,734	3,811,808	3,811,808	3,695,139	3,805,450	(0.17)%
Miscellaneous Revenue							
Interest Earnings	134	0	0	0	0	0	0.00%
Contributions & Donations	0	0	0	1,563	1,563	0	0.00%
Miscellaneous Revenues	(121)	316	0	0	496	0	0.00%
Total Miscellaneous Revenue	13	316	0	1,563	2,059	0	0.00%
Transfers							
General Fund	0	0	0	176,000	176,000	145,000	0.00%
Golf Course CIP	0	0	0	0	0	13,166	0.00%
Total Transfers	0	0	0	176,000	176,000	158,166	0.00%
Total Revenues	2,853,032	3,377,050	3,811,808	3,989,371	3,882,876	3,963,616	3.98%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	2,165,788	2,252,573	2,370,072	2,370,072	2,372,128	2,459,725	3.78%
Services & Commodities	1,350,129	1,380,322	1,381,552	1,512,708	1,600,155	1,432,910	3.72%
Capital	112,091	31,520	0	15,500	15,673	156,500	0.00%
Total Transfers							
General Fund	68,000	72,000	59,000	59,000	59,000	70,000	18.64%
Total Transfers	68,000	72,000	59,000	59,000	59,000	70,000	18.64%
Total Appropriations	3,696,008	3,736,415	3,810,624	3,957,280	4,046,956	4,119,135	8.10%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(842,976)	(359,365)	1,184	32,091	(164,080)	(155,519)
Beginning Balance	309,567	468,240	179,067	277,914	277,914	158,928
Adjustments	1,001,649	169,039	0	0	45,093	0
Ending Balance	468,240	277,914	180,251	310,006	158,928	3,409

Notes:

The Golf Courses Department's FY20 budget increased by \$308,511 or 8.10% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$78,467 as compared to the FY19 Adopted Budget. During FY19, one part-time

Golf Course Attendant II was added.

Increases in the FY20 budget include facility repairs and maintenance (\$18,450), chemical (\$17,600), recreation supplies (\$7,300), and miscellaneous line item adjustments (\$40,466).

Reductions include commodities for resale food and beverage (\$7,838), laundry and dry cleaning (\$3,100), and miscellaneous line item adjustments (\$10,334).

Capital increases include turf equipment replacement (\$100,000), driving range netting replacement at Twin Brooks (\$46,000), and computer replacement (\$10,500).

Additionally, the FY20 budget includes a transfer to the General Fund (\$70,000), which is an increase of \$11,000 over FY19. The transfer is for the first year of a five-year repayment schedule of the planned advance of funds for golf cart replacement that will occur during FY20 at Mangrove Bay.

Revenue is expected to increase \$151,808 or 3.98% in FY20 as compared to the FY19 Adopted Budget primarily due to an advance subsidy from the General Fund (\$145,000) and a transfer from the Golf Course Capital Projects Fund (\$13,166). These increases are partially offset by a reduction in miscellaneous line item adjustments (\$6,358).

Jamestown Complex (4081)

The Jamestown Complex Fund was established to provide accounting for the Jamestown Housing Complex which provides affordable apartment units to low- and moderate-income earning families. This fund is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Housing	587,980	594,811	582,240	582,240	598,074	594,000	2.02%
Total Charges for Services	587,980	594,811	582,240	582,240	598,074	594,000	2.02%
Miscellaneous Revenue							
Rents & Royalties	1,854	1,800	1,400	1,400	2,230	1,800	28.57%
Sales of Fixed Assets	0	57	0	0	0	0	0.00%
Miscellaneous Revenues	(6,568)	(6,833)	0	0	(5,500)	0	0.00%
Total Miscellaneous Revenue	(4,715)	(4,976)	1,400	1,400	(3,270)	1,800	28.57%
Transfers							
General Fund	83,000	109,000	25,000	25,000	50,000	83,500	234.00%
Total Transfers	83,000	109,000	25,000	25,000	50,000	83,500	234.00%
Total Revenues	666,266	698,835	608,640	608,640	644,803	679,300	11.61%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	354,164	373,828	403,053	403,053	406,985	411,348	2.06%
Services & Commodities	318,610	357,964	267,162	310,755	347,595	291,678	9.18%
Capital	0	16,158	0	0	0	0	0.00%
Total Appropriations	672,775	747,950	670,215	713,808	754,580	703,026	4.90%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(6,509)	(49,115)	(61,575)	(105,168)	(109,777)	(23,726)
Beginning Balance	120,836	124,899	94,223	94,007	94,007	27,823
Adjustments	10,572	18,222	0	0	43,593	0
Ending Balance	124,899	94,007	32,648	(11,161)	27,823	4,097

Notes:

The Jamestown Complex Fund's FY20 budget increased \$32,811 or 4.90% as compared to the FY19 Adopted Budget.

Salaries benefits, and internal service charges increased \$7,854 as compared to the FY19 Adopted Budget.

Other increases in the FY20 budget include pest control services (\$13,000), interfund reimbursements (\$6,425), small tools and equipment (\$4,000), facility repairs and maintenance (\$5,000), and miscellaneous line items (\$5,405). These increases are partially offset by reductions in equipment small (\$3,000), refuse (\$2,023), and miscellaneous line items (\$3,850).

Revenue is expected to increase \$70,660 or 11.61% as compared to the FY19 Adopted Budget primarily due to an increase in the transfer subsidy of \$58,500 as compared to the FY19 budgeted subsidy of \$25,000. The FY20 budgeted subsidy is \$83,500. Other increases include rentals (\$12,160).

Port Operating (4091)

The Port Operating Fund accounts for the operation of the Port and is subsidized by the General Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Transportation Charges	88,260	257,532	114,499	114,499	291,148	173,819	51.81%
Other Charges for Services	0	77	0	0	0	0	0.00%
Total Charges for Services	88,260	257,609	114,499	114,499	291,148	173,819	51.81%
Miscellaneous Revenue							
Miscellaneous Revenues	0	0	1,500	1,500	2,675	0 (100.00)%	
Total Miscellaneous Revenue	0	0	1,500	1,500	2,675	0 (100.00)%	
Transfers							
General Fund	285,000	159,000	226,000	226,000	226,000	226,000	0.00%
Transfer In - Port Capital Imp	0	31,000	0	0	0	0	0.00%
Total Transfers	285,000	190,000	226,000	226,000	226,000	226,000	0.00%
Total Revenues	373,260	447,609	341,999	341,999	519,823	399,819	16.91%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	176,905	182,829	180,151	180,151	168,375	178,924	(0.68)%
Services & Commodities	189,137	257,393	167,928	168,313	283,784	198,369	18.13%
Total Appropriations	366,042	440,222	348,079	348,464	452,159	377,293	8.39%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	7,218	7,387	(6,080)	(6,465)	67,664	22,526
Beginning Balance	19,744	35,974	48,176	46,744	46,744	114,793
Adjustments	9,012	3,383	0	0	385	0
Ending Balance	35,974	46,744	42,096	40,279	114,793	137,319

Notes:

The Port Operating Fund's FY20 budget increased \$29,214 or 8.39% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased \$7,399 as compared to the FY19 Adopted Budget. FY20 includes a reallocation of duties preformed by a Maintenance Worker I (0.10) which is balanced by adjustments in the Airport (0.20) and the Marina (0.10).

Increases in the FY20 budget include advertising (\$31,000), water (\$5,013), interfund reimbursements (\$4,002), and miscellaneous line items (\$3,568). These increases are partially offset by reductions in facility repairs and renovations (\$2,011), other specialized services (\$1,875), and miscellaneous line items (\$3,084).

Revenue is expected to increase \$57,820 or 16.91% as compared to the FY19 Adopted Budget due to increases in port terminal rentals (\$44,820) and other revenues (\$13,000).

The FY20 budget's subsidy for the Port is \$226,000 and remains unchanged from FY19.

Fleet Management (5001)

The Fleet Management Fund is an Internal Service Fund that accounts for all fleet services. The primary users are the Police, Fire Rescue, Parks, Stormwater, Sanitation, and Water Resources departments.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
State Shared Half Cent	37,979	44,014	36,000	36,000	49,019	45,000	25.00%
Total Intergovernmental	37,979	44,014	36,000	36,000	49,019	45,000	25.00%
Charges for Services							
General Government	0	0	0	0	270	0	0.00%
Total Charges for Services	0	0	0	0	270	0	0.00%
Miscellaneous Revenue							
Interest Earnings	10,068	8,323	46,000	46,000	49,876	40,000	(13.04)%
Sales of Fixed Assets	0	10,729	6,000	6,000	15,487	6,000	0.00%
Sales of Surplus Materials	3,357	5,826	5,000	5,000	6,218	3,974	(20.52)%
Miscellaneous Revenues	0	1,655	0	0	1,238	3,300	0.00%
Total Miscellaneous Revenue	13,425	26,533	57,000	57,000	72,819	53,274	(6.54)%
Internal Charges							
Department Charges	15,889,289	17,000,840	18,414,934	18,414,934	16,971,591	19,273,491	4.66%
Total Internal Charges	15,889,289	17,000,840	18,414,934	18,414,934	16,971,591	19,273,491	4.66%
Total Revenues	15,940,693	17,071,388	18,507,934	18,507,934	17,093,699	19,371,765	4.67%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	5,350,252	5,295,345	5,998,108	5,998,108	5,540,024	6,165,216	2.79%
Services & Commodities	10,559,524	12,705,879	12,273,861	13,356,459	12,307,396	12,569,322	2.41%
Capital	0	121,504	125,000	175,450	309,555	259,000	107.20%
Total Transfers							
General Capital	0	0	100,000	100,000	100,000	300,000	200.00%
Total Transfers	0	0	100,000	100,000	100,000	300,000	200.00%
Total Appropriations	15,909,776	18,122,728	18,496,969	19,630,017	18,256,975	19,293,538	4.31%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	30,918	(1,051,340)	10,965	(1,122,083)	(1,163,276)	78,227
Beginning Balance	1,520,563	1,879,125	1,191,243	959,831	959,831	1,058,273
Adjustments	327,644	132,046	0	0	1,261,718	0
Ending Balance	1,879,125	959,831	1,202,208	(162,253)	1,058,273	1,136,500

Notes:

The FY20 Fleet Management Fund budget increased by \$796,569 or 4.31% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$127,695 as compared to the FY19 Adopted Budget. During FY19, a part-time Maintenance Worker I position was upgraded to a full-time position.

Increases in the FY20 budget include fuel (\$386,959), transfer to the General Capital Improvement Fund (\$200,000), purchase of new radios (\$134,000), facility repair and maintenance (\$84,220), other compensation related to FY20 employee retirements (\$64,302), training fees (\$39,679), and adjustments to miscellaneous line items (\$45,302).

Reductions include a decrease in other specialized services (\$105,930), small equipment purchases (\$97,152), interfund reimbursements (\$28,000), and adjustments to miscellaneous line items (\$54,506).

Revenue is expected to increase by \$863,831 or 4.67% in FY20 as compared to the FY19 Adopted Budget. This includes increased charges to departments for repair and maintenance, fuel, GPS monitoring, and radios (\$858,557), increased intergovernmental revenue (\$9,000), and reductions in miscellaneous revenue (\$3,726).

Equipment Replacement (5002)

The Equipment Replacement Fund is an Internal Service Fund that accounts for the normal replacement of city vehicles and equipment used by city departments. The primary users are the Police, Fire Rescue, and Parks and Recreation Departments.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Other Charges for Services	386,145	782,687	469,176	469,176	949,198	984,288	109.79%
Total Charges for Services	386,145	782,687	469,176	469,176	949,198	984,288	109.79%
Miscellaneous Revenue							
Interest Earnings	115,873	76,191	175,000	175,000	393,030	250,000	42.86%
Sales of Fixed Assets	741,819	437,521	741,686	741,686	446,203	511,686	(31.01)%
Total Miscellaneous Revenue	857,692	513,712	916,686	916,686	839,233	761,686	(16.91)%
Internal Charges							
Department Charges	7,874,248	9,455,901	7,589,650	7,589,650	7,293,230	8,356,200	10.10%
Total Internal Charges	7,874,248	9,455,901	7,589,650	7,589,650	7,293,230	8,356,200	10.10%
Total Revenues	9,118,085	10,752,300	8,975,512	8,975,512	9,081,661	10,102,174	12.55%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	169,704	173,136	170,200	170,200	173,136	97,100	(42.95)%
Services & Commodities	69,947	42,433	85,348	283,991	221,354	7,742	(90.93)%
Capital	9,546,812	10,100,666	3,402,402	6,705,105	6,550,625	7,368,000	116.55%
Total Transfers							
General Capital	0	400,000	0	0	0	0	0.00%
Water Equipment	0	2,197,078	0	0	0	0	0.00%
Stormwater Equipment	0	1,760,008	0	0	0	0	0.00%
Total Transfers	0	4,357,086	0	0	0	0	0.00%
Total Appropriations	9,786,463	14,673,321	3,657,950	7,159,296	6,945,115	7,472,842	104.29%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(668,378)	(3,921,021)	5,317,562	1,816,216	2,136,546	2,629,332
Beginning Balance	10,677,283	12,291,477	12,393,596	12,412,803	12,412,803	17,466,200
Adjustments	2,282,572	4,042,347	0	0	2,916,851	0
Ending Balance	12,291,477	12,412,803	17,711,158	14,229,019	17,466,200	20,095,532

Notes:

The FY20 Equipment Replacement Fund budget increased by \$3,814,892 or 104.29% as compared to the FY19 Adopted Budget.

This increase reflects citywide vehicle and equipment replacement requirements in the amount of \$7,368,000 which increased \$3,880,250 as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$65,358 as compared to the FY19 Adopted Budget.

Revenue is expected to increase by \$1,126,662 or 12.55% in FY20 as compared to the FY19 Adopted Budget due to increased charges to departments for vehicle replacement (\$766,550) and radio replacement (\$515,112). These increases are partially offset by reductions to miscellaneous revenue based on trend (\$155,000).

Municipal Office Buildings (5005)

The Municipal Office Buildings Fund is an Internal Service Fund used to account for rents charged to city departments in City Hall, the City Annex, and the Municipal Services Center (MSC) to cover the cost of maintenance, repairs, and security for these facilities. The primary users include General Government, City Development, Public Works, and Neighborhood Affairs Administrations.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Other Charges for Services	0	0	0	0	13,500	0	0.00%
Total Charges for Services	0	0	0	0	13,500	0	0.00%
Miscellaneous Revenue							
Interest Earnings	14,016	14,789	54,000	54,000	18,652	15,000	(72.22)%
Sales of Fixed Assets	0	60	0	0	0	0	0.00%
Miscellaneous Revenues	375	270	0	0	373	0	0.00%
Total Miscellaneous Revenue	14,391	15,120	54,000	54,000	19,026	15,000	(72.22)%
Internal Charges							
Rents & Royalties	2,891,880	3,436,980	3,642,300	3,642,300	3,642,300	3,860,364	5.99%
Total Internal Charges	2,891,880	3,436,980	3,642,300	3,642,300	3,642,300	3,860,364	5.99%
Total Revenues	2,906,271	3,452,100	3,696,300	3,696,300	3,674,826	3,875,364	4.84%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,091,442	1,175,274	1,206,614	1,206,614	1,239,090	1,210,771	0.34%
Services & Commodities	1,252,170	1,411,240	1,406,454	1,479,770	1,493,235	1,478,836	5.15%
Capital	0	9,506	0	0	0	0	0.00%
Total Transfers							
General Capital	2,000,000	2,025,000	1,115,000	1,115,000	1,115,000	1,115,000	0.00%
Total Transfers	2,000,000	2,025,000	1,115,000	1,115,000	1,115,000	1,115,000	0.00%
Total Appropriations	4,343,612	4,621,021	3,728,068	3,801,384	3,847,325	3,804,607	2.05%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(1,437,340)	(1,168,921)	(31,768)	(105,084)	(172,499)	70,757
Beginning Balance	2,509,233	1,313,195	178,618	129,292	129,292	30,192
Adjustments	241,302	(14,982)	0	0	73,400	0
Ending Balance	1,313,195	129,292	146,850	24,207	30,192	100,949

Notes:

The Municipal Office Building Fund's FY20 budget increased \$76,539 or 2.05% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased \$2,858 as compared to the FY19 Adopted Budget. During the personnel reconciliation process, there was an adjustment to a part-time temporary Custodian II position.

Other increases in the FY20 budget include facilities repairs and renovations (\$74,810) to provide for contract obligations and unforeseen maintenance items, sewer (\$12,444), security services (\$10,000), equipment small (\$5,000), uniforms and protective gear (\$1,500), telephone external (\$2,100), janitorial supplies (\$1,500), and miscellaneous line items (\$4,361). These increases are partially offset by reductions in electric (\$17,421), other specialized services (\$5,965), demolition and securing of property (\$3,156), and miscellaneous line items (\$5,776).

The transfer to the General Capital Improvement Fund for building repair and renovation projects remains unchanged at \$1,115,000.

Revenue is expected to increase \$179,064 or 4.84% as compared to the FY19 Adopted Budget due to a 6% rate increase to departments located in the Municipal Services Center and City Hall buildings. The rate increase is needed to fund building repairs and maintenance scheduled over the next five years.

Technology Services (5011)

The Technology Services Fund is an Internal Service Fund that accounts for the technical infrastructure and employee base which assists city departments in determining and implementing their information/communication and technology requirements. All city agencies are users of the technology services and equipment.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Other Grants	6,000	1,500	0	0	0	0	0.00%
Total Intergovernmental	6,000	1,500	0	0	0	0	0.00%
Charges for Services							
Other Charges for Services	78,631	77,980	0	0	79,665	82,000	0.00%
Total Charges for Services	78,631	77,980	0	0	79,665	82,000	0.00%
Miscellaneous Revenue							
Interest Earnings	25,708	8,977	56,000	56,000	88,188	80,000	42.86%
Sales of Fixed Assets	5,320	123,609	0	0	865	0	0.00%
Miscellaneous Revenues	7	13	0	0	26	0	0.00%
Total Miscellaneous Revenue	31,035	132,600	56,000	56,000	89,080	80,000	42.86%
Internal Charges							
Department Charges	10,616,736	11,113,169	12,182,108	12,182,108	12,016,142	12,745,548	4.63%
Total Internal Charges	10,616,736	11,113,169	12,182,108	12,182,108	12,016,142	12,745,548	4.63%
Total Revenues	10,732,402	11,325,249	12,238,108	12,238,108	12,184,886	12,907,548	5.47%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	6,276,325	6,487,488	6,938,490	6,938,490	6,744,185	7,112,538	2.51%
Services & Commodities	3,841,107	4,107,254	5,068,087	5,951,967	4,778,597	5,086,289	0.36%
Capital	123,377	314,363	40,000	128,402	236,455	778,100	1845.25%
Total Transfers							
General Fund	0	0	100,000	100,000	100,000	0 (100.00)%	
Tech & Infrastr	0	0	450,000	450,000	450,000	0 (100.00)%	
Total Transfers	0	0	550,000	550,000	550,000	0 (100.00)%	
Total Appropriations	10,240,809	10,909,105	12,596,577	13,568,860	12,309,236	12,976,927	3.02%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	491,593	416,143	(358,469)	(1,330,752)	(124,350)	(69,379)
Beginning Balance	2,147,216	2,878,503	3,705,256	3,611,548	3,611,548	3,861,941
Adjustments	239,694	316,901	0	0	374,743	0
Ending Balance	2,878,503	3,611,548	3,346,787	2,280,796	3,861,941	3,792,562

Notes:

The Technology Services Fund's FY20 budget increased by \$380,350 or 3.02% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$211,271 as compared to the FY19 Adopted Budget. In FY19, two part-time student intern positions (1.00) and one part-time Systems Support Specialist (0.50) were eliminated.

Additional increases in the FY20 budget include repair and maintenance materials (\$126,061), other specialized services (\$83,500), external network costs (\$75,000), software (\$52,500), and miscellaneous line item adjustments (\$17,151). There is also an increase in

equipment (\$685,600) which includes one Sun M12x server, two iSeries Power 8 servers, iSeries disk-based backup upgrade, an LTO6 standalone tape, an iSeries Power 7 upgrade, two R740 ESX Servers for co-location, Pure 20TB data expansion, an Isilon Node expansion, an EX40000E-Sec, two Brocade 16 gig fiber channel switches, EOL access points replacements, wireless antennas, network switches for maintenance, replacement of aging firewalls, and EOL security cameras.

Reductions include transfers to the Technology and Infrastructure Fund (\$450,000) and the General Fund (\$100,000) and in small equipment (\$182,151), telephone costs external (\$100,000), internal services external (\$13,160), and miscellaneous line item adjustments (\$25,422).

Revenue is expected to increase \$669,440 or 5.47% in FY20 as compared to the FY19 Adopted Budget due to increases in data processing charges (\$803,424), data communications (\$77,319), and investment earnings (\$18,001). These were partially offset by a reduction in citywide telephone charges (\$229,304).

Technology and Infrastructure (5019)

The Technology and Infrastructure Fund is an Internal Service Fund that was established in FY 2010 to centrally locate all technology/infrastructure resources. The fund balances of the former PC and Radio Replacement Funds, and the amount above the target fund balance of the Technology Services Fund were transferred here. In addition, reserves for television equipment contributed by the Marketing Department were transferred to this fund from the Equipment Replacement Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	51,431	17,337	124,806	124,806	136,460	100,000	(19.88)%
Total Miscellaneous Revenue	51,431	17,337	124,806	124,806	136,460	100,000	(19.88)%
Transfers							
General Fund	0	150,000	0	0	0	0	0.00%
Technology Services	0	0	450,000	450,000	450,000	0	(100.00)%
Total Transfers	0	150,000	450,000	450,000	450,000	0	(100.00)%
Internal Charges							
Department Charges	1,514,899	1,234,522	1,057,512	1,057,512	1,072,126	1,180,956	11.67%
Total Internal Charges	1,514,899	1,234,522	1,057,512	1,057,512	1,072,126	1,180,956	11.67%
Total Revenues	1,566,330	1,401,859	1,632,318	1,632,318	1,658,586	1,280,956	(21.53)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	14,004	14,000	14,000	14,000	14,000	14,000	0.00%
Services & Commodities	1,135,202	1,496,471	443,099	1,144,779	1,255,057	653,970	47.59%
Capital	384,666	401,213	633,074	1,219,646	337,586	560,000	(11.54)%
Total Transfers							
General Capital	0	0	0	400,000	400,000	0	0.00%
Total Transfers	0	0	0	400,000	400,000	0	0.00%
Total Appropriations	1,533,871	1,911,684	1,090,173	2,778,425	2,006,644	1,227,970	12.64%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	32,458	(509,825)	542,145	(1,146,107)	(348,058)	52,986
Beginning Balance	5,970,726	6,175,949	6,237,444	6,106,098	6,106,098	6,151,242
Adjustments	172,765	439,974	0	0	393,202	0
Ending Balance	6,175,949	6,106,098	6,779,589	4,959,991	6,151,242	6,204,228

Notes:

The Technology and Infrastructure Fund's FY20 budget increased by \$137,797 or 12.64% as compared to the FY19 Adopted Budget. Purchases in this fund fluctuate based on the current needs of the city on an annual basis. The FY20 budget reflects the cyclical nature of technology needs and replacements.

The following large purchases are planned for FY20: the replacement of old PC/Laptop devices that cannot run the Windows 10 operating system (\$200,000), an upgrade and virtualization of the city's PBX systems (\$210,000), LiquidWare Profile Unity for the VDI infrastructure that will allow Profile Layering (\$55,000), VoIP phone sets (\$50,000), three replacement blade servers (\$45,000), and a three-year renewal for VDI storage and the VMware vSphere+ (\$35,250).

Revenue is expected to decrease by \$351,362 or 21.53% as compared to the FY19 Adopted Budget. There are reductions in the transfer from the Technology Services Fund (\$450,000) and investment earnings (\$24,806) which are partially offset by increases in PC/laptop/tablet charges (\$119,100) and additional technology replacement charges (\$4,344).

Supply Management (5031)

The Supply Management Fund is an Internal Service Fund that accounts for the storage and handling of identified materials for distribution to user agencies. The primary users of the Consolidated Warehouse are the Parks and Recreation, Water Resources, and Stormwater, Pavement and Traffic Operation Departments.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue							
Other Grants	1,500	1,409	0	0	0	0	0.00%
Total Intergovernmental	1,500	1,409	0	0	0	0	0.00%
Charges for Services							
Culture & Recreation Charges	509	440	0	0	0	0	0.00%
Total Charges for Services	509	440	0	0	0	0	0.00%
Miscellaneous Revenue							
Interest Earnings	4,854	1,335	11,253	11,253	7,536	9,000	(20.02)%
Sales of Fixed Assets	404	1,479	15,345	15,345	19,791	15,345	0.00%
Miscellaneous Revenues	101	0	0	0	0	0	0.00%
Total Miscellaneous Revenue	5,358	2,814	26,598	26,598	27,327	24,345	(8.47)%
Internal Charges							
Department Charges	505,233	527,716	550,000	550,000	449,301	550,000	0.00%
Total Internal Charges	505,233	527,716	550,000	550,000	449,301	550,000	0.00%
Total Revenues	512,600	532,379	576,598	576,598	476,628	574,345	(0.39)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	407,770	391,723	392,277	392,277	427,017	471,547	20.21%
Services & Commodities	254,575	132,894	86,328	86,759	159,576	97,700	13.17%
Capital	0	0	0	72,400	18,167	0	0.00%
Total Appropriations	662,345	524,616	478,605	551,436	604,760	569,247	18.94%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(149,745)	7,762	97,993	25,162	(128,132)	5,098
Beginning Balance	348,031	263,480	306,202	51,589	51,589	51,563
Adjustments	65,194	(219,653)	0	0	128,106	0
Ending Balance	263,480	51,589	404,195	76,751	51,563	56,661

Notes:

The Supply Management Operating Fund's FY20 budget increased by \$90,642 or 18.94% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$89,736 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include facility repairs and renovations (\$1,500), training fees (\$855), janitorial supplies (\$600), and miscellaneous line item adjustments (\$454).

Reductions include miscellaneous departmental charges totaling \$2,503.

Revenue is expected to decrease by \$2,253 or 0.39% in FY20 as compared to the FY19 Adopted Budget due to a reduction in investment earnings.

Health Insurance (5121)

The Health Insurance Fund is an Internal Service Fund that accounts for health, dental, and vision insurance costs for current and retired city employees.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	113,835	77,718	340,659	340,659	409,409	300,000	(11.94)%
Insurance Premiums	15,335,218	15,990,969	16,393,048	16,393,048	16,607,942	17,051,862	4.02%
Miscellaneous Revenues	427,824	592,384	400,000	400,000	494,988	400,000	0.00%
Department Charges	32,872,011	34,401,825	35,316,687	35,316,687	35,739,664	36,512,993	3.39%
Total Miscellaneous Revenue	48,748,889	51,062,896	52,450,394	52,450,394	53,252,004	54,264,855	3.46%
Total Revenues	48,748,889	51,062,896	52,450,394	52,450,394	53,252,004	54,264,855	3.46%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	388,083	415,344	448,174	448,174	381,518	426,702	(4.79)%
Services & Commodities	46,887,283	52,187,665	51,988,640	52,057,450	53,386,910	53,626,425	3.15%
Total Appropriations	47,275,366	52,603,009	52,436,814	52,505,624	53,768,428	54,053,127	3.08%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	1,473,523	(1,540,113)	13,580	(55,230)	(516,424)	211,728
Beginning Balance	14,602,816	16,220,905	14,997,754	15,051,403	15,051,403	14,603,788
Adjustments	144,566	370,611	0	0	68,810	0
Ending Balance	16,220,905	15,051,403	15,011,334	14,996,173	14,603,788	14,815,516

Notes:

The Health Insurance Fund's FY20 budget increased by \$1,616,313 or 3.08% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$17,476 as compared to the FY19 Adopted Budget.

FY20 health and dental insurance increases for both active and retired members totals \$1,697,423. Changes are based on the anticipated number of employees enrolling in the medical plans offered and to account for the increase in total health plan costs as estimated by the plan actuary. Additional increases in FY20 include postage/delivery (\$9,000), copy machine costs (\$3,500), and other office supplies (\$2,000).

Reductions in FY20 include other specialized services (\$49,500), consulting costs (\$23,634), and printing and binding internal (\$5,000).

Revenue is expected to increase by \$1,814,461 or 3.46% in FY20 as compared to the FY19 Adopted Budget. This reflects the anticipated increase in departmental charges to fund the group health plan expenses for employees and retirees.

Life Insurance (5123)

The Life Insurance Fund is an Internal Service Fund that accounts for life and disability insurance costs for current city employees.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	195	47	512	512	839	0	(100.00)%
Insurance Premiums	707,393	721,860	716,982	716,982	731,339	784,597	9.43%
Miscellaneous Revenues	143,467	152,365	186,905	186,905	158,715	236,630	26.60%
Total Miscellaneous Revenue	851,055	874,272	904,399	904,399	890,893	1,021,227	12.92%
Total Revenues	851,055	874,272	904,399	904,399	890,893	1,021,227	12.92%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	48,020	51,204	52,992	52,992	47,761	50,955	(3.84)%
Services & Commodities	783,476	811,599	806,696	807,373	829,424	885,223	9.73%
Total Appropriations	831,495	862,803	859,688	860,365	877,184	936,178	8.90%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	19,560	11,469	44,711	44,034	13,709	85,049
Beginning Balance	90,434	110,215	122,062	122,127	122,127	136,513
Adjustments	221	443	0	0	677	0
Ending Balance	110,215	122,127	166,773	166,161	136,513	221,562

Notes:

The Life Insurance Fund's FY20 budget increased by \$76,490 or 8.90% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$2,002 as compared to the FY19 Adopted Budget.

Increases in FY20 include consulting (\$1,984) and life insurance (\$76,508). Changes are based on overall anticipated enrollment and levels of coverage selected.

Revenue is expected to increase by \$116,828 or 12.92% in FY20 as compared to the FY19 Adopted Budget to account for the anticipated higher cost of enrollment and increases in employee salaries. Higher wages increase coverage amounts offered to employees and therefore increase premiums.

General Liabilities Claims (5125)

The General Liabilities Claims Fund is an Internal Service Fund that accounts for the cost of self-insuring and self-administrating city claims.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
General Government	49,546	4,595	5,627	5,627	8,567	5,627	0.00%
Total Charges for Services	49,546	4,595	5,627	5,627	8,567	5,627	0.00%
Miscellaneous Revenue							
Interest Earnings	87,008	20,995	162,657	162,657	250,677	165,000	1.44%
Sales of Fixed Assets	101,818	49,783	0	0	0	0	0.00%
Miscellaneous Revenues	(3,885)	(1,049)	1,023	1,023	15,710	1,023	0.00%
Department Charges	3,494,892	2,868,336	2,746,236	2,746,236	2,746,236	2,688,564	(2.10)%
Total Miscellaneous Revenue	3,679,833	2,938,066	2,909,916	2,909,916	3,012,623	2,854,587	(1.90)%
Total Revenues	3,729,380	2,942,661	2,915,543	2,915,543	3,021,190	2,860,214	(1.90)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	393,802	401,597	428,377	428,377	438,326	442,277	3.24%
Services & Commodities	1,373,678	1,639,844	2,466,645	2,466,645	2,197,774	2,411,520	(2.23)%
Total Appropriations	1,767,481	2,041,441	2,895,022	2,895,022	2,636,100	2,853,797	(1.42)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	1,961,899	901,220	20,521	20,521	385,090	6,417
Beginning Balance	6,425,345	8,423,836	9,492,744	9,529,931	9,529,931	9,929,293
Adjustments	36,592	204,875	0	0	14,272	0
Ending Balance	8,423,836	9,529,931	9,513,265	9,550,452	9,929,293	9,935,710

Notes:

The General Liabilities Fund's FY20 budget decreased by \$41,225 or 1.42% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$16,644 as compared to the FY19 Adopted Budget.

In FY20, there are reductions in claims and court costs (\$55,162) and miscellaneous line item adjustments (\$2,707).

Revenue is expected to decrease by \$55,329 or 1.90% in FY20 as compared to the FY19 Adopted Budget. The anticipated decrease in revenue is the result of a reduction in a department liability (\$57,672) and is partially offset by an increase in investment earnings (\$2,343).

Commercial Insurance (5127)

The Commercial Insurance Fund is an Internal Service Fund that accounts for the cost of commercial property insurance for the city.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	60,088	(12,572)	144,000	144,000	185,149	140,000	(2.78)%
Miscellaneous Revenues	7,236	0	0	0	0	0	0.00%
Department Charges	4,972,597	4,718,877	4,512,307	4,512,307	4,512,314	4,806,376	6.52%
Total Miscellaneous Revenue	5,039,921	4,706,305	4,656,307	4,656,307	4,697,463	4,946,376	6.23%
Total Revenues	5,039,921	4,706,305	4,656,307	4,656,307	4,697,463	4,946,376	6.23%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	84,347	113,244	111,747	111,747	108,703	126,466	13.17%
Services & Commodities	3,528,652	3,619,884	4,688,838	4,689,113	4,116,261	4,817,010	2.73%
Total Appropriations	3,612,998	3,733,128	4,800,585	4,800,860	4,224,964	4,943,476	2.98%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	1,426,922	973,177	(144,278)	(144,553)	472,499	2,900
Beginning Balance	6,387,260	7,923,784	9,032,761	8,909,609	8,909,609	9,382,382
Adjustments	109,602	12,647	0	0	275	0
Ending Balance	7,923,784	8,909,609	8,888,483	8,765,056	9,382,382	9,385,282

Notes:

The Commercial Insurance Fund's FY20 budget increased by \$142,891 or 2.98% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$13,045 as compared to the FY19 Adopted Budget.

Additional increases in FY20 include insurance charges (\$127,546) and miscellaneous line item adjustments (\$2,300).

Revenue is expected to increase by \$290,069 or 6.23% in FY20 as compared to the FY19 Adopted Budget. The anticipated increase in revenue is a result of increasing department charges based on the appreciation of insured property (\$294,069) and is partially offset by a reduction in investment earnings (\$4,000).

Workers' Compensation (5129)

The Workers' Compensation Fund is an Internal Service Fund that accounts for the cost of self-insuring the city for the cost of work-related injuries.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
Other Charges for Services	503	360	10,230	10,230	295	10,230	0.00%
Total Charges for Services	503	360	10,230	10,230	295	10,230	0.00%
Miscellaneous Revenue							
Interest Earnings	255,076	38,102	620,000	620,000	884,475	500,000	(19.35)%
Insurance Premiums	10,948,656	11,016,911	10,414,788	10,414,788	10,381,930	10,097,349	(3.05)%
Miscellaneous Revenues	503,347	240,661	26,803	26,803	93,651	26,803	0.00%
Total Miscellaneous Revenue	11,707,079	11,295,674	11,061,591	11,061,591	11,360,056	10,624,152	(3.95)%
Total Revenues	11,707,582	11,296,034	11,071,821	11,071,821	11,360,351	10,634,382	(3.95)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	448,833	431,520	456,824	456,824	417,413	312,005	(31.70)%
Services & Commodities	8,691,013	7,741,953	10,607,777	10,611,852	5,627,101	10,309,276	(2.81)%
Total Appropriations	9,139,847	8,173,473	11,064,601	11,068,676	6,044,514	10,621,281	(4.01)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	2,567,735	3,122,560	7,220	3,145	5,315,837	13,101
Beginning Balance	22,262,776	25,354,969	29,079,865	29,629,923	29,629,923	34,949,835
Adjustments	524,458	1,152,393	0	0	4,075	0
Ending Balance	25,354,969	29,629,923	29,087,085	29,633,068	34,949,835	34,962,936

Notes:

The Workers' Compensation Fund's FY20 budget decreased by \$443,320 or 4.01% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$142,224 as compared to the FY19 Adopted Budget. Included in this amount is a reduction to the salary allocations (1.10 FTE) for city attorneys (\$141,721) and will partially offset the increase of outside legal fees (\$179,998).

Reductions in FY20 include workers' compensation payments and assessments (\$472,729), consulting (\$8,284), and miscellaneous adjustments (\$81).

Revenue is expected to decrease by \$437,439 or 3.95% in FY20 as compared to the FY19 Adopted Budget. The anticipated decrease in revenue is a result of reductions in city department contributions (\$317,439) and investment earnings (\$120,000).

Billing and Collections (5201)

The Billing and Collections Fund is an Internal Service Fund that accounts for the cost of providing billing and customer services to the city enterprise operations which provide water, wastewater, reclaimed water, stormwater management, refuse collection, and disposal services. It also accounts for the collection of all revenue for the city, including utility charges, special assessments, business taxes, property taxes, past due accounts, and other revenue due to the city.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services							
General Government	574,274	590,637	460,350	460,350	640,864	460,350	0.00%
Other Charges for Services	515,296	535,880	329,150	329,150	565,948	525,211	59.57%
Department Charges	2,071,503	1,967,836	2,015,075	2,015,075	1,987,435	1,950,075	(3.23)%
Total Charges for Services	3,161,073	3,094,352	2,804,575	2,804,575	3,194,247	2,935,636	4.67%
Fines							
Charges and Fees	1,105,760	1,080,084	1,074,805	1,074,805	1,161,482	1,031,610	(4.02)%
Violations of Local Ordinances	600	0	0	0	0	0	0.00%
Total Fines	1,106,360	1,080,084	1,074,805	1,074,805	1,161,482	1,031,610	(4.02)%
Miscellaneous Revenue							
Interest Earnings	178,533	87,475	338,614	338,614	329,436	320,285	(5.41)%
Miscellaneous Revenues	(80,649)	(56,007)	(89,770)	(89,770)	(86,837)	(89,770)	0.00%
Total Miscellaneous Revenue	97,884	31,468	248,844	248,844	242,599	230,515	(7.37)%
Internal Charges							
Department Charges	4,709,280	5,671,104	6,402,587	6,402,587	6,402,587	7,098,373	10.87%
Total Internal Charges	4,709,280	5,671,104	6,402,587	6,402,587	6,402,587	7,098,373	10.87%
Total Revenues	9,074,597	9,877,008	10,530,811	10,530,811	11,000,915	11,296,134	7.27%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	6,193,584	6,418,318	7,111,404	7,111,404	7,036,105	7,601,731	6.89%
Services & Commodities	3,183,391	3,521,877	3,472,502	3,623,874	3,924,974	3,866,378	11.34%
Capital	18,479	79	0	79	0	0	0.00%
Grants & Aid	580	0	0	0	0	0	0.00%
Total Appropriations	9,396,034	9,940,274	10,583,906	10,735,357	10,961,079	11,468,109	8.35%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	(321,438)	(63,266)	(53,095)	(204,546)	39,836	(171,975)
Beginning Balance	2,789,334	2,595,942	2,751,262	2,732,190	2,732,190	2,857,615
Adjustments	128,046	199,514	0	0	85,589	0
Ending Balance	2,595,942	2,732,190	2,698,167	2,527,644	2,857,615	2,685,640

Notes:

The Billing and Collection Department's FY20 Operating Fund budget increased by \$884,203 or 8.35% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$573,765 as compared to the FY19 Adopted Budget. Included in this increase is the addition of two full-time Customer Service Representative positions (\$101,680) to enhance customer service and improve the department's goal to meet industry-standard average response times. During FY19, one full-time Cashier Clerk II position was reclassified to one part-time Cashier Clerk III position and one part-time Administrative Assistant position. Also, two full-time positions, a False Alarm Supervisor and an Administrative Assistant were deleted to add a full-time Accounting Technician and a full-time Administrative Assistant.

Additional increases in the FY20 budget include credit card settlement costs (\$225,000), bank fees (\$96,000), penalty and interest expenses (\$37,000) and miscellaneous line item adjustments (\$13,903).

Reductions include postage and special delivery costs (\$29,575), printing and binding (\$10,900), other specialized services (\$8,800), legal and fiscal external (\$5,000), and miscellaneous line item adjustments (\$7,190).

Revenue is expected to increase by \$765,323 or 7.27% as compared to the FY19 Adopted Budget. The increase is directly attributable to the charges for services provided to customers and customer departments to recover the estimated cost of providing the service. In past years, the department has used fund balance to reduce the costs to internal customer departments. In FY19, the department budgeted the use of \$53,095 and in FY20 the department plans on using \$171,975 to continue this process. The planned use of fund balance is possible as this fund exceeds its fund balance target.

Debt Service Overview

The debt service funds of the city account for principal and interest payments on debt issues undertaken to finance various capital activities of the city including water, stormwater, and sewer infrastructure improvements, a new Police Headquarters, and a new St. Pete Pier™, as well as other major capital projects.

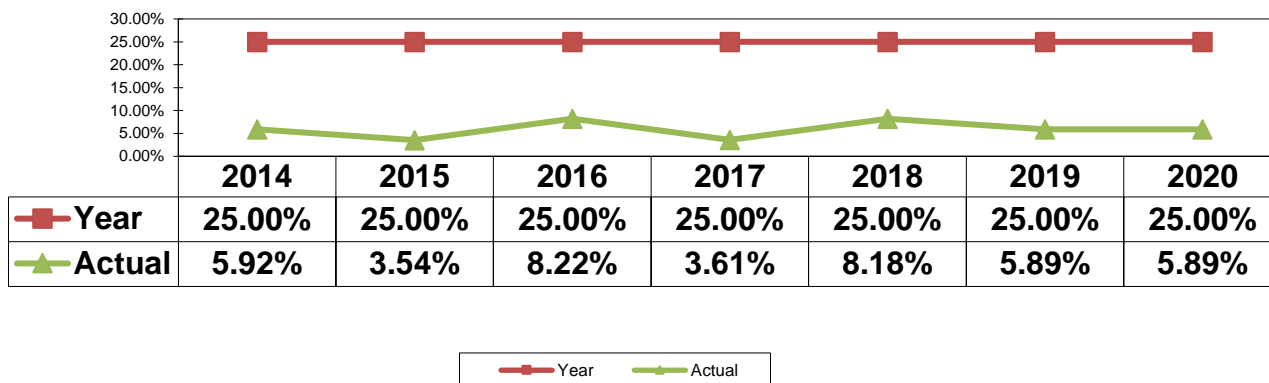
The following schedules detail the budgeted activity for each of the debt service funds as well as a summary, by fiscal year, comparing Governmental Debt with Enterprise Fund Debt.

Debt issuance is not used to fund all capital projects of the city. The majority of general capital improvement projects, such as roadway improvements are funded with the “Penny for Pinellas” local option sales surtax one cent sales tax. On November 7, 2017 the voters reauthorized the Penny for Pinellas for the period 2020-2030.

The fiscal policies of the city detail a number of requirements with regard to capital expenditures and debt financing. They state that total net General Revenue Debt Service shall not exceed 25% of net revenue available for this purpose.

Debt Service Forecast

General Revenue Bond Debt vs. Policy Limit
Actual FY14-18 Estimated FY19-20



**COMBINED TOTAL DEBT REQUIREMENTS (PRINCIPAL AND INTEREST)
BY FISCAL YEAR ESTIMATED AS OF SEPTEMBER 30, 2020**

<u>Year</u>	<u>General Government Debt</u>	<u>Enterprise Debt</u>	<u>Total By Fiscal Year</u>
2018-19	14,772,673.54	149,914,210.06	164,686,883.60
2019-20	14,893,954.11	27,770,848.21	42,664,802.32
2020-21	34,917,161.70	26,681,982.21	61,599,143.91
2021-22	10,410,964.45	26,963,529.70	37,374,494.15
2022-23	10,391,169.13	26,290,527.20	36,681,696.33
2023-24	7,765,954.77	25,288,900.49	33,054,855.26
2024-25	7,755,250.37	25,115,573.62	32,870,823.99
2025-26	7,257,776.93	25,132,794.87	32,390,571.80
2026-27	5,879,692.66	25,128,648.37	31,008,341.03
2027-28	5,883,231.93	25,128,353.87	31,011,585.80
2028-29	5,887,029.73	25,152,383.49	31,039,413.22
2029-30	5,882,191.23	25,911,650.36	31,793,841.59
2030-31	5,887,219.56	25,885,268.36	31,772,487.92
2031-32	5,893,317.84	25,571,124.23	31,464,442.07
2032-33	220,807.40	25,352,757.34	25,573,564.74
2033-34	0	25,133,096.14	25,133,096.14
2034-35	0	25,157,306.45	25,157,306.45
2035-36	0	25,152,664.26	25,152,664.26
2036-37	0	25,507,426.76	25,507,426.76
2037-38	0	25,502,973.26	25,502,973.26
2038-39	0	25,650,581.51	25,650,581.51
2039-40	0	25,640,110.39	25,640,110.39
2040-41	0	26,092,319.39	26,092,319.39
2041-42	0	15,597,705.64	15,597,705.64
2042-43	0	15,603,715.64	15,603,715.64
2043-44	0	11,297,287.51	11,297,287.51
2044-45	0	6,180,015.63	6,180,015.63
2045-46	0	4,303,962.50	4,303,962.50
2046-47	0	2,641,800.00	2,641,800.00
Total	\$ 143,698,395.35	\$ 770,749,517.46	\$914,447,912.81

JP Morgan Chase Revenue Notes (2010)

The JP Morgan Chase Revenue Notes Fund was established in December 2011 in Resolution 2011-496 and is used to record debt service to refund the city's outstanding non-ad valorem revenue note, series 2008A which was for the Florida International Museum and the Mahaffey Theater. In March 2018, in Resolution 2018-149, additional transfers were made from the Downtown Redevelopment District Fund and the Community Development Block Grant Fund to pay off this debt and the fund was closed.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Transfers							
Downtown Redevelopment	3,062,551	8,322,745	0	0	0	0	0.00%
CDBG	105,795	267,991	0	0	0	0	0.00%
Total Transfers	3,168,345	8,590,736	0	0	0	0	0.00%
Total Revenues	3,168,345	8,590,736	0	0	0	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	3,168,345	8,590,736	0	0	0	0	0.00%
Total Appropriations	3,168,345	8,590,736	0	0	0	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	0	0	0	0	0
Beginning Balance	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

Notes:

Fund information is provided for historical purposes only.

Banc Of America Notes Debt Service (2013)

The Banc of America Notes Debt Service Fund, created in Resolution 2008-100, to refinance the Sunshine State Governmental Financing Commission Notes, was used to record debt service payments for the Florida International Museum and the Mahaffey Theater through FY12. Currently, the fund records debt services payments for the repayment of Section 108 debt requirements.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Transfers							
CDBG	197,665	194,823	196,618	196,618	196,618	197,953	0.68%
Total Transfers	197,665	194,823	196,618	196,618	196,618	197,953	0.68%
Total Revenues	197,665	194,823	196,618	196,618	196,618	197,953	0.68%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	197,665	194,823	196,618	196,618	196,618	197,953	0.68%
Total Appropriations	197,665	194,823	196,618	196,618	196,618	197,953	0.68%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	0	0	0	0	0
Beginning Balance	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

Notes:

Transfers from the Community Development Block Grant Fund are used for the repayment of this debt.

BB&T Notes (2014)

The BB&T Notes Fund was created in December 2010 and is used to record debt service payments for on-going projects at the Duke Energy Center for the Arts, the Pier, and the Salvador Dali Museum. In March 2018, in Resolution 2018-149, additional transfers were made from the Downtown Redevelopment District Fund to pay off this debt and the fund was closed.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Transfers							
Downtown Redevelopment	230,085	893,085	0	0	0	0	0.00%
Total Transfers	230,085	893,085	0	0	0	0	0.00%
Total Revenues	230,085	893,085	0	0	0	0	0.00%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	230,085	893,085	0	0	0	0	0.00%
Total Appropriations	230,085	893,085	0	0	0	0	0.00%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	0	0	0	0	0	0
Beginning Balance	0	0	0	0	0	0
Adjustments	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0

Notes:

Fund information is provided for historical information only.

Banc of America Leasing & Capital LLC (2017)

The Banc of America Leasing & Capital LLC Fund was established in Series 2017E on May 12, 2017, created in Resolution 2017-280, to finance the cost of a solar photo voltaic system at the city's Police Headquarters Facility. Debt service payments run through 2032. This is a Qualified Energy Conservation Bond (QECB), and the city receives a direct subsidy from the federal government for the interest.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	0	0	78,557	0	0	0	(100.00)%
Total Miscellaneous Revenue	0	0	78,557	0	0	0	(100.00)%
Transfers							
General Fund	0	22,133	148,387	155,387	155,387	159,768	7.67%
Total Transfers	0	22,133	148,387	155,387	155,387	159,768	7.67%
Debt Proceeds							
Debt Proceeds	2,570,000	79,249	0	78,557	74,185	74,402	0.00%
Total Debt Proceeds	2,570,000	79,249	0	78,557	74,185	74,402	0.00%
Total Revenues	2,570,000	101,382	226,944	233,944	229,572	234,170	3.18%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	18,598	105,866	226,944	226,944	226,944	226,816	(0.06)%
Total Transfers							
General Capital	2,180,903	342,468	0	26,030	26,030	0	0.00%
Total Transfers	2,180,903	342,468	0	26,030	26,030	0	0.00%
Total Appropriations	2,199,501	448,334	226,944	252,974	252,974	226,816	(0.06)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	370,499	(346,952)	0	(19,030)	(23,401)	7,354
Beginning Balance	0	370,499	20,598	23,547	23,547	146
Adjustments	0	0	0	0	0	0
Ending Balance	370,499	23,547	20,598	4,517	146	7,500

Notes:

Annual transfers from the General Fund cover the required principal and interest payments on this loan.

TD Bank, N.A. (2018)

The TD Bank, N.A. Fund was established in Series 2017C and 2017D on May 12, 2017, as provided for in Resolution 2017-279 to finance the acquisition, construction, and equipping of the city's Police Headquarters Facility and an attendant Police Training Facility and parking garage. Debt requirements are scheduled through 2022.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Transfers							
General Fund	0	1,014,893	3,296,727	3,296,727	3,297,642	3,164,711	(4.00)%
Public Safety Capital	0	0	6,565,000	6,565,000	6,565,000	6,685,000	1.83%
Total Transfers	0	1,014,893	9,861,727	9,861,727	9,862,642	9,849,711	(0.12)%
Debt Proceeds							
Debt Proceeds	52,610,000	0	0	0	0	0	0.00%
Total Debt Proceeds	52,610,000	0	0	0	0	0	0.00%
Total Revenues	52,610,000	1,014,893	9,861,727	9,861,727	9,862,642	9,849,711	(0.12)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	130,290	1,016,179	9,861,727	9,862,642	9,862,641	9,855,685	(0.06)%
Total Transfers							
General Capital	46,872,450	5,600,000	0	0	0	0	0.00%
Total Transfers	46,872,450	5,600,000	0	0	0	0	0.00%
Total Appropriations	47,002,740	6,616,179	9,861,727	9,862,642	9,862,641	9,855,685	(0.06)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	5,607,260	(5,601,286)	0	(915)	1	(5,974)
Beginning Balance	0	5,607,260	5,974	5,974	5,974	5,975
Adjustments	0	0	0	0	0	0
Ending Balance	5,607,260	5,974	5,974	5,059	5,975	1

Notes:

Annual transfers from the General Fund will cover the principal and interest on the Police Training Facility, parking garage, and the interest on the Police Headquarters Facility. Annual transfers from the Penny for Pinellas Public Safety Capital Improvement Fund will cover the principal on the Police Headquarters Facility.

Sports Facility Sales Tax Debt (2027)

The Sports Facility Sales Tax Debt Fund was established in 1995 with the Series 1995 Bonds to record principal and interest payments on the \$28.730 million Professional Sports Facility Sales Tax Revenue Bonds used for modifications to Tropicana Field. It is supported by State Sales Tax revenues earmarked for sports facilities under Florida Statutes Chapter 166, Section 212.20(6)(g) 5.A and Section 228.1162. In 2003, the 1995 bond issue was refinanced using the \$27.185 million Professional Sports Facility Sales Tax refinancing revenue bonds. In 2014, the debt amount of \$16,340,000 was refunded. Debt service requirements extend to October 2025.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Miscellaneous Revenues	0	2,013	0	0	0	0	0.00%
Total Miscellaneous Revenue	0	2,013	0	0	0	0	0.00%
Transfers							
Pro Sports Facility	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%
Total Transfers	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%
Total Revenues	1,920,424	1,984,120	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	1,905,083	1,919,064	1,975,880	1,975,880	1,975,424	1,964,840	(0.56)%
Total Appropriations	1,905,083	1,919,064	1,975,880	1,975,880	1,975,424	1,964,840	(0.56)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	15,341	65,056	14,800	14,800	15,256	14,160
Beginning Balance	1,709,870	1,725,211	1,790,268	1,790,268	1,790,268	1,805,523
Adjustments	0	0	0	0	0	0
Ending Balance	1,725,211	1,790,268	1,805,068	1,805,068	1,805,523	1,819,683

Notes:

Annual transfers from the Pro Sports Facility Fund cover the principal and interest due on this debt.

Public Service Tax Debt Service (2030)

The Public Service Tax Debt Service Fund was created in FY16 by resolution 2016-68 to record the cost of the debt for the St. Pete Pier™ and the Pier Uplands projects. Debt requirements are scheduled through 2031.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Transfers							
Downtown Redevelopment	2,496,270	2,606,438	2,743,688	2,743,688	2,743,688	2,768,057	0.89%
Total Transfers	2,496,270	2,606,438	2,743,688	2,743,688	2,743,688	2,768,057	0.89%
Total Revenues	2,496,270	2,606,438	2,743,688	2,743,688	2,743,688	2,768,057	0.89%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	2,433,358	2,515,188	2,590,063	2,590,063	2,590,063	2,723,063	5.14%
Total Appropriations	2,433,358	2,515,188	2,590,063	2,590,063	2,590,063	2,723,063	5.14%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	62,912	91,251	153,625	153,625	153,626	44,994
Beginning Balance	1,476,557	1,698,850	1,790,100	1,790,100	1,790,100	1,943,726
Adjustments	159,381	0	0	0	0	0
Ending Balance	1,698,850	1,790,100	1,943,725	1,943,725	1,943,726	1,988,720

Notes:

Annual transfers from the Downtown Redevelopment District Fund cover the principal and interest due on this debt.

Water Resources Debt (4002)

The Water Resources Debt Fund was created by Resolution 91-549 to record principal and interest payments on various series of Water Resources Bonds. Outstanding Water Resources debt is in Series 2009B (\$6.065 million), 2010A (\$27.76 million), 2010B (\$19.695 million), 2013A (\$40.13 million), 2013B (\$42.26 million), 2013C (\$24.995 million), 2014A (\$33.545 million), 2014B (\$42.36 million), 2015 (\$30.19 million), 2016A (\$29.853 million), 2016B (\$53.025 million), 2016C (\$45.115 million) and various State Revolving Fund Loan Agreements (up to \$63.168 million). Each debt issue has a different maturity date. The series 2005 debt was paid in FY 2016, series 2006 debt was refunded with series 2016A bonds in FY 2016 and series 2009A was refunded with series 2016B bonds in FY 2017. All debt requirements are scheduled to be paid by 2048.

The FY 2019 budget included the issuance of the Public Utility Refunding Revenue Bonds, Series 2018 had proceeds of \$215.3 million, of which \$120 million was for refunding all of the city's outstanding Public Utility Subordinate Lien Bond Anticipation Notes, series 2017 and \$95.3 million is for the financing of FY 2019 capital requirements. The Water Resources Debt Fund showed the \$120 million in revenue and expense and the \$95.3 million revenue is in the Water Resources Capital Improvement Fund.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	319,991	29,311	245,000	245,000	644,852	300,000	22.45%
Total Miscellaneous Revenue	319,991	29,311	245,000	245,000	644,852	300,000	22.45%
Transfers							
Water Resources	24,975,651	28,901,036	32,033,233	32,033,233	32,033,233	38,888,929	21.40%
Sanitation	0	1,163,973	0	0	0	0	0.00%
Total Transfers	24,975,651	30,065,009	32,033,233	32,033,233	32,033,233	38,888,929	21.40%
Debt Proceeds							
Debt Proceeds	54,118,764	1,090,606	121,091,428	121,091,428	121,088,520	1,154,787	(99.05)%
Total Debt Proceeds	54,118,764	1,090,606	121,091,428	121,091,428	121,088,520	1,154,787	(99.05)%
Total Revenues	79,414,406	31,184,926	153,369,661	153,369,661	153,766,605	40,343,716	(73.70)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	75,784,396	26,029,722	153,487,992	153,487,992	152,919,959	40,343,716	(73.72)%
Total Appropriations	75,784,396	26,029,722	153,487,992	153,487,992	152,919,959	40,343,716	(73.72)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	3,630,010	5,155,204	(118,331)	(118,331)	846,646	0
Beginning Balance	33,272,061	36,896,024	42,548,429	41,824,332	41,824,332	44,717,028
Adjustments	(6,047)	(226,896)	0	0	2,046,050	0
Ending Balance	36,896,024	41,824,332	42,430,098	41,706,001	44,717,028	44,717,028

Notes:

Annual transfers from the Water Resources Operating Fund are used to cover the principal and interest due on the various bonds that are outstanding.

Stormwater Debt Service (4012)

The Stormwater Debt Service Fund was created to record principal and interest payments for bonds issued in May 1999 (Resolution 99-287). The series 1999 bonds allowed for the acceleration of approximately 20 stormwater projects. These bonds were refunded in 2006 and then again with the series 2016A bonds during FY 2016; current outstanding debt is \$19.902 million. Debt requirements are scheduled through 2029.

Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Transfers							
Stormwater Utility	718,285	717,887	2,105,230	2,105,230	2,105,230	2,104,332	(0.04)%
Total Transfers	718,285	717,887	2,105,230	2,105,230	2,105,230	2,104,332	(0.04)%
Total Revenues	718,285	717,887	2,105,230	2,105,230	2,105,230	2,104,332	(0.04)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	217,678	716,015	714,720	714,720	713,589	2,089,943	192.41%
Total Appropriations	217,678	716,015	714,720	714,720	713,589	2,089,943	192.41%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	500,607	1,872	1,390,510	1,390,510	1,391,641	14,389
Beginning Balance	43,535	544,142	546,014	546,905	546,905	1,938,546
Adjustments	0	891	0	0	0	0
Ending Balance	544,142	546,905	1,936,524	1,937,415	1,938,546	1,952,935

Notes:

Annual transfers from the Stormwater Utility Operating Fund are used to cover principal and interest due on this debt.

Sanitation Debt Service (4022)

The Sanitation Debt Service Fund was created in December 2014 and is used to record principal and interest payments for bonds to acquire containers and trucks for implementation of the city's curbside recycling program. The series 2014 notes in the amount of \$6.5 million will be repaid from a curbside recycling fee charged to users. Debt requirements are scheduled through 2022.

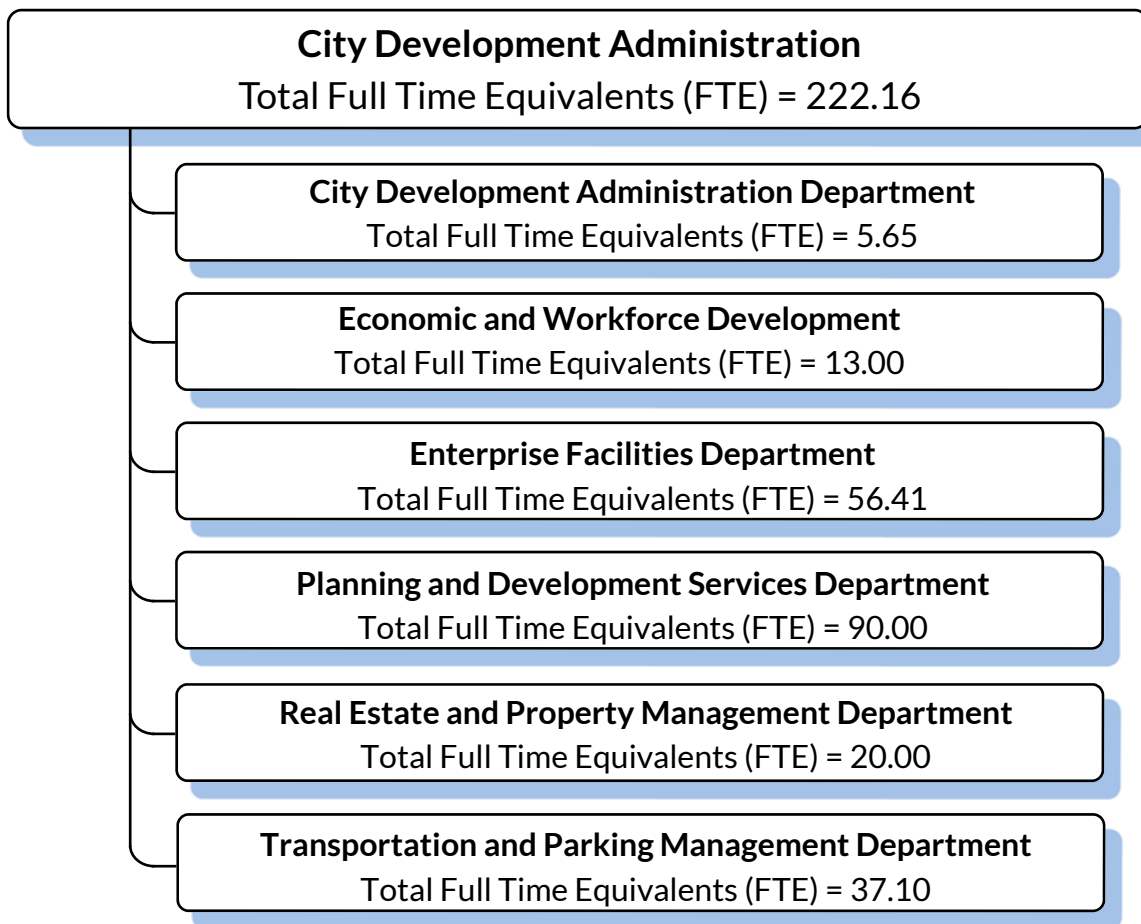
Revenue Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue							
Interest Earnings	1,517	77	4,000	4,000	983	1,000	(75.00)%
Total Miscellaneous Revenue	1,517	77	4,000	4,000	983	1,000	(75.00)%
Transfers							
Sanitation	1,302,560	1,294,560	296,416	296,416	296,416	297,384	0.33%
Total Transfers	1,302,560	1,294,560	296,416	296,416	296,416	297,384	0.33%
Total Revenues	1,304,077	1,294,637	300,416	300,416	297,399	298,384	(0.68)%

Appropriations	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Debt	1,291,416	1,293,560	1,285,488	1,285,488	1,285,488	294,400	(77.10)%
Total Appropriations	1,291,416	1,293,560	1,285,488	1,285,488	1,285,488	294,400	(77.10)%

	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted
Change in Fund Balance	12,661	1,077	(985,072)	(985,072)	(988,089)	3,984
Beginning Balance	1,261,169	1,276,031	1,278,128	1,278,838	1,278,838	290,750
Adjustments	2,201	1,731	0	0	0	0
Ending Balance	1,276,031	1,278,838	293,056	293,766	290,750	294,734

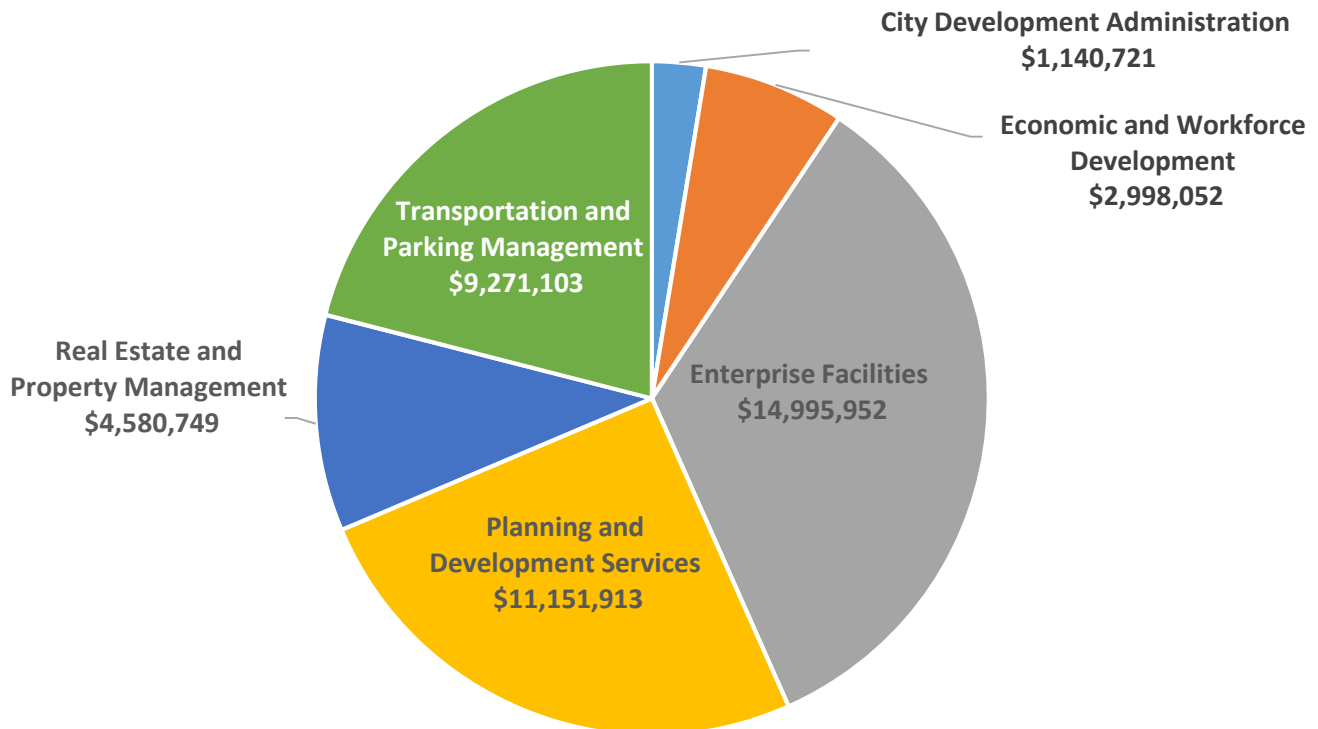
Notes:

Annual transfers from the Sanitation Operating Fund are used to cover principal and interest due on this debt. The debt payment for FY20 decreased by \$991,088 as compared to the FY19 Adopted Budget. The balance due at the end of FY20 is \$860,000.



CITY DEVELOPMENT ADMINISTRATION

\$44,138,490



Department	FY19 Adopted Budget	FY20 Adopted Budget	Change Amount	Change as Percent
City Development Administration	\$ 1,084,456	\$ 1,140,721	\$ 56,265	5.19%
Economic and Workforce Development	\$ 2,905,593	\$ 2,998,052	\$ 92,459	3.18%
Enterprise Facilities	\$ 13,012,778	\$ 14,995,952	\$ 1,983,174	15.24%
Planning and Development Services	\$ 9,215,313	\$ 11,151,913	\$ 1,936,600	21.02%
Real Estate and Property Management	\$ 4,526,650	\$ 4,580,749	\$ 54,099	1.20%
Transportation and Parking Management	\$ 12,634,155	\$ 9,271,103	\$ (3,363,052)	(26.62%)
City Development Administration	\$ 43,378,945	\$ 44,138,490	\$ 759,545	1.75%

City Development Administration

Department Mission Statement

The mission of the City Development Administration (CDA) Department is to provide team leadership and management guidance to all departments and activities within the City Development Administration.

Services Provided

City Development Administration provides management and administrative services to all CDA departments: Economic and Workforce Development, Enterprise Facilities (Airport, Coliseum, Al Lang Field, Dwight Jones Center, Manhattan Casino, Dr. Carter G. Woodson Museum, Jamestown, Mahaffey Theater, Marina, St. Pete Pier™, Port, Sunken Gardens, and Tropicana Field), Planning and Development Services, Real Estate and Property Management, and Transportation and Parking Management.

This department also plays a lead role in major downtown events (e.g. Firestone Grand Prix of St. Petersburg, St Pete RunFest), sports franchise negotiations, coordination of development projects, and other special programs.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	872,230	802,797	830,594	830,594	817,708	862,618	3.86%
Services & Commodities	258,457	217,600	228,862	235,311	285,671	260,103	13.65%
Grants & Aid	918,285	26,000	25,000	25,000	4,000	18,000	(28.00)%
Total Budget	2,048,972	1,046,397	1,084,456	1,090,905	1,107,379	1,140,721	5.19%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	2,048,972	1,046,397	1,084,456	1,090,905	1,107,379	1,140,721	5.19%
City Development Admin	1,815,958	775,665	792,862	799,311	852,616	863,716	8.94%
Event Recruitment & Mgt	233,013	270,732	291,594	291,594	254,763	277,005	(5.00)%
Total Budget	2,048,972	1,046,397	1,084,456	1,090,905	1,107,379	1,140,721	5.19%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue	22,457	0	3,030	3,030	0	1,010	(66.67)%
PILOT/G&A	211,200	211,200	215,424	215,424	215,424	219,732	2.00%
Total Revenue	233,657	211,200	218,454	218,454	215,424	220,742	1.05%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
City Development Admin	4.90	3.90	3.65	3.65	0.00
Event Recruitment & Mgt	2.00	2.00	2.00	2.00	0.00
Total Full-Time FTE	6.90	5.90	5.65	5.65	0.00
City Development Admin	0.50	0.50	0.50	0.00	(0.50)
Total Part-Time FTE	0.50	0.50	0.50	0.00	(0.50)
Total FTE	7.40	6.40	6.15	5.65	(0.50)

City Development Administration

Notes

The City Development Administration Department's FY20 budget increased by \$56,265 or 5.19% as compared to the FY19 Adopted Budget.

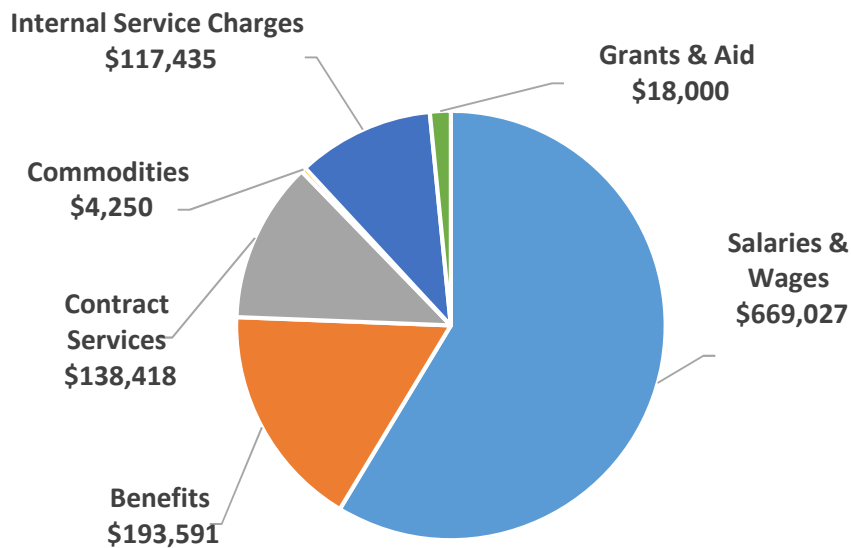
Salaries, benefits, and internal service charges increased \$39,315. During FY19, a vacant part-time Administrative Assistant position was eliminated.

Increases included in the FY20 budget are other specialized services (\$41,500) and other miscellaneous line items (\$2,000). Offsetting reductions are operating supplies (\$16,500), grants and aid (\$7,000), and other miscellaneous line items (\$3,050).

Grants & Aid includes \$18,000 to support events of community interest organized by outside entities.

The City Development Administration Department's FY20 revenue is anticipated to increase \$2,288 or 1.05% as compared to the FY19 Adopted Budget. The primary increase is expected in general government administration (G&A) (\$4,308), with an offsetting reduction in investment earnings (\$2,020).

City Development Administration \$1,140,721



Economic and Workforce Development

Department Mission Statement

The mission of the Economic and Workforce Development Department is to focus on the economic growth and development of the city, in partnership with a variety of stakeholders. The department works with businesses, citizens, community partners, developers, and investors to provide opportunities for all St. Petersburg businesses and residents.

The growth and development of the city is and will be guided by progressive plans and project implementations that ensure a growing, seamless, and sustainable place that welcomes innovation, investment, and opportunity for all, while respecting the city's history and heritage.

Services Provided

The Economic and Workforce Development Department provides the following services:

- Economic Development activities in accordance with the Grow Smarter Strategy.
- A focused approach to redevelopment of the city's valuable assets, including the Tropicana Field Site.
- The Greenhouse, which facilitates entrepreneurship, the Small Business Enterprise Program, and Targeted Corridor Growth and Development.
- Business recruitment and attraction and the management of incentives related to those activities.
- Management of target area programs, including Main Streets, Brownfields, and Community Redevelopment Areas.
- Workforce development for residents to provide a pathway to prosperity and a talent pipeline for the city's businesses.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	0	0	1,206,274	1,206,274	1,238,825	1,311,734	8.74%
Services & Commodities	0	55,693	660,819	1,052,233	1,176,723	540,818	(18.16)%
Capital	0	0	0	0	100	0	0.00%
Grants & Aid	0	0	1,038,500	7,240,809	870,854	1,145,500	10.30%
Total Budget	0	55,693	2,905,593	9,499,316	3,286,501	2,998,052	3.18%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Downtown Redevelopment	0	0	0	806,112	0	0	0.00%
Economic	0	0	0	806,112	0	0	0.00%
General Fund	0	55,693	2,905,593	3,570,371	2,922,820	2,998,052	3.18%
Economic	0	55,693	2,905,593	3,570,371	2,922,820	2,998,052	3.18%
South St. Petersburg	0	0	0	5,122,833	363,682	0	0.00%
Economic	0	0	0	0	363,682	0	0.00%
Real Estate & Prop Mgmt	0	0	0	5,122,833	0	0	0.00%
Total Budget	0	55,693	2,905,593	9,499,316	3,286,501	2,998,052	3.18%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue	0	0	0	0	920	0	0.00%
Total Revenue	0	0	0	0	920	0	0.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Economic Development/Greenhouse	0.00	0.00	12.00	13.00	1.00
Total Full-Time FTE	0.00	0.00	12.00	13.00	1.00
Total FTE	0.00	0.00	12.00	13.00	1.00

Notes**General Fund:**

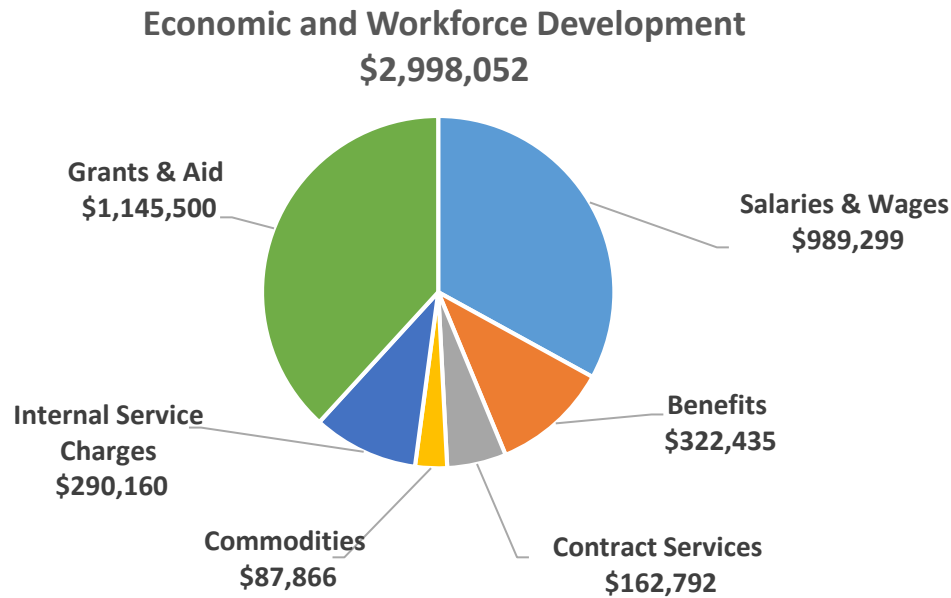
The Economic and Workforce Development Department's FY20 budget increased \$92,459 or 3.18% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$119,348 as compared to the FY19 Adopted Budget. During FY19, an Economic Development Coordinator was added to address programs in the South St. Petersburg CRA. The funding for this position is from the South St. Petersburg CRA's administration budget approved by City Council in December 2018.

Other increases in the FY20 budget include other specialized services (\$128,900), aid to private organizations (\$107,000), printing and binding external (\$5,000), and travel city business (\$4,725). These increases were partially offset by reductions in consulting (\$250,000), training and conference (\$11,673), training fees (\$5,141), and miscellaneous line items (\$5,700).

Programs funded in Grants & Aid include Main Streets (\$220,000), Neighborhood Commercial Revitalization (\$175,000), Independent Corridor (Storefront Conservation) (\$175,000), Greenhouse Initiative (\$96,000), Grow Smarter Economic and Workforce Development Incentives Program (\$250,000), Economic Development Corporation (\$100,000), Qualified Target Industry Commitments (\$80,000), Business Recruitment Event Aide (\$25,000), Firestone Grand Prix of St. Petersburg (\$22,500), and St. Pete Makers (\$2,000).

In FY19, the Planning and Economic Development Department was reorganized and split into the Economic and Workforce Development Department and the Planning and Development Services Department.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Economic and Workforce Development

The objective of the Economic and Workforce Development Department is to expand economic activity through business retention and recruitment activities, implementation of projects and programs that are intended to improve business conditions and attract private investment, increase Small Business Enterprise (SBE) business certifications, and increase activities and programs at the Greenhouse to improve the community's entrepreneurial skills sets. A major focus of the department is the continued economic and workforce development of the South St. Petersburg Community Redevelopment Area through housing, commercial development, and workforce initiatives. The history for these measures is shown in the Planning and Development Services Department's measures.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access to Information, Diversity, Inclusive Practices, and Responsive Processes.

• Number of businesses expansion projects assisted -	#	0	0	14	18	18
• Number of plans and programs for target areas -	#	0	0	27	19	16
• Total Engagement through all Greenhouse Services - This is a new measure for FY19.	#	0	0	0	7,345	7,200
• Number of programs at the Greenhouse -	#	0	0	315	315	315
• Number of net new jobs created -	#	0	0	3,200	900	3,000
• Value of SBE contract awards -	\$	0	0	10,000,000	5,000,000	5,000,000
• Number of small business assistance and counseling sessions -	#	0	0	1,600	1,500	1,600
• SBE Certifications -	#	0	0	400	300	350
• Small business visits and problems addressed -	#	0	0	130	130	150

Enterprise Facilities

Department Mission Statement

The mission of the Enterprise Facilities Department is to oversee the management and operation of its assigned facilities, ensuring safe and enjoyable access to residents and visitors, while taking measures to operate those facilities efficiently and economically, stabilizing and reducing subsidies where possible.

Services Provided

The Enterprise Facilities Department provides oversight of the management, operation and/or contract management for the following city facilities and related business: Albert Whitted Airport, Coliseum, Al Lang Field, Dwight Jones Center, Manhattan Casino, Dr. Carter G. Woodson Museum, Jamestown Apartments and Townhomes, Mahaffey Theater at the Duke Energy Center for the Arts, Marina, the St. Pete Pier™, Municipal Port, Sunken Gardens, and Tropicana Field.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	4,115,049	4,108,534	4,835,825	4,840,503	4,308,803	5,179,534	7.11%
Services & Commodities	6,167,990	6,394,293	6,039,572	6,650,681	7,115,085	8,166,818	35.22%
Capital	1,746	36,297	61,000	69,196	172,640	50,000	(18.03)%
Debt	90,019	16,705	735,761	735,761	0	728,980	(0.92)%
Grants & Aid	38,000	103,000	445,000	445,000	84,988	80,000	(82.02)%
Transfers	1,205,620	1,127,620	895,620	895,620	848,920	790,620	(11.72)%
Total Budget	11,618,424	11,786,449	13,012,778	13,636,761	12,530,437	14,995,952	15.24%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Airport Operating	1,203,436	1,208,022	1,162,735	1,292,230	1,226,948	1,127,649	(3.02)%
Airport	1,203,436	1,208,022	1,162,735	1,292,230	1,226,948	1,127,649	(3.02)%
Coliseum Operating	802,049	886,734	832,409	838,091	953,983	903,395	8.53%
Coliseum	802,049	886,734	832,409	838,091	953,983	903,395	8.53%
General Fund	631,636	682,718	695,128	710,493	695,880	586,800	(15.58)%
Dwight Jones Center	103,817	97,231	98,552	101,416	101,617	95,767	(2.83)%
Enterprise Facilities	509,340	542,115	527,294	539,795	468,485	421,755	(20.02)%
Manhattan Casino	15,240	2,067	14,663	14,663	46,676	14,823	1.09%
Woodson Museum	3,239	41,305	54,619	54,619	79,102	54,455	(0.30)%
Jamestown Complex	672,775	747,950	670,215	713,808	754,580	703,026	4.90%
Jamestown	672,775	747,950	670,215	713,808	754,580	703,026	4.90%
Mahaffey Theater Operating	825,571	591,892	910,000	910,044	1,043,299	991,572	8.96%
Mahaffey Theater	825,571	591,892	910,000	910,044	1,043,299	991,572	8.96%
Marina Operating	3,354,754	3,449,742	3,769,806	3,784,197	3,171,139	3,815,266	1.21%
Marina	3,354,754	3,449,742	3,769,806	3,784,197	3,171,139	3,815,266	1.21%
Pier Operating	19,685	289,857	1,055,564	1,446,101	567,856	2,993,946	183.63%
Pier	19,685	289,857	1,055,564	1,446,101	567,856	2,993,946	183.63%
Port Operating	366,042	440,222	348,079	348,464	452,159	377,293	8.39%
Port	366,042	440,222	348,079	348,464	452,159	377,293	8.39%
Sunken Gardens	1,380,283	1,617,347	1,452,560	1,477,050	1,910,767	1,721,112	18.49%
Mahaffey Theater	0	0	0	0	(10)	0	0.00%
Sunken Gardens	1,380,283	1,617,347	1,452,560	1,477,050	1,910,778	1,721,112	18.49%
Tropicana Field	2,362,193	1,871,965	2,116,282	2,116,282	1,753,826	1,775,893	(16.08)%
Tropicana Field	2,362,193	1,871,965	2,116,282	2,116,282	1,753,826	1,775,893	(16.08)%
Total Budget	11,618,424	11,786,449	13,012,778	13,636,761	12,530,437	14,995,952	15.24%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	8,621,404	9,091,601	8,874,364	8,874,364	9,733,138	10,056,776	13.32%
Fines	135	120	0	0	100	0	0.00%
Intergovernmental Revenue	864	7,881	0	0	119,447	0	0.00%
Miscellaneous Revenue	355,871	(11,124)	432,945	432,945	484,368	1,087,184	151.11%
Transfers	2,386,000	3,092,000	2,861,000	2,861,000	3,006,000	3,483,500	21.76%
Total Revenue	11,364,274	12,180,479	12,168,309	12,168,309	13,343,053	14,627,460	20.21%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Airport	3.80	3.80	3.80	4.00	0.20
Coliseum	5.10	5.10	5.35	5.10	(0.25)
Enterprise Facilities Administration	6.00	6.00	6.25	6.25	0.00
Jamestown	4.00	4.00	4.00	4.00	0.00
Marina	11.20	11.20	11.20	11.10	(0.10)
Port	2.00	2.00	2.00	1.90	(0.10)
Sunken Gardens	4.90	5.90	6.52	7.90	1.38
Total Full-Time FTE	37.00	38.00	39.12	40.25	1.13
Coliseum	3.38	2.75	2.75	1.33	(1.42)
Dwight Jones Center	0.80	0.80	0.80	0.80	0.00
Marina	7.20	4.70	4.50	3.95	(0.55)
Port	3.40	1.00	1.00	1.00	0.00
Sunken Gardens	8.71	8.98	9.48	9.08	(0.40)
Total Part-Time FTE	23.49	18.23	18.53	16.16	(2.37)
Total FTE	60.49	56.23	57.65	56.41	(1.24)

Notes

General Fund:

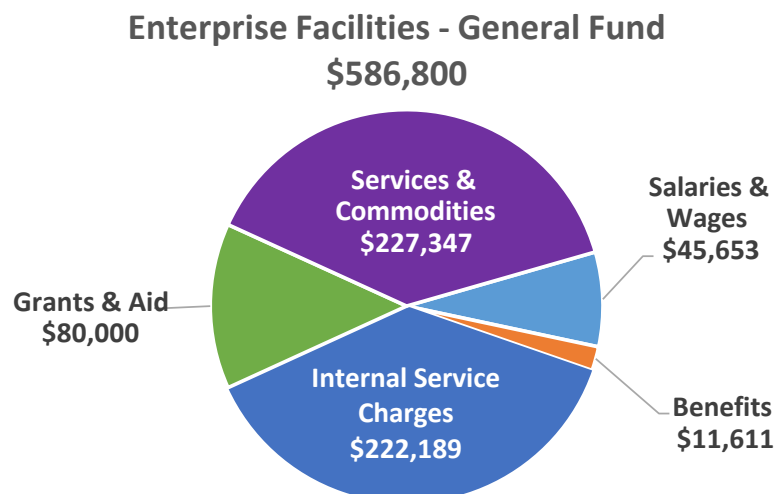
The Enterprise Facilities Department's FY20 General Fund budget decreased \$108,328 or 15.58% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$38,113 as compared to the FY19 Adopted Budget.

Other increases include other specialized services (\$160,550) which was moved from aid to private organizations to provide for management support for Walter Fuller Baseball Complex, facility repairs and renovations (\$102,100) which was moved from aid to private organizations to provide for capital repairs for Walter Fuller Baseball Complex, rent vehicles external (\$3,000), advertising (\$2,000), printing and binding external (\$2,000), rent other equipment (\$2,000), and miscellaneous line items (\$1,460).

Reductions include aid to private organizations (\$365,000) which was moved to line items where actual expenditures incur (see above), interfund reimbursements (\$29,983), refuse (\$5,678), reclaimed water (\$5,000), sewer (\$4,490), stormwater utility charge (\$4,264), water (\$4,083), and miscellaneous line items (\$1,053).

Revenue is expected to increase \$420 as compared to the FY19 Adopted Budget due to an increase in Dwight Jones auditorium revenues (\$420).



Airport:

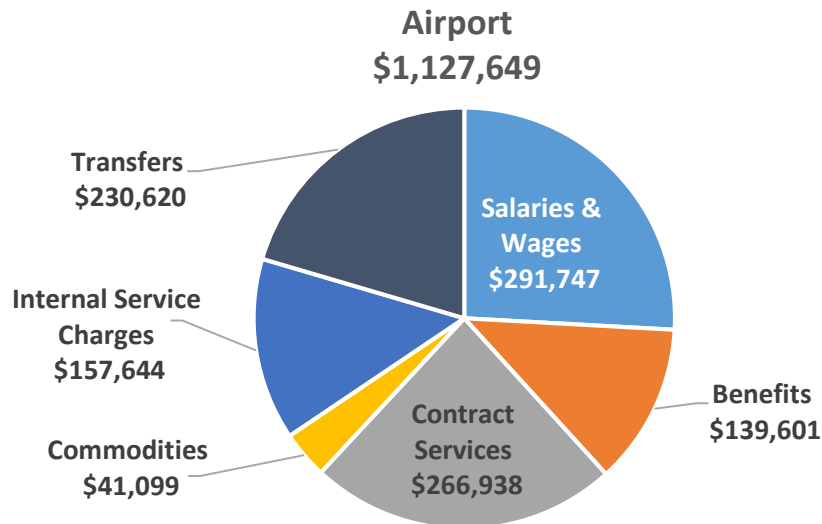
The Airport Operating Fund's FY20 budget decreased \$35,086 or 3.02% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$7,528 as compared to the FY19 Adopted Budget. FY20 includes a reallocation of duties performed by a Maintenance Worker I (0.20) which is balanced by adjustments in the Marina (0.10) and the Port (0.10).

Other increases include facility repairs and renovations (\$30,000), stormwater utility charge (\$11,645), interfund reimbursements (\$8,603), electric (\$7,900), consulting (\$5,000), and miscellaneous line items (\$15,720). These increases are offset by reductions in the transfer to the Airport Capital Projects Fund (\$115,000), engineering (\$5,000) and miscellaneous line items (\$1,482).

The Airport Operating Fund's FY20 budget includes a loan payment of \$220,620 to the General Fund and remains unchanged from the FY19 Adopted Budget.

Revenue is expected to increase \$5,902 as compared to the FY19 Adopted Budget due to annual lease escalators.

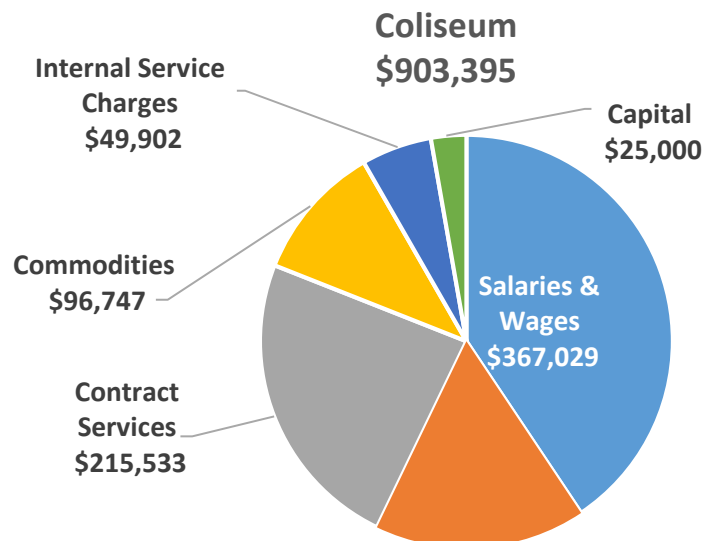
**Coliseum:**

The Coliseum Operating Fund's FY20 budget increased \$70,986 or 8.53% as compared to the FY19 Adopted Budget. Salaries, benefits, and internal service charges decreased \$9,740 as compared to the FY19 Adopted Budget. A change to reflect the actual hours worked reduced the part-time FTE by 1.42. The salary allocation of a full-time Concession Aide III (0.25) was changed to align with anticipated work locations.

Increases include software for ActiveNet (\$25,000), other specialized services (\$16,992), commodities for resale (\$12,875), facility repairs and renovations (\$8,000), plants and landscaping (\$5,000), and miscellaneous line items (\$14,592). These increases are partially offset by reductions in miscellaneous line items (\$1,733).

Revenue is expected to increase \$84,000 as compared to the FY19 Adopted Budget. Increases include commodities for resale (\$50,000), event space rental (\$20,500), and personnel charges (\$15,000). These increases are partially offset by reductions in big band revenue and investment earnings (\$1,500).

The FY20 budgeted subsidy for the Coliseum is \$156,000 and remains unchanged from FY19.



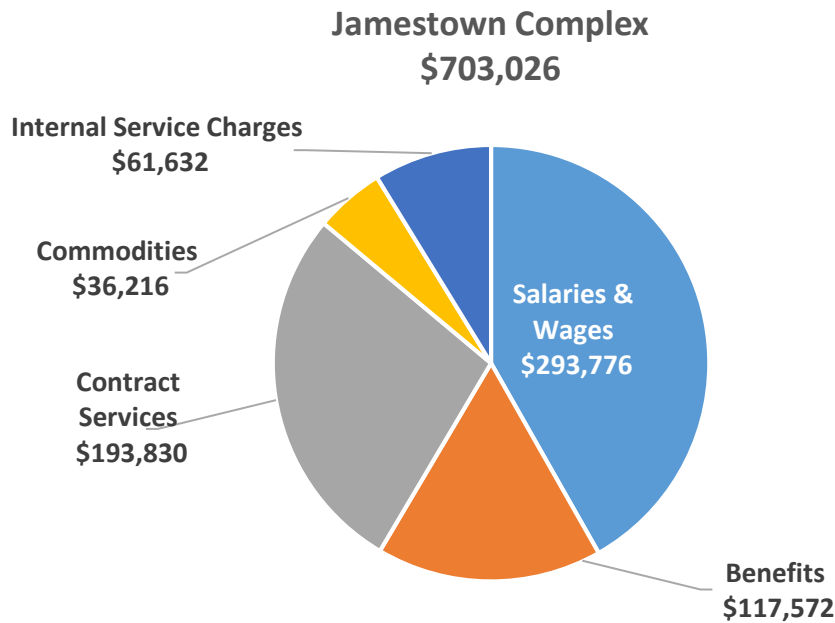
Jamestown:

The Jamestown Complex Fund's FY20 budget increased \$32,811 or 4.90% as compared to the FY19 Adopted Budget.

Salaries benefits, and internal service charges increased \$7,854 as compared to the FY19 Adopted Budget.

Other increases in the FY20 budget include pest control services (\$13,000), interfund reimbursements (\$6,425), small tools and equipment (\$4,000), facility repairs and maintenance (\$5,000), and miscellaneous line items (\$5,405). These increases are partially offset by reductions in equipment small (\$3,000), refuse (\$2,023), and miscellaneous line items (\$3,850).

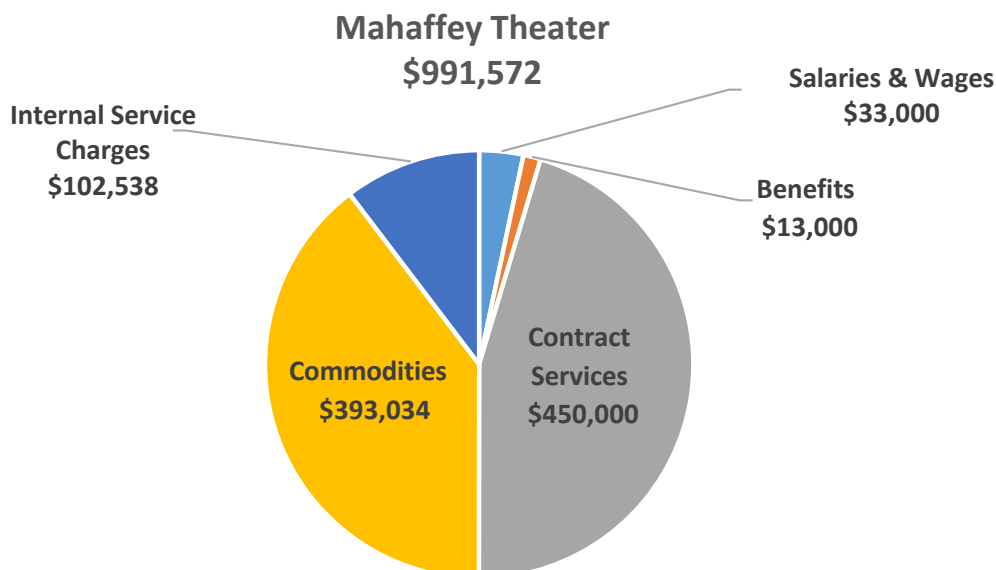
Revenue is expected to increase \$70,660 as compared to the FY19 Adopted Budget primarily due to an increase in the transfer subsidy of \$58,500 as compared to the FY19 budgeted subsidy of \$25,000. The FY20 budgeted subsidy is \$83,500. Other increases include rentals (\$12,160).

**Mahaffey Theater:**

The Mahaffey Theater Operating Fund's FY20 budget increased \$81,572 or 8.96% as compared to the FY19 Adopted Budget due to other reimbursables (\$79,034) from naming rights and internal service charges (\$2,538).

Revenue is expected to increase \$104,484 as compared to the FY19 Adopted Budget primarily due to an increase in naming rights revenues.

The FY20 budgeted subsidy for the Mahaffey Theater is \$450,000 and remains unchanged from FY19. Under the terms of the agreement the annual subsidy can range from a low of \$288,000 to a high of \$513,000.



Marina:

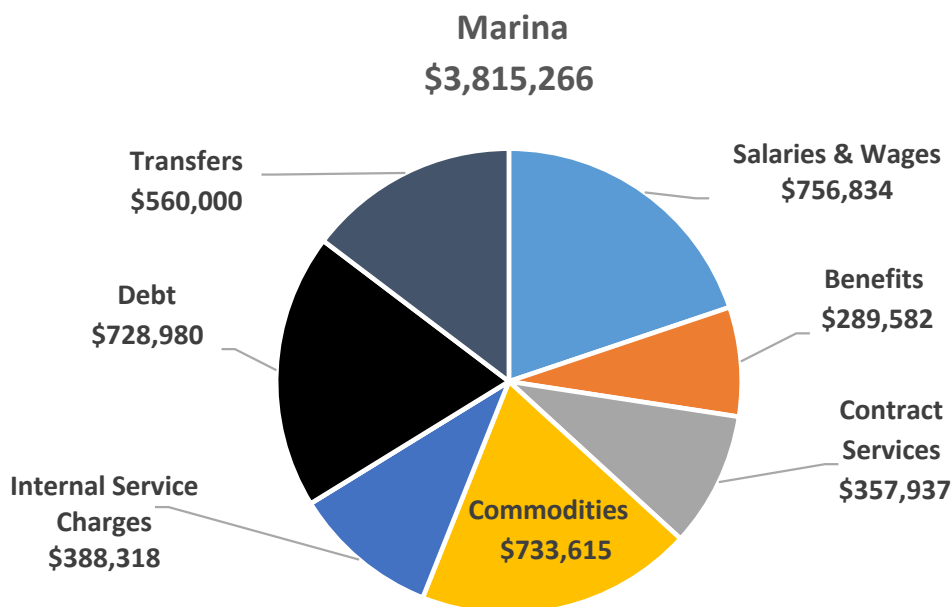
The Marina Operating Fund's FY20 budget increased \$45,460 or 1.21% as compared to the FY19 Adopted Budget and includes an increase in the transfer to the Marina Capital Improvement Fund (\$10,000) for projects. The total FY20 transfer to the CIP fund is \$250,000.

Salaries, benefits, and internal service charges decreased \$355 as compared to the FY19 Adopted Budget. A change to reflect the actual hours worked reduced the part-time FTE by 0.55. FY20 includes a reallocation of duties preformed by a Maintenance Worker I (0.10) which is balanced by adjustments in the Airport (0.20) and the Port (0.10).

Increases in the FY20 budget include internet services external (\$3,000), facility repairs and renovations (\$3,198), fuel for resale (\$70,000), interfund reimbursements (\$6,425), principal debt payment (\$5,000), and miscellaneous line items (\$11,017). These increases are partially offset by reductions in other specialized services (\$16,087), water (\$9,678), sewer (\$4,056), equipment small (\$10,340), debt interest (\$11,781), and miscellaneous line items (\$10,883).

Revenue is expected to increase \$313,500 as compared to the FY19 Adopted Budget due to renovated slips coming back online (\$285,000), expected transient slip usage (\$26,000), and fuel sales (\$61,000). These increases are partially offset by reductions in anticipated rent (\$48,000), interest earnings (\$9,500), and miscellaneous line items (\$1,000).

The amount of the return on investment (ROI) to the General Fund is expected to remain the same in FY20 at \$310,000.



Pier:

The St. Pete Pier™ is currently being reconstructed. Both the Pier and Pier Uplands are being developed into the new St. Pete Pier™ District. The St. Pete Pier™ is scheduled for a public grand opening in the spring of 2020.

The Pier Operating Fund's FY20 budget increased \$1,938,382 or 183.63% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$913,546 as compared to the FY19 Adopted Budget. The increase is primarily due to increases in funding for contract employees and contributions to vehicle replacement funds as the city prepares for the opening of the St. Pete Pier™.

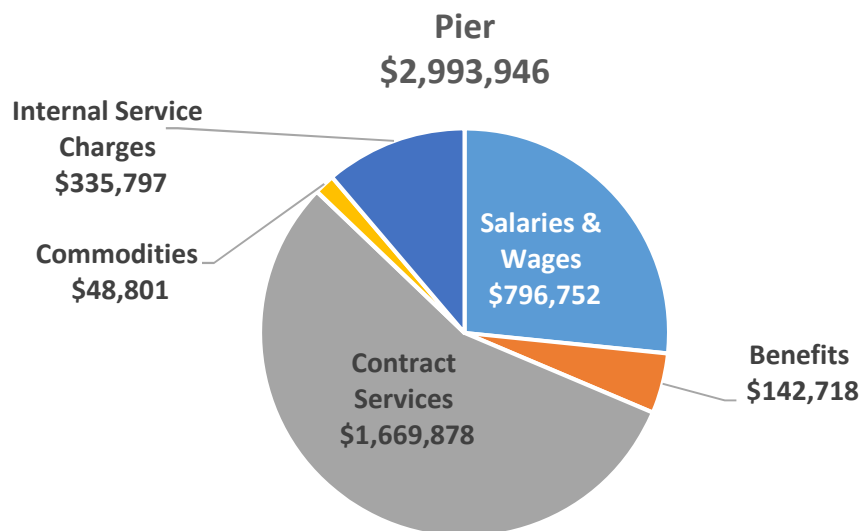
Other increases include security services (\$263,016), electric (\$204,166), janitorial services (\$116,666), repair and maintenance external (\$91,167), other specialized services (\$90,500), insurance charges (\$74,541), repair and maintenance vehicles external (\$63,233), facility repairs and renovations (\$62,325), naming rights expense (\$35,000), refuse (\$26,250), water (\$23,334), sewer (\$23,334), data processing external (\$20,000), and miscellaneous line items (\$78,443).

Reductions include equipment (\$61,000), management (\$59,160), repair and maintenance other equipment (\$18,546), advertising (\$8,333), and miscellaneous line items (\$100).

Revenue is expected to increase \$2,228,442 as compared to the FY19 Adopted Budget primarily due to an increase in the subsidy transfer of \$1,105,000.

Other anticipated revenue increases include pier parking (\$393,618), rent (\$289,153), recreation and culture (\$200,000), parking facilities (\$119,974), other revenues (\$62,667), pier common area maintenance (\$43,248), and rent percentage (\$23,115). These increases are partially offset by a reduction in anticipated other charges revenue (\$8,333).

It is anticipated that the pier project will need operating funding of approximately \$1,750,000 in the form of a General Fund subsidy in FY20.



Port:

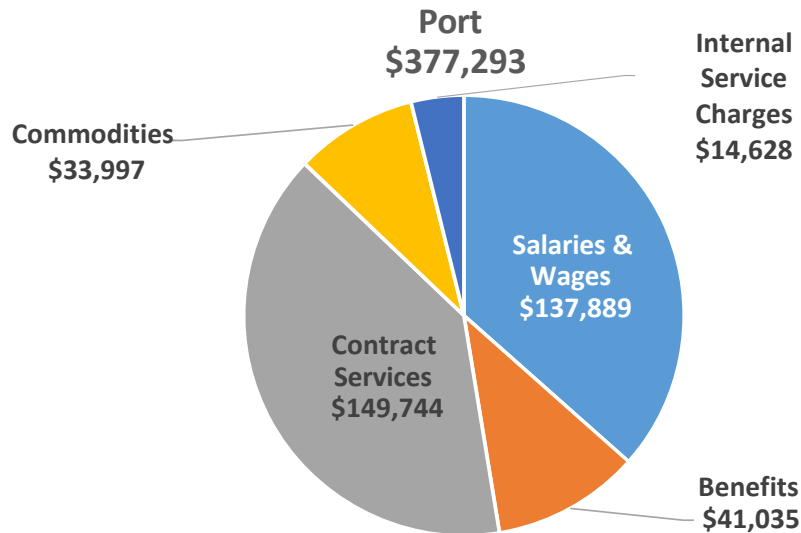
The Port Operating Fund's FY20 budget increased \$29,214 or 8.39% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased \$7,399 as compared to the FY19 Adopted Budget. FY20 includes a reallocation of duties preformed by a Maintenance Worker I (0.10) which is balanced by adjustments in the Airport (0.20) and the Marina (0.10).

Increases in the FY20 budget included advertising (\$31,000), water (\$5,013), interfund reimbursements (\$4,002), and miscellaneous line items (\$3,568). These increases are partially offset by reductions in facility repairs and renovations (\$2,011), other specialized services (\$1,875), and miscellaneous line items (\$3,084).

Revenue is expected to increase \$57,820 as compared to the FY19 Adopted Budget due to increases in port terminal rentals (\$44,820) and other revenues (\$13,000).

The FY20 budget's subsidy for the Port is \$226,000 and remains unchanged from FY19.

**Sunken Gardens:**

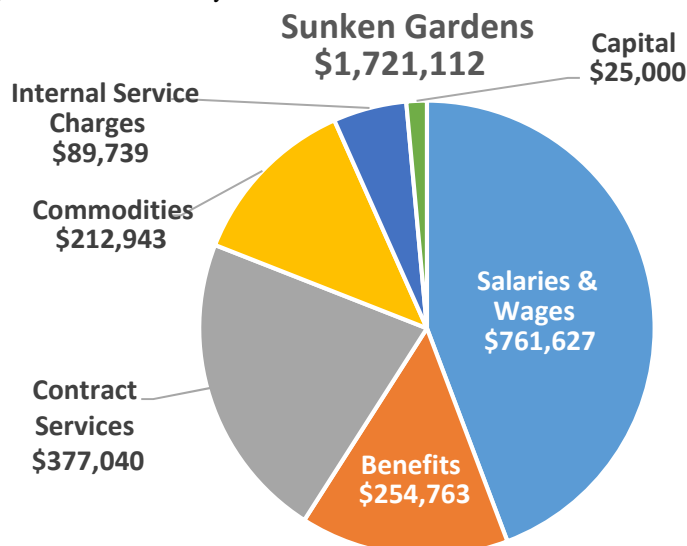
The Sunken Gardens Operating Fund's FY20 budget increased \$268,552 or 18.49% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$135,411 as compared to the FY19 Adopted Budget. During FY19, two part-time positions a Garden Specialist and a Concession Aide III were upgraded to full-time. A change to reflect the actual hours worked reduced the part-time FTE by 0.40.

Other increases include facility repair and renovations (\$43,000), software (\$25,000) for ActiveNet, commodities for resale (\$23,200), other specialized services (\$19,675), janitorial services (\$17,000), and miscellaneous line items (\$6,571). These increases are partially offset by reductions in miscellaneous line items (\$1,305).

Revenue is expected to increase \$114,096 as compared to the FY19 Adopted Budget due to projected growth in attendance and event bookings (\$230,596). These increases are partially offset by reductions in the projected operating subsidy (\$103,000) and miscellaneous line items (\$13,500).

Sunken Gardens is not projected to need a subsidy in FY20.

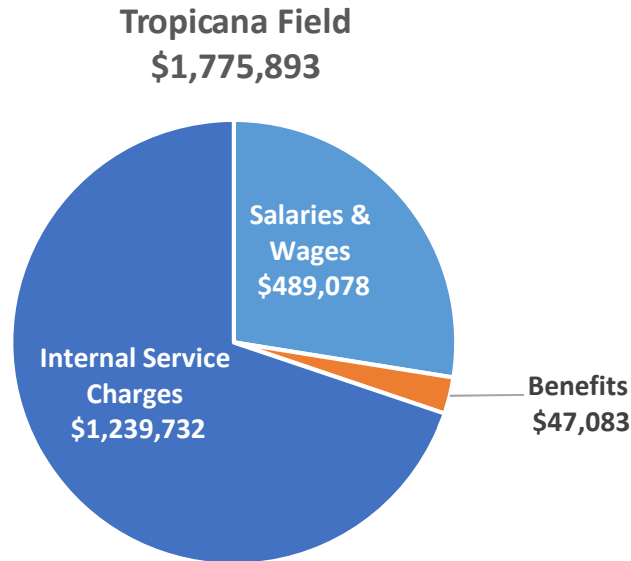


Tropicana Field:

The Tropicana Field Fund's FY20 budget decreased \$340,389 or 16.08% as compared to the FY19 Adopted Budget primarily due to adjustments in the projected city obligations under the Dome Use Agreement with the Tampa Bay Rays.

Revenue is expected to decrease \$520,173 as compared to the FY19 Adopted Budget primarily due to a reduction in the subsidy transfer of \$438,000. Other decreases include reimbursements and naming rights (\$82,173).

The FY20 budgeted subsidy is \$818,000 as compared to the FY19 Adopted Budget of \$1,256,000.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Airport - Aircraft Operations, Based Aircraft & Lease Value						
The objective of the Airport, as a city enterprise, is to maintain the Airport as a functional and safe public use general aviation airport within the FAA's National Plan of Integrated Airport Systems.						
This objective fulfills the city values of Accountable Servant Leadership, Responsiveness, Empowerment, and Transparent Access to information.						
• Airport - Airport Operations Takeoffs/Landings -	#	94,870	82,096	94,000	87,600	89,000
• Airport - Based Aircraft -	#	185	185	185	185	185
• Airport - Total Lease Value -	\$	1,146,036	1,168,745	1,254,300	1,278,221	1,258,300

Coliseum

The objective of the Coliseum is to help reduce reliance on General Fund subsidy by maintaining/increasing operating revenues through public utilization of the building, which is partially measured by the number of events held and attendance.

This objective fulfills the city values of Accountable Servant Leadership, Diversity, Empowerment, and Responsiveness

• Coliseum Performances -	#	185	176	185	177	185
• Coliseum Total Attendance -	#	84,371	91,576	90,000	92,000	96,000
• Subsidy for the Coliseum -	\$	203,000	188,000	156,000	156,000	156,000

Jamestown

The objective of the Jamestown Apartments and Town homes is to provide residents with affordable rental housing.

This objective fulfills the city values of Accountable Servant Leadership and Diversity.

• Jamestown Occupancy -	%	91	88	88	89	88
• Subsidy for Jamestown -	\$	83,000	109,000	25,000	50,000	83,500

Mahaffey Performances & Attendance

The objective of the Mahaffey Theater is to help reduce reliance on General Fund subsidy by maintaining/increasing operating revenues through public utilization of the building, which is partially measured by the number of events held and attendance.

This objective fulfills the city values of Responsiveness, Diversity, and Empowerment.

• Subsidy for Mahaffey Theater -	\$	450,000	450,000	450,000	450,000	450,000
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Marina Objectives Occupancy Rate and Transient Docks

The objectives of the Municipal Marina are to achieve a 95% occupancy rate in filling all slips and increasing visits to the Transient Dock.

This objective fulfills the city values of Responsiveness and Accountable Servant Leadership.

• Marina Occupancy Rate -	%	90	90	90	90	92
• Marina Transient Boats Docked -	#	760	835	1,300	921	1,400

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Pier						
The Pier closed on May 31, 2013 and is scheduled to open in the spring of 2020.						
• Pier Special Events -	#	0	0	0	0	0
• Pier Visitors (Estimated) -	#	0	0	0	0	0
• Subsidy for the Pier (continued beyond closure for ongoing -	\$	20,000	600,000	645,000	1,250,000	1,750,000

Port Objectives - Leases, Ship Days, and Visiting Ships

The objective of the Port is to maintain or increase the number of leases, ship days, and visiting vessels per year to help reduce reliance on a General Fund subsidy.

This objective fulfills the city values of Responsiveness, Accountable Servant Leadership, Diversity, and Inclusive Practices.

• Port Leases -	#	2	3	3	3	4
• Port Ship Days Per Year -	#	375	687	380	200	450
• Port Visiting Ships -	#	26	72	30	51	50
• Subsidy for the Port -	\$	285,000	159,000	226,000	226,000	226,000

Sunken Gardens

The objective of Sunken Gardens is to help reduce reliance on General Fund subsidy by maintaining/increasing operating revenues through public utilization of the building, which can be measured by total revenue and attendance.

This objective fulfills the city values of Responsiveness and Accountable Servant Leadership.

• Subsidy for Sunken Gardens -	\$	19,000	155,000	103,000	156,000	0
• Sunken Gardens Total Attendance -	#	126,130	141,776	115,000	135,167	150,000

Planning and Development Services

Department Mission Statement

The mission of the Planning and Development Services Department is to promote and facilitate the physical and economic growth and development of the city in partnership with community businesses and neighborhoods, developers, builders, and private investors. The department will deliver services to its customers with efficiency, respect, and appreciation.

The growth and development of the city will be guided by progressive plans and implementation tools that ensure a sustainable, seamless, safe, and enduring place that welcomes investment, innovation, and opportunity while respecting its heritage.

Services Provided

The Planning and Development Services Department provides the following services:

Development Review Services

- Plan Reviews and Application Processing.
- Land Development Regulation Updates and Modifications.
- Land Development Regulations General Inquiries and Public Records Requests (Zoning Counter).
- Zoning Permits (temporary uses, sidewalk cafes, alcoholic beverage, mobile food trucks, push carts, etc.).
- Site Plan Development Inspection Services.

Urban Planning and Historic Preservation

- Comprehensive Plan Administration.
- Future Land Use Plan Amendments and Rezonings.
- Planning Projects and Studies.
- Forward Pinellas (FP) and Tampa Bay Regional Planning Council (TBRPC) Engagement.
- Historic Resource Protection and Development.

Construction Services and Permitting.

- Permitting Building Construction.
- Flood Plain Management.
- Inspection Services.
- Public Records Management.
- Required Reporting.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	6,456,822	7,323,428	7,065,088	7,065,088	7,009,378	8,227,643	16.45%
Services & Commodities	2,836,279	2,788,659	1,887,225	2,493,374	2,549,922	2,449,410	29.79%
Capital	87,230	22,825	0	22,825	22,825	329,860	0.00%
Grants & Aid	725,205	1,011,115	218,000	956,227	541,700	100,000	(54.13)%
Transfers	0	0	45,000	45,000	45,000	45,000	0.00%
Total Budget	10,105,536	11,146,027	9,215,313	10,582,514	10,168,825	11,151,913	21.02%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Building Permit Special	5,273,475	6,047,235	6,801,271	6,898,719	6,752,532	8,547,491	25.67%
Constr. Svcs & Permitting	5,273,475	6,047,235	6,801,271	6,898,719	6,752,532	8,547,491	25.67%
General Fund	4,832,061	5,098,793	2,369,042	3,638,795	3,371,293	2,559,422	8.04%
Development Review	827,525	891,551	973,779	973,779	1,026,288	1,079,888	10.90%
Economic	2,297,318	2,759,680	0	316,577	350,832	0	0.00%
Planning and	1,263,203	1,000,157	879,314	1,832,490	1,516,963	933,726	6.19%
Urban Design, Historic	444,015	447,404	515,949	515,949	477,210	545,808	5.79%
Preservation Reserve	0	0	45,000	45,000	45,000	45,000	0.00%
Planning and	0	0	45,000	45,000	45,000	45,000	0.00%
Total Budget	10,105,536	11,146,027	9,215,313	10,582,514	10,168,825	11,151,913	21.02%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	1,511,136	1,530,102	1,736,184	1,736,184	1,498,493	1,736,184	0.00%
Intergovernmental Revenue	159,609	187,388	0	592,104	(6,440)	0	0.00%
Licenses and Permits	6,591,345	6,690,475	6,187,575	6,187,575	7,367,743	6,187,575	0.00%
Miscellaneous Revenue	97,416	(59)	152,427	152,427	(291)	180,115	18.16%
Transfers	0	0	45,000	45,000	45,000	45,000	0.00%
Total Revenue	8,359,506	8,407,906	8,121,186	8,713,290	8,904,505	8,148,874	0.34%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Constr. Svcs & Permitting	49.55	53.55	62.55	69.05	6.50
Development Review Svcs	9.00	11.00	11.00	11.00	0.00
Economic Development/Greenhouse	11.00	11.00	0.00	0.00	0.00
Planning and Development Administration	3.45	3.45	3.45	2.95	(0.50)
Urban Design, Historic Pres	5.00	5.00	5.00	5.00	0.00
Total Full-Time FTE	78.00	84.00	82.00	88.00	6.00
Constr. Svcs & Permitting	0.50	1.00	1.00	1.50	0.50
Planning and Development Administration	0.00	0.00	0.00	0.50	0.50
Total Part-Time FTE	0.50	1.00	1.00	2.00	1.00
Total FTE	78.50	85.00	83.00	90.00	7.00

Notes

General Fund:

The Planning and Development Services Department's FY20 General Fund budget increased \$190,380 or 8.04% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$183,466 as compared to the FY19 Adopted Budget. During FY19, there was an adjustment to the salary allocation of several employees to better align with time contributed to the General Fund and the Building Permit Special Revenue Fund. Additionally, there was a part-time Special Projects Manager added to assist the department in Vision2050 and other strategic initiatives.

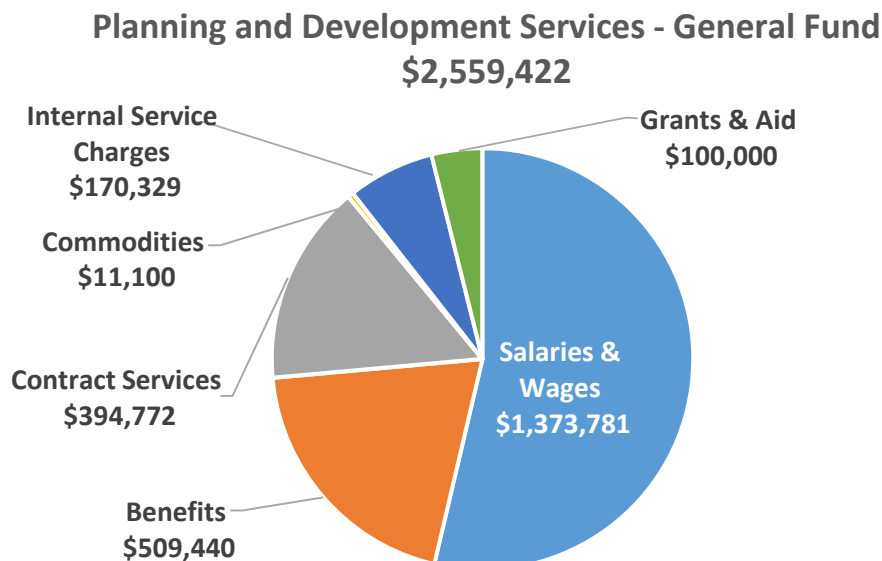
Other increases in the FY20 budget include consulting (\$175,000), training and conference (\$2,781), and other miscellaneous line items (\$3,865). These increases are partially offset by reductions in aid to private organizations (\$118,000), other specialized services (\$50,000), memberships (\$5,034), and miscellaneous line items (\$1,698).

Programs funded in Grants & Aid include the Rebates for Residential Rehab Program (\$100,000). The total investment in the program will remain at \$200,000 after adding in remaining prior year investments.

Anticipated revenues are expected to remain unchanged when compared to the FY19 Adopted Budget.

The FY20 budget includes a \$45,000 transfer from the Preservation Reserve Fund which remains unchanged from the FY19 Adopted Budget.

In FY19, the Planning and Economic Development Department was reorganized and split into the Economic and Workforce Development Department and the Planning and Development Services Department.



Preservation Reserve Fund:

The Preservation Reserve Fund's FY20 revenue and expenditures are expected to remain unchanged when compared to the FY19 Adopted Budget. These revenues will be used to partially fund a Planner I position in the General Fund with a transfer to the General Fund of \$45,000.

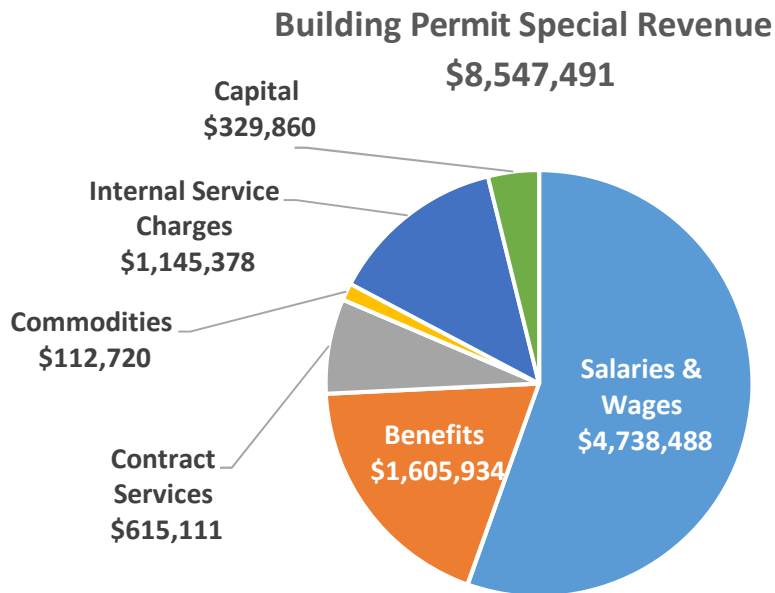
Building Permit Special Revenue Fund:

The Building Permit Special Revenue Fund's FY20 budget increased \$1,746,220 or 25.67% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$1,127,990 as compared to the FY19 Adopted Budget. During FY19, there was an adjustment to the salary allocation of several employees to better align with time contributed to the General Fund and the Building Permit Special Revenue Fund. Also in FY19, a full-time Construction Site Inspector, a full-time Senior Plans Examiner, a full-time Application Support Specialist, three full-time Codes and Permit Lead Technicians, and a part-time Plans Review Coordinator were added. The department also increased overtime and special pay to better align with previous year's actuals.

Other increases in the FY20 budget include vehicles (\$182,000) to purchase seven new vehicles for inspection personnel, other specialized services (\$102,000) to provide the city with on demand review services, furniture (\$75,000) to provide inspection personnel with a new layout which will improve efficiency and customer service, credit card settlement fees (\$75,000), software (\$72,860) to provide for the E-plan software, training fees (\$62,100) for staff to attend mandated trainings, training and conference (\$17,000), reference material (\$14,000), other office supplies (\$12,200), repair and maintenance vehicles external (\$5,000), and uniforms and protective gear (\$1,310). These increases are partially offset by a reduction in photographic (\$240).

The Building Permit Special Revenue Fund's FY20 anticipated revenue is expected to increase \$27,688 as compared to the FY19 Adopted Budget due to anticipated receipts and interest earnings.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Construction Services and Permitting						
The objective of the Construction Services and Permitting Division is to protect the public's safety through implementation of the Florida Building Code, improve responsiveness of plan review and construction inspection functions, improve community resiliency to flood events, maintain and improve the city's rating for the National Flood Insurance Program.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access to Information, Diversity, Inclusive Practices, and Responsive Processes.						
• Construction Value - New measure for FY19. 000's omitted	\$	0	0	0	536,032	650,000
• Inspections per month - This measure is listed for historical reference. New metrics better focus on total annual inspections performed.	#	5,608	5,400	6,400	0	0
• Inspections Performed - New measure for FY19.	#	0	0	0	55,720	70,000
• Maintain Community Rating System (CRS) rating -	#	5	5	5	5	5
• New Single Family - New measure for FY19.	#	0	0	0	209	200
• New Single Family Town Homes - New measure for FY19.	#	0	0	0	68	120
• Number of customer survey reports - This measure is listed for historical reference. New metrics better focus on total annual inspections performed.	#	314	350	600	0	0
• Number of data reporting requirements that are fully automated - This measure is listed for historical reference. New metrics better focus on total annual inspections performed.	#	17	17	20	0	0
• Number of record types available on-line - This measure is listed for historical reference. New metrics better focus on total annual inspections performed.	#	17	19	20	0	0
• Permits Issued - New measure for FY19.	#	0	0	0	27,696	30,000
• Plans Reviewed - New measure for FY19.	#	0	0	0	13,846	15,000

Development Review Services

The objective of the Development Review Services Division is to administer the Land Development Regulations in a manner that implements the long term development and urban design objectives of the community.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access to Information, Diversity, Inclusive Practices, and Responsive Processes.

• Number of Customers Served at Zoning Counter -	#	11,658	14,254	15,000	13,081	13,000
• Number of Dock Permits -	#	388	441	425	441	350
• Number of Phone Calls to Zoning Information Line -	#	9,773	11,682	12,000	8,925	10,000
• Number of Tree Removal Permits - Projecting a significant drop due to State law change July 1, 2019; eliminating tree permit requirement for dangerous trees.	#	1,130	1,234	1,200	1,024	200
• Number of Zoning Applications Processed -	#	430	518	425	549	600
• Number of Zoning Inspections -	#	277	436	400	538	400
• Number of Zoning Plan Reviews for Permits -	#	6,832	7,607	7,500	8,775	7,500

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Economic Development						
The objective of the Economic Development Division is to expand economic activity through business retention and recruitment activities, implementation of projects and programs that are intended to improve business conditions and attract private investment, increase Small Business Enterprise (SBE) business certifications, and increase activities and programs at the Greenhouse to improve the community's entrepreneurial skills sets. Beginning in FY19, this objective and measures associated with it, show in the new Economic and Workforce Development Department.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access to Information, Diversity, Inclusive Practices, and Responsive Processes.						
• Number of leads processed with results -	#	8	13	0	0	0
• Number of plans and programs for target areas -	#	14	26	0	0	0
• Number of programs at the Greenhouse -	#	313	315	0	0	0
• Number of small business assistance and counseling sessions -	#	1,660	1,650	0	0	0
• SBE Certifications -	#	370	400	0	0	0
• Small business visits and problems addressed -	#	122	130	0	0	0
• Value of SBE contract awards -	\$	10,200,000	10,000,000	0	0	0

Urban Planning and Historic Preservation

The objective of the Urban Planning and Historic Preservation Division is to implement the community's vision for growth, development, urban design, and preservation of historic resources by administering and updating of the Comprehensive Plan and Land Development Regulations.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access to Information, Diversity, Inclusive Practices, and Responsive Processes.

• Certificates of appropriateness -	#	49	60	60	65	70
• Certificates to Dig -	#	4	2	2	1	1
• Historic designation applications -	#	11	21	5	14	10
• Land Development Regulation (LDR) text amendments -	#	8	6	8	13	5
• Rezoning and Future Land Use Map Amendments -	#	7	9	5	6	5
• Special projects -	#	26	11	15	12	10

Real Estate and Property Management

Department Mission Statement

The mission of the Real Estate and Property Management Department is to broaden the economic base of the city and encourage business expansion and homeownership in St. Petersburg by providing technical and professional expertise in the negotiation of property acquisitions for the city of St. Petersburg and the capital and neighborhood improvement projects, the development of disposition and development agreements for city controlled real estate, and the leasing of various city owned properties while managing each in a manner to maximize contributions to the economic and revenue base of the city, in addition to overseeing renovation, capital improvements, and maintenance of the city's municipal office buildings (City Hall, City Hall Annex, Municipal Services Center (MSC), and MSC Garage).

Services Provided

The Real Estate and Property Management Department provides the following real estate services:

- Prepares and negotiates real estate contracts for Legal Department review; monitors and directs the appraisal, acquisition, disposition, and closing of real estate transactions for various city departments including dispositions of city owned real estate interests under Florida Statute 163; drafts council material, resolutions, and ordinances related to acquisitions, dispositions, leasing, or licensing of use of city real estate interests for presentation to City Council.
- Prepares leases, monitors, and manages commercial and non-profit leases for city owned properties including, but not limited to, tenant contact, rent collection, monitoring of deliverables, lease enforcement, and coordination and support to city departments related to leased city real property interests.
- Records and maintains the real estate records of the city and documentation; provides real estate research, document review, support and information services for all city departments including, but not limited to, valuation information, property maps, ownership information, and official records, including appraisals, deeds, mortgages, title and environmental reports, and survey and legal descriptions.
- Provides documentation and title work for grants on city owned real property; reviews plats and vacations of rights-of-way for accuracy of legal descriptions; preparation and processing of easements required for city use.
- Provides real estate support and information services related to city owned real estate interests and city charter restrictions to citizens, brokers, developers, attorneys, and governmental authorities, over the telephone and in person; coordinates information with the Pinellas County Property Appraiser's Office on city leases and taxes on city real estate property interests.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,436,310	1,526,316	1,515,209	1,515,209	1,558,973	1,497,146	(1.19)%
Services & Commodities	1,451,206	1,915,889	1,876,441	1,952,589	1,763,082	1,968,603	4.91%
Capital	0	9,506	20,000	20,000	0	0	(100.00)%
Grants & Aid	32,000	0	0	0	0	0	0.00%
Transfers	2,000,000	2,025,000	1,115,000	1,115,000	1,115,000	1,115,000	0.00%
Total Budget	4,919,517	5,476,711	4,526,650	4,602,798	4,437,055	4,580,749	1.20%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	928,803	1,250,219	1,245,626	1,248,458	1,034,111	1,207,657	(3.05)%
Planning and	0	0	0	0	143	0	0.00%
Real Estate & Prop Mgmt	928,803	1,250,219	1,245,626	1,248,458	1,033,967	1,207,657	(3.05)%
Municipal Office Buildings	3,990,587	4,226,492	3,281,024	3,354,340	3,402,695	3,373,092	2.81%
Municipal Office	3,990,587	4,226,492	3,281,024	3,354,340	3,402,695	3,373,092	2.81%
Neighborhood Stabilization	127	0	0	0	0	0	0.00%
Housing Finance & Rehab	127	0	0	0	0	0	0.00%
Sanitation Operating	0	0	0	0	250	0	0.00%
Sanitation Administration	0	0	0	0	250	0	0.00%
Total Budget	4,919,517	5,476,711	4,526,650	4,602,798	4,437,055	4,580,749	1.20%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	40,903	27,104	0	0	24,816	0	0.00%
Internal Charges	2,891,880	3,436,980	3,642,300	3,642,300	3,642,300	3,860,364	5.99%
Miscellaneous Revenue	666,115	1,334,124	974,492	974,492	1,100,075	826,907	(15.14)%
Total Revenue	3,598,898	4,798,209	4,616,792	4,616,792	4,767,192	4,687,271	1.53%

Real Estate and Property Management

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Municipal Office Buildings	6.00	6.00	6.00	6.00	0.00
Real Estate & Prop Mgmt	7.00	7.00	7.00	7.00	0.00
Total Full-Time FTE	13.00	13.00	13.00	13.00	0.00
Municipal Office Buildings	7.50	7.50	7.50	7.00	(0.50)
Total Part-Time FTE	7.50	7.50	7.50	7.00	(0.50)
Total FTE	20.50	20.50	20.50	20.00	(0.50)

Notes

General Fund:

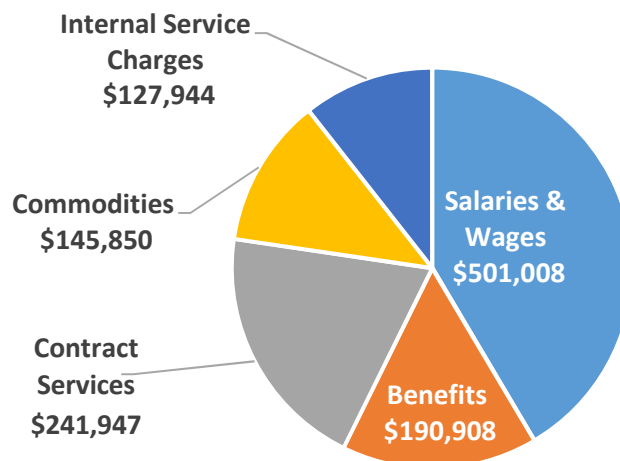
The Real Estate and Property Management Department's FY20 General Fund budget decreased \$37,969 or 3.05% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased \$24,046 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include property appraisals (\$36,700), refuse (\$8,256), stormwater utility charge (\$3,591), training and conference (\$2,116), and miscellaneous line items (\$1,708). These increases are partially offset by reductions in other specialized services (\$30,056), other improvements (\$20,000), electric (\$4,000), facility repairs and maintenance (\$3,500), reference material (\$2,400), copy machine costs (\$2,000), and miscellaneous line items (\$4,338).

The Real Estate and Property Management Department's FY20 General Fund revenue is expected to decrease \$108,585 as compared to the FY19 Adopted Budget primarily due to the loss of tenants from the disposition of city owned properties via sale, future land development under another lease, or for use by the city for an ongoing project.

Real Estate and Property Management - General Fund \$1,207,657



Municipal Office Buildings:

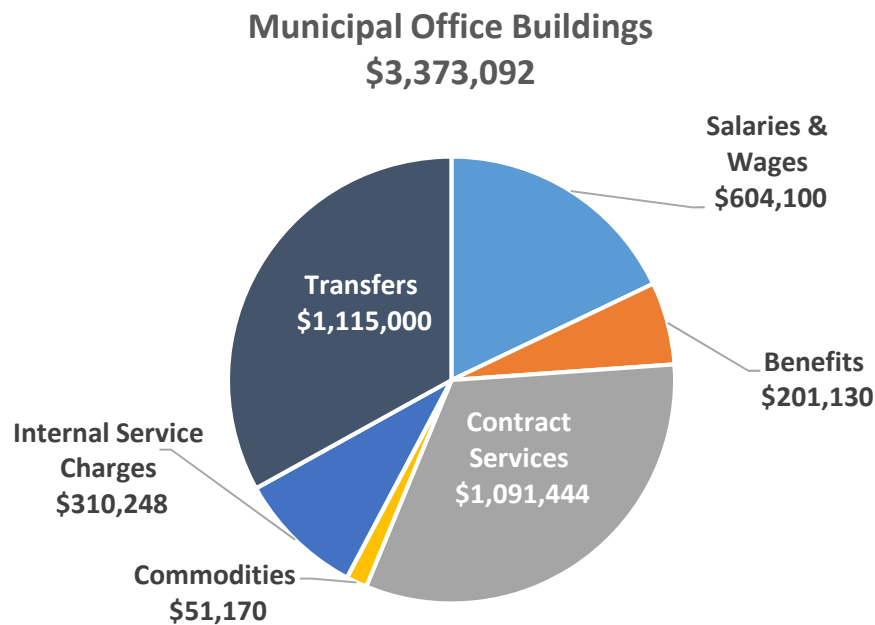
The Municipal Office Building Fund's FY20 budget increased \$92,068 or 2.81% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$11,790 as compared to the FY19 Adopted Budget. During the personnel reconciliation process there was an adjustment to a part-time temporary Custodian II position.

Other increases in the FY20 budget include facilities repairs and maintenance (\$74,810) to provide for contract obligations and unforeseen maintenance items, sewer (\$12,444), security services (\$10,000), equipment small (\$5,000), uniforms and protective gear (\$2,300), telephone external (\$2,100), janitorial supplies (\$1,500), and miscellaneous line items (\$4,361). These increases are partially offset by reductions in electric (\$17,421), other specialized services (\$5,965), demolition and securing of property (\$3,156), and miscellaneous line items (\$5,695).

The transfer to the General Capital Improvement Fund for building repair and improvement projects remains unchanged at \$1,115,000.

The Municipal Office Building Fund's FY20 revenue is expected to increase \$179,064 as compared to the FY19 Adopted Budget due to a 6% rate increase to departments located in the Municipal Services Center and City Hall buildings. The rate increase is needed to fund building repairs and maintenance scheduled over the next five years.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Property Management						
The objective of the Real Estate and Property Management Department is to manage city owned property so that the value to the city is maximized.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent access to information, Diversity, Inclusive practices, and Responsive processes.						
• Properties Acquired or Disposed -	#	30	28	25	29	25
• Leases Monitored -	#	172	181	192	193	195
• Properties Inventoried -	#	1,158	1,142	1,150	1,138	1,141

Transportation and Parking Management

Department Mission Statement

The mission of the Transportation and Parking Management Department is to provide superior transportation services to the citizens of St. Petersburg that maintain consistency with the city's Comprehensive Plan and support neighborhood cohesiveness, enhanced public safety, economic development, and improved quality of life as outlined in the city's Vision 20/20 Program.

Services Provided

The Transportation and Parking Management Department provides the following services:

- Transportation Administration - Local Transportation Planning, Regional Transportation Planning, Complete Streets and Bicycle Pedestrian Coordination, and Parking Management.
- Local Transportation Planning - Neighborhood Traffic Management Program, Traffic Studies, Traffic Counting Program, Street Signage Program, Truck Route System, Community Transportation Safety Team (CTST) Coordination, Traffic Safety Program, Pedestrian Safety Program, FDOT Project Coordination, Pinellas County Coordination Program, and Pedestrian Crossing Safety Program.
- Regional Transportation Planning - Site Plan Reviews, Transportation Impact Fee Application, Concurrency Management Program, Forward Pinellas Coordination, Technical Coordinating Committee (TCC) Participation, FDOT/County/City Project Prioritization/Transportation Improvement Program (TIP), Transit Planning, FDOT Study Coordination, PSTA Coordination, Special Research Projects, Bus Rapid Transit (BRT) Project Support, and Tampa Bay Area Regional Transit Authority (TBARTA) Support.
- Complete Streets and Bicycle Pedestrian Coordination - Bike/Ped Master Plan Maintenance, Mayor's Advisory Committee, Bike Share Program Management, CIP Bike Project Review, Forward Pinellas Bike/Pedestrian Advisory Committee, City Trails Education Program, Bike/Ped Design Review, and Project Public Information.
- Parking Management - On-Street Parking Management, Garage/Lot Management, Residential Parking Permits (RPP), Central Business District Parking Permits (CBD), Parking Studies, Commercial Parking Permits, Special Events, Wayfinding Signage, Baseball Liaison, St. Pete Trolley Coordination, Downtown Business Liaison, Employee Parking Program, Valet Licenses, Parking Enforcement, Booting Program, Parking Ticket Amnesty Program, and Meter Collections.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	2,496,148	2,756,315	2,714,191	2,714,191	2,742,472	2,934,166	8.10%
Services & Commodities	4,034,704	4,016,454	4,174,964	4,580,286	4,505,183	5,357,137	28.32%
Capital	440,294	281,775	0	523,738	538,138	197,000	0.00%
Grants & Aid	20,000	20,000	470,000	1,008,131	767,330	20,000	(95.74)%
Transfers	1,275,000	925,000	5,275,000	5,275,000	5,275,000	762,800	(85.54)%
Total Budget	8,266,146	7,999,544	12,634,155	14,101,346	13,828,123	9,271,103	(26.62)%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Billing and Collections	0	60	0	0	0	0	0.00%
Customer Service	0	60	0	0	0	0	0.00%
General Fund	1,463,140	1,082,577	1,198,005	1,917,484	1,666,035	1,535,472	28.17%
Parking Enforcement	0	0	0	0	886	0	0.00%
Trans & Parking Mgmt	233,569	389,346	690,655	1,359,004	1,010,311	951,830	37.82%
Transportation	1,229,571	693,231	507,350	558,480	654,838	583,642	15.04%
Parking Revenue	6,803,006	6,916,907	11,436,150	12,183,862	12,162,058	7,735,631	(32.36)%
Parking Enforcement	1,510,525	1,658,296	1,701,977	1,713,531	1,737,267	1,966,926	15.57%
Parking Revenue	5,292,482	5,258,611	9,734,173	10,470,331	10,424,791	5,768,705	(40.74)%
School Crossing Guard	0	0	0	0	30	0	0.00%
School Crossing Guards	0	0	0	0	30	0	0.00%
Total Budget	8,266,146	7,999,544	12,634,155	14,101,346	13,828,123	9,271,103	(26.62)%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	5,949,928	6,676,876	5,667,814	6,100,354	7,244,545	6,254,464	10.35%
Fines	2,050,230	2,032,694	2,115,791	2,115,791	1,980,984	2,115,791	0.00%
Intergovernmental Revenue	23,477	0	450,000	450,000	621,524	450,000	0.00%
Licenses and Permits	7,256	7,541	7,000	7,000	7,475	7,000	0.00%
Miscellaneous Revenue	306,009	363,029	(15,988)	(15,988)	426,071	(14,988)	(6.25)%
Transfers	0	0	0	0	0	37,800	0.00%
Total Revenue	8,336,900	9,080,140	8,224,617	8,657,157	10,280,599	8,850,067	7.60%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Parking Enforcement	18.00	19.00	19.00	19.00	0.00
Parking Revenue	9.45	9.45	10.50	11.50	1.00
Trans & Parking Mgmt	0.65	0.65	1.35	1.35	0.00
Transportation	6.00	6.00	5.25	5.25	0.00
Total Full-Time FTE	34.10	35.10	36.10	37.10	1.00
Total FTE	34.10	35.10	36.10	37.10	1.00

Notes

General Fund:

The Transportation and Parking Management Department's FY20 General Fund budget increased \$337,467 or 28.17% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$51,528 as compared to the FY19 Adopted Budget.

Other increases in the FY20 budget include consulting (\$95,000) for the city's contribution to the FDOT/MPO Downtown Mobility Study, contributions for the Crossbay Ferry (\$600,000), bike share technology funding (\$37,800), and miscellaneous line items (\$3,379).

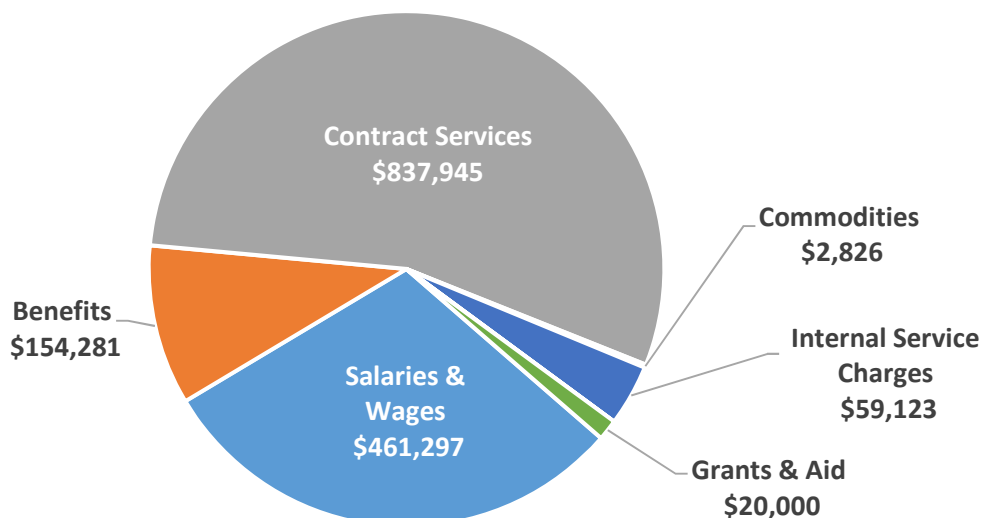
Reductions in the FY20 General Fund budget include aid to governmental organizations (\$450,000) for Crossbay Ferry funding, which was moved to other specialized services, and training fees (\$240).

During FY19, an Interlocal Agreement with Tampa, Hillsborough County, and Pinellas County was executed for a passenger ferry service between St. Petersburg and Tampa for the amount of \$600,000 (\$150,000 contribution from each partner). Grant funds from the Florida Department of Transportation (FDOT) were also utilized; which, together with a price reduction, brought the local funding requirements down significantly from the pilot season. The \$600,000 is included again in the FY20 Budget to allow for another season.

In FY20 \$20,000 is funded in Grants & Aid for the Looper and is consistent with previous year funding levels.

Revenue in the General Fund is expected to increase \$37,800 in FY20 as compared to the FY19 Adopted Budget primarily due to an increase in the transfer from the Parking Revenue Fund to pay a portion of the Bike Share technology related fees.

Transportation and Parking Management - General Fund \$1,535,472



Parking Revenue Fund:

The Parking Revenue Fund's FY20 budget decreased \$3,700,519 or 32.36% as compared to the FY19 Adopted Budget, primarily due to a decrease in the transfer to the Downtown Parking Capital Improvement Fund (\$4,550,000) for capital projects.

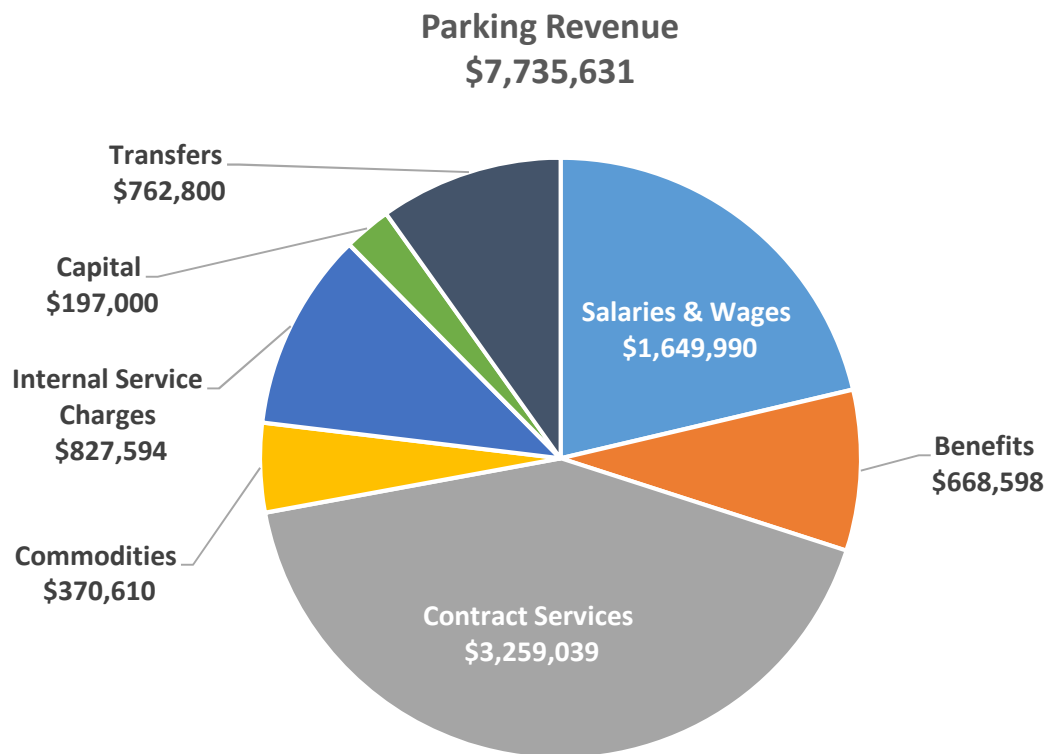
Salaries, benefits, and internal service charges increased \$182,386 as compared to the FY19 Adopted Budget. This increase is partially due to the addition of a full-time Maintenance Worker I (\$37,375) to assist in the maintenance, cleaning, and repairing of equipment that the department maintains.

Other increases include equipment (\$197,000) for ticketing equipment and license reading hardware, security services at the Sundial garage (\$100,000) to reflect increases in security costs, other specialized services (\$186,407) for costs associated with managing two new parking lots as part of the management company's responsibilities (Courthouse and Edge lots), facility repairs (\$30,000), electric (\$30,000), operating supplies for rental of event security barricades (\$12,000), data processing external (\$61,200) for credit card acceptance, rent external (\$100,000) for the new Edge Lot I, transfer to the general fund (\$37,800), and miscellaneous line items (\$22,019).

Reductions include consulting (\$85,553) as there are no planned projects that would need the use of a consultant, credit card settlement fees (\$11,500), repair and maintenance grounds external (\$6,410), printing and binding external (\$4,200), and miscellaneous line items (\$1,668).

Revenue in the Parking Revenue Fund is expected to increase \$587,650 in FY20 as compared to the FY19 Adopted Budget. Revenue changes include an additional \$150,000 from modifications to the hours that meters are enforced in the University Village section, \$95,000 for raising the monthly rate in various city parking facilities, \$146,000 for the new city run parking lot in the Edge District, \$42,500 for additional contractor parking needs and Rays attendance, \$1,000 in investment earnings, and \$153,150 for increasing the maximum daily rate in various city parking lots.

The amount of the return on investment (ROI) is expected to remain the same in FY20 at \$525,000.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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South Core Parking Garage

An objective of the Transportation and Parking Management Department is to provide superior parking to the city of St. Petersburg residents, workers, daily commuters, and visitors, as well as during special events.

This objective fulfills the city values of Accountable Servant Leadership and Empowerment.

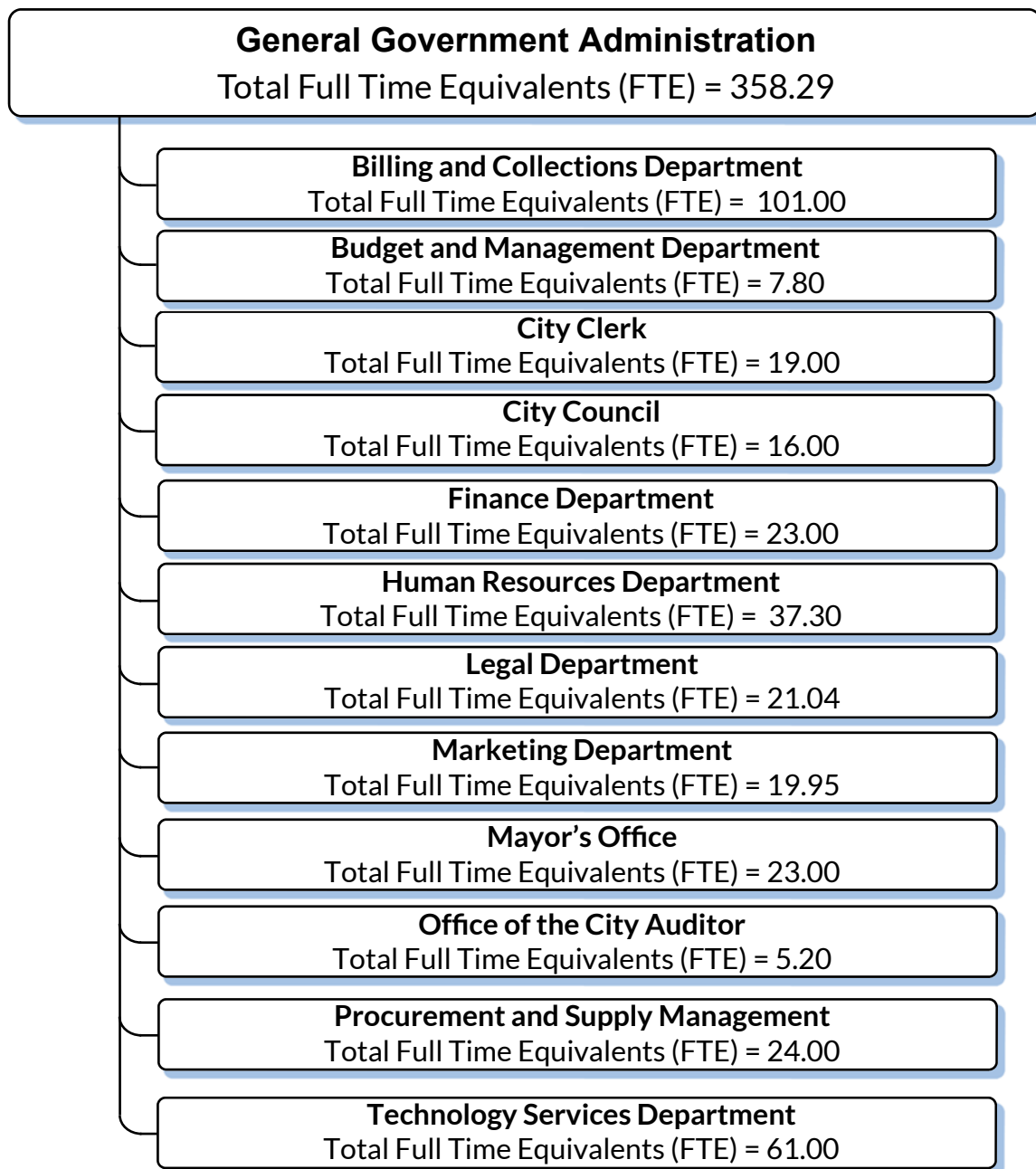
• South Core Parking Garage Expenses -	\$	859,623	753,103	881,000	854,540	938,325
• South Core Parking Garage Number of Users -	#	254,262	275,535	243,000	203,201	203,000
• South Core Parking Garage Revenues -	\$	897,763	1,040,784	802,869	1,110,348	825,869

SunDial Parking Garage

An objective of the Transportation and Parking Management Department is to provide convenient, cost-effective parking to the public and visitors and to operate a fiscally healthy facility and parking revenue fund.

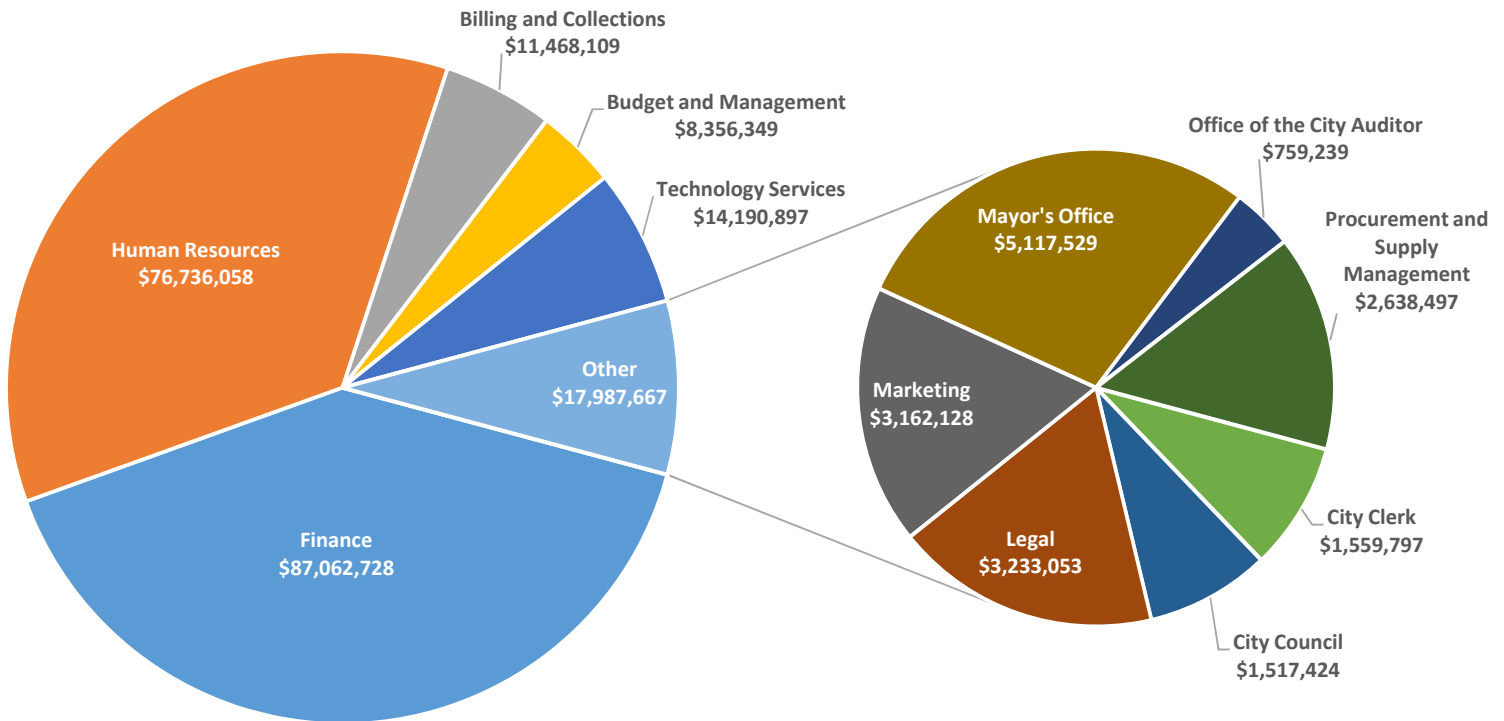
This objective fulfills the city values of Accountable Servant Leadership and Empowerment.

• SunDial Parking Garage Expenses -	\$	1,279,228	1,268,440	1,450,000	1,525,000	1,370,242
• SunDial Parking Garage Number of Users -	#	502,146	652,112	530,000	655,250	653,500
• SunDial Parking Garage Revenues -	\$	1,766,479	1,956,360	1,752,693	2,280,000	1,941,693



GENERAL GOVERNMENT ADMINISTRATION

\$215,801,808



Department	FY19 Adopted Budget	FY20 Adopted Budget	Change Amount	Change as Percent
Billing and Collections	10,583,906	11,468,109	884,203	8.35%
Budget and Management	5,307,951	8,356,349	3,048,398	57.43%
City Clerk	2,181,795	1,559,797	(621,998)	(28.51%)
City Council	1,420,807	1,517,424	96,617	6.80%
Finance	199,015,595	87,062,728	(111,952,867)	(56.25%)
Human Resources	75,312,662	76,736,058	1,423,396	1.89%
Legal	3,106,047	3,233,053	127,006	4.09%
Marketing	3,152,388	3,162,128	9,740	0.31%
Mayor's Office	4,599,117	5,117,529	518,412	11.27%
Office of the City Auditor	721,393	759,239	37,846	5.25%
Procurement and Supply Management	2,378,621	2,638,497	259,876	10.93%
Technology Services	13,672,750	14,190,897	518,147	3.79%
General Government Administration	321,453,032	215,801,808	(105,651,224)	(32.87%)

Billing and Collections

Department Mission Statement

The mission of the Billing and Collections Department is to accurately bill for the city's business taxes, false alarms, special assessments, and utility services including water, wastewater, reclaimed water, sanitation, and stormwater; to maximize the city's revenue collections; to use technology to collect and track revenues efficiently; and to provide every customer with an accurate, consistent response to every request in a prompt and timely manner, at all times serving with courtesy, honesty, and fairness.

Services Provided

The Billing and Collections Department provides the following services:

Utility Billing and Adjustments

- Bills 93,000+ utility accounts monthly for \$180 million in revenue annually.
- Issues approximately 22,000 late notices monthly.

Utility Customer Service

- Receives 18,000+ customer phone calls monthly related to account activation/termination and bill inquiries.
- Processes approximately 2,000 customer payment plans monthly.

Utility Meter Reading and Field Operations

- Reads 93,000+ meters monthly.
- Performs approximately 3,100 customer requested meter turn-on/turn-offs and 1,900 meter lock-offs monthly for non-payment.

City Collections/Special Assessments/Utility Liens

- Collects approximately \$10 million annually in accounts receivables for citywide services provided to the public.
- Bills and collects approximately \$1 million annually for special assessments and utility liens with 5,500+ filings and releases.
- Bills and collects approximately \$450,000 annually for lien search requests.

Business Tax/Security False Alarms

- Bills and collects approximately \$2.55 million annually for business tax receipts with approximately 15,500 certificates issued.
- Issues approximately 1,500 business tax notices annually for non-compliance.
- Bills and collects approximately \$120,000 annually for public vehicle certificates with approximately 500 public vehicle registrations issued.
- Bills and collects approximately \$350,000 annually for police security false alarms with approximately 10,000 false alarms fines issued.

Central and Utility Cashiers

- Processes/reconciles 88,000+ utility payments monthly.
- Processes approximately 15,000 "non-utility" payments monthly.
- Provides for cash collection and/or reconciliation of all point of sale systems citywide.
- Coordinates citywide armored car services and credit card processing.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	6,193,584	6,418,712	7,111,404	7,111,404	7,036,105	7,601,731	6.89%
Services & Commodities	3,183,391	3,521,867	3,472,502	3,623,874	3,924,974	3,866,378	11.34%
Capital	18,479	79	0	79	0	0	0.00%
Grants & Aid	580	0	0	0	0	0	0.00%
Total Budget	9,396,034	9,940,658	10,583,906	10,735,357	10,961,079	11,468,109	8.35%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Billing and Collections	9,396,034	9,940,214	10,583,906	10,735,357	10,961,079	11,468,109	8.35%
Billing	3,575,623	3,789,024	4,470,107	4,474,021	4,237,236	4,796,058	7.29%
Business Tax & False Alarm	589,743	608,913	637,368	637,520	615,429	577,888	(9.33)%
Customer Service	2,144,690	2,279,937	2,464,774	2,464,889	2,413,330	2,690,352	9.15%
Invoices/Liens/Spec Assess	1,180,011	1,274,229	906,074	908,081	1,478,681	1,171,149	29.26%
Meter Reading/Field Ops	1,905,968	1,988,112	2,105,583	2,250,846	2,216,404	2,232,662	6.04%
General Fund	0	394	0	0	0	0	0.00%
Meter Reading/Field Ops	0	394	0	0	0	0	0.00%
Parking Revenue	0	49	0	0	0	0	0.00%
Parking Enforcement	0	49	0	0	0	0	0.00%
Total Budget	9,396,034	9,940,658	10,583,906	10,735,357	10,961,079	11,468,109	8.35%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	3,161,073	3,094,352	2,804,575	2,804,575	3,194,247	2,935,636	4.67%
Fines	1,106,158	1,080,153	1,074,805	1,074,805	1,161,268	1,031,610	(4.02)%
Internal Charges	4,709,280	5,671,104	6,402,587	6,402,587	6,402,587	7,098,373	10.87%
Miscellaneous Revenue	234,044	240,947	248,844	248,844	243,720	230,515	(7.37)%
Total Revenue	9,210,554	10,086,556	10,530,811	10,530,811	11,001,821	11,296,134	7.27%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Billing	32.00	34.00	36.00	34.00	(2.00)
Business Tax & False Alarm	7.00	7.00	7.00	6.00	(1.00)
Customer Service	23.00	22.00	22.00	25.00	3.00
Invoices/Liens/Spec Assess	7.00	6.00	6.00	7.00	1.00
Meter Reading/Field Ops	26.00	26.00	28.00	28.00	0.00
Total Full-Time FTE	95.00	95.00	99.00	100.00	1.00
Billing	0.00	0.00	0.00	0.50	0.50
Invoices/Liens/Spec Assess	0.00	0.00	0.00	0.50	0.50
Total Part-Time FTE	0.00	0.00	0.00	1.00	1.00
Total FTE	95.00	95.00	99.00	101.00	2.00

Notes

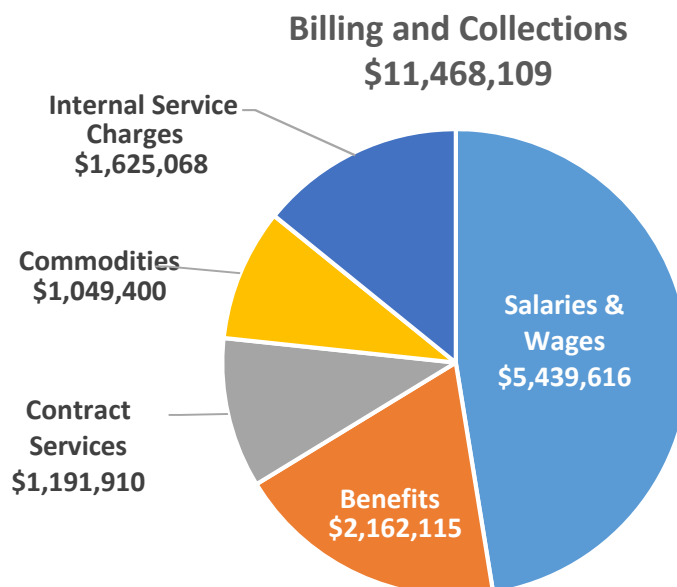
The Billing and Collection Department's FY20 Operating Fund budget increased by \$884,203 or 8.35% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$573,765 as compared to the FY19 Adopted Budget. Included in this increase is the addition of two full-time Customer Service Representative positions (\$101,680) to enhance customer service and improve the department's goal to meet industry-standard average response times. During FY19, one full-time Cashier Clerk II position was reclassified to one part-time Cashier Clerk III position and one part-time Administrative Assistant position. Also, two full-time positions, a False Alarms Supervisor and an Administrative Assistant were deleted to add a full-time Accounting Technician and a full-time Administrative Assistant.

Additional increases in the FY20 budget include credit card settlement costs (\$225,000), bank fees (\$96,000), penalty and interest expenses (\$37,000) and miscellaneous line item adjustments (\$13,903).

Reductions include postage and special delivery costs (\$29,575), printing and binding (\$10,900), other specialized services (\$8,800), legal and fiscal external (\$5,000), and miscellaneous line item adjustments (\$7,190).

Revenue is expected to increase by \$765,323 or 7.27% as compared to the FY19 Adopted Budget. The increase is directly attributable to the charges for services provided to customers and customer departments to recover the estimated cost of providing the service. In past years, the department has used fund balance to reduce the costs to internal customer departments. In FY19, the department budgeted the use of \$53,095 and in FY20 the department plans on using \$171,975 to continue this process. The planned use of fund balance is possible as this fund exceeds its fund balance target.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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City Collection Operations

An objective of the Billing and Collections Department is to coordinate and collect all revenue for the city.

This objective fulfills the city value of Accountable Servant Leadership.

• Utility Payments Collected via Other Methods -	#	810,110	976,096	1,050,000	998,000	1,000,000
• Utility Payments Collected via Cashiers -	#	113,590	100,168	115,000	88,000	100,000
• Special Assessment & Utility Liens Released -	#	4,289	3,062	4,000	3,048	3,500
• Business Tax Notices Written -	#	1,743	1,473	1,650	1,716	1,750
• Special Assessment & Utility Liens Recorded -	#	1,788	1,044	1,800	1,284	1,500
• Business Tax Certificates Issued -	#	16,149	16,082	16,000	16,095	16,000
• Public Vehicle Certificates Issued -	#	427	305	400	240	300
• Non-Utility Payments Collected via Cash Receipts -	#	166,000	0	0	0	0
This measure is no longer being tracked and is listed for historical perspective.						

Utility Account Operations

An objective of the Billing and Collections Department is to minimize utility customer wait time and uncollectible write offs.

This objective fulfills the city value of Accountable Servant Leadership.

• Average Answer Speed - measured in seconds-	#	157	176	150	187	150
• Number of Utility Customer Calls -	#	273,332	206,098	270,000	220,000	225,000
• Uncollectible Write Offs for Utilities -	%	0.22	0.26	0.5	0.29	0.5
• Abandoned Calls -	%	8.7	9.39	10	9.5	10

Budget and Management

Department Mission Statement

The mission of the Budget and Management Department is to facilitate the responsible planning and use of city resources which support community services and to provide on-going management and oversight of the use of city resources.

Services Provided

The Budget and Management Department provides the following services:

- Citywide operating budget preparation.
- Citywide Capital Improvement Program (CIP) budget preparation.
- Budget monitoring.
- Departmental budget support.
- Position control.
- Budget analysis and planning.
- Grant administration.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	828,216	824,522	870,866	870,866	758,187	816,555	(6.24)%
Services & Commodities	261,540	283,438	307,979	321,686	296,710	316,130	2.65%
Grants & Aid	0	0	250,000	250,000	0	0	(100.00)%
Transfers	2,886,004	3,561,000	3,361,000	3,461,000	3,581,000	4,128,500	22.84%
Contingency	0	0	518,106	192,040	0	3,095,164	497.40%
Total Budget	3,975,761	4,668,960	5,307,951	5,095,592	4,635,897	8,356,349	57.43%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	3,961,757	4,654,960	5,293,951	5,081,592	4,621,897	8,342,349	57.58%
Budget & Mgmt Support	501,808	516,239	550,586	553,328	453,829	483,281	(12.22)%
Budget Administration	573,945	577,721	864,259	875,224	587,068	635,404	(26.48)%
Subsidies & Contingency	2,886,004	3,561,000	3,879,106	3,653,040	3,581,000	7,223,664	86.22%
Technology and	14,004	14,000	14,000	14,000	14,000	14,000	0.00%
Technology Replacement	14,004	14,000	14,000	14,000	14,000	14,000	0.00%
Total Budget	3,975,761	4,668,960	5,307,951	5,095,592	4,635,897	8,356,349	57.43%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue	188,369	177,977	132,306	132,306	160,447	106,500	(19.50)%
PILOT/G&A	307,992	307,992	314,148	314,148	314,148	320,430	2.00%
Transfers	68,000	72,000	59,000	59,000	59,000	70,000	18.64%
Total Revenue	564,361	557,969	505,454	505,454	533,595	496,930	(1.69)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Budget & Mgmt Support	5.00	5.00	5.00	5.00	0.00
Budget Administration	2.80	2.80	2.80	2.80	0.00
Total Full-Time FTE	7.80	7.80	7.80	7.80	0.00
Total FTE	7.80	7.80	7.80	7.80	0.00

Budget and Management

Notes

The Budget and Management Department's FY20 General Fund budget increased by \$3,048,398 or 57.58% compared to the FY19 Adopted Budget. This is primarily due to an increase in contingency (\$2,577,058) which is set aside for salary increases and future budget adjustments.

Salaries, benefits, and internal service charges decreased by \$48,201 as compared to the FY19 Adopted Budget.

Included in FY20 are increases in the subsidy transfers to Pier Operations (\$1,105,000), Jamestown (\$58,500), and Golf Course Operations (\$145,000).

The FY20 budget includes reductions in subsidy transfers to Sunken Gardens (\$103,000) and Tropicana Field (\$438,000).

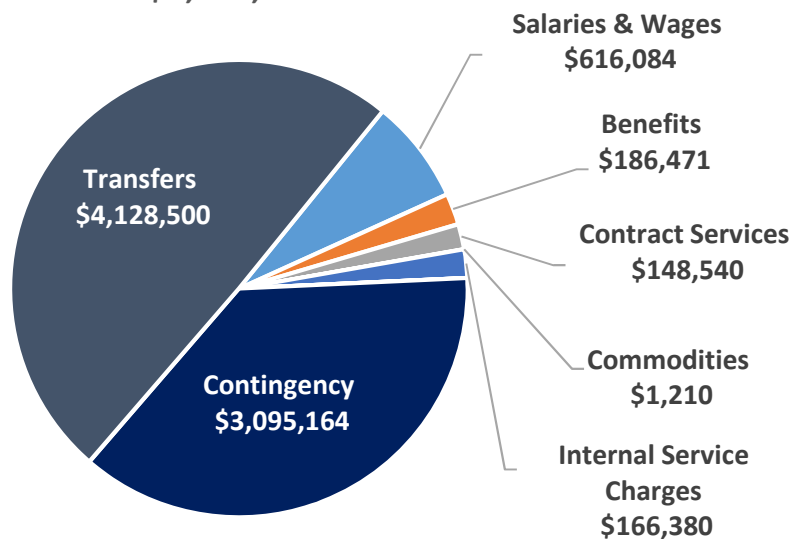
Additional increases in the FY20 budget include legal and fiscal (\$2,045), printing and binding external (\$1,200), and copy machine (\$1,000).

Reductions include aid to private organizations (\$250,000), tuition reimbursement (\$1,000), printing and binding internal (\$700), and miscellaneous line item adjustments (\$504).

Revenue is expected to decrease by \$8,524 or 1.69% due to a decrease in investment earnings (\$25,806). This decrease is partially offset by an increase in general and administrative charges (\$6,282) and in the transfer from the Golf Course Operating Fund (\$11,000) for repayment of an advance for golf carts.

Budget and Management - General Fund

\$8,342,349



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Budget Effectiveness

An objective of the Budget and Management Department is to develop a balanced annual budget and have established processes in place to effectively monitor and control the budget so that both revenues and expenditures are within +/- 2% at fiscal year end.

This objective fulfills the city value of Accountable Service Leadership.

• Actual vs. Adopted Routine General Fund Revenues -	%	1.63	2.14	2	3.52	2
• Actual vs. Adopted Routine General Fund Expenditures	%	2.99	2.98	2	2.29	2

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Capital Improvement Expenditures Penny Round 3						
An objective of the Budget and Management Department is to ensure that the annual Capital Improvement Budget is allocated to maximize the investments in the city's infrastructure, and comply with internal policies and targets set for Penny Round 3 investment. Expenditures in each of the Penny funds have to be within specified ranges. Penny Round 3 ends December 31, 2019.						
This objective fulfills the city values of Accountable Servant Leadership and Empowerment.						
• Citywide Infrastructure, % Range 44.96 - 53.30 -	%	40.48	44.96	44.19	44.19	29.76
• City Facilities, % Range 3.00 - 8.00 -	%	3.49	2.94	4.25	4.25	0.91
• Recreation & Culture, % Range 20.00 - 34.66 -	%	28.64	30.64	31.56	31.56	23.28
• Public Safety, % Range 15.60 - 20.44 -	%	27.39	21.46	20	20	46.05

Capital Improvement Expenditures Penny Round 4

An objective of the Budget and Management Department is to ensure that the annual Capital Improvement Budget is allocated to maximize the investments in the city's infrastructure, and comply with internal policies and targets set for Penny Round 4 investment. Expenditures in each of the Penny funds have to be within specified ranges. Penny Round 4 begins January 1, 2020.

This objective fulfills the city values of Accountable Servant Leadership and Empowerment.

• City Facilities, % Range 1.25 - 2.61 -	%	0	0	0	0	3.42
• Citywide Infrastructure, % Range 73.77 - 84.00 -	%	0	0	0	0	77.69
• Recreation & Culture, % Range 9.82 - 17.67 -	%	0	0	0	0	13.55
• Public Safety, % Range 4.36 - 6.52 -	%	0	0	0	0	5.34

Capital Improvement Projects

An objective of the Budget and Management Department is to work with departments to close capital improvement projects.

This objective fulfills the city values of Responsiveness and Accountable Servant Leadership.

• Number of Projects Completed/Closed -	#	170	121	150	118	150
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Grant Opportunities

An objective of the Budget and Management Department is to evaluate and disseminate grant opportunities to subject matter experts in department and external organizations for their response; develop external organizations and partnerships to seek grant opportunities; and build our internal resource for grant searching, grant writing, grant management, and capacity building. Grants applied for during a Fiscal Year are not always awarded for/during the same Fiscal Year in which they were applied for.

Historical data for FY17 has been adjusted to accurately reflect current records.

This objective fulfills the city values of Accountable Servant Leadership and Empowerment.

• Grants All Received during the Current Fiscal Year - Includes all grants secured during the current Fiscal Year regardless of which Fiscal Year they were applied for in.	#	32	34	40	20	30
• Grants Applied for during the Fiscal Year -	#	33	31	30	25	25
• Grants Applied for, Secured, and Received within the same Fiscal Year Above -	#	22	10	30	6	10
• Amount of Grants Received during the Fiscal Year -	\$	10,632,447	12,986,638	15,000,000	14,327,336	14,000,000

City Clerk

Department Mission Statement

The mission of the City Clerk's Office is to preserve the city's history through maintenance of its legal documents and proceedings of City Council, conduct city elections, and safeguard city staff, officials, residents, and property in the downtown city office facilities.

Services Provided

The City Clerk's Office provides the following services:

- Recording/transcribing Council and committee minutes; coordinating and responding to public records requests, conducting research for officials, administration and the public and processing City Code Supplements as needed, etc.
- Preparing candidate packets, contracting with the Supervisor of Elections regarding polling locations, training of poll workers, rental of voting equipment and transporting same to polling locations, printing/mailling ballots, etc., placing required notices per state law and City Charter, assisting candidates with information requests and campaign reports, responding to queries from the public, uploading campaign reports to the website, scheduling Candidate and Newly Elected Officials Orientation, etc.
- Administering with assistance of departmental records coordinators, a records management program for the maintenance, retention, preservation, and disposition of records per the Florida Department of State Division of Library and Archives of Florida, providing timely archival retrieval of records, etc.
- Providing for the efficient and timely sorting, delivery, and pickup of mail for city facilities.
- Providing building security for City Hall and the Municipal Services Center.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,059,558	1,121,381	1,248,427	1,248,427	1,202,729	1,186,578	(4.95)%
Services & Commodities	860,069	309,942	933,368	944,457	748,459	363,219	(61.09)%
Capital	0	0	0	0	0	10,000	0.00%
Total Budget	1,919,627	1,431,323	2,181,795	2,192,884	1,951,188	1,559,797	(28.51)%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,566,602	1,036,795	1,734,751	1,745,840	1,506,558	1,128,282	(34.96)%
Building Security	0	412	0	0	474	0	0.00%
City Clerk	250,217	259,203	286,826	290,379	285,440	273,520	(4.64)%
City Clerk Administration	899,078	360,063	966,135	973,213	766,012	414,562	(57.09)%
Mail Room	130,265	118,653	133,948	133,948	134,415	141,305	5.49%
Records Retention	287,042	298,462	347,842	348,300	320,216	298,895	(14.07)%
Municipal Office Buildings	353,025	394,528	447,044	447,044	444,630	431,515	(3.47)%
Building Security	353,025	394,528	447,044	447,044	444,630	431,515	(3.47)%
Total Budget	1,919,627	1,431,323	2,181,795	2,192,884	1,951,188	1,559,797	(28.51)%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	7,254	1,905	7,878	7,878	14,827	7,878	0.00%
Fines	480	0	0	0	650	0	0.00%
Miscellaneous Revenue	270,815	111	0	0	72	0	0.00%
PILOT/G&A	328,560	328,560	335,136	335,136	335,136	341,838	2.00%
Total Revenue	607,108	330,576	343,014	343,014	350,685	349,716	1.95%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Building Security	6.00	6.00	8.00	8.00	0.00
City Clerk	2.00	2.00	2.00	2.00	0.00
City Clerk Administration	3.00	3.00	3.00	3.00	0.00
Mail Room	2.00	2.00	2.00	2.00	0.00
Records Retention	3.00	3.00	3.00	4.00	1.00
Total Full-Time FTE	16.00	16.00	18.00	19.00	1.00
Records Retention	0.50	0.50	0.50	0.00	(0.50)
Total Part-Time FTE	0.50	0.50	0.50	0.00	(0.50)
Total FTE	16.50	16.50	18.50	19.00	0.50

Notes

General Fund:

The City Clerk's FY20 General Fund budget decreased by \$606,469 or 34.96% as compared to the FY19 Adopted Budget.

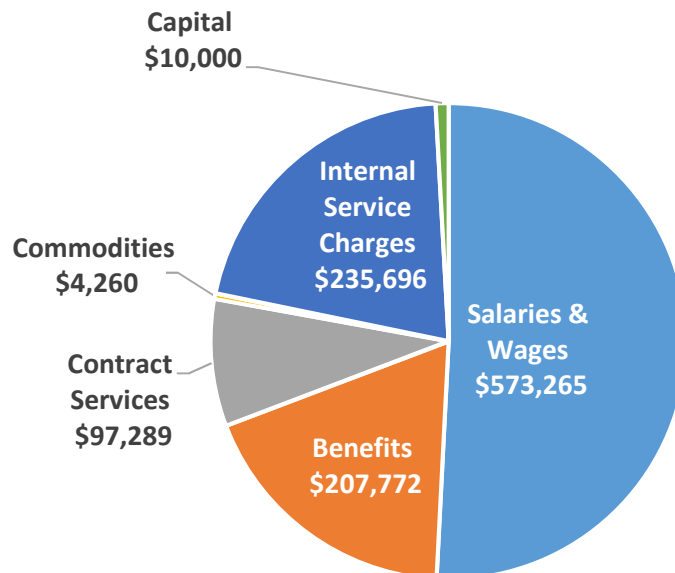
Salaries, benefits, and internal service charges decreased by \$24,892 as compared to the FY19 Adopted Budget. In FY19, one part-time Micrographic Technician position was re-classified to a full-time position (\$35,000).

Increases in the FY20 budget include equipment (\$10,000), electric charges (\$7,000), water charges (\$1,047), legal and fiscal (\$2,265), and miscellaneous line item adjustments (\$3,490).

Reductions include other specialized services (\$592,350), interfund contractual services (\$10,100), and miscellaneous line item adjustments (\$2,929). The reduction of \$592,350 in other specialized services is to remove previous year's election costs as there is not an election planned in FY20.

Revenue is expected to increase \$6,702 or 1.95% in FY20 as compared to the FY19 Adopted Budget based on an increase in general government administration (G&A).

City Clerk - General Fund \$1,128,282



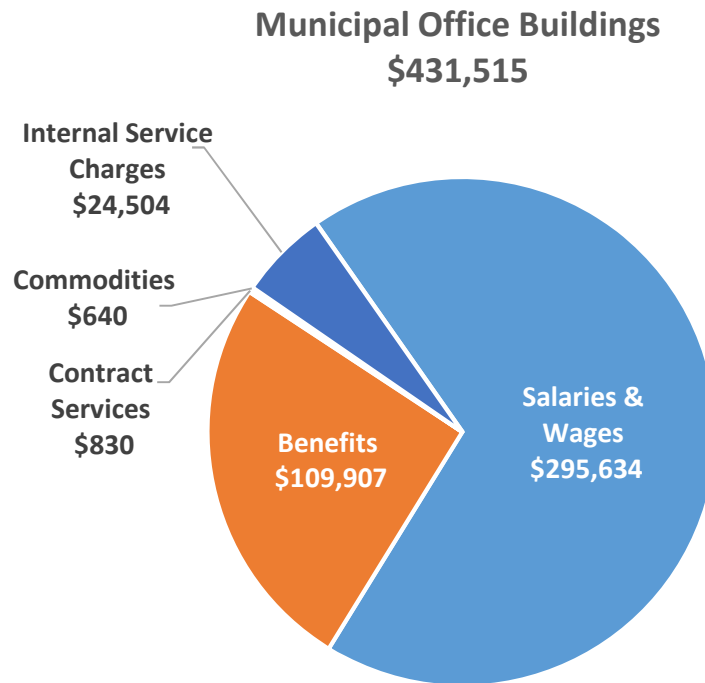
Municipal Office Building Fund:

The City Clerk's FY20 Municipal Office Buildings Fund budget decreased by \$15,529 or 3.47% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$14,648 as compared to the FY19 Adopted Budget.

Included in the FY20 budget is an increase in memberships (\$80) and reductions in uniforms and protective wear (\$800) and training fees (\$161).

There are no anticipated revenue changes in FY20.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
City Council Support						
An objective of the City Clerk is to support City Council by recording meetings and transcribing minutes.						
This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, and Inclusiveness.						
• # of Sets of Minutes -	#	162	162	160	160	160
Placing Required Notices						
An objective of the City Clerk is to place required notices.						
This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, Inclusiveness, and Responsiveness.						
• Timely Notice -	#	95	108	80	96	90
Public Records Request						
An objective of the City Clerk is to coordinate and respond to public records requests.						
This objective fulfills the city values of Transparent Access, Inclusiveness, and Accountable Servant Leadership.						
• # of Requests -	#	6,656	9,513	10,000	11,904	10,000
Record Keeping						
An objective of the City Clerk is to digitally scan records, timely issue archival records, and dispose of obsolete records by State law.						
This objective fulfills the city values of Transparent Access and Accountable Servant Leadership.						
• Digital Scanning of Records -	#	760,000	530,000	600,000	550,000	525,000
• Timely issue of archival records; measured in days -	#	5	5	5	5	5
• Disposition of obsolete records by state law; measured in cubic ft. -	#	1,522	1,432	1,500	1,500	1,500
Upload Campaign Reports to City Website						
An objective of the City Clerk is to upload campaign reports to the city's website.						
This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Within 48 Working Hours; measured in hours -	#	250	24	75	248	8

City Council

Department Mission Statement

The mission of the City Council is to govern the city of St. Petersburg by performing legislative functions in the interest of its citizens.

Services Provided

The City Council Office serves as the governing body of the city with all legislative powers of the city vested therein.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	816,137	1,048,195	1,114,641	1,114,641	1,131,665	1,186,126	6.41%
Services & Commodities	258,789	242,649	306,166	394,257	377,158	331,298	8.21%
Total Budget	1,074,925	1,290,844	1,420,807	1,508,898	1,508,824	1,517,424	6.80%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,074,925	1,290,844	1,420,807	1,508,898	1,508,824	1,517,424	6.80%
City Council	1,074,925	1,290,844	1,420,807	1,508,898	1,508,824	1,517,424	6.80%
Total Budget	1,074,925	1,290,844	1,420,807	1,508,898	1,508,824	1,517,424	6.80%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
PILOT/G&A	281,496	281,484	287,112	287,112	287,112	292,862	2.00%
Total Revenue	281,496	281,484	287,112	287,112	287,112	292,862	2.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
City Council	12.00	16.00	16.00	16.00	0.00
Total Full-Time FTE	12.00	16.00	16.00	16.00	0.00
Total FTE	12.00	16.00	16.00	16.00	0.00

Notes

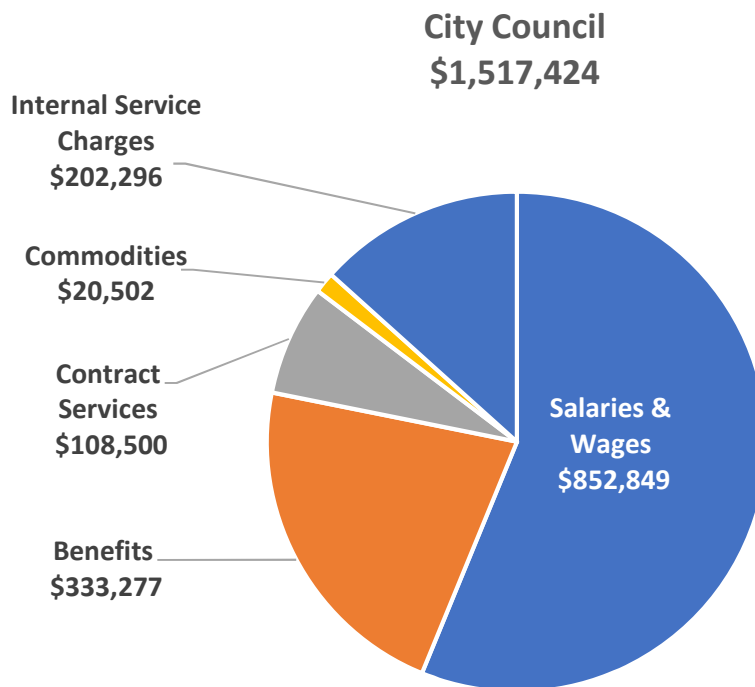
The City Council's FY20 budget increased by \$96,617 or 6.80% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$77,617 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include management evaluation study costs (\$25,000), training fees (\$1,500), copy machine costs (\$2,000), and office supplies (\$2,000).

Reductions include training and conference travel costs of \$11,500 to align the budget with previous years actuals.

Revenue is expected to increase \$5,750 or 2.00% in FY20 as compared to the FY19 Adopted Budget based on an increase in general government administration (G&A).



Finance

Department Mission Statement

The mission of the Finance Department is to maintain, at the highest level possible, the credibility of the financial information flowing from the Finance Department; to ensure that city employees, customers, vendors, contractors, and other firms follow the policies set forth by City Council and the city's established procedures; to ensure all are treated on an equal basis regarding the opportunities to provide services in the financial area and the disbursements of funds; and to consistently review the methods used so as to have the most cost-effective means of accomplishing the mission of the Finance Department with a high level of performance by departmental staff.

Services Provided

The Finance Department provides the following services:

- City and pension payroll preparation, tax compliance, reporting, and administration.
- Centralized citywide accounts payable processing and payment, and financial systems coordination.
- Citywide financial month close, external audit coordination, and citywide account reconciliations.
- Grants compliance and reporting.
- Debt management, administration, reporting, disclosures, and bond rating.
- Investment of citywide funds and cash management.
- Sets citywide internal controls and reviews city wide processes for efficiency and effectiveness.

General Note:

- Annual budgetary amounts for the Finance Department fluctuate due to debt service payments and the transfers of bond proceeds.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,701,278	1,777,715	2,004,932	2,004,932	2,007,781	2,143,003	6.89%
Services & Commodities	1,915,607	1,767,228	1,828,474	2,059,439	1,810,992	1,957,428	7.05%
Debt	89,173,742	43,994,482	169,053,944	169,054,859	170,495,986	57,402,016	(66.05)%
Transfers	80,280,580	46,564,738	26,128,245	46,541,878	46,460,088	25,560,281	(2.17)%
Total Budget	173,071,206	94,104,162	199,015,595	219,661,108	220,774,846	87,062,728	(56.25)%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Arts In Public Places	37,500	0	0	0	0	0	0.00%
Finance Administration	37,500	0	0	0	0	0	0.00%
Assessments Revenue	66,720	16,476	28,978	28,978	28,978	38,743	33.70%
Finance Administration	66,720	16,476	28,978	28,978	28,978	38,743	33.70%
Banc of America Leasing &	2,199,501	448,334	226,944	252,974	252,974	226,816	(0.06)%
Debt, Reserves &	2,199,501	448,334	226,944	252,974	252,974	226,816	(0.06)%
Banc Of America Notes Debt	197,665	194,823	196,618	196,618	196,618	197,953	0.68%
Debt, Reserves,	197,665	194,823	196,618	196,618	196,618	197,953	0.68%
BB&T Notes	230,085	893,085	0	0	0	0	0.00%
Debt, Reserves,	230,085	893,085	0	0	0	0	0.00%
Downtown Redevelopment	5,988,906	17,417,570	5,943,688	17,084,861	17,084,861	2,768,057	(53.43)%
Debt, Reserves,	5,988,906	17,417,570	5,943,688	17,084,861	17,084,861	2,768,057	(53.43)%
Economic Stability	3,800,000	400,000	0	0	0	0	0.00%
Finance Administration	3,800,000	400,000	0	0	0	0	0.00%
Equipment Replacement	0	3,957,086	0	0	0	0	0.00%
Equipment Replacement	0	3,957,086	0	0	0	0	0.00%
General Fund	12,234,911	15,159,686	20,056,004	22,708,565	21,973,335	22,700,912	13.19%
Debt, Reserves,	8,738,055	11,741,312	16,406,576	18,850,172	18,314,023	18,793,224	14.55%
General Acctg &	3,496,856	3,418,374	3,649,428	3,858,393	3,659,312	3,907,688	7.08%
Health Facilities Authority	175	175	5,000	27,000	22,175	4,000	(20.00)%
Finance Administration	175	175	5,000	5,000	175	4,000	(20.00)%
General Acctg &	0	0	0	22,000	22,000	0	0.00%
Intown West Tax Increment	1,000,000	0	0	0	0	0	0.00%
Debt, Reserves,	1,000,000	0	0	0	0	0	0.00%
JP Morgan Chase Revenue	3,168,345	8,590,736	0	0	0	0	0.00%
Debt, Reserves,	3,168,345	8,590,736	0	0	0	0	0.00%
Law Enforcement	954,351	0	0	0	0	0	0.00%
Administrative Services	954,351	0	0	0	0	0	0.00%

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Marina Operating	3,796,826	720,245	0	0	723,761	0	0.00%
Marina	3,796,826	720,245	0	0	723,761	0	0.00%
Pier Operating	0	0	0	0	505	0	0.00%
General Acctg &	0	0	0	0	505	0	0.00%
Pro Sports Facility	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%
Debt, Reserves &	1,920,424	1,982,107	1,990,680	1,990,680	1,990,680	1,979,000	(0.59)%
Public Service Tax Debt	2,433,358	2,515,188	2,590,063	2,590,063	2,590,063	2,723,063	5.14%
Debt, Reserves	2,433,358	2,515,188	2,590,063	2,590,063	2,590,063	2,723,063	5.14%
Sanitation Debt Service	1,291,416	1,293,560	0	0	1,285,488	0	0.00%
Debt, Reserves	1,291,416	1,293,560	0	0	1,285,488	0	0.00%
School Crossing Guard	374,911	435,814	0	0	0	0	0.00%
General Acctg &	374,911	435,814	0	0	0	0	0.00%
South St. Petersburg	1,219,202	0	0	5,372,834	5,372,834	0	0.00%
Debt, Reserves	1,219,202	0	0	5,372,834	5,372,834	0	0.00%
Sports Facility Sales Tax	1,905,083	1,919,064	1,975,880	1,975,880	1,975,424	1,964,840	(0.56)%
Debt, Reserves	1,905,083	1,919,064	1,975,880	1,975,880	1,975,424	1,964,840	(0.56)%
Stormwater Debt Service	217,678	716,015	714,720	714,720	713,589	2,089,943	192.41%
Debt, Reserves	217,678	716,015	714,720	714,720	713,589	2,089,943	192.41%
Stormwater Utility Operating	0	0	0	380,000	380,000	0	0.00%
SP&TO Administration	0	0	0	380,000	380,000	0	0.00%
Supply Management	(2,733)	(2,352)	0	0	(2,715)	0	0.00%
Supply Management	(2,733)	(2,352)	0	0	(2,715)	0	0.00%
TD Bank, N.A.	47,002,740	6,616,179	9,861,727	9,862,642	9,862,641	9,855,685	(0.06)%
Debt, Reserves &	47,002,740	6,616,179	9,861,727	9,862,642	9,862,641	9,855,685	(0.06)%
Technology and	0	0	0	400,000	400,000	0	0.00%
Technology Replacement	0	0	0	400,000	400,000	0	0.00%
Water Cost Stabilization	3,104,478	3,049,561	1,767,301	1,767,301	2,223,239	2,000,000	13.17%
Water Cost Stabilization	3,104,478	3,049,561	1,767,301	1,767,301	2,223,239	2,000,000	13.17%
Water Resources	3,800,000	0	0	0	0	0	0.00%
Admin Support Services	3,800,000	0	0	0	0	0	0.00%
Water Resources Debt	75,784,396	26,029,722	153,487,992	153,487,992	152,919,959	40,343,716	(73.72)%
Debt, Reserves,	75,784,396	26,029,722	153,487,992	153,487,992	152,919,959	40,343,716	(73.72)%
Weeki Wachee	345,265	1,751,089	170,000	820,000	780,440	170,000	0.00%
Weeki Wachee	345,265	1,751,089	170,000	820,000	780,440	170,000	0.00%
Total Budget	173,071,206	94,104,162	199,015,595	219,661,108	220,774,846	87,062,728	(56.25)%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	11,330	9,941	24,200	73,286	13,513	24,200	0.00%
Debt Proceeds	112,508,764	1,169,855	121,091,428	121,169,985	121,162,705	1,229,189	(98.98)%
Intergovernmental Revenue	37,835,141	39,788,280	40,979,175	40,979,175	41,528,947	41,947,652	2.36%
Internal Charges	505,233	49,042	0	0	53,755	0	0.00%
Licenses and Permits	3,030	0	0	0	0	0	0.00%
Miscellaneous Revenue	6,061,186	1,218,624	4,785,856	4,714,299	7,183,777	4,926,867	2.95%
PILOT/G&A	18,212,141	19,154,651	19,638,444	19,638,444	19,642,814	21,607,059	10.02%
Taxes	163,176,230	174,213,997	183,684,170	183,684,170	187,983,316	196,343,685	6.89%
Transfers	46,814,313	71,065,883	64,507,488	71,608,718	69,056,888	72,154,245	11.85%
Total Revenue	385,127,367	306,670,274	434,710,761	441,868,077	446,625,715	338,232,897	(22.19)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
General Acctg & Reporting			19.00	22.00	0.00
Total Full-Time FTE			19.00	22.00	0.00
General Acctg & Reporting			1.90	1.00	0.00
Total Part-Time FTE			1.90	1.00	0.00
Total FTE			20.90	23.00	0.00

Notes

The Finance Department's General Fund's FY20 budget increased by \$2,644,908 or 13.19% as compared to the FY19 Adopted Budget.

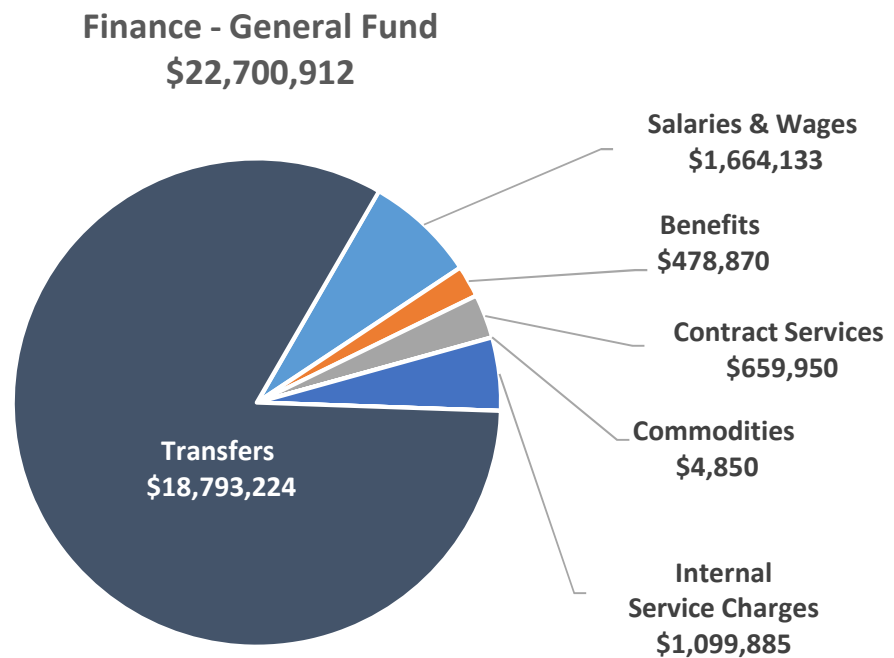
Salaries, benefits, and internal service charges increased by \$218,548 as compared to the FY19 Adopted Budget. This includes an increase in other compensation (\$20,349) for anticipated employee retirement payouts.

Expenses are projected to increase due to transfers to the General Capital Improvement Fund (\$1,021,000), transfers to the Tax Increment Districts (\$824,570), Housing Capital Improvement Fund (\$190,000), the Banc of America (BOA) Leasing & Capital Debt Service Fund (\$11,381), and BB&T notes for debt service (\$471,713). Other increases include legal and fiscal (\$83,000) and tuition reimbursement (\$3,500).

There are offsetting savings which include a reduction in the payment to the TD Bank Debt Service Fund (\$132,016), bank fees (\$45,000), and miscellaneous line item adjustments (\$1,788).

The Finance Department's expense budget also includes changes in other funds besides the General Fund including decreases in Debt Service Funds (\$111,663,608) and Dependent Districts (\$3,175,631), as well as increases in other funds (\$241,464).

The revenue increase in the General Fund (\$15,017,430) is reflective of an estimated increase in revenue from property taxes (\$11,732,246), PILOT/G&A (\$1,968,615), franchise fee revenue (\$651,380), water utility taxes (\$340,135), half cent sales taxes (\$142,000), occupational fees (business tax) (\$81,097), school crossing revenue (\$50,000), investment earnings (\$297,300), penalties and interest (\$55,267) and propane utility taxes (22,868). These increases are offset by a reduction in Communication Services Taxes (\$152,242), a transfer from technology services (\$100,000), other utility taxes (\$68,318), and business tax refunds (\$2,918). The remaining revenue change, an \$111,495,294 decrease, includes revenue changes in funds in the Finance Department's budget (Debt Service Funds, Dependent District Funds, and various other funds).



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Accounts Payable Invoice Processing - Error Free Processing						
An objective of the Finance Department is to provide an efficient and effective manner to process invoices through AP automation.						
The objective fulfills the city values of Accountable Servant Leadership and Transparent Access.						
• Percentage of Invoices that are electronically introduced into the AP Automation system - The percentages of invoices from vendors that are read through the automated system and do not require manual scanning for introduction to the payables process.	%	0	75	80	82	85

Citywide GO Bond Rating from Moody's and Fitch

An objective of the Finance Department is to maintain the citywide general obligation bond rating from Moody's and Fitch.

This objective fulfills the city values of Accountable Servant Leadership and Transparent Access.

• Bond Rating Received from Fitch Rating Agency Rating	#	Aa2	Aa2	Aa2	Aa2	Aa2
-						
• Bond Rating Received from Mood's Rating Agency Rating -	#	AA+	AA+	AA+	AA+	AA+

Citywide Investment Rate of Return Compared To

An objective of the Finance Department is to monitor the citywide investment rate of return compared to benchmarks.

This objective fulfills the city values of Accountable Servant Leadership and Transparent Access.

• Rate of Return On The City Managed Portfolio - The book rate of return on the City managed portfolio.	%	1.65	2.25	2.5	2.5	2.5
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External Audit - Auditor Adjustments, Findings, Recommendations

An objective of the Finance Department is to monitor audit adjustments, findings, and recommendations.

This objective fulfills the city values of Accountable Servant Leadership and Transparent Access.

• Audit Adjustments, Findings, and Recommendations - The number of citywide external audit findings and or recommendations.	#	0	2	2	2	2
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Payrolls - Efficient Processing

An objective of the Finance Department is to provide efficient payroll processing.

This objective fulfills the city values of Accountable Servant Leadership and Transparent Access.

• Central Payroll Time and Payroll Adjustments - Central payroll personnel required manual adjustments to payroll time and attendance. This is a new measure added in FY19.	#	0	1,755	0	1,816	1,750
• Percentage of Employees Paid Electronically - Measure is no longer being tracked it remains for historical purposes.	%	97	100	100	0	0

Publication of Comprehensive Annual Financial Report

An objective of the Finance Department is to publish the Comprehensive Annual Financial Report (CAFR).

This objective fulfills the city values Accountable Servant Leadership and Transparent Access.

• GFOA Certificate of Achievement for Excellence in Financial Reporting - The city receiving the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers' Association of the United States and Canada	#	1	1	1	1	1
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Human Resources

Department Mission Statement

The mission of the Human Resources Department is to serve as a positive resource to both employees and departments, whereby the needs of both are satisfied to the fullest extent possible given the city's financial and legal constraints. Human Resources must be accessible, responsive, and committed to presenting the city organization as a business-like, caring employer to the community.

Services Provided

- Provides administration and support services for all aspects of human resources and risk management to all of the programs of the city.
- Recruits a qualified and diverse workforce and provides internal skills and leadership training.
- Maintains personnel rules and pay plans and negotiates union agreements.
- Coordinates all employee benefits to include maintaining the city's 401(a) Retirement and 457 Deferred Compensation programs.
- Provides staff support to all Pension Boards and supports the city's Civilian Police Review Committee (CPRC), the Committee to Advocate for Persons with Impairments (CAPI), and the Civil Service Board.
- Manages the city's Health Insurance, Property Insurance, Self-Insurance, Liability, and Workers' Compensation programs.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	3,445,765	3,479,894	3,679,074	3,679,074	3,577,782	3,622,902	(1.53)%
Services & Commodities	62,235,568	66,928,985	71,610,692	71,694,234	67,021,861	73,090,260	2.07%
Transfers	22,896	22,896	22,896	22,896	22,896	22,896	0.00%
Total Budget	65,704,229	70,431,775	75,312,662	75,396,204	70,622,539	76,736,058	1.89%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Commercial Insurance	3,612,998	3,733,128	4,800,585	4,800,860	4,224,964	4,943,476	2.98%
Commercial Insurance	3,612,998	3,733,128	4,800,585	4,800,860	4,224,964	4,943,476	2.98%
Deferred Compensation -	106,540	82,074	35,371	35,371	36,088	38,175	7.93%
Pension Support	106,540	82,074	35,371	35,371	36,088	38,175	7.93%
General Fund	2,916,590	2,856,893	3,126,219	3,133,559	2,994,221	3,196,162	2.24%
Employee Development	217,029	238,413	282,557	282,557	266,863	322,019	13.97%
Employment	675,040	672,035	717,293	717,829	676,642	726,654	1.31%
Group Benefits	46,335	20,413	24,572	26,252	32,974	7,809	(68.22)%
Human Resources	879,875	934,410	994,103	995,718	976,169	1,010,985	1.70%
Labor Relations	429,681	414,436	436,071	436,071	439,365	461,341	5.79%
Pension Support	607,233	573,087	671,153	674,662	602,097	667,354	(0.57)%
Wage & Hour Compliance	61,397	4,098	470	470	110	0	(100.00)%
General Liabilities Claims	1,767,481	2,041,441	2,895,022	2,895,022	2,636,100	2,853,797	(1.42)%
General Liabilities Claims	1,767,481	2,041,441	2,895,022	2,895,022	2,636,100	2,853,797	(1.42)%
Health Insurance	47,275,366	52,603,009	52,436,814	52,505,624	53,768,332	54,053,127	3.08%
Health Insurance	47,275,366	52,603,009	52,436,814	52,505,624	53,768,332	54,053,127	3.08%
Life Insurance	831,495	862,803	859,688	860,365	877,184	936,178	8.90%
Life Insurance	831,495	862,803	859,688	860,365	877,184	936,178	8.90%
Parking Revenue	53,912	78,953	94,362	96,727	41,136	93,862	(0.53)%
CAPI	53,912	78,953	94,362	96,727	41,136	93,862	(0.53)%
Workers' Compensation	9,139,847	8,173,473	11,064,601	11,068,676	6,044,514	10,621,281	(4.01)%
Workers' Compensation	9,139,847	8,173,473	11,064,601	11,068,676	6,044,514	10,621,281	(4.01)%
Total Budget	65,704,229	70,431,775	75,312,662	75,396,204	70,622,539	76,736,058	1.89%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	50,212	4,954	15,857	15,857	13,302	15,857	0.00%
Fines	1,432	0	0	0	0	0	0.00%
Miscellaneous Revenue	70,630,190	72,201,877	71,983,617	71,983,617	73,197,186	73,711,197	2.40%
PILOT/G&A	1,400,640	1,400,640	1,428,648	1,428,648	1,428,648	1,457,220	2.00%
Total Revenue	72,082,473	73,607,471	73,428,122	73,428,122	74,639,136	75,184,274	2.39%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Commercial Insurance	1.10	1.10	1.10	1.10	0.00
Employee Development	1.50	2.00	2.00	2.00	0.00
Employment	6.00	7.00	7.00	7.00	0.00
General Liabilities Claims	4.45	4.50	4.50	4.50	0.00
Health Insurance	4.15	4.15	4.15	4.15	0.00
Human Resources	5.65	5.60	5.60	6.60	1.00
Labor Relations	3.50	4.00	4.00	4.00	0.00
Life Insurance	0.50	0.50	0.50	0.50	0.00
Pension Support	5.50	4.50	4.50	4.50	0.00
Wage & Hour Compliance	1.00	1.00	0.00	0.00	0.00
Workers' Compensation	4.06	4.05	4.05	2.95	(1.10)
Total Full-Time FTE	37.41	38.40	37.40	37.30	(0.10)
Human Resources	0.50	0.50	0.50	0.00	(0.50)
Total Part-Time FTE	0.50	0.50	0.50	0.00	(0.50)
Total FTE	37.91	38.90	37.90	37.30	(0.60)

Notes

General Fund:

The Human Resources Department's FY20 General Fund budget increased by \$69,943 or 2.24% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$101,531 as compared to the FY19 Adopted Budget which includes the upgrade of a part-time Personnel Clerk to full-time.

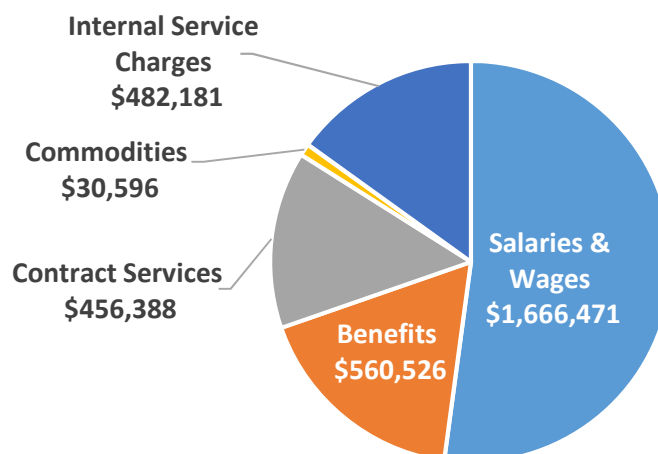
Increases in the FY20 General Fund budget include training fees for a local train the trainer program (\$37,735), printing and binding internal (\$3,650), operating supplies (\$1,050), and miscellaneous line item adjustments (\$2,293).

Reductions include legal and fiscal (\$49,388), medical services (\$8,000), small equipment (\$5,683), consulting (\$2,235), and miscellaneous line item adjustments (\$11,010).

Revenue is expected to increase by \$27,562 in FY20 as compared to the FY19 Adopted Budget based on an increase in general government administration (G&A).

Human Resources - General Fund

\$3,196,162



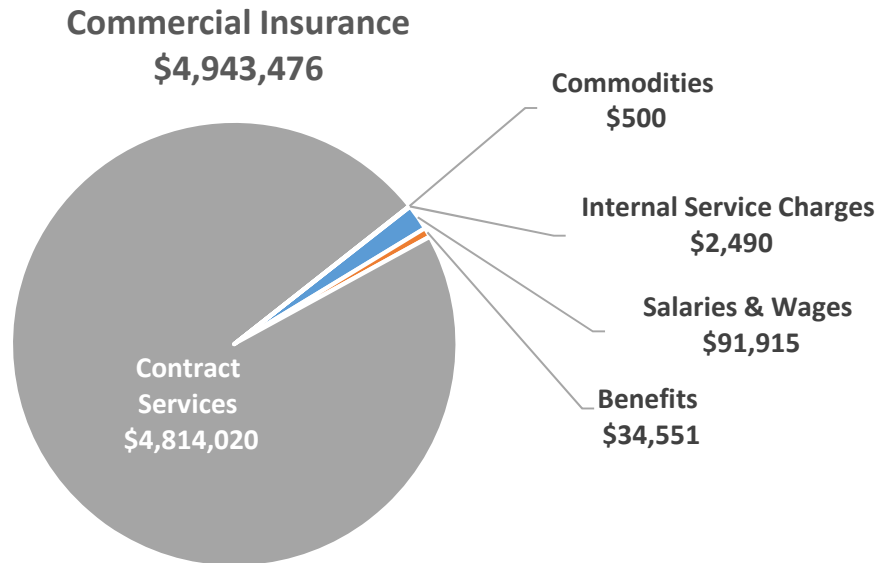
Commercial Insurance Fund:

The Commercial Insurance Fund's FY20 budget increased by \$142,891 or 2.98% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$13,045 as compared to the FY19 Adopted Budget.

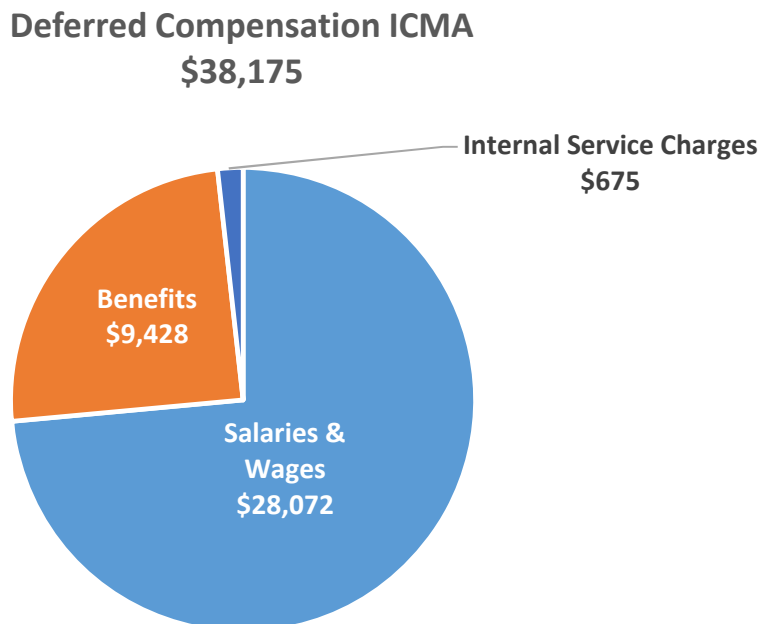
Additional increases in FY20 include insurance charges (\$127,546) and miscellaneous line item adjustments (\$2,300).

Revenue is expected to increase by \$290,069 in FY20 as compared to the FY19 Adopted Budget. The anticipated increase in revenue is a result of increasing department charges based on the appreciation of insured property (\$294,069) and is partially offset by a reduction in investment earnings (\$4,000).

**Deferred Compensation – ICMA Fund:**

The Deferred Compensation – ICMA Fund's FY20 budget increased by \$2,804 or 7.93% as compared to the FY19 Adopted Budget. All increases are adjustments to salaries, benefits, and internal service charges.

There is no revenue captured in the Deferred Compensation - ICMA Fund for the Human Resources Department.



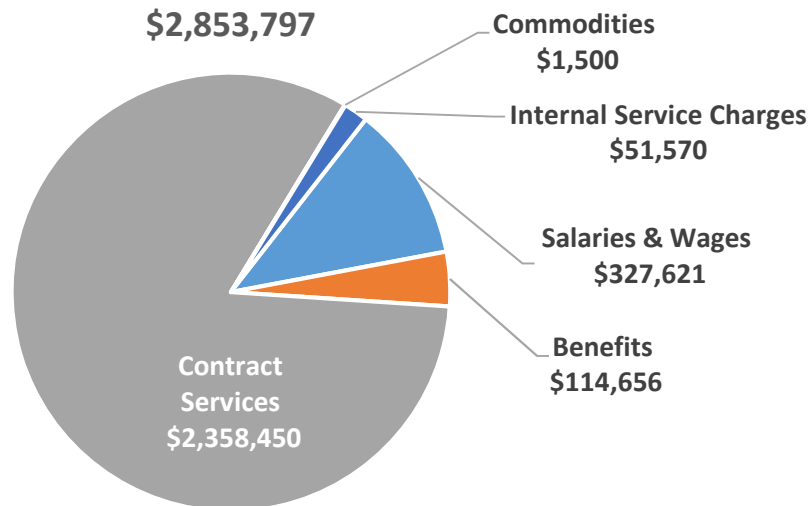
General Liabilities Fund:

The General Liabilities Fund's FY20 budget decreased by \$41,225 or 1.42% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$16,644 as compared to the FY19 Adopted Budget.

In FY20, there are reductions in claims and court costs (\$55,162) and miscellaneous line item adjustments (\$2,707).

Revenue is expected to decrease by \$55,329 in FY20 as compared to the FY19 Adopted Budget. The anticipated decrease in revenue is the result of a reduction in a department liability (\$57,672) and is partially offset by an increase in investment earnings (\$2,343).

General Liabilities - Claims**\$2,853,797****Health Insurance Fund:**

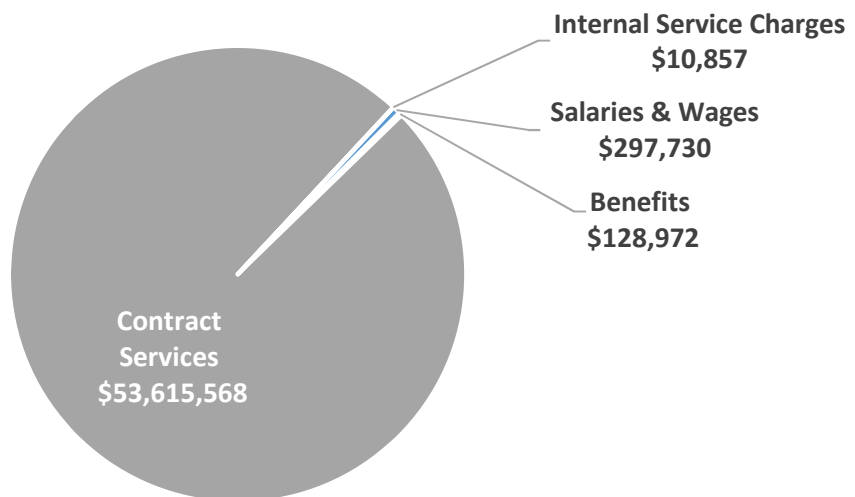
The Health Insurance Fund's FY20 budget increased by \$1,616,313 or 3.08% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$17,476 as compared to the FY19 Adopted Budget.

FY20 health and dental insurance increases for both active and retired members totals \$1,697,423. Changes are based on the anticipated number of employees enrolling in the medical plans offered and to account for the increase in total health plan costs as estimated by the plan actuary. Additional increases in FY20 include postage/delivery (\$9,000), copy machine costs (\$3,500), and other office supplies (\$2,000).

Reductions in FY20 include other specialized services (\$49,500), consulting costs (\$23,634), and printing and binding internal (\$5,000).

Revenue is expected to increase by \$1,814,461 in FY20 as compared to the FY19 Adopted Budget. This reflects the anticipated increase in departmental charges to fund the group health plan expenses for employees and retirees.

Health Insurance**\$54,053,127**

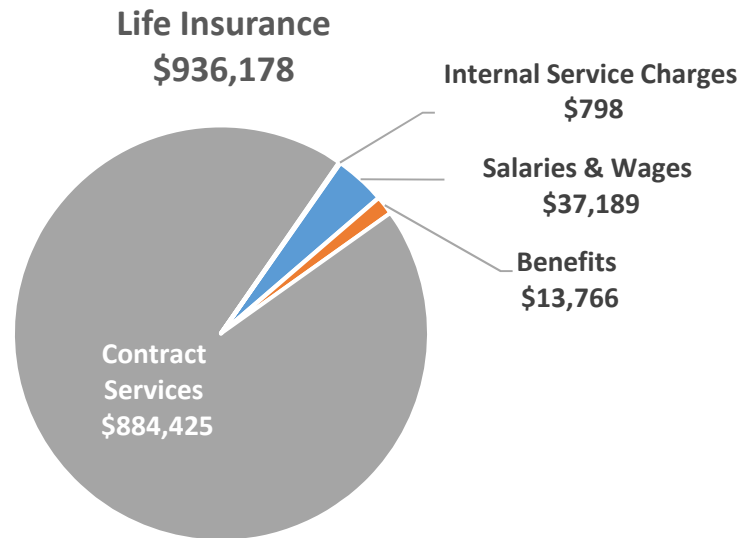
Life Insurance Fund:

The Life Insurance Fund's FY20 budget increased by \$76,490 or 8.90% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$2,002 as compared to the FY19 Adopted Budget.

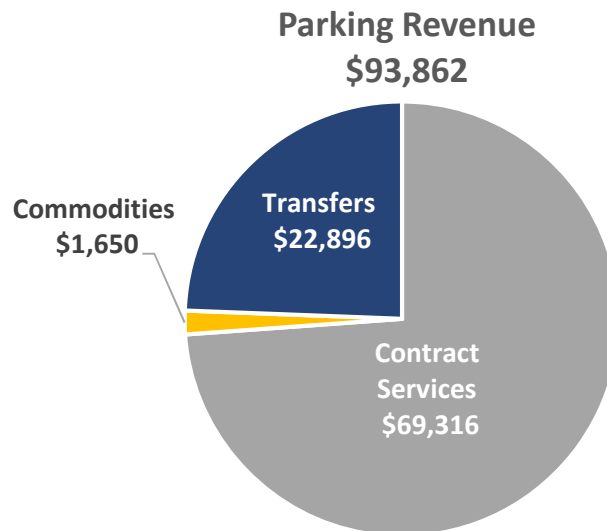
Increases in FY20 include consulting (\$1,984) and life insurance (\$76,508). Changes are based on overall anticipated enrollment and levels of coverage selected.

Revenue is expected to increase by \$116,828 in FY20 as compared to the FY19 Adopted Budget to account for the anticipated higher cost of enrollment and increases in employee salaries. Higher wages increase coverage amounts offered to employees and therefore increase premiums.

**Committee to Advocate Persons with Impairments (CAPI) from the Parking Revenue Fund:**

The FY20 Human Resource Department's CAPI budget decreased by \$500 or 0.53% as compared to the FY19 Adopted Budget. The only reduction included is in training and conference (\$500). Expenses budgeted in the Parking Revenue Fund are used by the Committee to Advocate Persons with Impairments (CAPI). The transfer to the General Fund for closed captioning remains the same for FY20 (\$22,896).

There is no revenue captured in the Parking Revenue Fund for the Human Resources Department.



Workers' Compensation Fund:

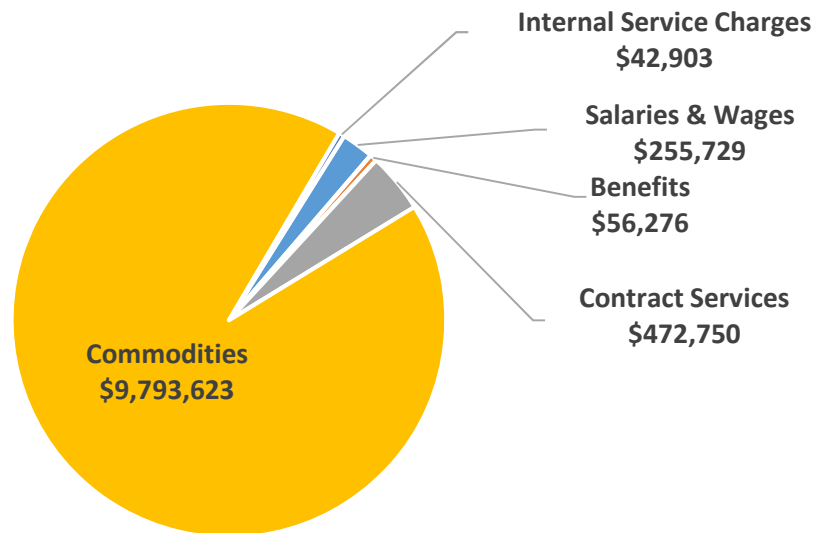
The Workers' Compensation Fund's FY20 budget decreased by \$443,320 or 4.01% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$142,224 as compared to the FY19 Adopted Budget. Included in this amount is a reduction to the salary allocations (1.10 FTE) for city attorneys (\$141,721) and will partially offset the increase of outside legal fees (\$179,998).

Reductions in FY20 include workers' compensation payments and assessments (\$472,729), consulting (\$8,284), and miscellaneous adjustments (\$81).

Revenue is expected to decrease by \$437,439 in FY20 as compared to the FY19 Adopted Budget. The anticipated decrease in revenue is a result of reductions in city department contributions (\$317,439) and investment earnings (\$120,000).

Worker's Compensation \$10,621,281



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Advocate for Program Access for Persons with Disabilities

An objective of the Human Resources Department is to distribute an accessibility checklist and application to each co-sponsored event planner, and to ensure that the applications are returned and approved prior to the event.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Cosponsored Events Accessibility Checklist & App. - return rate-	%	62	84	96	90	96
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Control of Insurance Costs

An objective of the Human Resources Department is to utilize loss control, risk retention, risk transfer, and loss prevention methods to minimize costs.

This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, and Responsiveness.

• Property Insurance Costs per Insured Value -	\$	279	296.74	359	310.44	360
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Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Control of Workers' Compensation Claims						
An objective of the Human Resources Department is to reduce the frequency of Workers' Compensation claims and claim costs through loss control, safety, loss prevention, light duty programs, and the Drug Free Workplace program.						
This objective fulfills the city value of Accountable Servant Leadership.						
• Workers' Compensation Claims per 100 FTE -	#	13.84	9.59	14	12	12
Employee Benefits-Health Insurance						
An objective of the Human Resources Department is to provide a cost-effective funding mechanism for the health care, dental care, and vision coverage provided to city employees and retirees.						
This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, Inclusiveness, and Responsiveness.						
• Dental Insurance/Active Employees -	#	2,167	2,179	2,233	2,215	2,284
• Dental Insurance/Retirees -	#	474	526	525	547	585
• Flexible Spending Accounts -	#	711	737	749	740	789
• Health Care/Active Employee -	#	2,417	2,404	2,456	2,439	2,497
• Health Care/Retirees -	#	1,345	1,361	1,386	1,380	1,418
• Routine Vision/Active Employees -	#	1,913	1,902	1,945	1,940	2,012
• Routine Vision/Retirees -	#	549	598	596	615	644
Employee Benefits-Life Insurance						
An objective of the Human Resources Department is to provide a cost-effective funding mechanism for life insurance coverage, Accidental Death and Dismemberment (AD&D), Personal Accident Insurance (PAI), and Long Term Disability benefits to city employees and/or retirees.						
This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, Inclusiveness, and Responsiveness.						
• Life Insurance-Active Employee Dependents -	#	341	352	360	360	377
• Life Insurance-Active Employee Spouses -	#	397	403	409	409	428
• Life Insurance-Active Employees -	#	5,398	5,389	5,509	5,479	5,623
• Life Insurance-Retirees -	#	1,109	1,107	1,139	1,126	1,167
• Long Term Disability-Active Employees -	#	261	255	265	259	293
Employee Development-Training Courses						
An objective of the Human Resources Department is to provide employees with needed training courses to help them and their departments be more effective and productive.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Inclusivity Training Courses - formally CAPI Training and Education Seminars	#	2	3	30	20	20
• Training Courses Offered -	#	196	265	220	206	207
Employment Division-Candidate Processing						
An objective of the Human Resources Department is to provide a high quality pool of candidates made up of qualified, skilled, and motivated individuals for consideration by hiring departments and to facilitate the quick and efficient filling of vacancies.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Full-Time Employees -	#	2,872	2,852	2,865	2,895	2,905
• New Hire Processing -	#	653	620	625	605	620

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Labor Relations						
An objective of the Human Resources Department is to provide a structured process for interacting with certified employee groups and resolving employee grievances.						
This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, Inclusiveness, and Responsiveness.						
• Contracts/Agreements Negotiated -	#	65	65	64	38	35
• Hearings/Consultations Conducted and Facilitated -	#	35	33	35	19	20

Monitor Diversity of City Employees

An objective of the Human Resources Department is to prepare reports on ethnic and gender makeup of employees.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Prepare reports on ethnic and gender makeup of employees -	#	4	4	4	4	4
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Public Safety Recruitment Applications Logged and Managed

An objective of the Human Resources Department is to process an adequate number of public safety candidates through the intricate pre-employment screening standards in order to provide a high quality candidate pool for consideration by the Fire Rescue and Police Departments' hiring managers.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Public Safety Applications Processed -	#	745	855	650	1,005	950
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Responsiveness to Disability Service Inquires & Complaints

An objective of the Human Resources Department is to provide prompt and effective responses to the concerns of persons with disabilities who live, work, and visit the city of St. Petersburg, including city employees.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• ADA Employee Reasonable Accommodation Requests -	#	9	10	15	14	15
• Timely Response to Disability Inquiries -	#	3	5	6	7	6

Review of Internal Affairs Investigations

An objective of the Human Resources Department is to process the review of complaints against police officers in a timely fashion.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Civilian Police Review Internal Affairs Cases Reviewed - Formal -	#	9	22	20	20	20
• Civilian Police Review Internal Affairs Cases Reviewed- Informal -	#	14	9	15	14	14
• Civilian Police Review Recommendations - Documenting the number of times that the CPRC makes a recommendation to the Police Chief based on a reviewed case.	#	1	0	2	1	2

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Risk Management						
An objective of the Human Resources Department is to control claims frequency and severity by loss control, safety and loss prevention, and minimize the number of claims filed.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Total Liability Claims Filed -	#	883	821	975	900	950
• Total Liability Costs as a Percentage of Adopted Citywide Operating Budget -	%	0.67	0.13	0.25	0.23	0.25

Legal

Department Mission Statement

The mission of the Legal Department is to provide quality legal services in an efficient manner to City Council, the Mayor, and all city departments, boards, and commissions. These services focus on the legality of legislative acts (e.g. the adoption of ordinances), contracts, and programs, as well as the ethical and competent representation of legal actions filed for and against the city, its employees, and appointed and elected officials. One of the primary goals of the Legal Department is to provide prudent legal advice while searching for innovative solutions that assist Administration and City Council in achieving their objectives.

Services Provided

The Legal Department provides a wide variety of services including the following:

- Prepare and review all ordinances, resolutions, contracts, deeds, leases, and other legal documents as required by Charter or as requested by City Council, the Mayor, or the management staff.
- Provide legal guidance in establishing administrative policy and making top-level management decisions.
- Investigate complaints by or against the city; prepare cases for trial; try cases before county, state, and federal courts.
- Research and prepare legal opinions upon request for elected city officials, administrative staff, employees, and advisory boards.
- Attend all City Council meetings, committee meetings and upon request, administrative staff and advisory board meetings, to render advice on legal issues and questions of law.
- Prepare proposed bills and amendments for enactment by the State or U.S. Congress regarding matters of interest to the city. Upon request, attend legislative sessions to represent and promote the interests of the city before state or federal committees and elected representatives.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	2,399,931	2,383,780	2,581,382	2,581,382	2,309,272	2,683,529	3.96%
Services & Commodities	443,841	493,298	524,665	536,250	544,418	549,524	4.74%
Capital	0	0	0	22,000	8,359	0	0.00%
Total Budget	2,843,772	2,877,078	3,106,047	3,139,632	2,862,049	3,233,053	4.09%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	2,843,215	2,876,288	3,106,047	3,139,632	2,862,049	3,233,053	4.09%
General Counsel	2,843,215	2,876,288	3,106,047	3,139,632	2,862,049	3,233,053	4.09%
Health Facilities Authority	558	790	0	0	0	0	0.00%
General Counsel	558	790	0	0	0	0	0.00%
Total Budget	2,843,772	2,877,078	3,106,047	3,139,632	2,862,049	3,233,053	4.09%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	8,300	15,230	0	0	26,327	0	0.00%
Fines	6,500	0	0	0	15,000	0	0.00%
Miscellaneous Revenue	0	237	0	22,000	22,000	0	0.00%
PILOT/G&A	989,700	989,700	1,009,500	1,009,500	1,009,500	1,029,690	2.00%
Total Revenue	1,004,500	1,005,167	1,009,500	1,031,500	1,072,827	1,029,690	2.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
General Counsel	20.59	20.20	19.94	21.04	1.10
Total Full-Time FTE	20.59	20.20	19.94	21.04	1.10
Total FTE	20.59	20.20	19.94	21.04	1.10

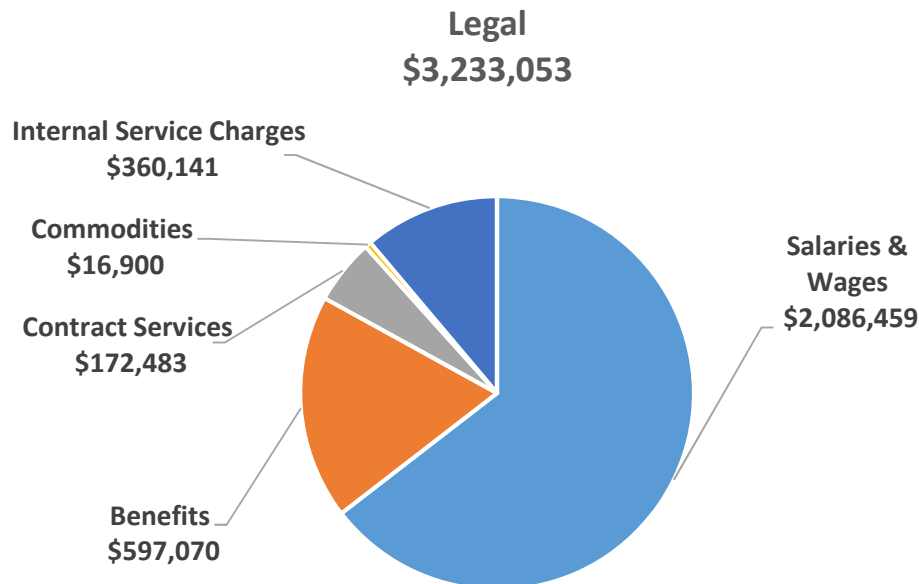
Notes

The Legal Department's FY20 budget increased by \$127,006 or 4.09% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$120,950 as compared to the FY19 Adopted Budget. In the FY20 budget, adjustments were made to the amount of direct charges for salaries and benefits the Legal Department allocates to other departments for the services they provide. These charges from the Legal Department better reflect the time and services provided to the benefited departments.

Increases in the FY20 budget include other specialized services (\$5,000), small equipment (\$2,900), training fees (\$1,531) and miscellaneous line item adjustments (\$625) based on trend. Increases are partially offset by reductions in reference materials (\$4,000).

Revenue is expected to increase by \$20,190 or 2.00% in FY20 as compared to the FY19 Adopted Budget based on an increase in general government administration (G&A).



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Number of Assignment/non-Litigation files opened						
The objective is to monitor the number of assignment/non-litigation files opened as compared with previous years.						
This objective fulfills the city value of Responsiveness.						
• Number of Assignment/Non-Litigation files opened -	#	1,243	1,384	1,257	1,223	1,400
Number of Litigation/lawsuit files opened						
The objective is to monitor the number of litigation/lawsuit files opened as compared with previous years.						
This objective fulfills the city value of Responsiveness.						
• Number of litigation/lawsuit files opened -	#	311	253	290	196	200
Total expenditures for inside/outside legal fees and costs						
The objective is to identify the amount of total expenditures for inside/outside legal fees and costs as compared with previous years.						
This objective fulfills the city value of Responsiveness.						
• Total Expenditures for inside/outside legal fees and costs -	\$	49,191	89,795	100,000	83,725	100,000

Marketing

Department Mission Statement

The mission of the Marketing Department is to provide the city's citizens, businesses, and visitors information to enhance their lives, experiences, and opportunities through the promotion of city services, programs, diverse communities, events, and organizations.

Services Provided

The Marketing Department provides the following services:

- Video Production and Television Services
- Website Development and Content Management
- Social Media Management
- Public Relations
- Graphic Design
- Traditional and Digital Marketing
- Community Outreach
- Events Marketing
- Departmental Communications
- Printing Services
- Communications and Promotions

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,437,070	1,480,918	1,583,146	1,583,146	1,573,407	1,619,421	2.29%
Services & Commodities	1,136,858	1,350,297	1,157,242	1,508,779	838,725	1,165,707	0.73%
Capital	66,861	0	50,000	50,000	81,139	0	(100.00)%
Grants & Aid	107,683	160,000	362,000	612,000	597,700	377,000	4.14%
Total Budget	2,748,472	2,991,215	3,152,388	3,753,925	3,090,971	3,162,128	0.31%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Equipment Replacement	20	0	0	0	0	0	0.00%
Television	20	0	0	0	0	0	0.00%
General Fund	2,681,591	2,991,215	3,152,388	3,753,925	3,090,971	3,162,128	0.31%
Mktg & Communications	1,726,637	2,050,711	2,199,575	2,783,163	2,133,358	2,223,309	1.08%
Print Shop	480,219	468,045	483,441	489,677	468,697	489,622	1.28%
Television	474,735	472,459	469,372	481,085	488,916	449,197	(4.30)%
Technology and	66,861	0	0	0	0	0	0.00%
Technology Replacement	66,861	0	0	0	0	0	0.00%
Total Budget	2,748,472	2,991,215	3,152,388	3,753,925	3,090,971	3,162,128	0.31%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	360,179	301,742	360,200	360,200	339,196	245,500	(31.84)%
Internal Charges	0	13,000	0	0	0	0	0.00%
Miscellaneous Revenue	(617)	5,111	450	450	10,257	0	(100.00)%
PILOT/G&A	880,500	880,500	898,104	898,104	898,104	916,066	2.00%
Transfers	22,896	22,896	22,896	22,896	22,896	22,896	0.00%
Total Revenue	1,262,959	1,223,249	1,281,650	1,281,650	1,270,453	1,184,462	(7.58)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Mktg & Communications	12.00	11.00	11.00	11.00	0.00
Print Shop	2.00	2.00	2.00	2.00	0.00
Television	5.00	5.00	5.00	4.00	(1.00)
Total Full-Time FTE	19.00	18.00	18.00	17.00	(1.00)
Mktg & Communications	0.50	1.00	1.00	1.00	0.00
Print Shop	0.73	0.73	0.73	0.50	(0.23)
Television	0.70	0.50	0.70	1.45	0.75
Total Part-Time FTE	1.93	2.23	2.43	2.95	0.52
Total FTE	20.93	20.23	20.43	19.95	(0.48)

Notes

The Marketing Department's FY20 budget increased by \$9,740 or 0.31% as compared to the FY19 Adopted Budget.

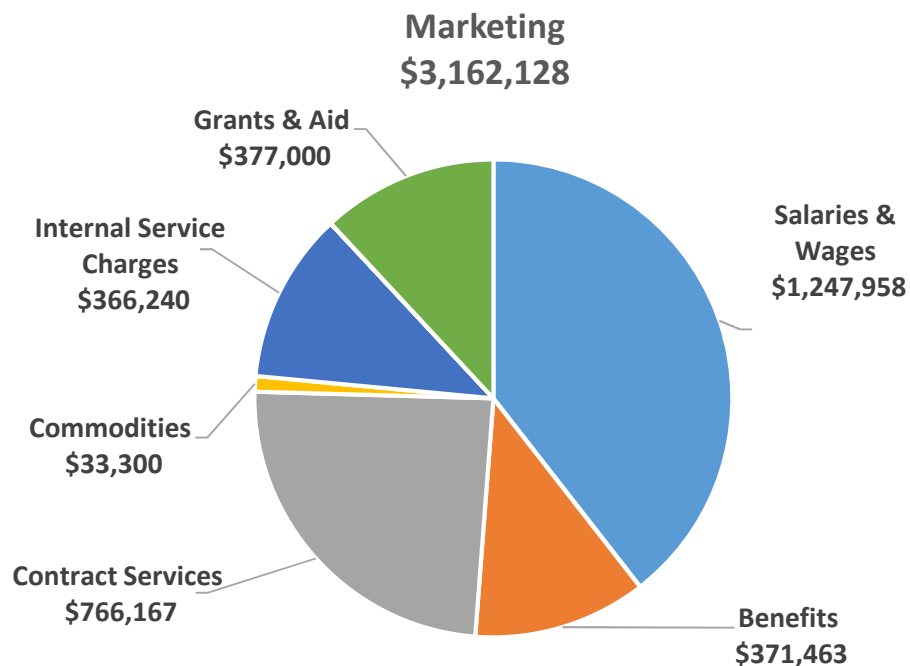
Salaries, benefits, and internal service charges increased by \$50,300 as compared to the FY19 Adopted Budget. In FY19, one full-time Video Production Specialist position was reclassified to a part-time position and a change to reflect the actual hours worked reduced the part-time FTE in the Print Shop by 0.23.

Increases in the FY20 budget include other specialized services (\$41,270), copy machine costs (\$10,000), memberships (\$2,200), aid to private organizations (\$15,000), data processing (\$20,580) and miscellaneous line item adjustments (\$660).

Reductions include equipment (\$50,000), photographic (\$42,000), office supplies (\$15,000), advertising (\$10,000), printing & binding (\$7,000), small tools and equipment external (\$2,200), and miscellaneous line item adjustments (\$4,070).

Programs funded in Grants & Aid include First Night (\$40,000), MLK Parade (\$35,000), special events (\$17,000), the Museum of History (\$250,000), and Williams Park event (\$35,000).

Revenue is expected to decrease \$97,188 or 7.58% in FY20 as compared to the FY19 Adopted Budget primarily due to a reduction in charges for services (\$115,150). This is partially offset by an increase in general government administration (G&A) of \$17,962.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Citywide Printing Services						
An objective of the Marketing Department is to provide citywide printing services.						
This objective fulfills the city values of Accountable Servant Leadership and Responsiveness.						
• Number of work orders completed -	#	905	900	900	940	940
Number of Creative Services Projects Generated						
The Marketing Department assists all departments with marketing, advertising, and public relation support. This objective tracks the number of projects currently in shop.						
This objective fulfills the city values of Transparent Access and Accountable Servant Leadership.						
• Number of Creative Services Projects Generated -	#	1,500	1,500	1,500	1,500	1,500
Number of Events and Activities Serviced by Marketing Outreach						
An objective of the Marketing Department is to monitor the number of events and activities serviced by marketing outreach.						
*Note: Serviced is the number of outreach activities marketing staff has assisted with or attended and filling of requests made by citizens, visitors, and city staff with city information and/or promotional materials/goods.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Number of Events and Activities Serviced by Marketing Outreach -	#	700	650	650	700	700
Number of Hours of New Programming						
An objective of the Marketing Department is to monitor the number of hours of new programming.						
This objective fulfills the city values of Empowerment, Transparent Access, Diversity, and Responsiveness.						
• Number of Hours of New Programming -	#	500	475	475	500	500
Total Earned Media Reached						
The Marketing Department is the city's official conduit to local, state, national and international media. This measurement tracks the total reach of the earned media efforts (press releases, media calls, etc.)						
This objective fulfills the city values of Accountable Servant Leadership and Transparent Access.						
• Total Reach of Earned Media -	#	11,600,000	11,200,000	13,000,000	13,000,000	13,000,000
Traffic Generated by City's Web Site, Mobile Site(s) and Apps						
An objective of the Marketing Department is to monitor traffic generated by the city's website, mobile site(s), and applications.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Number of Page Views -	#	5,052,000	5,000,000	5,000,000	5,000,000	5,000,000
• Number of Unique Visitors -	#	1,221,736	1,200,000	1,200,000	1,200,000	1,200,000
• Social Media Traffic - Measures the amount of visitors to the city's social media sites. (New measure for FY19)	#	0	13,000,000	13,000,000	14,600,000	14,600,000
• Total Digital Advertising Traffic - Measures the amount of visitors who have accessed information about the city via the digital advertising efforts. (New measure for FY19)	#	0	1,200,000	1,200,000	1,200,000	1,200,000
• Web Traffic - Measures the amount of visitors to the city's website. (New measure for FY19)	#	0	5,000,000	5,000,000	7,000,000	7,500,000

Mayor's Office

Department Mission Statement

The mission of the Mayor's Office is to provide executive leadership and direction to the organization and to oversee the provision of all city business in the interest of its citizens and the corporate entity as a whole.

Services Provided

The Mayor's Office provides the following services:

- Provides executive leadership, implementation, and oversight in delivering city services.
- Defines city initiatives and sets implementation priorities.
- Establishes organizational structure and staffing.
- Works with City Council, businesses, and residents to ensure the safety, health, and prosperity of the city.
- Responds to and tracks citizen and Council inquiries and concerns through the Mayor's Action Center.
- Submits the annual Mayor's budget recommendation to City Council and reports on the finances of the city.
- Confers with the school board, county, state, and local educational agencies to coordinate and enhance services within the city of St. Petersburg.
- Solicits private funding for college scholarships for economically disadvantaged youth.
- Lobbies for legislation and funding which meets the needs of the city and its citizens.
- Functions as the city's sustainability department in identifying and implementing innovative initiatives to better the environment, economy, and society.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	2,278,384	2,509,675	2,652,967	2,683,667	2,844,263	2,962,858	11.68%
Services & Commodities	1,357,551	1,747,323	702,150	2,018,885	1,310,786	760,671	8.33%
Capital	64,120	790,486	0	2,298,311	2,285,688	0	0.00%
Grants & Aid	461,562	1,309,975	1,244,000	1,528,818	1,127,090	1,394,000	12.06%
Total Budget	4,161,617	6,357,459	4,599,117	8,529,681	7,567,827	5,117,529	11.27%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Arts In Public Places	110,162	836,881	10,412	2,304,762	2,308,849	5,412	(48.02)%
Mayor's Office	110,162	836,881	10,412	2,304,762	2,308,849	5,412	(48.02)%
General Fund	4,050,254	5,519,281	4,588,705	6,224,919	5,258,978	5,112,117	11.41%
Action Center	407,426	496,170	436,167	436,167	445,659	462,681	6.08%
Cultural Affairs	808,537	883,944	786,622	818,093	825,565	884,361	12.43%
Education & Gov. Svcs	349,183	460,203	0	34,777	210	0	0.00%
Mayor's Office	1,836,720	2,503,875	2,001,537	3,286,521	2,622,008	2,133,060	6.57%
Sustainability and	0	1,000	180,810	180,810	176,980	394,167	118.00%
Urban Affairs	648,390	1,174,089	1,183,569	1,468,550	1,188,556	1,237,848	4.59%
Stormwater Utility Operating	1,200	1,297	0	0	0	0	0.00%
Mayor's Office	1,200	1,297	0	0	0	0	0.00%
Total Budget	4,161,617	6,357,459	4,599,117	8,529,681	7,567,827	5,117,529	11.27%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	(1,850)	0	25,250	0	0	0	(100.00)%
Fines	(75)	0	0	0	0	0	0.00%
Miscellaneous Revenue	0	0	540	0	830	0	(100.00)%
PILOT/G&A	550,308	550,308	561,312	561,312	561,312	572,541	2.00%
Total Revenue	548,384	550,308	587,102	561,312	562,142	572,541	(2.48)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Action Center	4.00	5.00	4.00	4.00	0.00
Cultural Affairs	2.00	2.00	2.00	2.00	0.00
Education & Gov. Svcs	2.00	2.00	0.00	0.00	0.00
Mayor's Office	9.00	8.00	10.00	10.00	0.00
Sustainability and Resiliency	0.00	0.00	2.00	3.00	1.00
Urban Affairs	1.00	2.00	4.00	4.00	0.00
Total Full-Time FTE	18.00	19.00	22.00	23.00	1.00
Urban Affairs	0.50	1.00	0.00	0.00	0.00
Total Part-Time FTE	0.50	1.00	0.00	0.00	0.00
Total FTE	18.50	20.00	22.00	23.00	1.00

Notes

Mayor's Office Programs of Investment in the General Fund

In FY20, continuing a commitment to at risk youth of St. Petersburg, the Mayor's Office will invest \$675,000 in intervention and prevention through the Cohort of Champions and My Brother's and Sister's Keeper (MBSK) programming. The Urban Affairs Division will continue to administer the investment in these intervention programs. Additional Urban Affairs focused investments aimed at opportunity creation include \$35,000 for 2020 Administrative Funding, \$50,000 for the Tampa Bay Black Business Investment Corporation (TBBBIC), \$50,000 for the STEP program, and \$30,000 for 2020 Wrap Around Services.

Emphasizing the city's commitment to sustainability and resiliency, a new full-time Sustainability Coordinator position (\$47,560) will be added to provide needed bandwidth to work on Office of Sustainability and Resiliency initiatives, including working with the community and departments on tree canopy management. Funding for a solar co-op (\$75,000), a compassionate community investment in resilient communities (\$25,000), and a sustainable building ordinance guide (\$20,000) are also included in the FY20 budget.

Continuing the Mayor's ongoing commitment to the arts, education, and our community, \$479,000 has been invested in programs like the Arts Grants (\$405,000), Florida Orchestra (\$62,000), and the Museum of History (\$12,000).

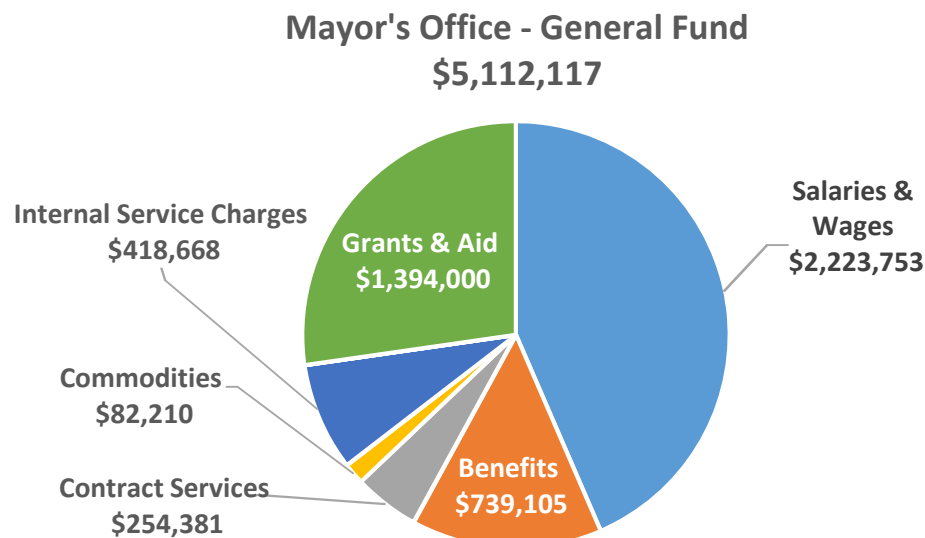
General Fund:

The Mayor Office's FY20 General Fund budget increased by \$523,412 or 11.41% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$350,658 as compared to the FY19 Adopted Budget.

Additional increases in the FY20 budget include aid to private organizations (\$150,000), other specialized services (\$10,154), consulting (\$10,000) and miscellaneous line item adjustments (\$3,800). Increases were partially offset by reductions in miscellaneous line item adjustments (\$1,200).

Revenue is expected to decrease by \$14,561 in FY20 as compared to the FY19 Adopted Budget based on reductions in personnel charges (\$25,250) and miscellaneous cost reimbursement (\$540) and an increase in general government administration (G&A) (\$11,229).



Arts in Public Places Fund:

The FY20 Arts in Public Places Fund budget decreased by \$5,000 due to a reduction in insurance charges. There are no planned projects out of this fund for FY20.

Revenue changes in the Arts in Public Places Fund are budgeted in the Budget and Management Department.

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Citizen inquiries - Action Center

An objective of the Mayor's Office is to monitor citizen inquiries through the Action Center.

This objective fulfills the city values of Accountable Servant Leadership, Transparent Access, and Responsiveness.

• Number calls received -	#	45,695	60,824	41,000	57,000	55,000
• SeeClickFix issues and emails received -	#	21,992	33,793	28,500	44,000	50,000

Corporate partners with city public schools

An objective of the Mayor's Office is to monitor the number of corporate partners with city public schools.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Inclusiveness, and Responsiveness.

• Number of Partners -	#	90	100	100	100	100
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Funds raised for St. Petersburg schools

An objective of the Mayor's Office is to track the amount of funds raised for St. Petersburg schools.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, and Responsiveness.

Reflects value of Take Stock in Children Scholarships, Classroom Grants, and traditional Scholarships awarded by the Pinellas Education Foundation.

• Funds raised for St. Petersburg schools -	\$	2,237,479	2,390,922	2,000,000	1,489,912	2,000,000
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Number of mentors trained

An objective of the Mayor's Office is to identify the number of mentors trained.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.

• Number trained -	#	192	183	175	120	150
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Number of Teachers Awarded Classroom Grants

An objective of the Mayor's Office is to track the number of teachers awarded classroom grants.

This objective fulfills the city values of Accountable Servant Leadership and Empowerment.

• Number of Teachers Awarded Classroom Grants -	#	96	73	80	96	80
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Number of Traditional Senior Scholarships Awarded

An objective of the Mayor's Office is to track the number of traditional senior scholarships awarded and value of traditional senior scholarships awarded.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, and Responsiveness.

• Number of scholarships -	#	116	75	100	83	100
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Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
TSiC Scholarships Awarded						
An objective of the Mayor's Office is to track the number and value of Take Stock in Children (TSiC) scholarships awarded.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.						
• Number of TSiC scholarships -	#	143	160	140	94	100
• Value of TSiC Scholarships Awarded -	\$	2,002,000	2,198,000	2,000,000	1,316,000	1,428,571
Value of Classroom Grants Awarded						
An objective of the Mayor's Office is to monitor the value of classroom grants awarded.						
This objective fulfills the city values of Accountable Servant Leadership and Empowerment.						
• Value of Classroom Grants Awarded -	\$	91,752	90,972	100,000	61,696	100,000
Value of Traditional Senior Scholarships Awarded						
An objective of the Mayor's Office is to monitor the value of traditional senior scholarship awarded.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, and Responsiveness.						
• Value of Traditional Scholarship -	\$	143,727	101,950	100,000	139,716	100,000
Work orders generated - Action Center						
An objective of the Mayor's Office is to monitor work orders generated by the Mayor's Action Center.						
This objective fulfills the city value of Accountable Servant Leadership and Responsiveness.						
• Action Center Work Orders Generated - This measure is no longer being tracked and is listed for historical perspective.	#	8,097	3,800	2,000	0	0

Office of the City Auditor

Department Mission Statement

The mission of the Office of the City Auditor is to provide independent objective assurance and consulting services, designed to add value and improve the city of St. Petersburg's operations. Our primary objective is to assist management in the effective performance of their duties. We help the city accomplish its objectives by bringing a systematic and disciplined approach to evaluate and improve the effectiveness of control processes, governance, and risk management. To that end, we provide information, analysis, appraisals, recommendations, and counsel regarding the activities and programs reviewed. Our underlying objective is to promote effective controls at a reasonable cost.

Services Provided

The Office of the City Auditor provides the following services:

- **Audits**
Audits are typically scheduled and assigned according to the city's risk based annual audit plan; however, some are at the request of management or are required on an annual basis. The annual audit plan is updated on an on-going basis (at least once each year) as priorities and risks change throughout city operations. Audits can include performance (operational) audits, revenue audits, compliance audits, contract audits, or any combination of these.
- **Investigations**
Investigations are performed on an as needed basis and may include criminal investigations as well as violations of city policy or procedures. These investigations are typically at the request of management or through the city's fraud hotline (EthicsPoint, Inc.). All cases reported through the city fraud and abuse hotline are investigated.
- **Follow-Up Reviews**
Reviews are conducted to verify whether audit issues (findings) identified during the audit have been adequately addressed and recommendations implemented. These reviews are performed typically six to twelve months after the original audit is issued.
- **Special Projects**
Projects executed by staff which do not follow the established audit process and are typically requested by management are considered special projects. Special projects also include internal departmental projects designed for greater efficiencies within the department.
- **Consulting Projects**
The Office of the City Auditor's professional advice and/or assistance is requested periodically by management. These projects include assistance in reviewing proposals from vendors for disaster cost recovery and researching sales tax and IRS issues for departments.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	688,199	730,295	595,255	595,255	598,108	627,641	5.44%
Services & Commodities	220,409	190,317	126,138	257,601	124,595	131,598	4.33%
Total Budget	908,608	920,612	721,393	852,856	722,703	759,239	5.25%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	908,608	920,612	721,393	852,856	722,703	759,239	5.25%
Audit Services	908,608	920,612	721,393	852,856	722,703	759,239	5.25%
Total Budget	908,608	920,612	721,393	852,856	722,703	759,239	5.25%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue	53,349	14,860	0	0	0	0	0.00%
PILOT/G&A	328,260	328,260	334,824	334,824	334,824	341,520	2.00%
Total Revenue	381,609	343,120	334,824	334,824	334,824	341,520	2.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Audit Services	6.20	6.20	5.20	5.20	0.00
Total Full-Time FTE	6.20	6.20	5.20	5.20	0.00
Total FTE	6.20	6.20	5.20	5.20	0.00

Office of the City Auditor

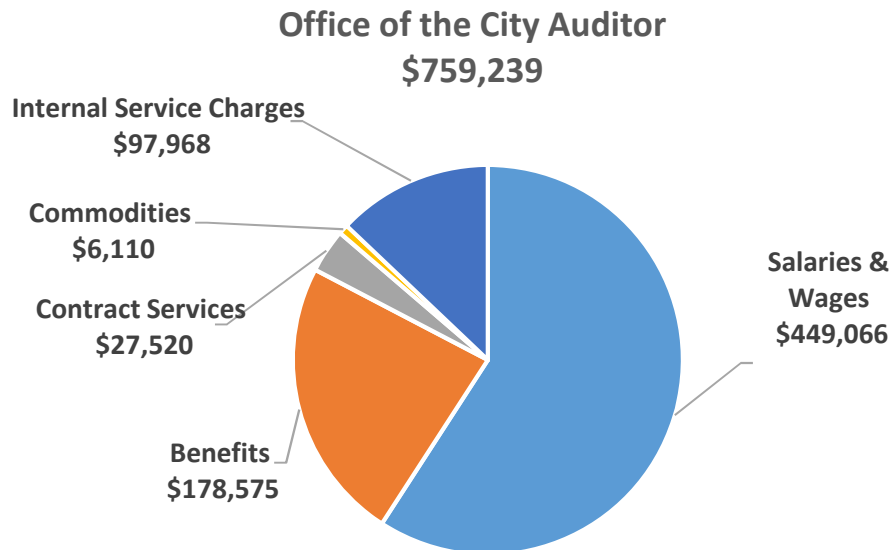
Notes

The Office of the City Auditor's FY20 budget increased by \$37,846 or 5.25% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$36,946 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include training and conference travel (\$13,500) and other specialized services (\$300) which are mostly offset by a reduction in training fees (\$12,900).

Revenue is expected to increase by \$6,696 or 2.00% in FY20 as compared to the FY19 Adopted Budget based on an increase in general government administration (G&A).



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Audit Recommendations Accepted by Management

An objective of the Office of the City Auditor is audit recommendations accepted by management (annually).

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Inclusiveness, and Responsiveness.

• Audit Recommendations Accepted by Management -	%	95	98	98	100	98
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Major Audits & Investigations - Financial Impact

An objective of the Office of the City Auditor is to conduct major audits and investigations.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Inclusiveness, and Responsiveness.

• The Office of the City Auditor does not know what to expect during audits, resulting in amounts for FY 2020 not yet determined.

• Major Audits and Investigations - Financial Impact -	\$	1,287,100	7,290,811	0	8,230,990	0
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Procurement and Supply Management

Department Mission Statement

The mission of the Procurement and Supply Management Department is to procure supplies, services, and construction services for its customers at the best value through supplier collaboration, innovative supply chain practices, and technology.

Services Provided

The Procurement and Supply Management Department provides the following services:

- Plans, directs, and supervises the procurement of supplies and services.
- Controls warehouse and inventory of supplies for internal distribution to requesting departments.
- Disposes of surplus property.
- Verifies contractor performance and identifies breach of contracts.
- Maintains procedures for the inspection of supplies and services and maintains the procurement and inventory applications in the Oracle E-Business Suite.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,551,249	1,656,033	1,869,121	1,869,121	1,870,403	1,961,116	4.92%
Services & Commodities	587,419	517,802	509,500	510,910	612,025	677,381	32.95%
Capital	0	44,625	0	139,337	33,785	0	0.00%
Total Budget	2,138,668	2,218,460	2,378,621	2,519,368	2,516,212	2,638,497	10.93%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,469,698	1,690,430	1,900,016	1,967,932	1,890,570	2,069,250	8.91%
Procurement	1,469,698	1,690,430	1,900,016	1,967,932	1,890,570	2,069,250	8.91%
Sanitation Operating	0	474	0	0	0	0	0.00%
Procurement	0	474	0	0	0	0	0.00%
Stormwater Utility Operating	628	587	0	0	0	0	0.00%
Procurement	628	587	0	0	0	0	0.00%
Supply Management	665,077	526,968	478,605	551,436	625,642	569,247	18.94%
Supply Management	665,077	526,968	478,605	551,436	625,642	569,247	18.94%
Water Resources	3,265	0	0	0	0	0	0.00%
Admin Support Services	3,265	0	0	0	0	0	0.00%
Total Budget	2,138,668	2,218,460	2,378,621	2,519,368	2,516,212	2,638,497	10.93%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	509	440	20,200	0	0	0	(100.00)%
Intergovernmental Revenue	1,500	1,409	0	0	0	0	0.00%
Internal Charges	0	478,674	550,000	550,000	395,546	550,000	0.00%
Miscellaneous Revenue	250,526	267,765	241,728	238,632	417,537	283,315	17.20%
PILOT/G&A	378,648	378,648	386,220	386,220	386,220	393,944	2.00%
Total Revenue	631,183	1,126,936	1,198,148	1,174,852	1,199,302	1,227,259	2.43%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Procurement	13.82	15.82	16.82	16.82	0.00
Supply Management	6.18	6.19	6.19	7.19	1.00
Total Full-Time FTE	20.00	22.00	23.00	24.00	1.00
Supply Management	0.50	0.50	0.50	0.00	(0.50)
Total Part-Time FTE	0.50	0.50	0.50	0.00	(0.50)
Total FTE	20.50	22.50	23.50	24.00	0.50

Notes**General Fund:**

The Procurement Department's FY20 General Fund budget increased by \$169,234 or 8.91% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$11,804 as compared to the FY19 Adopted Budget.

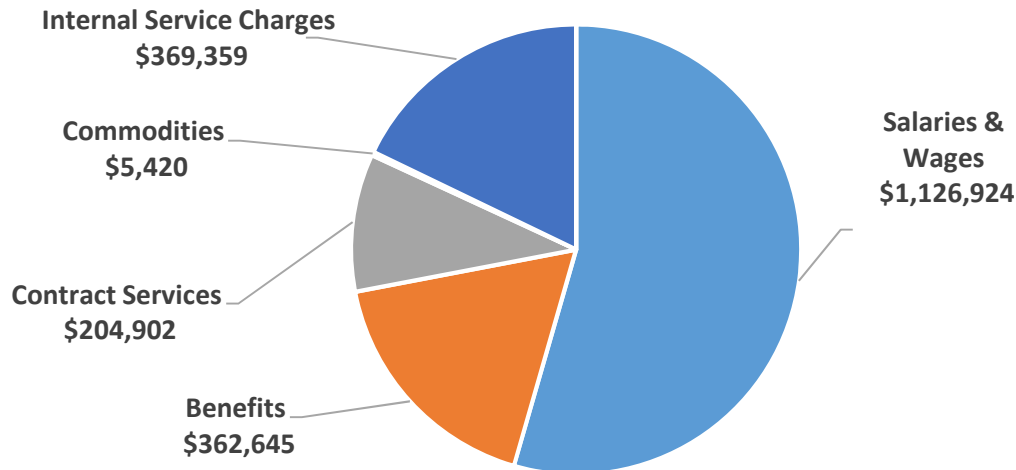
The primary increase in the FY20 General Fund budget is \$171,900 in other specialized services to enhance the Contract Compliance division. This additional investment will provide the resources to fully implement the apprentice and disadvantaged workers ordinances as well as the proposed responsible bidder ordinance. The ultimate use of these resources are still being planned but may include additional staffing.

Other increases in the FY20 General Fund budget include local and external training and conferences (\$5,938), tuition reimbursement (\$2,500), and miscellaneous line item adjustments (\$900).

There is a reduction in mileage reimbursement (\$200) in FY20.

Revenue is expected to increase \$31,364 in FY20 as compared to the FY19 Adopted Budget based on an increase in general government administration (G&A).

Procurement and Supply Management - General Fund
\$2,069,250



Supply Management Fund:

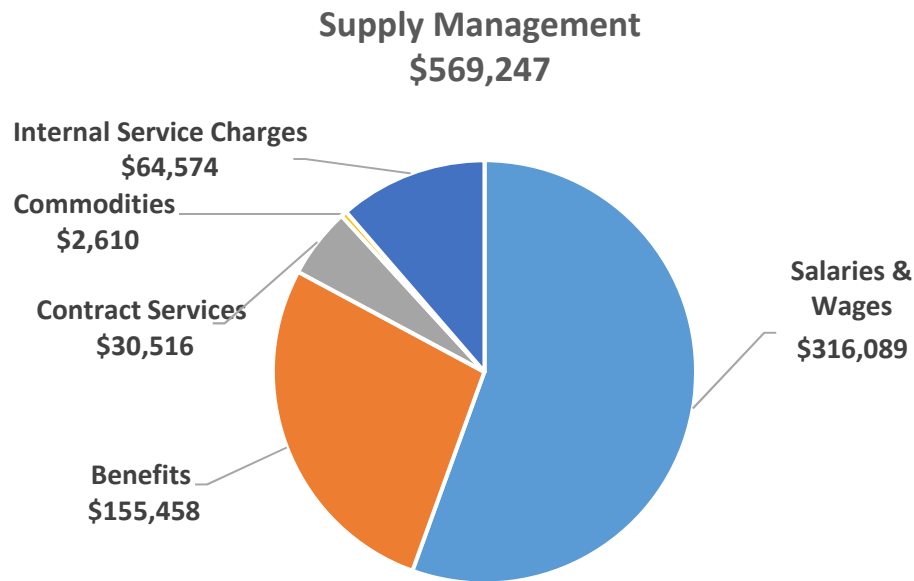
The Supply Management Operating Fund's FY20 budget increased by \$90,642 or 18.94% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$89,736 as compared to the FY19 Adopted Budget. In FY19, one part-time Maintenance Worker II position was upgraded to full-time.

Increases in the FY20 budget include facility repairs and renovations (\$1,500), training fees (\$855), janitorial supplies (\$600), and miscellaneous line item adjustments (\$454).

Reductions include miscellaneous departmental charges totaling \$2,503.

Revenue is expected to decrease by \$2,253 in FY20 as compared to the FY19 Adopted Budget due to a reduction in investment earnings.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Procurement						
An objective of the Procurement and Supply Management Department is to procure supplies and construction services for our customer departments at the best value through supplier collaboration, innovative supply-chain practices, and technology.						
This objective fulfills the city values of Responsiveness and Empowerment.						
• P-Card Avg spend -	\$	271	296	296	298	350
• P-Card Rebate -	\$	235,947	217,530	247,200	148,383	210,000
• P-Card Spend -	\$	9,090,025	9,715,688	11,000,000	10,902,618	12,000,000
• Total Spend -	\$	120,502,820	372,670,486	250,000,000	223,479,337	250,000,000
• SBE Spend -	\$	10,366,561	10,718,642	14,000,000	8,690,176	12,000,000
• PO & Blanket Releases -	#	13,016	11,943	10,000	10,325	11,000
• Formal Solicitations -	#	213	193	200	179	200
• Requisitions -	#	23,358	24,391	26,000	22,977	22,000
• SBE Transactions -	#	1,587	1,565	1,600	1,703	1,700
• P-Card Transactions -	#	33,391	33,003	36,000	35,856	35,000

Supply Management

An objective of the Procurement and Supply Management Department is to minimize inventory investment and operating costs while maintaining an adequate supply of inventory to meet the needs of customer departments.

This objective fulfills the city values of Accountable Servant Leadership and Responsiveness.

• Fill Rate -	%	94.5	95.15	97.5	95.82	97.5
• Revenue (Mark up) -	\$	401,442	492,487	485,250	452,533	495,000
• Cycle Count Accuracy -	%	97.5	96.63	98	97.56	98.5
• Sales Transactions -	#	43,773	46,202	46,000	43,435	46,000
• Line Items (SKU) -	#	3,130	3,100	2,955	2,955	3,100
• Sales in Dollars -	\$	3,916,509	4,650,000	4,750,000	4,750,000	5,000,000
• Dollar Variance (+/- Book vs Count Value) -	\$	(1,628)	(2,804)	(1,000)	(3,419)	1,650
• Overhead (Markup) -	%	10.25	10.25	10.25	10.25	10.25
• Inventory Turnover Rate - Ratio -	%	2.4	2.1	3	2.6	4
• Inventory Value -	\$	1,609,062	1,524,552	1,700,000	1,557,879	1,700,000
• Line Items Received -	#	5,811	5,482	4,800	5,148	5,250

Technology Services

Department Mission Statement

The mission of the Department of Technology Services (DoTS) is to pursue, implement, and manage information systems and technologies that most effectively and efficiently support city departments in accomplishing the goals and objectives of the city. All DoTS employees will provide exceptional service to both our internal customers and the public. DoTS management recognizes our team members as our most important asset and will provide the opportunity for development and create a working environment that fosters innovative solutions and cooperative problem-solving in a fiscally responsible manner.

Services Provided

The following services are provided by the Department of Technology Services:

- Citywide Oracle E-Business Suite and Work Order Management (WAM) support.
- Citywide telephone system support.
- Citywide desktop computer support.
- Citywide Windows based server system support.
- Citywide Unix server system, Oracle, and SQL support.
- Citywide network connectivity support.
- Citywide support of commercial and in-house developed systems.
- Citywide geographic information systems (GIS) support.
- Citywide e-Government & Enterprise Resource Planning (ERP) support.
- Citywide e-mail server system support.
- Citywide intranet and internet support.
- Citywide document management support.
- Citywide iSeries server system support.
- Citywide storage server system support.
- Computer security services.
- Computer operations services.
- Citywide electronic infrastructure support.
- Help desk services.
- Emergency management support and development.
- Technology internship program.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	6,274,446	6,487,488	6,938,490	6,938,490	6,744,185	7,112,538	2.51%
Services & Commodities	4,160,829	4,819,126	5,511,186	6,557,566	5,494,534	5,740,259	4.16%
Capital	434,991	715,576	673,074	1,348,048	574,041	1,338,100	98.80%
Transfers	0	0	550,000	550,000	550,000	0	(100.00)%
Total Budget	10,870,267	12,022,190	13,672,750	15,394,104	13,362,760	14,190,897	3.79%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Fleet Management	0	0	0	0	60	0	0.00%
Fleet	0	0	0	0	60	0	0.00%
General Fund	(1,879)	200	0	0	0	0	0.00%
Technology Services	(1,879)	200	0	0	0	0	0.00%
Technology and Infrastructure	631,337	1,112,884	1,076,173	1,825,245	1,053,464	1,213,970	12.80%
Technology Replacement	631,337	1,112,884	1,076,173	1,825,245	1,053,464	1,213,970	12.80%
Technology Services	10,240,809	10,909,105	12,596,577	13,568,860	12,309,236	12,976,927	3.02%
Technology Services	10,240,809	10,909,105	12,596,577	13,568,860	12,309,236	12,976,927	3.02%
Total Budget	10,870,267	12,022,190	13,672,750	15,394,104	13,362,760	14,190,897	3.79%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	78,631	77,980	0	0	79,665	82,000	0.00%
Intergovernmental Revenue	6,000	1,500	0	0	0	0	0.00%
Internal Charges	12,131,635	12,347,691	13,239,620	13,239,620	13,088,268	13,926,504	5.19%
Miscellaneous Revenue	(6,755)	155,308	56,000	56,000	80,256	80,000	42.86%
Transfers	0	150,000	450,000	450,000	450,000	0	(100.00)%
Total Revenue	12,209,510	12,732,479	13,745,620	13,745,620	13,698,189	14,088,504	2.49%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Technology Services	60.00	60.00	60.00	60.00	0.00
Total Full-Time FTE	60.00	60.00	60.00	60.00	0.00
Technology Services	2.50	2.50	2.50	1.00	(1.50)
Total Part-Time FTE	2.50	2.50	2.50	1.00	(1.50)
Total FTE	62.50	62.50	62.50	61.00	(1.50)

Notes

Technology Services Fund:

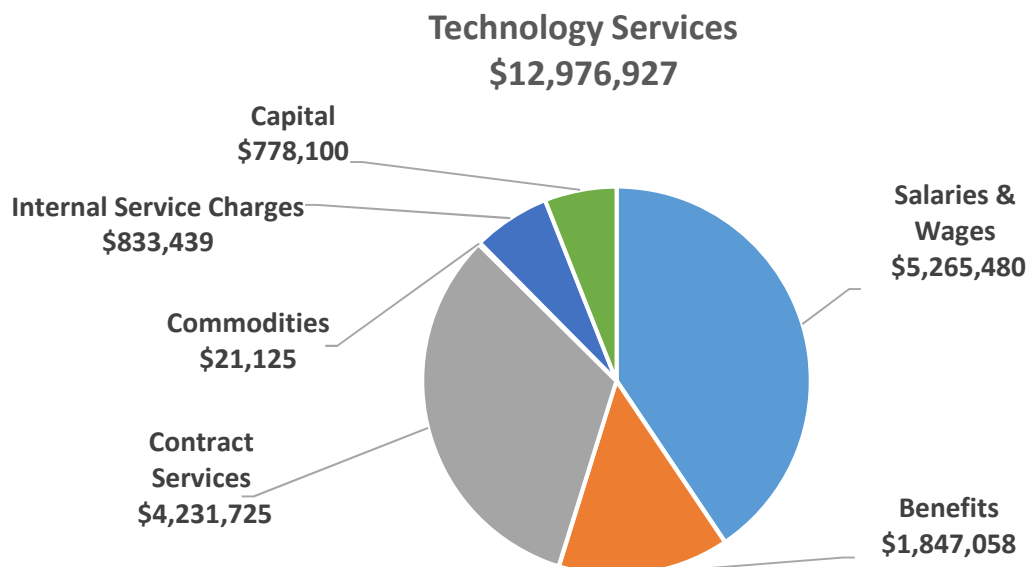
The Technology Services Fund's FY20 budget increased by \$380,350 or 3.02% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$211,271 as compared to the FY19 Adopted Budget. In FY19, two part-time Student Intern positions (1.00) and one part-time Systems Support Specialist (0.50) were eliminated.

Additional increases in the FY20 budget include repair and maintenance materials (\$126,061), other specialized services (\$83,500), external network costs (\$75,000), software (\$52,500), and miscellaneous line item adjustments (\$17,151). There is also an increase in equipment (\$685,600) which includes one Sun M12x server, two iSeries Power 8 servers, iSeries disk-based backup upgrade, an LTO6 standalone tape, an iSeries Power 7 upgrade, two R740 ESX Servers for co-location, Pure 20TB data expansion, an Isilon Node expansion, an EX40000E-Sec, two Brocade 16 gig fiber channel switches, EOL access points replacements, wireless antennas, network switches for maintenance, replacement of aging firewalls, and EOL security cameras.

Reductions include transfers to the Technology and Infrastructure Fund (\$450,000) and the General Fund (\$100,000) and in small equipment (\$182,151), telephone costs external (\$100,000), internal services external (\$13,160), and miscellaneous line item adjustments (\$25,422).

Revenue is expected to increase \$669,440 in FY20 as compared to the FY19 Adopted Budget due to increases in data processing charges (\$803,424), data communications (\$77,319), and investment earnings (\$18,001). These were partially offset by a reduction in citywide telephone charges (\$229,304).



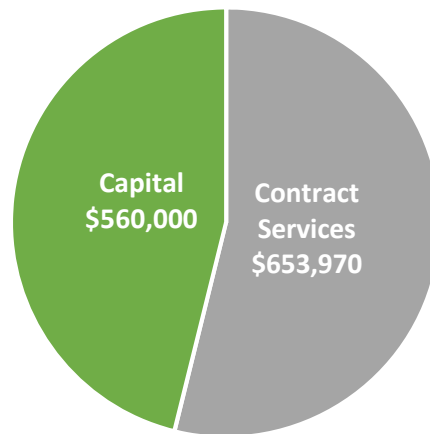
Technology and Infrastructure Fund:

The Technology and Infrastructure Fund's FY20 budget increased by \$137,797 or 12.80% as compared to the FY19 Adopted Budget. Purchases in this fund fluctuate based on the current needs of the city on an annual basis. The FY20 budget reflects the cyclical nature of technology needs and replacements.

The following large purchases are planned for FY20: the replacement of old PC/Laptop devices that cannot run the Windows 10 operating system (\$200,000), an upgrade and virtualization of the city's PBX systems (\$210,000), LiquidWare Profile Unity for the VDI infrastructure that will allow Profile Layering (\$55,000), VoIP phone sets (\$50,000), three replacement blade servers (\$45,000), and a three-year renewal for VDI storage and the VMware vSphere+ (\$35,250).

Revenue is expected to decrease by \$326,556 as compared to the FY19 Adopted Budget. There is a reduction in the transfer from the Technology Services Fund (\$450,000) which is partially offset by increases in PC/laptop/tablet charges (\$119,100) and additional technology replacement charges (\$4,344).

Technology and Infrastructure Fund
\$1,213,970



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Citywide Systems Support						
An objective of the Department of Technology Services is to provide citywide systems support for commercial and in-house developed systems, desktop computers, document management, email services, internet and intranet, Oracle, telephones, Unix Server, and electronic equipment.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.						
• Desktop Support-Tickets closed within three working days -	%	86	85	90	90	90
• Desktop Support-Tickets responded to within four business hours -	%	100	100	90	92	95
• Developed Systems-Tickets closed within three working days -	%	77	85	90	90.5	90
• Developed Systems-Tickets responded to within four business hours -	%	99	90	90	100	100
• Document Mgmt Support-Tickets closed within three working days -	%	83	85	90	92	90
• Document Mgmt Support-Tickets responded to within four business hours -	%	100	90	90	100	100
• E-mail server-less than 1% unscheduled downtime -	%	0.05	0	0.1	0	0
• GIS Support-Tickets closed within three working days -	%	92	90	90	81	90
• GIS Support-Tickets responded to within four business hours -	%	100	90	90	100	100
• Internet Support-Tickets closed within three working days -	%	100	100	95	100	100
• Internet Support-Tickets responded to within four business hours -	%	100	100	95	0	0
• Network Connectivity-less than 1% downtime -	%	1	1	1	1	1
• Oracle Support-Tickets closed within three working days -	%	56	75	90	90	90
• Oracle Support-Tickets responded to within four business hours -	%	100	90	90	100	100
• Storage Server Support-Tickets closed within three working days -	%	100	98	97	98	98
• Storage Server Support-Tickets responded to within four business hours -	%	97	100	95	98	100
• Telephone System-less than 0.1% unscheduled downtime -	%	0.01	0.01	0.01	0.01	0.01
• Unix Server Support-less than 0.1% unscheduled downtime -	%	0.05	0	0.1	0.24	0.1

Help Desk Services

An objective of the Department of Technology Services is to provide help desk services.

The objective fulfills the city values of Transparent Access, Inclusiveness, and Responsiveness.

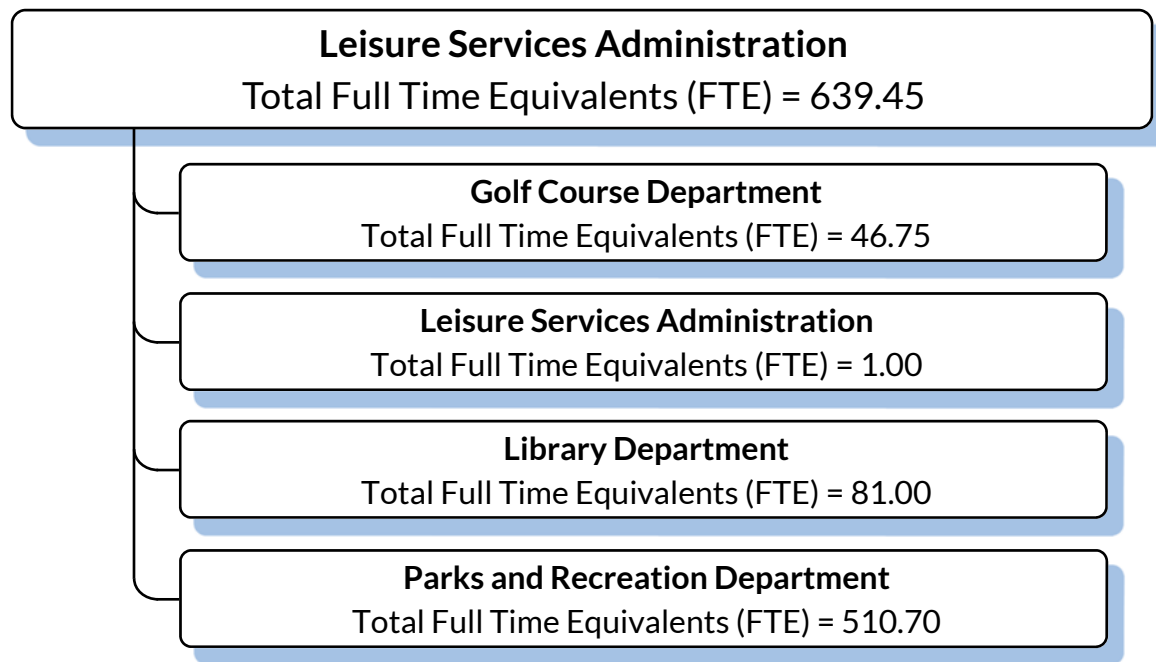
• Less than 10% of calls dropped -	%	11.7	11.2	10	13.8	10
• Phone calls answered -	#	26,182	23,450	22,000	21,626	22,000

Technology Internship Program

An objective of the Department of Technology Services is to track number of interns in the program.

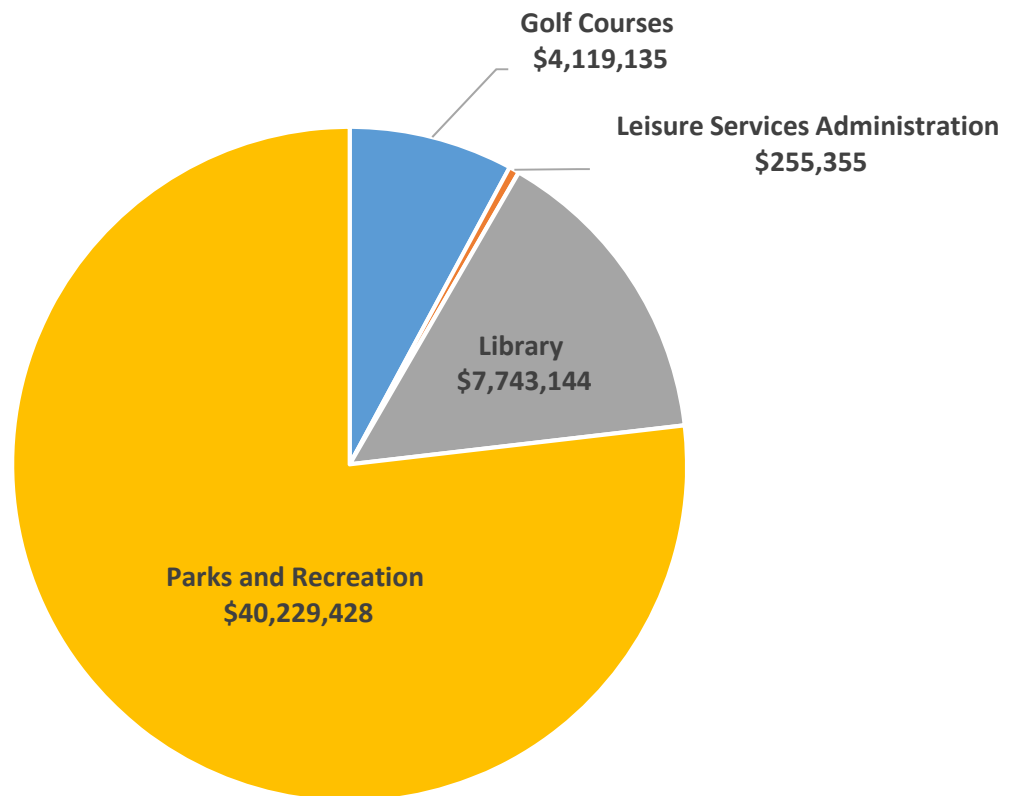
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Number of interns -	#	7	4	10	3	10
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LEISURE SERVICES ADMINISTRATION

\$52,347,062



Department	FY19 Adopted Budget	FY20 Adopted Budget	Change Amount	Change as Percent
Golf Courses	\$ 3,810,624	\$ 4,119,135	\$ 308,511	8.10%
Leisure Services Administration	\$ 255,297	\$ 255,355	\$ 58	0.02%
Library	\$ 7,571,978	\$ 7,743,144	\$ 171,166	2.26%
Parks and Recreation	\$ 36,970,278	\$ 40,229,428	\$ 3,259,150	8.82%
Leisure Services Administration	\$ 48,608,177	\$ 52,347,062	\$ 3,738,885	7.69%

Golf Courses

Department Mission Statement

The mission of the Golf Courses Department is to provide outstanding golf courses, programs, and practice facilities to the residents and visitors of St. Petersburg. The city's excellent golf courses, programs, and practice facilities are provided by a courteous and professional staff at a tremendous value with a goal to cover 100% of all operational and capital expenditures.

Services Provided

- **Golf Course Administration:** Provides direction and leadership for the sound fiscal management and operation of three municipal golf course facilities including business operations, special events, tournaments, turf and facility maintenance; business operations to include pro shop retail sales, driving range sales, and concessions; player development, marketing, First Tee youth programs support, and customer service for residents and visitors.
- **Mangrove Bay Business:** Sells greens fees and merchandise, books reservations for more than 62,000 residents and visitors annually, sells range balls to more than 35,000 golfing customers, and collects more than \$2,500,000 annually; offers pro shop merchandise for resale and administers events, tournaments, leagues, and outings, while providing exceptional customer service. Maintains fleet of 80 operationally safe golf carts for rental. Provides support of First Tee programs.
- **Mangrove Bay Concessions:** Provides food and beverages for resale and customer service through the clubhouse, the starters' building, and the on course beverage cart service.
- **Cypress Links Business:** Sells greens fees and merchandise, books reservations and provides starting and course ranging services for more than 32,000 residents and visitors annually; collects more than \$400,000 annually; administers tournaments, leagues, and outings, manages a fleet of 12 golf carts; and provides excellent customer service. Provides support of First Tee programs.
- **Twin Brooks Business:** Sells greens fees and merchandise, books reservations for more than 20,000 residents and visitors annually, and collects more than \$450,000 annually; sells driving range balls to more than 24,000 customers annually; administers events, tournaments, leagues, and outings; and provides outstanding customer services. Provides support of First Tee programs.
- **Golf Courses Maintenance:** Promotes, manicures, and maintains healthy turf grass on 180 acre, 18 hole championship Mangrove Bay Golf Course and driving range; 17 acre, 9 hole par three Cypress Links Golf Course; and 29 acre, 9 hole, par three Twin Brooks Golf Course, driving range and three practice holes by utilizing best management and cultural practices. Putting surfaces are mowed every day and the golf course is set up for play every day but Christmas. Mowing of all turf areas is performed on a daily basis, bunker maintenance, chemical and fertilizer management, water management, irrigation maintenance of more than 1,000 irrigation heads and one pump station at Mangrove Bay and Cypress Links, 300 irrigation heads, and one pump station at Twin Brooks, repairs and maintenance to bridges and course shelters/restrooms, general maintenance of all outside areas on the property, and tree and plant maintenance and management is addressed as well. Provides preventative, routine maintenance and repair of turf equipment utilized for three golf courses.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	2,165,788	2,252,573	2,370,072	2,370,072	2,372,128	2,459,725	3.78%
Services & Commodities	1,351,577	1,381,642	1,381,552	1,412,708	1,500,155	1,432,910	3.72%
Capital	112,091	31,520	0	15,500	15,673	156,500	0.00%
Transfers	68,000	72,000	59,000	59,000	59,000	70,000	18.64%
Total Budget	3,697,455	3,737,735	3,810,624	3,857,280	3,946,956	4,119,135	8.10%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,447	1,320	0	0	0	0	0.00%
Golf Courses	1,447	1,320	0	0	0	0	0.00%
Golf Course Operating	3,696,008	3,736,415	3,810,624	3,857,280	3,946,956	4,119,135	8.10%
Golf Courses	536,819	550,553	581,198	581,690	584,126	585,996	0.83%
Golf Courses	1,432,263	1,426,399	1,432,092	1,447,243	1,488,968	1,653,886	15.49%
Golf Courses Operations	1,726,925	1,759,463	1,797,334	1,828,347	1,873,863	1,879,253	4.56%
Total Budget	3,697,455	3,737,735	3,810,624	3,857,280	3,946,956	4,119,135	8.10%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	2,852,691	3,376,734	3,811,808	3,811,808	3,695,523	3,805,450	(0.17)%
Intergovernmental Revenue	328	0	0	0	9,678	0	0.00%
Miscellaneous Revenue	(158)	316	0	1,563	2,059	0	0.00%
Transfers	0	0	0	75,000	75,000	158,166	0.00%
Total Revenue	2,852,861	3,377,050	3,811,808	3,888,371	3,782,260	3,963,616	3.98%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Golf Courses	1.00	1.00	1.00	1.00	0.00
Golf Courses Maintenance	12.00	12.00	12.00	12.00	0.00
Golf Courses Operations	8.00	8.00	8.00	8.00	0.00
Total Full-Time FTE	21.00	21.00	21.00	21.00	0.00
Golf Courses	0.73	0.73	0.73	0.73	0.00
Golf Courses Maintenance	5.84	5.83	5.83	5.84	0.01
Golf Courses Operations	18.95	18.95	18.98	19.18	0.20
Total Part-Time FTE	25.52	25.51	25.54	25.75	0.21
Total FTE	46.52	46.51	46.54	46.75	0.21

Notes

The Golf Courses Department's FY20 budget increased by \$308,511 or 8.10% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$78,467 as compared to the FY19 Adopted Budget. During FY19, one part-time Golf Course Attendant II was added.

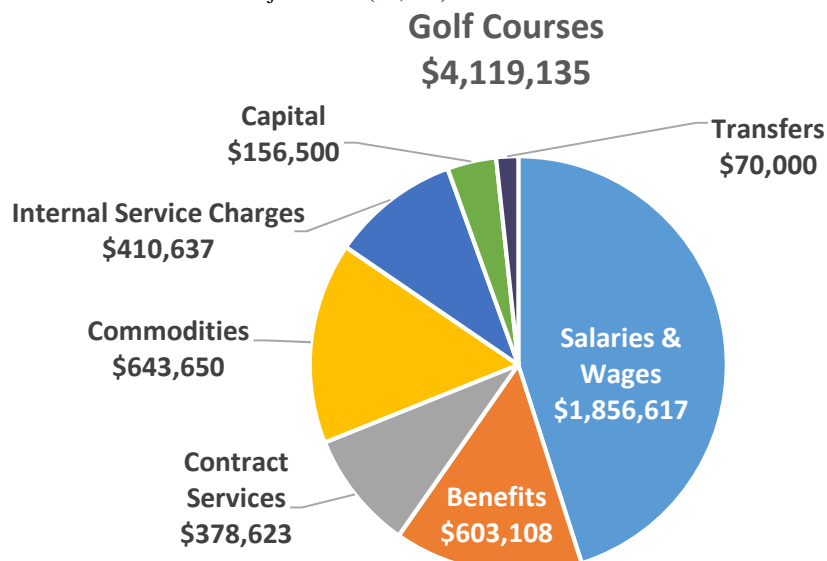
Increases in the FY20 budget include facility repairs and maintenance (\$18,450), chemical (\$17,600), recreation supplies (\$7,300), and miscellaneous line item adjustments (\$40,466).

Reductions include commodities for resale food and beverage (\$7,838), laundry and dry cleaning (\$3,100), and miscellaneous line item adjustments (\$10,334).

Capital increases include turf equipment replacement (\$100,000), driving range netting replacement at Twin Brooks (\$46,000), and computer replacement (\$10,500).

Additionally, the FY20 budget includes a transfer to the General Fund (\$70,000), which is an increase of \$11,000 over FY19. The transfer is for the first year of a five-year repayment schedule of the planned advance of funds for golf cart replacement that will occur during FY20 at Mangrove Bay.

Revenue is expected to increase \$151,808 or 3.98% in FY20 as compared to the FY19 Adopted Budget primarily due to an advance subsidy from the General Fund (\$145,000) and a transfer from the Golf Course Capital Projects Fund (\$13,166). These increases are partially offset by a reduction in miscellaneous line item adjustments (\$6,358).



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Buckets of Range Balls Sold						
One objective of the Golf Courses Department is to maximize availability of range balls for sale to customers.						
This objective fulfills the city values of Accountable Servant Leadership, Diversity, and Responsiveness.						
• Mangrove Bay Buckets of Balls Sold -	#	32,198	31,565	38,067	36,657	35,741
• Twin Brooks Buckets of Balls Sold -	#	24,943	24,770	27,788	27,788	25,486
Golf Course Maintenance						
One objective of the Golf Courses Department is to maximize best management and cultural practices to maintain healthy turf conditions, irrigation heads, and pump stations for all facilities at optimal levels.						
This objective fulfills the city values of Empowerment and Responsiveness.						
• Irrigation Heads -	#	1,300	1,300	1,300	1,300	1,300
• Golf Courses Acres Maintained - Cypress Links -	#	17	17	17	17	17
• Pump Stations -	#	2	2	2	2	2
• Golf Courses Acres Maintained - Twin Brooks -	#	29	29	29	29	29
• Golf Courses Acres Maintained - Mangrove Bay -	#	180	180	180	180	180
Point of Sale for Venues						
One objective of the Golf Courses Department is to provide food and beverages for resale through three point of sale venues at Mangrove Bay Golf Course.						
This objective fulfills the city values of Accountable Servant Leadership, Diversity, and Responsiveness.						
* Mangrove Bay Golf Course underwent renovations to the greens and golf course for four months (May-August 2017); rounds played and revenues were negatively impacted.						
• Point of Sale Venues -	\$	189,983	267,123	280,147	270,318	269,031
Rounds of Golf Played						
One objective of the Golf Courses Department is to provide all golfers with a quality golf experience.						
This objective fulfills the city values of Accountable Servant Leadership, Diversity, and Responsiveness.						
* Mangrove Bay Golf Course underwent renovations to the greens and golf course for four months (May-August 2017); rounds played and revenues were negatively impacted.						
• Mangrove Bay Rounds of Golf Played -	#	47,870	58,439	68,004	68,004	65,243
• Cypress Links Rounds of Golf Played -	#	32,194	26,526	31,500	31,500	29,469
• Twin Brooks Rounds of Golf Played -	#	19,182	18,406	22,017	22,017	19,988
The First Tee Youth Program						
One objective of the Golf Courses Department is to provide for player development and support for The First Tee Youth Program.						
This objective fulfills the city values of Accountable Servant Leadership, Diversity, Inclusiveness, and Responsiveness.						
• The First Tee Youth Program -	#	1,400	1,500	1,500	1,500	1,500

Leisure Services Administration

Department Mission Statement

The mission of the Leisure Services Administration is to provide administrative, financial, and technical leadership to the Golf Courses, Library, and Parks and Recreation Departments resulting in the effective delivery of high quality, innovative, inclusive, and responsive public service that provides a positive impact on the quality of life in the community.

Services Provided

The Leisure Services Administration Department provides the following services:

- Provides administrative oversight of the Leisure Services departments resulting in the effective delivery of high quality, innovative, inclusive, and responsive public service that provides a positive impact on quality of life in the community.
- Serves as the Leisure Services departmental liaison to citizens, professional organizations and non-profits, neighborhood associations, elected officials, and other governmental organizations.
- Provides administrative oversight of capital and operating budgets that determine both short and long term goals for maintaining and improving the services, programs, and facilities provided by all Leisure Services departments.
- Assists with seeking opportunities for grants, partnerships, and collaborations with city departments, neighborhood associations, non-profits, and community organizations.
- Assists with seeking innovative opportunities to improve publicity and marketing efforts to increase community participation in the services, programs, and facilities that are provided by the Leisure Services departments.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	204,555	273,272	210,802	210,802	213,413	222,189	5.40%
Services & Commodities	43,538	35,886	44,495	44,495	43,353	33,166	(25.46)%
Total Budget	248,092	309,158	255,297	255,297	256,766	255,355	0.02%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	248,092	309,158	255,297	255,297	256,766	255,355	0.02%
Leisure Services Adminis	248,092	309,158	255,297	255,297	256,766	255,355	0.02%
Total Budget	248,092	309,158	255,297	255,297	256,766	255,355	0.02%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	221	0	0	0	0	0	0.00%
PILOT/G&A	103,488	103,488	105,552	105,552	105,552	107,663	2.00%
Total Revenue	103,709	103,488	105,552	105,552	105,552	107,663	2.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Leisure Services Adminis	2.00	1.00	1.00	1.00	0.00
Total Full-Time FTE	2.00	1.00	1.00	1.00	0.00
Total FTE	2.00	1.00	1.00	1.00	0.00

Notes

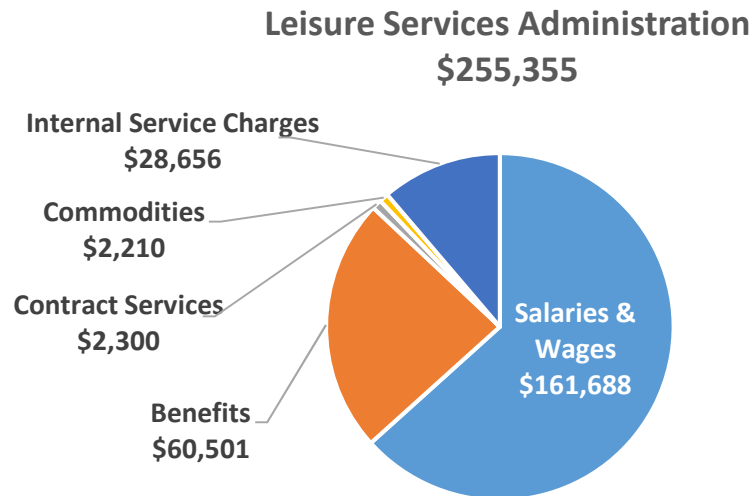
The Leisure Services Administration Department's FY20 budget increased by \$58 or 0.02% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$873 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include recreation supplies (\$1,310) and training and conference travel (\$100).

Reductions include legal – external (\$1,215), other specialized services (\$700), and miscellaneous line item adjustments (\$310).

Revenue is expected to increase \$2,111 or 2.00% in FY20 as compared to the FY19 Adopted Budget based on trend.



Library

Department Mission Statement

The mission of the St. Petersburg Library System is to inform, connect, and empower the city's diverse community through library programs, resources, and services.

Services Provided

The St. Petersburg Library System, consisting of a Main Library and six community libraries, provides the following core services:

- Lending collection materials and electronic resources, including books, music, and videos to residents and visitors.
- Providing information about library programs, services, and resources to the community upon request.
- Providing instruction to the community on the use of library resources, computers, internet research, and mobile devices, as well as providing literacy development and programs that supplement education.
- Providing space to the community for both individual and collaborative education and entrepreneurial pursuits.
- Providing community access to the internet and personal computing applications.
- Providing community-driven servant leadership in support of library programs and services.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	4,810,112	5,119,249	5,410,490	5,410,490	5,337,000	5,510,232	1.84%
Services & Commodities	1,666,068	1,585,196	1,486,152	1,570,393	1,751,757	1,557,576	4.81%
Capital	541,675	612,483	675,336	696,336	551,050	675,336	0.00%
Total Budget	7,017,856	7,316,928	7,571,978	7,677,219	7,639,807	7,743,144	2.26%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	7,017,856	7,316,928	7,571,978	7,677,219	7,639,807	7,743,144	2.26%
Libraries Administration	2,598,995	2,868,333	2,947,418	3,035,517	3,009,002	2,927,992	(0.66)%
Library Branches	4,418,861	4,448,596	4,624,560	4,641,702	4,630,805	4,815,152	4.12%
Total Budget	7,017,856	7,316,928	7,571,978	7,677,219	7,639,807	7,743,144	2.26%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	828,314	882,261	923,934	923,934	937,455	937,854	1.51%
Fines	93,938	88,590	133,149	133,149	72,803	88,062	(33.86)%
Intergovernmental Revenue	0	0	0	0	503	0	0.00%
Miscellaneous Revenue	505	931	510	510	1,722	675	32.35%
Total Revenue	922,756	971,782	1,057,593	1,057,593	1,012,483	1,026,591	(2.93)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Libraries Administration	13.00	14.00	18.00	18.00	0.00
Library Branches	54.00	55.00	54.00	54.00	0.00
Total Full-Time FTE	67.00	69.00	72.00	72.00	0.00
Libraries Administration	1.00	1.00	0.00	0.00	0.00
Library Branches	8.50	8.50	8.00	8.50	0.50
Total Part-Time FTE	9.50	9.50	8.00	8.50	0.50
Library Branches	0.00	0.00	0.00	0.50	0.50
Total Seasonal PT FTE	0.00	0.00	0.00	0.50	0.50
Total FTE	76.50	78.50	80.00	81.00	1.00

Notes

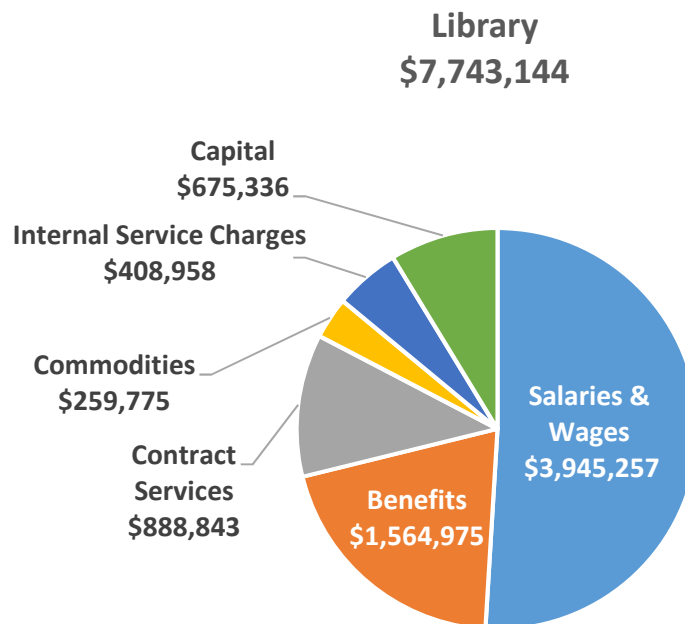
The Library Department's FY20 budget increased by \$171,166 or 2.26% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$113,685 as compared to the FY19 Adopted Budget. During FY19, one part-time Library Assistant I position (\$9,421) at 0.50 FTE was added. For FY20, the department will add five seasonal part-time positions (\$13,983) for a total of 0.50 FTE.

Increases in the FY20 budget include security services (\$27,404) to provide sufficient security officer staffing at all city owned libraries for all hours of operation; copy machine costs - external (\$12,160) for new lease agreement, point of sale machinery, and enhanced machines; facility repairs and maintenance (\$10,550); internet services (\$10,320); and miscellaneous line item adjustments (\$26,556).

Reductions include other specialized services (\$9,238), equipment small - external (\$5,893), laundry and dry cleaning (\$2,950), and miscellaneous line item adjustments (\$11,428).

Revenue is expected to decrease \$31,002 or 2.93% in FY20 as compared to the FY19 Adopted Budget. A decrease in fines (\$45,087) is partially offset by expected increases in charges for services (\$13,920) and miscellaneous revenue (\$165).



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Circulation						
An objective of St. Petersburg Library System is to provide residents and visitors with a relevant and up-to-date physical and electronic library collection.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Library System Circulation -	#	1,262,548	1,229,162	1,250,000	1,172,086	1,200,000
Internet/Computer/WiFi Use						
An objective of St. Petersburg Library System is to provide residents and visitors with the means to access and use up-to-date technology.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Library System Internet/Computer uses -	#	344,691	323,363	325,000	307,191	315,000
Physical Facility/Remote Usage						
An objective of the St. Petersburg Library System is to provide and promote the use of seven facilities to all residents and visitors. Increased facility use may increase circulation (lending of materials), internet/computer use, and program attendance.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Library System Facility Use -	#	1,923,675	1,798,241	1,850,000	1,711,352	1,800,000
Program Attendance						
An objective of the St. Petersburg Library System is to host leisure and literacy activities, programs, and special events facilitated by both the library team and partner organizations. The library team also provides outreach instruction, programs and services to community, education, and non-profit organizations.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Program Attendance -	#	43,997	44,060	52,000	51,333	52,000

Parks and Recreation

Department Mission Statement

The mission of the Parks and Recreation Department is to preserve, protect, maintain, and enhance the city's parklands and recreational facilities and engage people in leisure activities that contribute to their quality of life.

Services Provided

The Parks and Recreation Department provides the following services:

- Parks and Recreation Administration - Provides the overall administration, support, marketing, leadership, planning, and fiscal management of the operations of the Parks and Recreation Department.
- Adult and Youth Sports - The purpose of Youth Sports is to provide a safe and fun learning environment at sports facilities while achieving the Parks and Recreation Department mission. Adult Sports provides a fun, safe, appropriate skill level of play so residents can enjoy the game, maintain their physical fitness, and have social opportunities.
- Aquatics - The purpose of Aquatics is to operate and maintain eight neighborhood pools, one aquatic complex, and a municipal beach providing the community with safe facilities and comprehensive aquatics programming.
- Athletic Operations - Athletic Operations provides managerial support, guidance, and administrative services in the performance of maintenance, construction, and athletic duties enabling staff to provide quality service to the public and internal users.
- Boyd Hill/Clam Bayou Nature Preserves - Nature Preserves are protected areas of importance for plants and wildlife and are managed for conservation. They provide opportunities to promote environmental awareness, understanding, respect, and stewardship.
- Equipment Coordination - The purpose of Equipment Coordination is to act as a liaison with Fleet Management to acquire new equipment, monitor repair and fuel costs, research new equipment, and facilitate movement of equipment assets throughout the city for various events, programs, and changing needs.
- Facility Systems and Construction - The purpose of Facility Systems is to create, direct, implement, and coordinate all facility repairs and contractor-provided services in order to provide safe, clean, and attractive facilities of the highest quality for residents and visitors of St. Petersburg to enjoy their leisure pursuits. The Construction Division provides quality construction-type services to other divisions and city departments for the development and maintenance of Leisure Services.
- Forestry and Large Mowing - Forestry and Large Mowing Operations provide the citizens of St. Petersburg a safe living and working environment by maintaining the city's tree canopy and large park parcels.
- Healthy St. Pete - Healthy St. Pete is a citywide community engagement and empowerment initiative founded by the Deputy Mayor that helps the community EAT, PLAY, SHOP, and LIVE healthier. Healthy St. Pete partners with local community leaders to improve health outcomes for the city. Healthy St. Pete Ambassadors will work to elevate, educate, and bring excitement to the four impact areas of the initiative; LIVE Healthy, EAT Healthy, SHOP Healthy, and PLAY Healthy.
- Horticulture Operations - The purpose of Horticulture Operations is to provide horticultural expertise to all other divisions within the Parks and Recreation Department. This includes landscape design, plant installation, and irrigation for establishment. Plant bed maintenance training is provided when necessary.
- Natural and Cultural Operations - Natural and Cultural Operations is responsible for restoration and management of the city's natural and wilderness areas as well as sites of (indigenous) cultural significance.
- Office on Aging - Celebrates aging by partnering with the community to provide creative programming, advocacy, and resources that promote vitality, independence, and wellness for adults ages 55 or better.
- Parks Districts - The Parks Districts provide services and maintenance needed to maintain a safe and desirable environment for the public to enjoy the city's green space in a variety of ways, to include sports, leisure, dog parks, and play experiences.
- Recreation, Adult, and Community Service Centers - Parks and Recreation operates 15 recreation centers geographically located throughout the city to provide comprehensive recreation programs for the community.
- Restroom Facility Maintenance - Provides the services and maintenance needed to keep Athletic Facility restrooms functioning, safe, and clean.
- Safety and Training - Develops and promotes a healthy and safe work environment for all employees and visitors to the city's parklands and recreational facilities; and fosters a culture of safety where coworkers routinely look out for one another to eliminate unsafe practices in the workplace.
- Special Programs - The Special Programs Division focuses on providing special events planned and organized by the city; providing logistical assistance to outside organizations that plan events within the park system; assisting other city departments with their needs; and offering a wellness program to employees and the community.
- Teen Arts, Sports and Cultural Opportunities (TASCO) - TASCO provides safe, exciting programs, volunteer, and job opportunities for teens in grades 6 through 12.
- Therapeutic Recreation - The purpose of Therapeutic Recreation is to utilize various methods and techniques to promote independent physical, cognitive, emotional, and social functioning of individuals who experience disabling conditions. Within the community, Therapeutic Recreation focuses on programs that promote health, functional independence, inclusion, activity, and an increased quality of life for people with disabilities.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	23,269,566	24,208,593	25,241,487	25,377,292	25,370,006	26,879,542	6.49%
Services & Commodities	12,343,112	16,073,832	11,653,791	13,149,527	13,028,317	13,220,086	13.44%
Capital	111,133	49,092	75,000	97,396	27,534	129,800	73.07%
Total Budget	35,723,811	40,331,517	36,970,278	38,624,214	38,425,858	40,229,428	8.82%

Parks and Recreation

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Community Development	8,751	0	0	0	0	0	0.00%
Facilities Maintenance	8,751	0	0	0	0	0	0.00%
General Fund	35,715,060	40,331,517	36,970,278	38,624,214	38,425,762	40,229,428	8.82%
Administration & Grants	5,392,358	8,364,019	5,214,502	5,788,819	5,728,399	5,329,364	2.20%
Aquatics	3,263,794	3,339,894	3,275,801	3,401,810	3,570,715	3,652,180	11.49%
Athletic Operations	2,402,574	2,935,692	2,610,821	2,708,434	2,603,836	2,919,428	11.82%
Boyd Hill & Clam Bayou	1,185,538	1,254,271	1,483,192	1,507,839	1,277,093	1,587,887	7.06%
Facilities Maintenance	3,115,477	3,157,980	2,917,244	3,162,275	2,916,222	3,329,698	14.14%
Office on Aging	1,239,627	1,335,101	1,359,713	1,404,443	1,367,432	1,384,158	1.80%
Parks Maintenance	5,630,130	5,718,673	5,804,962	5,999,191	6,144,109	6,309,271	8.69%
Parks Services	2,197,724	2,420,751	2,487,436	2,498,644	2,424,952	2,888,660	16.13%
Recreation Centers	8,887,200	9,142,426	9,178,232	9,249,204	9,384,440	9,541,391	3.96%
Special Programs,	2,400,637	2,662,710	2,638,375	2,903,554	3,008,566	3,287,391	24.60%
Health Insurance	0	0	0	0	96	0	0.00%
Health Insurance	0	0	0	0	96	0	0.00%
Total Budget	35,723,811	40,331,517	36,970,278	38,624,214	38,425,858	40,229,428	8.82%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	5,463,062	5,729,172	5,696,154	5,696,080	5,687,058	5,797,944	1.79%
Fines	490	1,443	0	0	1,045	0	0.00%
Intergovernmental Revenue	2,776,960	2,722,425	2,298,896	2,973,187	2,890,111	2,361,559	2.73%
Miscellaneous Revenue	17,764	(24,288)	20,200	20,200	13,905	20,200	0.00%
Total Revenue	8,258,276	8,428,754	8,015,250	8,689,467	8,592,119	8,179,703	2.05%

Parks and Recreation

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Administration & Grants	24.00	24.00	24.00	24.00	0.00
Aquatics	10.00	10.00	10.00	10.00	0.00
Athletic Operations	18.00	20.00	20.00	20.00	0.00
Boyd Hill & Clam Bayou	9.00	9.00	14.00	14.00	0.00
Facilities Maintenance	27.00	28.00	28.00	28.00	0.00
Office on Aging	9.00	9.00	9.00	9.00	0.00
Parks Maintenance	69.00	66.00	65.00	65.00	0.00
Parks Services	24.00	24.00	25.00	25.00	0.00
Recreation Centers	38.00	38.00	38.00	38.00	0.00
Special Programs, TASCOS, & Therapeutics	10.00	10.00	14.00	15.00	1.00
Total Full-Time FTE	238.00	238.00	247.00	248.00	1.00
Administration & Grants	5.00	6.00	6.00	6.00	0.00
Recreation Centers	11.00	11.00	11.00	11.00	0.00
Special Programs, TASCOS, & Therapeutics	1.00	2.00	2.00	2.00	0.00
Total Grant FT FTE	17.00	19.00	19.00	19.00	0.00
Administration & Grants	8.50	8.00	7.50	1.15	(6.35)
Recreation Centers	29.00	29.00	31.00	25.00	(6.00)
Special Programs, TASCOS, & Therapeutics	4.00	4.00	4.00	0.90	(3.10)
Total Grant PT FTE	41.50	41.00	42.50	27.05	(15.45)
Administration & Grants	4.50	4.00	4.50	4.45	(0.05)
Aquatics	16.00	15.00	15.50	24.90	9.40
Athletic Operations	7.00	8.50	9.00	7.50	(1.50)
Boyd Hill & Clam Bayou	9.00	10.00	9.00	9.20	0.20
Facilities Maintenance	0.50	0.50	0.50	0.50	0.00
Office on Aging	5.50	5.50	6.00	7.25	1.25
Parks Maintenance	1.00	1.00	1.00	1.00	0.00
Recreation Centers	81.00	83.50	83.50	83.45	(0.05)
Special Programs, TASCOS, & Therapeutics	16.00	16.00	16.00	24.70	8.70
Total Part-Time FTE	140.50	144.00	145.00	162.95	17.95
Aquatics	66.50	67.50	67.00	26.60	(40.40)
Athletic Operations	0.50	0.50	1.00	0.80	(0.20)
Parks Maintenance	4.50	4.50	4.00	3.20	(0.80)
Recreation Centers	40.50	46.00	46.00	18.60	(27.40)
Special Programs, TASCOS, & Therapeutics	11.00	11.00	11.50	4.50	(7.00)
Total Seasonal PT FTE	123.00	129.50	129.50	53.70	(75.80)
Total FTE	560.00	571.50	583.00	510.70	(72.30)

Notes

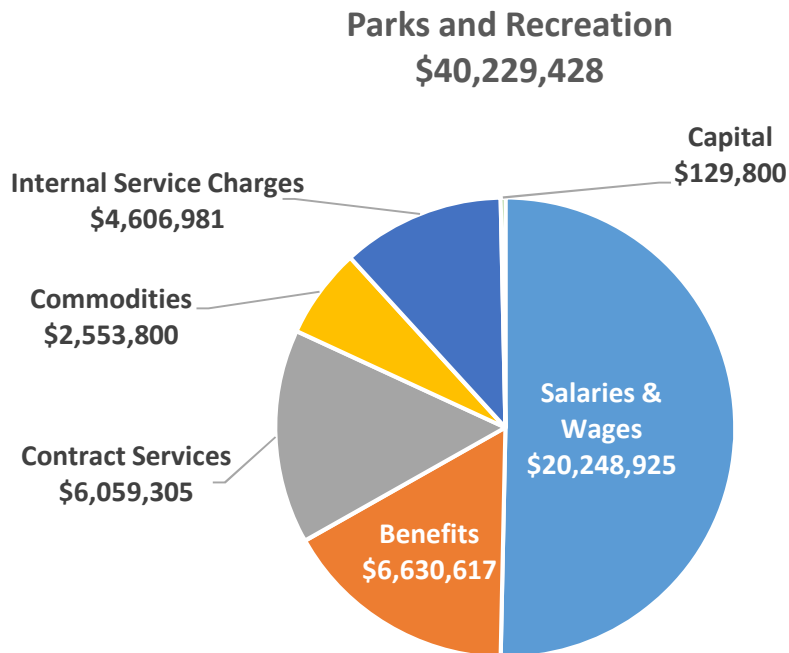
The Parks and Recreation Department's FY20 budget increased by \$3,259,150 or 8.82% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$2,171,620 as compared to the FY19 Adopted Budget. During FY19, a full-time Recreation Supervisor I position was added. There were other changes in FY19 that affected the FTE count but there were no changes in the number of positions budgeted. For example, a change to reflect the actual hours worked reduced the part-time FTE by 73.30.

Increases in the FY20 budget include facility repairs and renovations (\$333,330); other specialized services (\$278,305) for ice skating/holiday rink, fireworks, and Spa Beach maintenance; utilities (\$272,030); capital equipment (\$54,800); network and internet services (\$49,000) to replace aging legacy software; recreation supplies (\$47,655); security services (\$20,966); commodities-resale (\$20,000); rent-other equipment-external (\$20,000); small tools and equipment (\$15,120); and miscellaneous line item adjustments (\$77,637).

Reductions include equipment-small-external (\$41,880), janitorial supplies (\$16,000), legal and fiscal-external (\$6,490), and miscellaneous line item adjustments (\$36,943).

Revenue is expected to increase \$164,453 or 2.05% in FY20 as compared to the FY19 Adopted Budget based on trend.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Before and After Schools Playcamp Patron Satisfaction Survey

The objective of the Before and After Schools Playcamp Program Patron Satisfaction Survey measures is to quantify the combined score of 'Good' (4) and 'Excellent' (5) ratings.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Before and After Schools Playcamp Patron Satisfaction Survey -	%	91.49	94.87	92	95.47	95
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Boyd Hill Nature Preserve

The objective of the Boyd Hill Nature Preserve measures are to quantify the attendance of patrons, as well as, the associated expenditures and revenues associated with utilizing the Boyd Hill Nature Preserve on an annual basis.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Boyd Hill Nature Preserve - Attendance -	#	85,000	86,122	87,000	82,128	87,000
• Boyd Hill Nature Preserve - Expenditure -	\$	1,150,000	1,228,285	1,175,000	1,266,413	1,576,091
• Boyd Hill Nature Preserve - Revenue -	\$	340,000	397,577	380,000	403,361	523,380

Fee Class Programs Patron Satisfaction Survey

The objective of the Fee Class Programs Patron Satisfaction Survey measure is to quantify the combined score of 'Good' (4) and 'Excellent' (5) ratings.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Fee Class Programs Patron Satisfaction Survey -	%	97.7	94.21	96	96.73	96
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Forestry Operations Requests

The objective of the Requests for Emergency Services measures are to quantify the number of emergency and non-emergency service requests received by Forestry Operations.

This objective fulfills the city values of Accountable Servant Leadership and Responsiveness.

• Tree Removal/Trimming - Non-Emergency -	#	2,800	2,314	2,200	2,450	2,500
• Tree Removal/Trimming - Request for Service/Emergency -	#	150	234	150	125	150

Gift Tree Program

The objective of the Gift Tree Program measures are to quantify the contributions received and the number of trees purchased through the Gift Tree Program.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.

• Gift Tree Program Trees -	#	16	9	10	8	10
• Gift Tree Program Contributions -	\$	4,440	2,210	2,000	2,100	2,000

Man Hours Assigned To Work Orders Completed

The objective of the Man Hours Assigned To Work Orders measure is to quantify the man hours utilized for the services performed by the Facility Systems Division and the Construction Division.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.

• Construction Division Total Work Order Staff Hours -	#	8,800	6,186	9,000	8,900	8,900
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Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
• Facility Systems Total Work Order Staff Hours -	#	17,495	17,554	18,000	19,750	18,000

Nature Preserves and Wilderness Area Maintenance Cost Per Acre

The objective of the Nature Preserves and Wilderness Areas Maintenance Cost Per Acre measure is to quantify yearly cost per acre for maintenance operations in nature preserves and wilderness areas.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Cost Per Acre for Nature Preserves and Wilderness Areas -	\$	325	325	330	363	363
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Parkland Maintenance Cost Per Acre

The objective of the Parkland Maintenance Cost Per Acre measure is to quantify yearly cost per acre of all parks maintenance districts and other parkland.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.

• Cost Per Acre for Parkland -	\$	5,163	5,379	5,545	5,655	5,750
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Parkland Mowing Man Hours

The objective of the Parkland Mowing Man Hours measure is to quantify the man hours utilized for large mowing operations.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.

• Parkland Moving Man Hours -	#	4,085	4,040	4,050	4,045	4,000
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Paving The Future Brick Program

The objective of the Paving The Future Brick Program measure is to quantify the number of bricks purchased through the Paving The Future Brick Program. This measure is no longer being tracked and is listed for historical perspective.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Paving The Future Bricks Purchased -	#	0	0	40	0	0
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Summer Playcamp Patron Satisfaction Survey Results

The objective of the Summer Playcamp Program Patron Satisfaction Survey measure is to quantify the combined score of 'Good' (4) and 'Excellent' (5) ratings.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Summer Playcamp Patron Satisfaction Survey -	%	90	94.17	90	93.67	92
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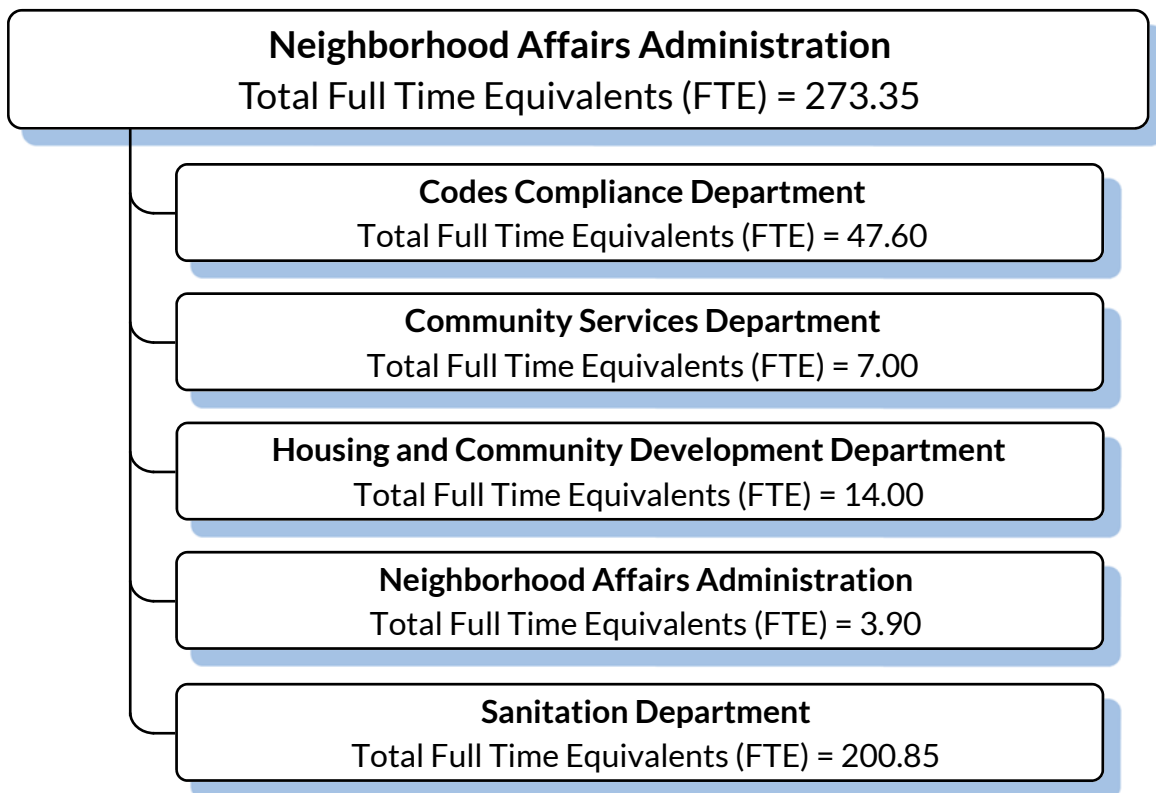
Swim Lesson Patron Satisfaction Survey Results

The objective of the Swim Lesson Program Patron Satisfaction Survey measure is to quantify the combined score of 'Good' (4) and 'Excellent' (5) ratings.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

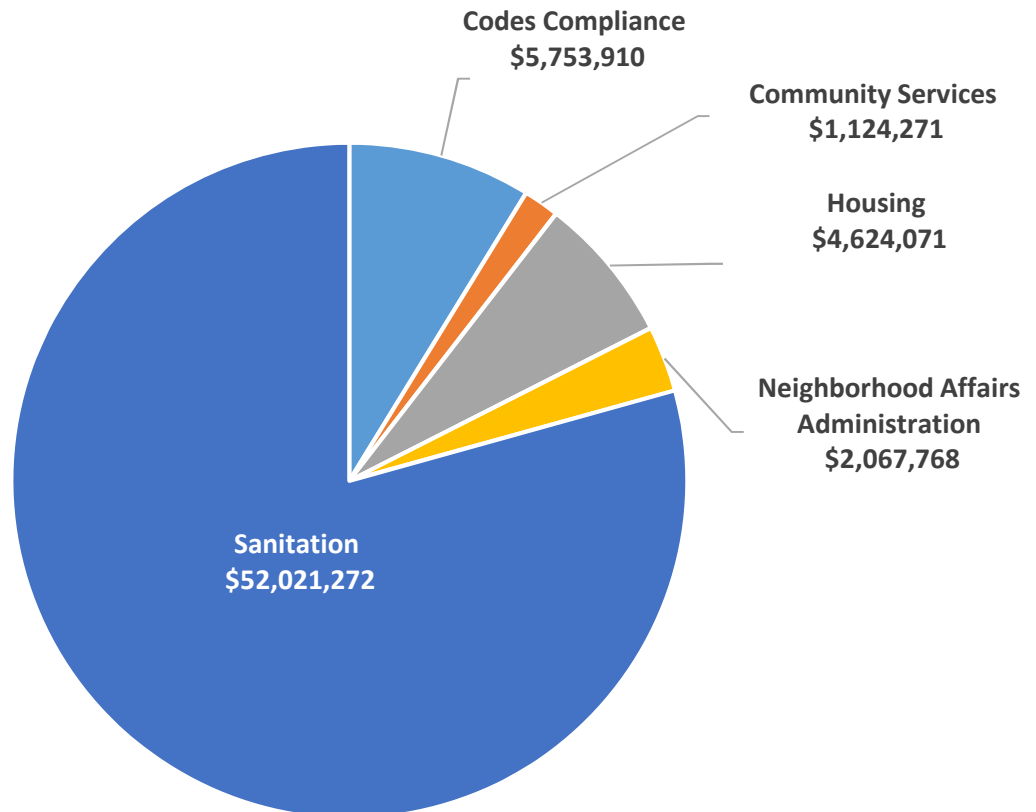
• Swim Lesson Patron Satisfaction Survey -	%	93	98.29	92	98.31	95
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Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Teen Programs Patron Satisfaction Survey Results						
The objective of Teen Programs Patron Satisfaction Survey measure is to quantify the combined score of 'Good' (4) and 'Excellent' (5) ratings.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Teen Programs Patron Satisfaction Survey -	%	85.18	83.17	85	84.83	85
Therapeutic Recreation Patron Satisfaction Survey Results						
The objective of the Therapeutic Recreation Program Patron Satisfaction Survey measure is to quantify the combined score of 'Good' (4) and 'Excellent' (5) ratings.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Therapeutic Recreation Patron Satisfaction Survey -	%	96.65	96.8	97	94.76	96
Work Orders Completed						
The objective of the Work Orders Completed measure is to quantify services provided by the Construction Division and the Facility Systems Division.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.						
• Construction Division Total Work Orders -	#	321	275	375	232	240
• Facility Systems Total Work Orders -	#	2,206	2,233	2,300	2,352	2,360



NEIGHBORHOOD AFFAIRS ADMINISTRATION

\$65,591,292



Department	FY19 Adopted Budget	FY20 Adopted Budget	Change Amount	Change as Percent
Codes Compliance	\$ 5,859,724	\$ 5,753,910	\$ (105,814)	(1.81%)
Community Services	\$ 940,856	\$ 1,124,271	\$ 183,415	19.49%
Housing and Community Development	\$ 5,145,051	\$ 4,624,071	\$ (520,980)	(10.13%)
Neighborhood Affairs Administration	\$ 2,124,378	\$ 2,067,768	\$ (56,610)	(2.66%)
Sanitation	\$ 46,602,714	\$ 52,021,272	\$ 5,418,558	11.63%
Neighborhood Affairs Administration	\$ 60,672,723	\$ 65,591,292	\$ 4,918,569	8.11%

Codes Compliance

Department Mission Statement

The mission of the Codes Compliance Department is to educate property owners and enforce municipal codes, including zoning issues and housing/vegetation maintenance standards, in order to maintain the quality and extend the life of existing housing stock, stabilize neighborhoods, and protect the public.

Services Provided

Support neighborhoods, city teams, and city initiatives that improve the quality of life in St. Petersburg by:

- Encouraging voluntary compliance with municipal codes through education and notification.
- Referring citizens in need of volunteer help, loan programs and other city services provided by Police, Fire Rescue, Planning and Development Services, Housing, and Sanitation.
- Supporting City Council to craft and administer ordinances which address community concerns.
- Providing administrative and clerical services, including a citizen telephone call center, in support of various education and enforcement programs.
- Encouraging code compliance through administration of legal processes such as the Code Enforcement Board, Special Magistrate, Civil Citation, and municipal ordinance violation prosecution in county court.
- Addressing a variety of municipal code issues involving zoning and redevelopment regulations, vegetation maintenance, rental housing inspection, securing structures, inoperative motor vehicles, junk and rubbish, structure disrepair, and unsafe structures.
- Addressing blighting issues which include overgrown vegetation, junk and rubbish, inoperative motor vehicles, and illegal parking on private property.
- Addressing unfit and unsafe structures through condemnation resulting in rehabilitation or demolition.
- Neighborhood Team (N-Team) provides assistance to homeowners physically or financially unable to correct minor code violations.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	2,932,285	3,007,278	3,830,568	3,830,568	3,695,792	3,881,401	1.33%
Services & Commodities	1,797,720	1,593,993	1,979,156	2,017,358	1,357,419	1,822,509	(7.91)%
Capital	0	413	50,000	50,313	42,180	50,000	0.00%
Total Budget	4,730,005	4,601,684	5,859,724	5,898,240	5,095,391	5,753,910	(1.81)%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	3,173,500	3,220,186	3,686,955	3,687,415	3,318,727	3,597,872	(2.42)%
Codes Compliance	3,173,500	3,220,186	3,686,955	3,687,415	3,318,727	3,597,872	(2.42)%
Sanitation Operating	1,556,505	1,381,498	2,172,769	2,210,824	1,776,664	2,156,038	(0.77)%
N-Team	0	0	647,506	647,506	660,238	703,363	8.63%
Sanitation & Codes	1,556,505	1,381,498	1,525,263	1,563,318	1,116,426	1,452,675	(4.76)%
Total Budget	4,730,005	4,601,684	5,859,724	5,898,240	5,095,391	5,753,910	(1.81)%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	1,944	1,380	409	409	1,656	409	0.00%
Fines	1,510,267	1,573,806	1,708,000	1,708,000	1,658,596	1,520,000	(11.01)%
Miscellaneous Revenue	343,353	433,611	886,014	886,014	104,318	322,214	(63.63)%
Total Revenue	1,855,564	2,008,796	2,594,423	2,594,423	1,764,570	1,842,623	(28.98)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Codes Compliance	32.00	32.00	32.00	32.00	0.00
N-Team	0.00	0.00	8.10	8.10	0.00
Sanitation & Codes Comp.	7.00	7.00	7.00	7.00	0.00
Total Full-Time FTE	39.00	39.00	47.10	47.10	0.00
Codes Compliance	0.00	0.00	0.50	0.50	0.00
Total Part-Time FTE	0.00	0.00	0.50	0.50	0.00
Total FTE	39.00	39.00	47.60	47.60	0.00

Notes**General Fund:**

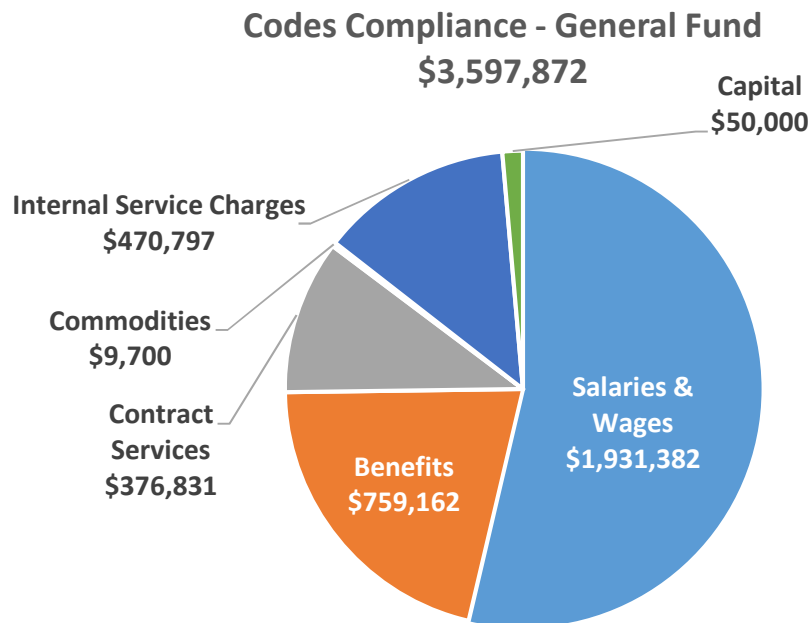
The Codes Compliance Department's FY20 General Fund budget decreased by \$89,083 or 2.42% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$10,668 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include food and ice (\$1,050), training and conference travel (\$1,000), and memberships (\$485).

Reductions include other specialized services (\$100,000) and miscellaneous line item adjustments (\$2,286).

Revenue is expected to decrease \$188,000 in FY20 as compared to the FY19 Adopted Budget primarily due to a \$238,000 reduction in revenue from the Foreclosure Registry. It is partially offset by an increase in revenue from fines of \$50,000.

**Sanitation Operating Fund:**

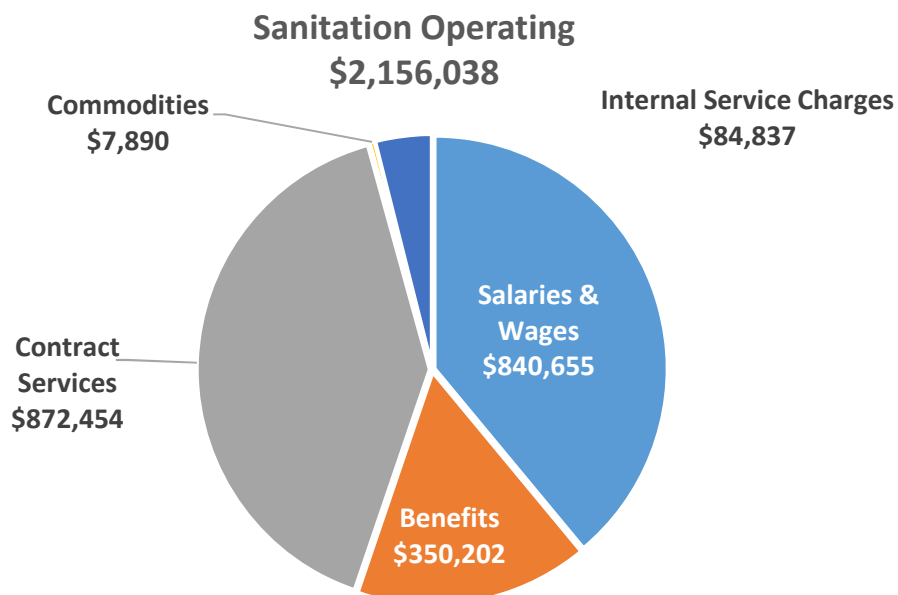
The portion of the Codes Compliance Department's FY20 budget funded by the Sanitation Operating Fund will decrease by \$16,731 or 0.77% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$60,239 as compared to the FY19 Adopted Budget.

Another increase in the FY20 budget is for facility repair and renovations (\$25,630).

Reductions include demolition and securing services (\$100,000), small equipment (\$2,100), and other specialized services (\$500).

Revenue is expected to decrease \$563,800 in FY20 as compared to the FY19 Adopted Budget. This is due primarily to a reduction in the number of properties being demolished.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Codes Compliance Program						
An objective of the Codes Compliance Department is to respond to every request to investigate reported violations; to competently communicate program requirements to all affected citizens; to provide consistent due process before assessing penalty fines and liens; to protect the public from nuisance property conditions such as unfit and unsafe structures, overgrowth, vacant and open structures, and other public health and safety nuisance conditions; to provide incentives to correct code violations; to provide deterrents to incipient code violations; and to responsibly administer all processes at the lowest possible cost with the highest possible output.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Code Enforcement Board Cases -	#	1,839	2,077	1,900	2,526	2,000
• Code Enforcement Liens -	#	539	758	700	724	750
• Code Enforcement Liens Certified -	\$	1,676,400	2,349,850	2,100,000	2,284,660	2,200,000
• Code Enforcement Liens Collected -	\$	797,414	991,807	1,050,000	1,293,394	1,000,000
• Codes Compliance Cases Opened -	#	31,148	33,600	33,000	33,427	31,000
• Codes Compliance Inspections -	#	97,471	100,626	98,000	100,462	100,000
• Codes Compliance Notices & Letters -	#	42,102	34,846	44,500	35,817	34,000
• County Court Cases -	#	485	347	500	286	300
• Overgrowth Cases Opened -	#	5,218	5,361	5,300	3,880	4,000
• Securing Cases Opened -	#	458	427	375	327	300
• Special Magistrate Cases -	#	1,408	1,855	1,500	3,025	1,800
Demolition Program						
An objective of the department's Demolition Program is to address unfit and unsafe structures through condemnation that results in rehabilitation or demolition; to coordinate demolition of city-acquired structures in support of city development projects; to provide assistance to codes investigators to order securing of vacant and open structures under compels conditions; and to assist the city's Legal Department to abate public nuisance property conditions and coordinate any abatements authorized by court order.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Condemnation Appeals Received -	#	30	9	15	9	9
• Condemned Structures Demolished by City Program -	#	51	46	50	15	25
• Structures Demolished by Private Owners -	#	47	25	50	9	20
• Structures Repaired by Private Owners -	#	40	21	50	23	20
Neighborhood Team						
An objective of the Neighborhood Team is to provide assistance to homeowners physically or financially unable to correct minor code violations. The program fulfills four issues: increasing volunteers from the community, training inmates and reducing recidivism, dealing with an aging housing stock; and helping low income and elderly homeowners bring their properties up to minimum code.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Homes Completed -	#	251	181	220	246	260
• N-Team Projects -	#	251	181	220	246	260
• Volunteers -	#	527	332	500	418	500

Community Services

Department Mission Statement

The mission of the Community Services Department is to be proactive and responsive to resident, business, and neighborhood issues by coordinating city services and resources to ensure quality customer service, promote volunteerism, and encourage civic engagement and participation to enhance and sustain neighborhood and business corridor character.

Services Provided

The Community Services Department provides the following services:

- Neighborhood Partnership Grants (non-capital projects and mini community building).
- Association Meeting Doorhangers (includes listing of meetings and major events for year).
- Mayor's Breakfast with the Neighborhoods.
- Neighborhood Planning and Project Implementation.
- Neighborhood Organization/Reorganization Support.
- Volunteer Coordination (I CAN Program and Carefest).
- Community Outreach Events (Black History Month, Family Fun Day, Back to School, African American Health Forum, and Edwards Gala).
- Coordination of Neighborhood Cleanups.
- Mayor's Action Line Follow-up Evaluations/Work Order Generation and Proactive Surveys of Rights-of-Way.
- Youth Employment and Skills Training Programs.
- Coordination of Points of Distribution (Mass Care); Disaster Preparedness.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	422,017	413,469	468,888	468,888	486,162	512,074	9.21%
Services & Commodities	222,278	145,203	101,968	122,932	135,107	117,197	14.94%
Capital	1,035	0	0	0	0	0	0.00%
Grants & Aid	414,917	533,217	370,000	744,025	608,326	495,000	33.78%
Total Budget	1,060,247	1,091,889	940,856	1,335,844	1,229,595	1,124,271	19.49%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,060,247	1,091,889	940,856	1,335,844	1,229,595	1,124,271	19.49%
Community Service Rep.	96,557	95,927	107,820	107,820	114,751	119,317	10.66%
Community Services	963,689	995,961	833,036	1,228,024	1,114,843	1,004,954	20.64%
Total Budget	1,060,247	1,091,889	940,856	1,335,844	1,229,595	1,124,271	19.49%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	342	0	0	0	0	0	0.00%
Intergovernmental Revenue	15,000	0	0	30,000	0	0	0.00%
Miscellaneous Revenue	3,990	21,923	0	0	24,407	0	0.00%
Total Revenue	19,331	21,923	0	30,000	24,407	0	0.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Community Service Rep.	3.00	3.00	3.00	3.00	0.00
Community Services Admin	4.00	4.00	4.00	4.00	0.00
Total Full-Time FTE	7.00	7.00	7.00	7.00	0.00
Total FTE	7.00	7.00	7.00	7.00	0.00

Community Services

Notes

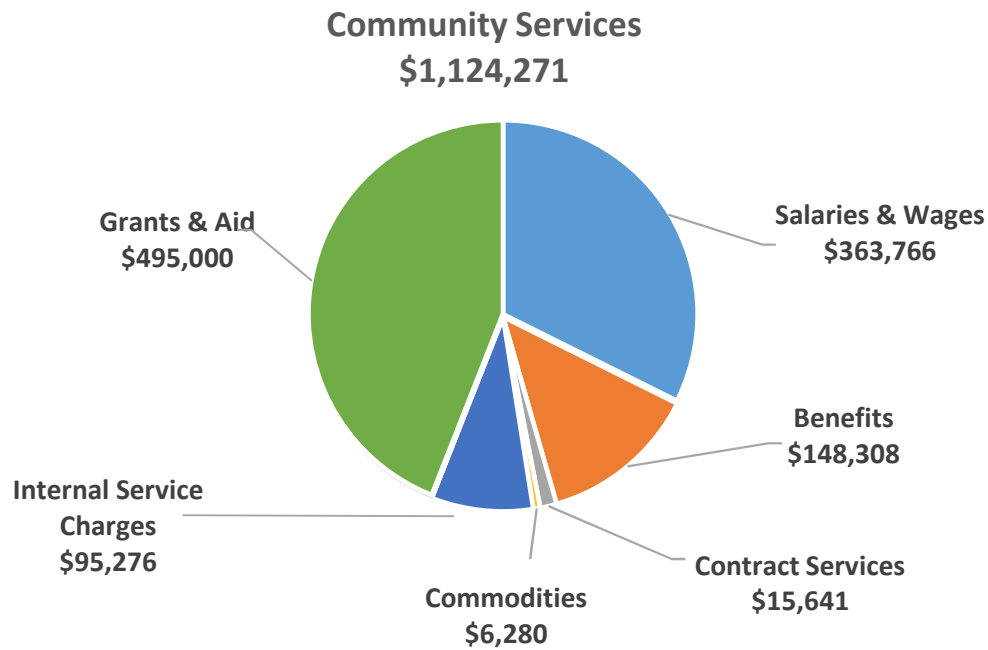
The Community Services Department's FY20 budget increased by \$183,415 or 19.49% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$47,485 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include Aid to Private Organizations (\$125,000) to include FY20 funding for the After-School Youth Employment Program. Funding was not included in the FY19 budget as remaining FY18 funding was rolled forward for use in FY19. Additional increases include other specialized services for St. Pete Paws Grant Match (\$9,000), food and ice (\$3,500), and miscellaneous line item adjustments (\$1,450).

Reductions include equipment small (\$2,000), postage (\$750), training and conference (\$210), and training fees (\$60).

Programs funded in Grants & Aid include the After-School Youth Employment (\$125,000), Summer Youth Employment (\$275,000), Youth Workforce Readiness (\$35,000), Neighborhood Partnership Matching Grant (\$35,000), Mayor's Mini-Grant (\$15,000), and Keep Pinellas Beautiful (\$10,000).



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Grants						
An objective of the Community Services Department is to administer and implement the annual Neighborhood Partnership Matching Grants Program to provide residents an opportunity to enhance the public rights-of-way in their neighborhoods.						
Small grant awards are provided to neighborhood and business associations to encourage and increase resident involvement/engagement and community building through social activities and/or volunteer efforts.						
This objective fulfills the city values of Empowerment, Diversity, Inclusiveness, and Responsiveness.						
• Neighborhood Partnership Grants -	#	6	4	6	9	6
• Mayors Mini Grants -	#	32	36	30	38	35

I CAN (Involved Citizens Active in Neighborhoods)

An objective of the Community Services Department is to market and encourage citizen volunteer efforts through city collaborative partnerships with neighborhoods, non-profits, and public and private sector entities.

This objective fulfills the city values of Empowerment, Inclusiveness, and Responsiveness.

• Volunteer Hours -	#	77,272	85,342	90,000	95,000	98,000
• Volunteer Service Value -	\$	1,907,846	2,048,208	2,200,000	2,375,000	2,450,000
• Volunteers in city sponsored events -	#	3,212	906	4,200	3,000	3,600

Infrastructure - Citizen Reports & Staff Inspections

An objective of the Community Services Department is to help maintain the city's infrastructure through the development of work orders based on receipt of citizen reports and staff inspections.

This objective fulfills the city values of Accountable Servant Leadership, Inclusiveness, and Responsiveness.

• Inspections & Citizen Reports -	#	9,140	8,916	10,000	7,700	8,000
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Neighborhood Cleanups

An objective of the Community Services Department is to encourage and increase the level of citizen involvement in the neighborhoods by partnering with neighborhood associations to plan and schedule an annual neighborhood cleanup.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, and Responsiveness.

• Tons of Debris Collected -	#	35.87	50	55	55	60
• Neighborhoods Participating -	#	7	15	20	15	20

Housing and Community Development

Department Mission Statement

The mission of the Housing and Community Development Department (HCD) of the city of St. Petersburg is to develop viable urban communities by providing decent housing and a suitable living environment; and by expanding economic opportunities, principally for low- and moderate-income persons. The U.S. Department of Housing and Urban Development (HUD) requires all Community Planning and Development activities to meet one of the following objectives: 1) Suitable Living Environment, 2) Decent Housing, or 3) Creating Economic Opportunities. HCD ensures that the city's affordable housing, homeless, non-homeless, non-housing community development, and public service needs, to include fair housing are addressed. The outcomes of the department are to ensure availability, accessibility, affordability, or sustainability of programs and projects.

Services Provided

The following is a summary of the goals to be undertaken by HCD during the implementation of the city's five-year plan:

- Produce new and/or preserve existing affordable housing for low- to moderate-income owner and renter households, including special needs populations.
- Provide homelessness prevention, housing, and supportive services.
- Support public service operations or programs that serve low- and moderate-income persons, including the homeless, and special needs populations.
- Provide support of public facilities and infrastructure improvements that serve low- and moderate-income persons and in low- and moderate-income areas, also serve the homeless and special needs populations.
- Provide economic development opportunities for low- and moderate-income persons.
- Provide and enhance fair housing and equal opportunity for city residents.
- Support planning and administration of housing and community development activities.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,111,227	1,150,058	1,248,390	1,405,687	1,272,234	1,222,520	(2.07)%
Services & Commodities	4,300,021	4,110,169	3,450,043	9,569,230	4,235,354	3,178,598	(7.87)%
Capital	0	0	0	0	0	25,000	0.00%
Transfers	303,460	462,814	446,618	446,618	446,618	197,953	(55.68)%
Total Budget	5,714,708	5,723,041	5,145,051	11,421,535	5,954,206	4,624,071	(10.13)%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Community Development	2,195,918	1,678,952	1,824,180	2,727,803	1,732,892	1,880,777	3.10%
Housing Administration	1,961,324	1,462,398	1,515,880	2,419,503	1,448,966	1,586,753	4.68%
Housing Finance & Rehab	234,594	216,554	308,300	308,300	283,925	294,024	(4.63)%
Community Housing	0	0	0	180,000	0	0	0.00%
Housing Administration	0	0	0	180,000	0	0	0.00%
Emergency Solutions Grant	174,300	179,716	146,784	203,877	203,877	150,543	2.56%
Housing Administration	161,887	169,339	138,357	195,450	192,869	141,803	2.49%
Housing Program	12,413	10,377	8,427	8,427	11,008	8,740	3.71%
General Fund	378,235	384,340	785,303	785,303	743,358	574,812	(26.80)%
Housing Administration	223,191	228,198	584,151	584,151	541,565	313,098	(46.40)%
Housing Finance & Rehab	108,455	110,200	115,596	115,596	116,021	85,903	(25.69)%
Housing Program	46,589	45,942	85,556	85,556	85,772	175,811	105.49%
Home Program	869,835	1,386,036	1,190,914	2,796,459	1,022,099	1,139,730	(4.30)%
Housing Administration	788,969	1,343,634	1,095,013	2,700,558	996,598	1,053,947	(3.75)%
Housing Finance & Rehab	13,316	10,051	39,900	39,900	10,222	39,900	0.00%
Housing Program	67,550	32,350	56,001	56,001	15,280	45,883	(18.07)%
Local Housing Assistance	2,044,234	1,843,359	838,709	2,990,647	1,898,195	878,209	4.71%
Housing Administration	1,954,452	1,724,587	812,209	2,964,147	1,820,640	850,939	4.77%
Housing Finance & Rehab	89,783	118,773	26,500	26,500	77,554	27,270	2.91%
Neighborhood Stabilization	52,186	250,637	359,161	1,737,447	343,786	0	(100.00)%
Housing Administration	35,167	231,186	323,245	1,701,531	324,116	0	(100.00)%
Housing Finance & Rehab	2,429	3,969	6,678	6,678	2,386	0	(100.00)%
Housing Program	14,589	15,483	29,238	29,238	17,283	0	(100.00)%
South St. Petersburg	0	0	0	0	10,000	0	0.00%
Housing Administration	0	0	0	0	10,000	0	0.00%
Total Budget	5,714,708	5,723,041	5,145,051	11,421,535	5,954,206	4,624,071	(10.13)%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue	4,479,331	3,818,543	3,225,587	8,640,255	2,778,987	3,149,259	(2.37)%
Miscellaneous Revenue	1,711,734	1,997,239	1,135,184	1,135,184	2,008,033	912,500	(19.62)%
Transfers	0	0	0	2,190,674	2,190,674	0	0.00%
Total Revenue	6,191,066	5,815,782	4,360,771	11,966,113	6,977,695	4,061,759	(6.86)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Housing Administration	6.54	6.54	6.26	6.35	0.09
Housing Finance & Rehab	6.00	6.00	6.00	6.00	0.00
Housing Program	0.46	0.46	0.74	1.65	0.91
Total Grant FT FTE	13.00	13.00	13.00	14.00	1.00
Total FTE	13.00	13.00	13.00	14.00	1.00

Notes

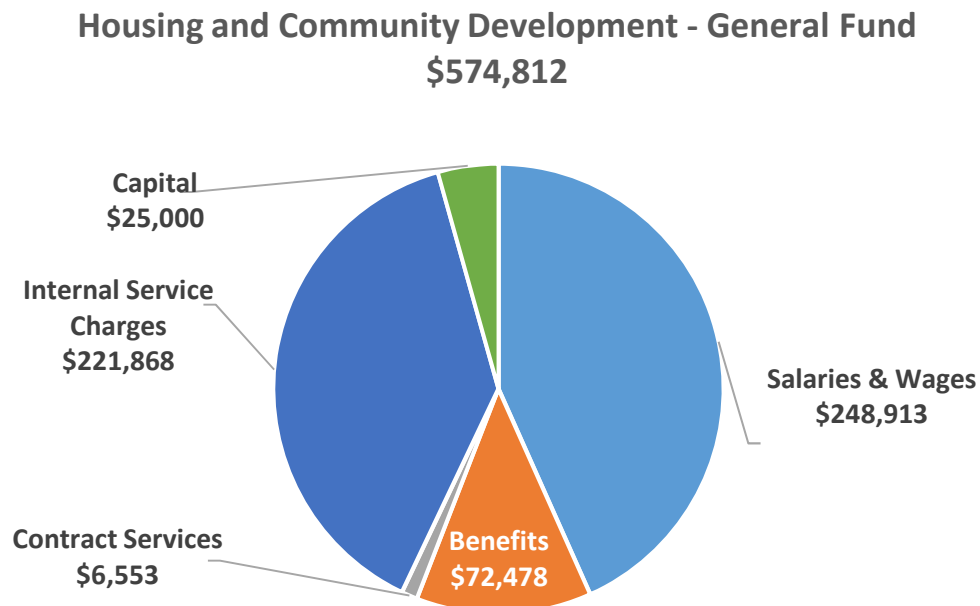
General Fund:

The Housing and Community Development Department's FY20 General Fund budget decreased by \$210,491 or 26.80% as compared to the FY19 Adopted Budget

Salaries, benefits, and internal service charges increased \$14,318 as compared to the FY19 Adopted Budget. In FY19, a full-time Housing Development Specialist position was added to assist the Housing Department and South St. Petersburg Community Redevelopment Area (CRA) in delivery of affordable housing strategies. This position will have a portion of salary and benefits allocated to grants.

Included in the FY20 budget is an increase in vehicles (\$25,000) for the purchase of a new fuel efficient hybrid vehicle to use daily to conduct site inspections, meet with clients, and monitor construction progress. There were additional increases in miscellaneous line item adjustments (\$191).

The FY20 budget includes a planned reduction to a transfer to the Housing CIP Fund in FY19 in the amount of \$250,000 for various affordable/workforce housing initiatives. To be consistent with other General Fund transfers, the FY20 General Fund transfer to the Housing CIP Fund (\$190,000) will now be located in the Finance Department's Budget. The total FY20 investment in the Housing CIP Fund for Housing program operations will be \$250,000 after the use of \$60,000 in existing fund balance.



Community Development Block Grant Fund:

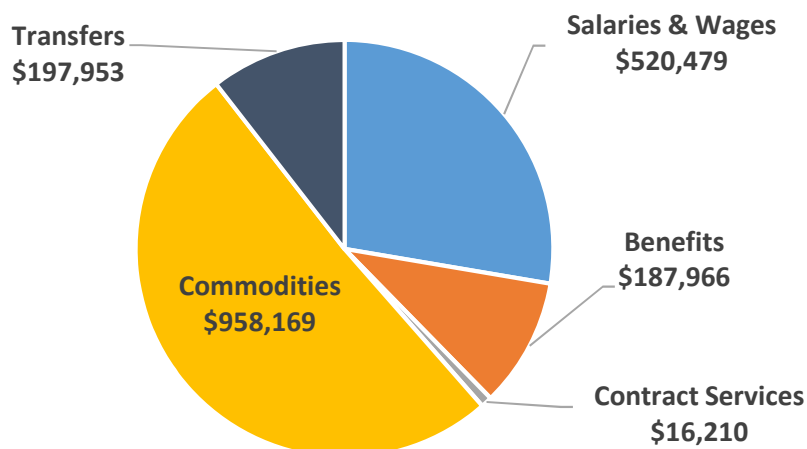
The Community Development Block Grant Fund's FY20 budget increased \$56,597 or 3.10% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$10,319 as compared to FY19 Adopted Budget. This is due primarily to salary allocation adjustments in FY20 to align with grant requirements.

Increases in the FY20 budget include loan disbursement (\$36,986), CDBG services budget (\$6,957), and miscellaneous line item adjustments (\$2,335).

The Community Development Block Grant Fund's FY20 revenue is expected to increase \$63,597 as compared to the FY19 Adopted Budget. The increase is primarily due to expected increases in rents and royalties (\$48,230), miscellaneous revenues (\$10,000), and grants-federal (\$6,597). There is an expected offsetting reduction in investment earnings (\$1,230).

Community Development Block Grant \$1,880,777



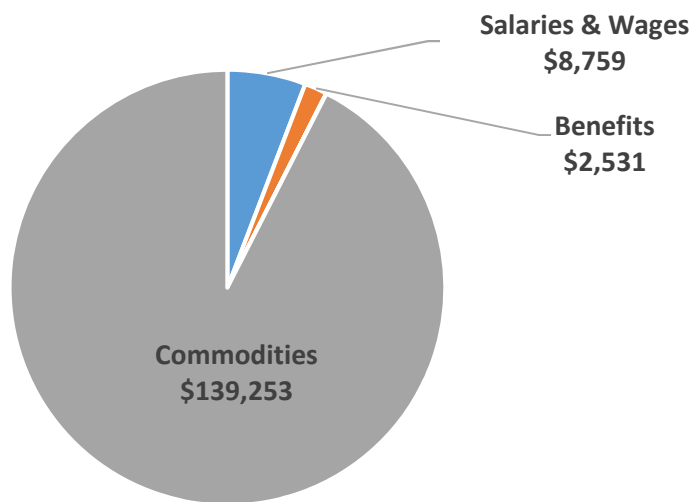
Emergency Solutions Grant Fund:

The Emergency Solutions Grant Fund's FY20 budget increased \$3,759 or 2.56% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$282 as compared to the FY19 Adopted Budget and the CDBG services budget increased (\$3,477).

The Emergency Solution Grant Fund's FY20 revenue is expected to increase \$3,759 as compared to the FY19 Adopted Budget due to intergovernmental revenue.

Emergency Solutions Grant \$150,543



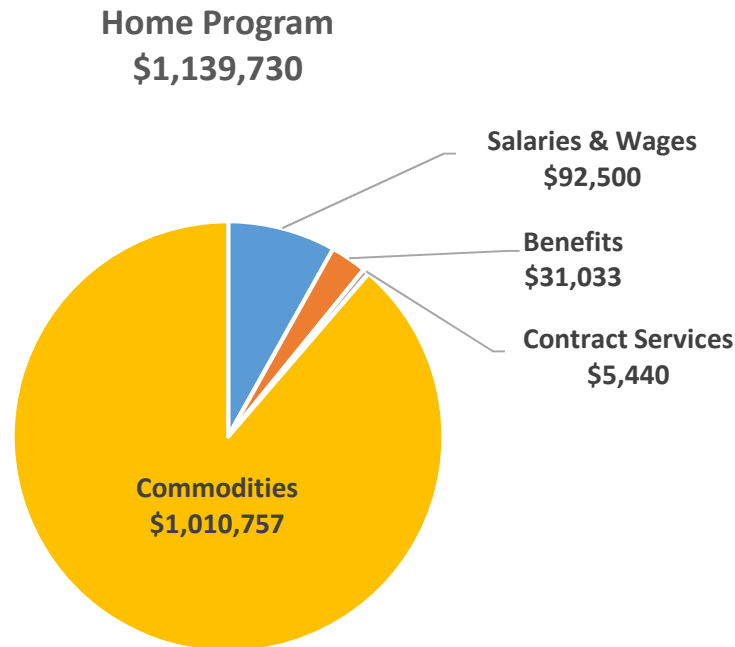
Home Program Fund:

The Home Program Fund's FY20 budget decreased \$51,184 or 4.30% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased \$5,618 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include loan disbursements (\$90,207) and miscellaneous line item adjustments (\$500). There is an offsetting reduction in other specialized services (\$72,466) and other reimbursables (\$63,807).

The Home Program Fund's FY20 revenue is expected to decrease \$51,184 as compared to the FY19 Adopted Budget. This decrease is due to an expected reduction in grant funding.

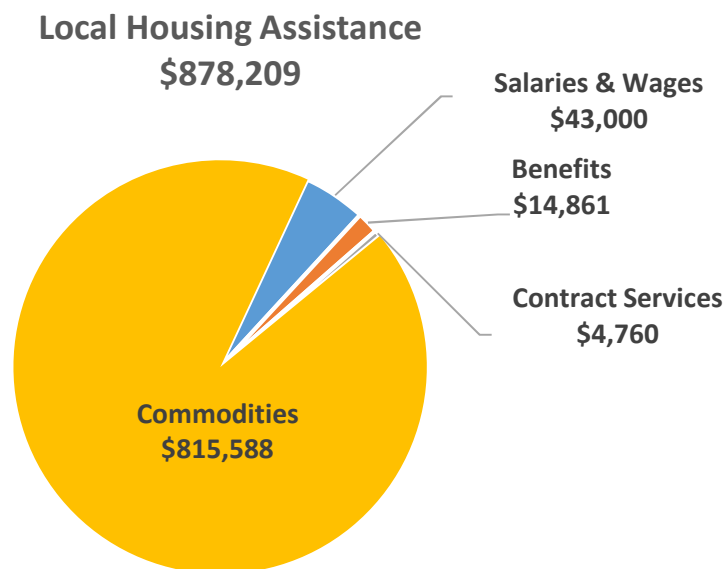
**Local Housing Assistance Fund:**

The Local Housing Assistance Fund's FY20 budget increased \$39,500 or 4.71% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$2,201 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include other reimbursables (\$75,000), rehabilitation (\$75,000), and miscellaneous line item adjustments (\$500). Also included in the FY20 budget is a reduction in loan disbursement (\$98,201) and legal and fiscal external (\$15,000).

Revenue is expected to increase \$44,500 in FY20 as compared to the FY19 Adopted Budget due to intergovernmental revenue (\$14,500) and miscellaneous revenues (\$30,575). These increases are partially offset by a reduction in investment earnings (\$575).



Neighborhood Stabilization Program Fund:

There is no budget in FY20 for the Neighborhood Stabilization Program Fund, however, carry forward funds from FY19 are anticipated. This is due to the Housing and Community Development Department starting the process of closing out both Neighborhood Stabilization Programs (NSP-1 and NSP-3) as requested by the U.S. Department of Housing and Urban Development (HUD).

Revenue is expected to decrease \$359,161 in FY20 as compared to the FY19 Adopted Budget due to the closing out of both NSP-1 and NSP-3 as requested by HUD.

Community Housing Donation Fund:

There are no grant allocations or expenses anticipated in the Community Housing Donation Fund in FY20, however, carry forward funds from FY19 are anticipated.

Revenue is expected to decrease \$523 in FY20 as compared to the FY19 Adopted Budget due to reduced interest earnings revenue.

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Community Development Block Grant						
One of three national objectives of the Community Development Block Grant is to serve low- to- moderate income persons or households at or below 80 percent of median income. The city fulfills this goal through providing yearly funding to not-for-profit agencies who provide services to this population and reports to the city on their accomplishments. This is a new measure for FY20.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Inclusiveness, and Responsiveness.						
• Households -	#	0	611	0	361	0
• Persons -	#	0	4,532	0	3,316	7,287

Emergency Solutions Grant

The objective of this Emergency Solutions Grant program is to provide rental assistance of up to three (3) months to households who are at or below 30% of area median income, or for homeless prevention and six months to households who are at or below 50% of area media income

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Inclusiveness, and Responsiveness.

• Number of Households -	#	30	24	19	13	0
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HOME Program

The objective of the HOME Program is to provide housing rehabilitation, purchase assistance, and multi-family development for persons who need affordable housing.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• # of Households-Housing Rehabilitation -	#	8	2	4	6	10
• # of Households-Purchase Assistance -	#	1	7	1	6	10
• # of Units -Subrecipient Single Family -	#	3	5	5	5	3
• # of Units-Multi Tax Increment Family -	#	0	8	8	8	8

Local Housing Assistance Program

The objective of the Local Housing Assistance Program is to provide housing assistance to eligible low and moderate income households whose homes are in need of repairs.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Diversity, Inclusiveness, and Responsiveness.

• # Households Barrier Free-Stand Alone -	#	3	3	3	3	3
• # Households Emergency Repairs -	#	2	0	0	0	0
• # Households Housing Rehabilitation -	#	40	51	16	40	35
• # Households Purchase Assistance -	#	25	35	33	45	30
• # of Units-Multi Tax Increment Family -	#	12	0	20	0	0

Neighborhood Stabilization Program

The objective of the Neighborhood Stabilization Program performance measure is to determine the number of homes acquired, constructed and/or rehabilitated, maintained, and subsequently sold.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• NSP Housing Production by Amount -	\$	0	166,952	163,164	350,000	600,000
• NSP Non Profit Developer -	#	0	2	3	3	4
• NSP Units Sold -	#	1	1	3	0	0

Neighborhood Affairs Administration

Department Mission Statement

The mission of the Neighborhood Affairs Administration Department is to provide administrative, policy, financial, and technical leadership for the departments of Sanitation, Codes Compliance, Housing, and Community Services to provide services that maintain and improve the physical conditions, quality of life issues, leadership, and participation of all neighborhoods throughout the city.

Services Provided

- Serves as the city liaison to citizens, neighborhoods, organizations, non-profits, housing providers, elected officials, partner organizations, and others.
- Provides administrative oversight and leadership of housing services to provide cost effective and efficient affordable housing programs to create new housing, rehabilitation of existing housing, and removal of blighting influences.
- Provides administrative oversight and leadership of Codes Compliance to provide cost effective and efficient compliance with municipal ordinances that prevent deteriorating property conditions.
- Provides administrative oversight and leadership for the provision of services to homeless, veterans, and citizens in need of social services.
- Provides administrative oversight and leadership of Sanitation services to ensure cost effective and efficient solid waste, recycling, and miscellaneous services are provided by the department.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	899,595	973,672	475,903	475,903	468,162	490,359	3.04%
Services & Commodities	155,895	163,745	56,042	56,284	58,454	56,794	1.34%
Capital	9,783	3,533	0	2,557	2,557	0	0.00%
Grants & Aid	929,402	1,790,213	1,592,433	1,975,959	1,950,300	1,520,615	(4.51)%
Total Budget	1,994,675	2,931,163	2,124,378	2,510,703	2,479,473	2,067,768	(2.66)%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,464,192	2,360,934	2,124,378	2,510,461	2,478,658	2,067,768	(2.66)%
Neighborhood Services	345,052	367,021	324,959	324,959	329,466	340,278	4.71%
Vet., Homeless, & Social Svcs	1,119,140	1,993,912	1,799,419	2,185,502	2,149,193	1,727,490	(4.00)%
Sanitation Operating	530,483	570,230	0	242	815	0	0.00%
N-Team	530,483	570,230	0	242	815	0	0.00%
Total Budget	1,994,675	2,931,163	2,124,378	2,510,703	2,479,473	2,067,768	(2.66)%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Miscellaneous Revenue	2,747	2,727	1,818	1,818	99	0	(100.00)%
Total Revenue	2,747	2,727	1,818	1,818	99	0	(100.00)%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Neighborhood Services	1.90	1.90	1.90	1.90	0.00
N-Team	6.10	6.10	0.00	0.00	0.00
Vet., Homeless, & Soc Svcs	2.00	2.00	2.00	2.00	0.00
Total Full-Time FTE	10.00	10.00	3.90	3.90	0.00
Total FTE	10.00	10.00	3.90	3.90	0.00

Neighborhood Affairs Administration

Notes

General Fund:

The Neighborhood Affairs Administration Department's FY20 General Fund budget decreased by \$56,610 or 2.66% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal services charges increased \$11,790 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include Social Action Funding (\$30,000), advertising (\$2,000), training and conference (\$1,500), and miscellaneous line item adjustments (\$750).

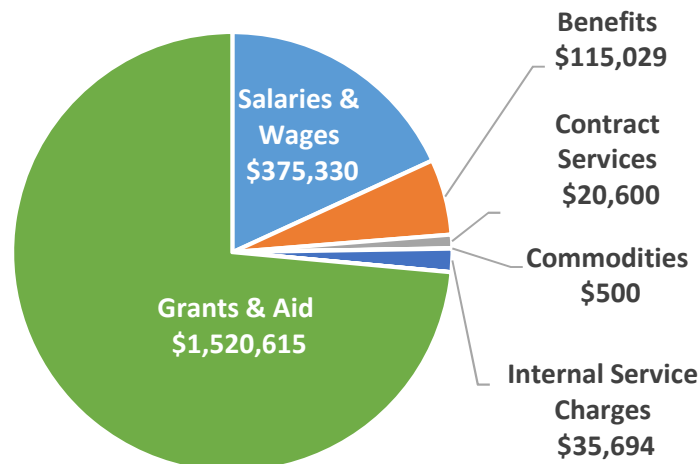
FY20 reductions include a decrease in funding for the Rapid Rehousing program (\$100,000). Due to timing issues, a portion of the existing FY19 funding for Rapid Rehousing will be rolled forward for use in FY20. Additional reductions include the Power of Change transfer to the Police Department for use by the Police Assisting the Homeless (PATH) Unit \$1,818, office supplies (\$500), telephone (\$207), and memberships (\$125).

Revenue is expected to decrease \$1,818 or 100.00% in FY20 due to the transfer of the Power of Change program to the Police Department.

Programs funded in Grants & Aid include Social Action Funding (\$583,800), Rapid Rehousing (\$300,000), Pinellas Safe Harbor (\$150,000), Westcare (\$150,000), St. Vincent dePaul (\$148,633), Pinellas Hope (\$100,000), Neighborly Care Network (Meals on Wheels) (\$50,000), Pinellas Homeless Leadership Board (\$25,000), and contingency (\$13,182).

Neighborhood Affairs Administration - General Fund

\$2,067,768



Sanitation Operating Fund:

The Sanitation Operating Fund budget for the N-Team was transferred to the Codes Compliance Department in FY19.

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Social Services						
The objective of the Veterans, Homeless, & Social Services program is to identify and prioritize human service needs, advocate for addressing these needs, and assist in strengthening communication with and involvement from local non-profit and faith based organizations.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Work with churches and other faith based organizations -	#	35	35	35	40	40
• Work with other funding entities -	#	34	40	36	40	40
• Represent the city at policy, committee, and board meetings -	#	60	75	65	75	75
• Meet with social service agencies -	#	40	50	40	50	50

Sanitation

Department Mission Statement

The mission of the Sanitation Department is to provide the most innovative and cost effective sanitation services to the community while operating at a level of excellence that surpasses the private industry. The department is committed to keeping the city clean so that it is a better place to live and visit. Working with the community, the department protects and enhances the quality of life in St. Petersburg.

Services Provided

The Sanitation Department provides the following services:

- Collects solid waste from residences and commercial establishments and takes it to the Pinellas County Resource Recovery Plant, a recycler, or processes it into mulch.
- Graffiti eradication, snipe sign removal, and clearing of overgrown lots.
- Community service administration and support of city homeless initiatives.
- Curbside recycling program.
- Maintains/operates brush site/recycling drop off centers.
- Residential composting program.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	16,200,005	15,405,786	16,414,711	16,414,711	15,968,172	16,510,349	0.58%
Services & Commodities	22,833,769	25,275,474	25,649,156	26,509,508	24,933,681	28,150,836	9.75%
Capital	5,551,351	5,723,877	1,850,000	6,468,365	3,165,961	4,251,360	129.80%
Debt	0	0	1,285,488	1,285,488	0	294,400	(77.10)%
Transfers	2,393,403	3,602,876	1,403,359	1,403,359	1,403,359	2,814,327	100.54%
Total Budget	46,978,528	50,008,012	46,602,714	52,081,431	45,471,173	52,021,272	11.63%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	48,973	20,666	0	0	45,186	0	0.00%
Resident Curbside	184	0	0	0	1,391	0	0.00%
Sanitation Administration	48,788	20,666	0	0	43,795	0	0.00%
Sanitation Debt Service	0	0	1,285,488	1,285,488	0	294,400	(77.10)%
Debt, Reserves,	0	0	1,285,488	1,285,488	0	294,400	(77.10)%
Sanitation Equipment	6,320,101	6,777,657	2,900,646	4,436,366	3,897,257	4,651,360	60.36%
Resident Curbside	418,680	0	0	0	0	0	0.00%
Sanitation Administration	5,901,421	6,777,657	2,900,646	4,436,366	3,897,257	4,651,360	60.36%
Sanitation Operating	40,609,454	43,209,689	42,416,580	46,359,576	41,528,730	47,075,512	10.98%
Community Appearance	403,252	409,167	454,623	454,623	424,441	444,070	(2.32)%
Resident Curbside	1,693,253	1,894,583	2,047,919	2,139,460	2,444,804	3,024,391	47.68%
Sanitation Administration	38,512,950	40,905,939	39,914,038	43,765,493	38,659,485	43,607,051	9.25%
Total Budget	46,978,528	50,008,012	46,602,714	52,081,431	45,471,173	52,021,272	11.63%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	43,843,192	44,056,822	46,500,883	46,500,883	46,788,591	49,008,782	5.39%
Intergovernmental Revenue	334,669	191,531	194,777	243,491	120,731	1,705,478	775.61%
Miscellaneous Revenue	712,669	647,209	567,515	567,515	603,250	530,024	(6.61)%
Transfers	2,002,560	1,994,560	1,012,516	1,012,516	1,012,516	2,423,484	139.35%
Total Revenue	46,893,091	46,890,122	48,275,691	48,324,405	48,525,088	53,667,768	11.17%

Sanitation

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Community Appearance	4.00	4.00	4.00	4.00	0.00
Resident Curbside Recycling	19.00	19.00	19.00	18.00	(1.00)
Sanitation Administration	169.00	170.19	173.15	176.15	3.00
Total Full-Time FTE	192.00	193.19	196.15	198.15	2.00
Sanitation Administration	3.38	3.20	3.18	2.70	(0.48)
Total Part-Time FTE	3.38	3.20	3.18	2.70	(0.48)
Total FTE	195.38	196.39	199.32	200.85	1.52

Notes

Sanitation Operating Fund:

The Sanitation Department's FY20 Sanitation Operating Fund budget increased by \$4,658,932 or 10.98% as compared to the FY19 Adopted Budget.

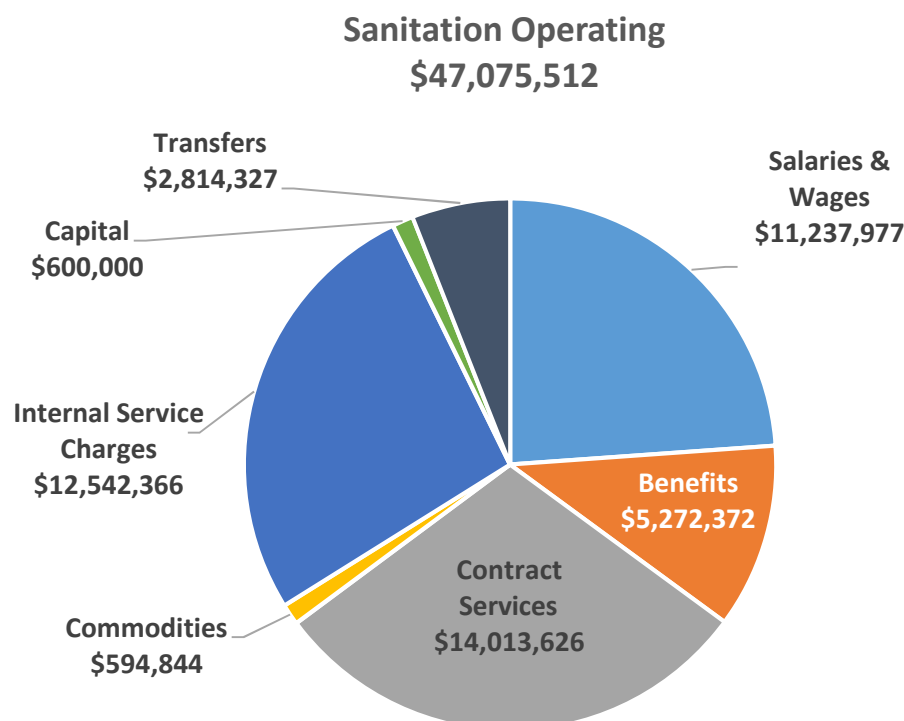
Salaries, benefits, and internal service charges increased \$64,957 as compared to the FY19 Adopted Budget. During FY19, one full-time Special Projects Manager (\$132,409) was added. In FY20, a vacant part-time Customer Services Representative (\$16,402) will be deleted and one full-time Office Systems Specialist (\$30,472) added.

Increases in the FY20 budget include an increase in other specialized services (\$2,320,885) for recycling contract renewal, electronics, temporary employees, trammel screen maintenance, trucking, and yard waste grinding. Additional increases include capital (\$600,000) for a compress natural gas (CNG) fuel fill island to fuel CNG trucks, disposal-tipping fees (\$502,345) due to a 6% increase imposed by the County, operating supplies (\$186,000), small tools and equipment (\$160,000), consulting (\$48,500), data processing-external (\$29,000), repair and maintenance vehicles-external (\$20,000), and miscellaneous line item adjustments (\$72,612).

These increases were offset with reductions in rent-other equipment (\$470,000), repair and maintenance-other equipment (\$94,130), facility repair and renovation (\$71,900), rent-land-external (\$52,000), repair and maintenance infrastructure (\$25,000), disposal fees-other (\$24,224), and miscellaneous line item adjustments (\$18,113).

Additionally, the FY20 Sanitation Fund budget includes a transfer of \$2,126,100 from the Sanitation Operating Fund to the Sanitation Equipment Replacement Fund. This amount is an increase of \$1,410,000 from the previously budgeted amount of \$716,100. The amount of the return on investment to the General Fund is expected to remain the same in FY20 at \$390,843.

Revenue is expected to increase \$2,605,066 in FY20 as compared to the FY19 Adopted Budget primarily due to a 5.25% rate increase as recommended by the rate study conducted in FY19.



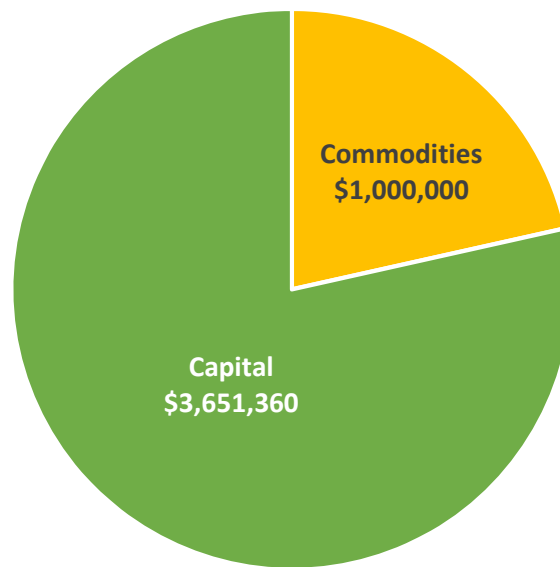
Sanitation Equipment Replacement Fund:

The Sanitation Equipment Replacement Fund's FY20 budget increased by \$1,750,714 or 60.36% as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include capital purchases (\$1,851,360) and replacement and repairs for containers in the residential and commercial programs (\$139,931). Offsetting reductions include equipment-small-external (\$140,577), capital equipment (\$50,000), and facility repairs and renovations (\$50,000). The FY20 Sanitation Equipment Replacement budget includes \$3,600,000 for replacement of 11 trucks with CNG trucks.

Revenue is expected to increase \$2,789,043 in FY20 as compared to the FY19 Adopted Budget due to an increased transfer from the Sanitation Operating Fund to the Sanitation Equipment Replacement Fund (\$1,410,000) and the award of an EPA Grant to purchase CNG trucks (\$1,510,701). These increases are partially offset by a decrease in investment earnings (\$131,658).

Sanitation Equipment Replacement
\$4,651,360

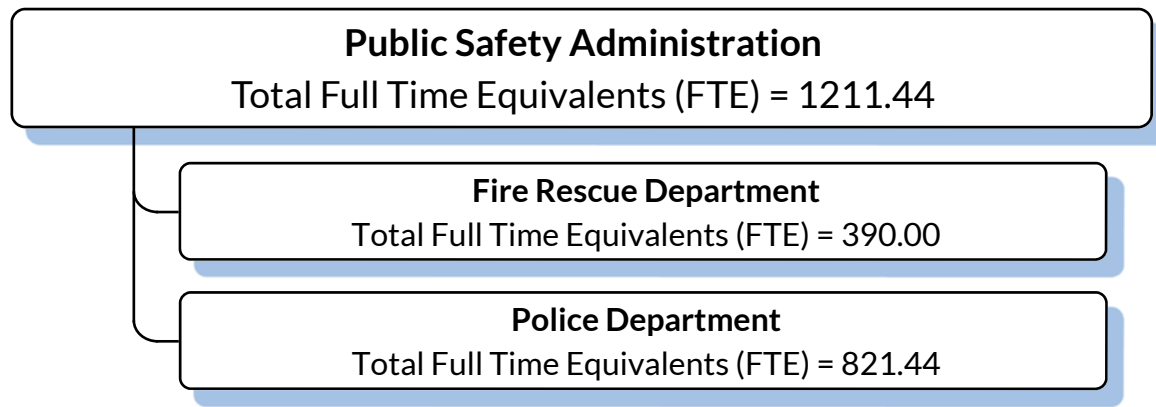
**Sanitation Debt Service:**

The Sanitation Debt Service Fund's FY20 budget decreased by \$991,088 or 77.10% as compared to the FY19 Adopted Budget. This is due to a reduction in the debt service payment (\$991,088). The total debt service payment for FY20 is \$294,400.

Revenue is expected to decrease \$2,032 due to reduced transfer from the Sanitation Operating Fund for debt service and reduced miscellaneous revenue based on trend.

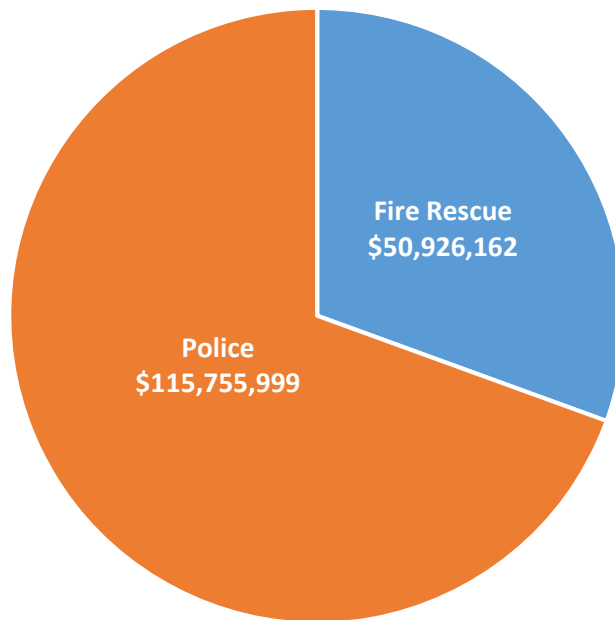
Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Accidents per 100,000 miles						
An objective of the Sanitation Department is to minimize the number of vehicle accidents. This measure is not organizational and will no longer be used by the Sanitation Department. This performance measure is provided for historical purposes only.						
This objective fulfills the city values of Inclusiveness and Responsiveness.						
• Vehicular Accidents per 100,000 miles -	#	4	4	3	0	0
Commercial Services						
An objective of the Sanitation Department for commercial establishments is the collection and disposal of solid waste at the Pinellas County Solid Waste Facility. This is a new measure for FY20.						
This objective fulfills the city values of Inclusiveness and Responsiveness.						
• Tons Collected - Monthly Average -	#	8,935	8,980	8,894	8,894	8,936
• Miles Driven - Monthly Average -	#	39,457	39,551	40,339	40,339	39,782
Community Service						
An objective of the Sanitation Department is to track the number of hours worked by those sentenced to serve community service. Sanitation will no longer track Community Service performance measures due to low participation. This performance measure is provided for historical purposes only.						
This objective fulfills the city values of Inclusiveness and Responsiveness.						
• # of Hours Worked - Community Service -	#	1,425	1,425	1,500	0	0
Environmental Services						
An objective of the Sanitation Department is the collection of special pick ups (e.g. furniture, appliances, or bulk items) and disposal at the Pinellas County Solid Waste Facility. This is a new measure for FY20.						
This objective fulfills the city values of Inclusiveness and Responsiveness.						
• Special Pick Up Requests - Annually -	#	0	48,266	50,655	50,655	49,460
• Neighborhood Sweeps - Annually -	#	0	4,352	4,435	4,435	4,393
• Environmental Tons Collected - Monthly Average -	#	5,109	5,919	5,516	5,516	5,514
• Special Pick Up Tons Collected - Annually -	#	0	3,575	3,407	3,407	3,491
• Environmental Miles Driven - Monthly Average -	#	7,299	7,586	6,552	6,552	7,145
Residential Services						
An objective of the Sanitation Department for residences is the collection and disposal of solid waste at the Pinellas County Solid Waste Facility. This is a new measure for FY20.						
This objective fulfills the city values of Inclusiveness and Responsiveness.						
• Tons Collected - Monthly Average -	#	9,287	9,014	9,038	9,038	9,113
• Miles Driven - Monthly Average -	#	41,790	40,816	40,020	40,020	40,875
Solid Waste Disposal						
An objective of the Sanitation Department is the collection of solid waste from residences and commercial establishments by taking it to the Pinellas County Resource Recovery Plant, a recycler, or processing it into mulch along with graffiti eradication, snipe sign removal, and clearing of overgrown lots. Sanitation will no longer track the Solid Waste Disposal performance measure and will instead use Commercial, Environmental, and Residential measures. This performance measure is provided for historical purposes only.						
This objective fulfills the city values of Inclusiveness and Responsiveness.						
• Illegal Dumping Instances -	#	25	32	29	0	0
• Snipe Signs Collected -	#	800	820	750	0	0
• Neighborhood Cleanups -	#	19	19	19	0	0

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
• Excrement Removal from Sidewalks, building entrances, and alleys/per week -	#	1	1	1	0	0
• Graffiti Eradicated -	#	1,875	1,568	1,900	0	0
• Tons Collected/Man Day -	#	17	17	17	0	0
• Lots Cleared -	#	2,817	2,817	2,500	0	0



PUBLIC SAFETY ADMINISTRATION

\$166,682,161



Department	FY19 Adopted Budget	FY20 Adopted Budget	Change Amount	Change as Percent
Fire Rescue	\$49,720,005	\$50,926,162	\$1,206,157	2.43%
Police	\$111,787,884	\$115,755,999	\$3,968,115	3.55%
Public Safety Administration	\$161,507,889	\$166,682,161	\$5,174,272	3.20%

Fire Rescue

Department Mission Statement

The mission of St. Petersburg Fire Rescue is to serve the community and each other by protecting and improving health, safety, and quality of life through exceptional emergency service, public safety, and education.

Services Provided

St. Petersburg Fire Rescue provides the following services:

- The Administration Division is responsible for the administration and coordination of departmental activities through the supervision of officers and review of their activities. Responsibilities include the establishment of department policies, procedures and regulations, personnel management, and fiscal operations.
- The Emergency Management Office develops, plans, and implements a comprehensive emergency management program that seeks to save lives, mitigate human suffering, protect property, and facilitate the recovery of St. Petersburg from natural and man-made disasters.
- The Computer Services Division provides administration and computer/communications support services for all divisions of the department.
- The Fire Prevention Division supports education, economic development, public safety, and neighborhoods through public education, arson investigation, cyclic inspection, and construction plans review.
- The Operations Division facilitates the administration and coordination of Emergency Response and Readiness within the city of St. Petersburg. Services provided include the planning, organizing, and directing of all fire operations including, but not limited to, fire suppression, basic life support (BLS) emergency medical care, vehicle extrication, accident scene management, technical rescue, marine rescue, hazardous material mitigation, disaster response, civil unrest, and terrorism.
- The Safety and Training Division is responsible for planning, developing, organizing, supervising, and directing an employee training and development program for the department. Other services provided by this division include recruitment and hiring.
- The Rescue Division facilitates the administration and coordination of Emergency Medical Services (EMS) and Advanced Life Support (ALS) services within the city of St. Petersburg. Services provided include emergency medical care, rescue, first aid, infectious control, cardiopulmonary resuscitation, and prompt paramedical attention for diagnosing, managing, and stabilizing the critically ill and injured.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	38,171,484	39,800,944	42,126,439	42,541,757	42,778,674	43,131,157	2.39%
Services & Commodities	6,289,981	6,633,743	7,047,066	7,363,490	6,961,388	7,233,505	2.65%
Capital	765,362	554,403	546,500	876,494	499,580	561,500	2.74%
Total Budget	45,226,827	46,989,090	49,720,005	50,781,741	50,239,641	50,926,162	2.43%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Emergency Medical Services	13,238,096	13,413,314	15,047,661	15,153,315	14,429,186	16,401,862	9.00%
Emergency Medical Svcs	13,238,096	13,413,314	15,047,661	15,153,315	14,429,185	16,401,862	9.00%
Fire Operations	0	0	0	0	2	0	0.00%
General Fund	31,982,541	33,575,776	34,672,344	35,628,427	35,810,458	34,524,300	(0.43)%
Fire Admin, Fiscal Mgt	1,515,497	1,749,313	1,704,867	1,715,552	1,777,262	1,376,474	(19.26)%
Fire Computer Services	507,895	488,130	507,745	528,100	513,536	497,808	(1.96)%
Fire Operations	27,026,706	28,190,125	29,177,538	30,068,959	30,336,179	29,292,845	0.40%
Fire Prevention	2,032,919	2,259,265	2,290,705	2,290,839	2,250,237	2,341,872	2.23%
Fire Training	899,523	888,943	991,489	1,024,977	933,244	1,015,301	2.40%
Technology and	6,190	0	0	0	0	0	0.00%
Technology Replacement	6,190	0	0	0	0	0	0.00%
Water Resources	0	0	0	0	(3)	0	0.00%
Water Treatment & Dist.	0	0	0	0	(3)	0	0.00%
Total Budget	45,226,827	46,989,090	49,720,005	50,781,741	50,239,641	50,926,162	2.43%

Fire Rescue

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	13,298,740	15,132,372	15,725,507	15,725,507	15,565,959	17,728,942	12.74%
Fines	2,600	12,480	11,110	11,110	4,290	11,110	0.00%
Intergovernmental Revenue	633,265	988,061	610,218	1,242,276	759,880	178,819	(70.70)%
Internal Charges	75,000	100,000	100,000	100,000	100,000	100,000	0.00%
Licenses and Permits	12,750	12,806	12,320	12,320	10,350	12,320	0.00%
Miscellaneous Revenue	35,326	57,850	26,795	26,795	22,786	11,220	(58.13)%
Total Revenue	14,057,682	16,303,568	16,485,950	17,118,008	16,463,264	18,042,411	9.44%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Emergency Medical Svcs	98.00	98.00	102.00	105.00	3.00
Fire Admin, Fiscal Mgt	7.00	7.00	8.00	8.00	0.00
Fire Computer Services	2.00	2.00	2.00	2.00	0.00
Fire Operations	240.00	240.00	240.00	253.00	13.00
Fire Prevention	18.00	18.00	17.00	18.00	1.00
Fire Training	4.00	4.00	4.00	4.00	0.00
Total Full-Time FTE	369.00	369.00	373.00	390.00	17.00
Fire Operations	0.00	13.00	13.00	0.00	(13.00)
Total Grant FT FTE	0.00	13.00	13.00	0.00	(13.00)
Fire Computer Services	0.60	0.60	0.00	0.00	0.00
Total Part-Time FTE	0.60	0.60	0.00	0.00	0.00
Total FTE	369.60	382.60	386.00	390.00	4.00

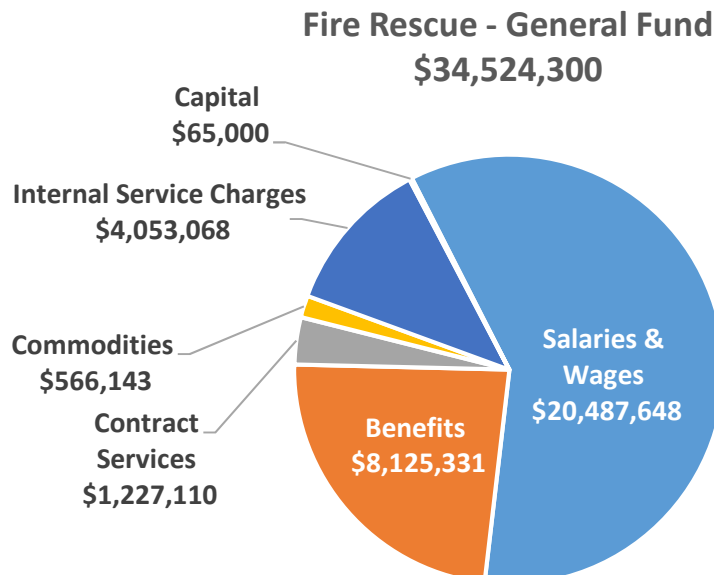
Notes**General Fund:**

The Fire Rescue Department's FY20 General Fund budget decreased \$148,044 or 0.43% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$324,272 as compared to the FY19 Adopted Budget. During the reconciliation process a Fire Code Inspection position was added to meet actual department staffing levels.

Increases in the FY20 budget include consulting (\$33,500) for continued employee mental health assistance, medical services (\$17,360), training fees (\$5,573), facility repairs and maintenance (\$80,900) for various station repairs and improvements, fuel external (\$10,029), equipment (\$65,000) for a new SCBA equipment filling station, sewer charges (\$6,116), stormwater utility charges (\$3,374), and miscellaneous line items (\$12,599). Offsetting reductions in the FY20 budget include equipment small (\$31,503), other specialized services (\$17,494), pest control services (\$2,000), electric (\$5,000), and miscellaneous line items (\$2,226).

Anticipated FY20 revenue decreased by \$441,399 due to a reduction in intergovernmental revenue resulting from the ending of the SAFER Grant in February 2019. In FY19, the 13 firefighters associated with the SAFER grant were moved from grant funded positions to full-time positions.



Emergency Medical Services (EMS) Fund:

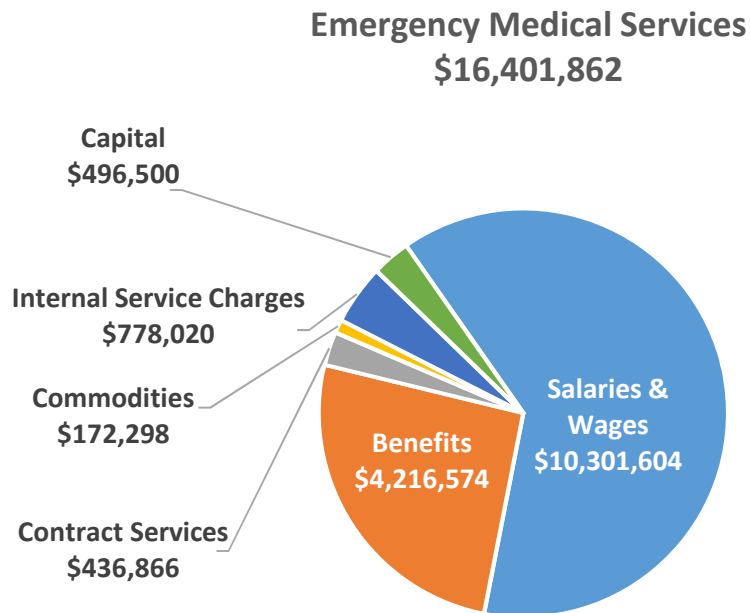
The EMS Fund's FY20 budget increased \$1,354,201 or 9.00% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$1,407,280 as compared to the FY19 Adopted Budget. Included in this increase is the addition of three Captains to provide for a new EMS Field Supervisor (\$206,491). The addition of the three Captains will be funded at mid-year implementation for FY20, beyond FY20 the funding will be implemented for the full fiscal year. Other increases include overtime (\$270,421) due to being the primary EMS provider for Tropicana Field and Al Lang Stadium and other compensation (\$10,000).

Other increases included in the FY20 budget are in facility repairs and renovations (\$55,000), medical services (\$7,510), training and conference (\$5,218), and other miscellaneous line items (\$1,909). These increases were partially offset by decreases in training fees (\$41,414), equipment small (\$18,420), and other miscellaneous line items (\$12,882).

Capital decreased \$50,000 as compared to the FY19 Adopted Budget. The FY20 budget includes the replacement of two rescue vehicles (\$480,000) and two Stryker Stretchers (\$16,500).

Anticipated FY20 revenue increased by \$1,997,860 primarily from increased EMS payments from Pinellas County.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Arson Cases Closed						
An objective of Fire Prevention Division is to provide quality and timely fire investigation services and strive to improve the arson closure rate.						
This objective fulfills the city value of Accountable Servant Leadership.						
• Arson Cases Closed -	#	9	13	18	4	6

Commercial Life Safety Inspections

An objective of Fire Prevention Division is to provide a quality, courteous, and timely life safety inspection of all businesses in the city once every three years.

This objective fulfills the city value of Accountable Servant Leadership.

• Commercial Life Safety Inspections -	#	6,000	6,031	6,500	4,400	5,000
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Emergency Medical Services Care and Education

An objective of Emergency Medical Services Division is to provide the highest quality comprehensive pre-hospital advanced life support and rescue service to all persons in our community; and to provide health, safety, and wellness education to the public.

This objective fulfills the city value of Accountable Servant Leadership.

• CPR and First Aid Classes Delivered -	#	236	270	280	242	250
• Average Response Time -	#	4.16	4.17	4.17	4.5	4.5
• Advanced Life Support Patients - Measure is no longer being tracked it remains for historical purposes.	#	35,669	35,000	36,400	35,104	0
• Medical Emergency Calls -	#	55,867	54,944	57,142	55,721	56,835
• Patients Treated -	#	50,956	49,200	52,000	44,893	46,036
• CPR and First Aid Class Participants -	#	2,231	2,300	2,400	2,182	2,250
• Special Events Covered -	#	0	0	0	265	275

Fire Operations Emergency Response

The objective of Fire Operations Division is to provide an efficient, effective, and timely response to requests for emergency services.

This objective fulfills the city value of Accountable Servant Leadership.

• Emergency Response Instances -	#	63,419	64,072	64,732	62,177	62,600
• Average Response Time -	#	4.18	4.2	4.2	4.23	4.2
• Fire Loss -	\$	8,429,877	4,533,623	5,500,000	5,800,000	5,500,000
• Post Investigation Cause Indeterminate -	#	172	155	155	113	154

Injury Decrease

An objective of the Safety and Training Division is to measure and identify numbers and types of injuries to assist in the department's health and safety program. The Safety and Training Division seeks to decrease injuries by ten percent per year.

This objective fulfills the city value of Accountable Servant Leadership.

• Decrease in Injury Incidents -	#	38	34	30	33	30
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Life Safety Education

An objective of Fire Prevention Division is to provide quality, courteous, informative, and educational public education programs to all age groups and to targeted groups, i.e. children and seniors.

This objective fulfills the city value of Accountable Servant Leadership.

• Life Safety Public Education Programs Presented -	#	290	275	300	320	330
• Hurricane Awareness Public Education Seminars -	#	24	9	25	15	20
• Life Safety Education Participants -	#	69,847	63,580	80,000	70,000	75,000

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Plans Review						
An objective of Fire Prevention Division is to provide timely plans review services to stay apace of the demands of local developers and contractors.						
This objective fulfills the city value of Accountable Servant Leadership.						
• Building Plans Reviewed -	#	4,500	5,228	5,000	4,925	4,900

Training Hours

An objective of the Safety and Training Division is to provide 216 hours of fire and emergency medical services training per employee per year, or 77,760 hours in total per year. Company officers and apparatus driver/operators will receive an additional 12 hours annually, for a total of 228 hours for these personnel.

This objective fulfills the city value of Accountable Servant Leadership.

• Training Hours -	#	98,000	95,209	90,000	90,000	90,000
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Police

Department Mission Statement

The mission of the St. Petersburg Police Department is to deliver professional police services, to protect and ensure the safety of the community, to enforce laws and preserve the peace, and to protect the rights of all citizens by policing with the tenets of loyalty, integrity, and honor.

Services Provided

The Police Department provides the following services:

Uniformed Patrol Services:

- Provides a physical presence to maintain a sense of safety and stability throughout the community.
- Responds to citizen requests for police services, assistance, and/or intervention.
- Conducts preliminary investigations at crime scenes and traffic crashes.
- Enforces laws.
- Makes physical arrests when appropriate through the establishment of probable cause, investigative outcomes, or executing a warrant, and when an infraction does not require a physical arrest, issues Notices to Appear in Court.
- Monitors vehicle, bicycle, and pedestrian traffic, and issues warnings or citations as appropriate to ensure compliance and public safety.
- Conducts geographic or problem specific patrols to address crime patterns.
- Ensures a livable community.
- Manages security, crowds, and traffic for the Tampa Bay Rays major league baseball games, the Firestone Grand Prix, holiday parades, and multiple city sponsored and privately sponsored events and festivals.
- Employs proactive approaches to policing to include self-directed patrols, use of analytic tools to detect and deter emerging crime patterns, and works collaboratively with other city departments and county agencies to address social challenges.
- Engages in crime prevention strategies: dedicated Crime Prevention Officers conduct free Crime Prevention through Environmental Design (CPTED) evaluations for businesses and residential areas; educational work by School Resource Officers; intervention actions; community youth initiatives and programs offered through the Police Athletic League (PAL) and the Police Explorer Post.

Investigations:

- Utilizes undercover officers, conducts surveillance, search warrants, and technology to monitor criminal activity.
- Conducts advanced, comprehensive investigations at crime scenes.
- Uses the latest forensic and latent fingerprint assessment technology to identify and gather evidence to assist in solving criminal investigations.
- Applies best practices of investigative techniques and case management to solve crimes, and provide the State Attorney's Office with sufficient evidence and material support to successfully prosecute cases.

Community/Service Support:

- Staffs the Emergency Communications Center 24/7/365 with state certified professionals to answer and process calls for police services, dispatch officers and monitor their status, and facilitate inter-and intra-department communication.
- Carefully maintains and manages police records for law enforcement use and criminal prosecution, and ensures compliance with state record laws for the proper dissemination of public information, while complying with redaction requirements, as may be appropriate.
- Provides fingerprinting services, conducts background checks, and supports regulatory requirements and fee collection for entities or individuals requiring city licenses.
- Follows best practices in securing and managing chain of custody and investigative/prosecutorial integrity for physical and criminal evidence as well as found or seized property.
- Administers the school crossing guard program.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	85,939,036	88,075,299	92,044,044	92,261,688	93,761,922	94,986,356	3.20%
Services & Commodities	19,511,368	19,212,928	19,069,840	19,989,188	19,502,350	19,819,825	3.93%
Capital	339,290	641,244	149,000	734,812	951,340	373,000	150.34%
Grants & Aid	207,621	229,892	125,000	253,000	224,049	126,818	1.45%
Transfers	0	0	400,000	400,000	420,977	450,000	12.50%
Total Budget	105,997,315	108,159,363	111,787,884	113,638,687	114,860,637	115,755,999	3.55%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Federal Justice Forfeiture	116,096	151,738	61,200	233,926	236,839	14,800	(75.82)%
Uniform Services Admin	116,096	151,738	61,200	233,926	236,839	14,800	(75.82)%
Federal Treasury Forfeiture	0	0	0	74,818	74,818	0	0.00%
Uniform Services Admin	0	0	0	74,818	74,818	0	0.00%
General Fund	104,715,199	106,854,921	111,114,486	111,725,630	113,114,322	115,105,691	3.59%
Accreditation & Staff Insp	163,571	173,761	180,497	180,497	178,483	189,528	5.00%
Administrative Services	1,687,451	1,490,017	1,194,307	1,194,340	1,365,880	1,603,661	34.28%
Awareness & Public Info	628,868	1,379,578	2,234,629	2,234,629	3,268,054	3,091,705	38.35%
Communications	6,739,239	6,960,528	7,049,715	7,160,284	7,402,058	7,694,652	9.15%
Criminal Investigations	8,769,467	9,236,336	8,880,350	8,880,350	9,836,572	9,492,077	6.89%
Fiscal Services	5,316,536	5,703,975	4,553,190	4,751,527	4,602,827	1,880,839	(58.69)%
Information Tech Svcs	3,464,397	3,624,191	4,929,127	4,922,817	5,257,613	4,062,945	(17.57)%
Investigative Svcs Admin	2,388,907	2,597,582	2,722,034	2,723,249	2,422,213	2,431,760	(10.66)%
K-9	2,264,215	2,567,992	2,715,614	2,726,114	2,763,155	2,782,725	2.47%
Legal Advisor	494,847	556,083	563,398	563,405	566,565	627,266	11.34%
Maintenance Services	1,344,256	1,198,892	1,470,451	1,514,923	1,795,951	1,416,675	(3.66)%
Office of Prof Standards	766,940	792,148	818,676	818,676	842,924	863,908	5.53%
Office of the Chief	607,643	644,908	528,529	528,779	574,634	756,160	43.07%
Patrol Districts	42,836,411	42,249,052	41,780,704	41,780,704	42,169,278	43,200,243	3.40%
Records & Identification	2,179,423	2,268,829	2,477,568	2,490,774	2,309,320	2,625,885	5.99%
Reserve	213,077	209,490	77,142	77,142	238,894	105,638	36.94%
School Crossing Guards	520,708	950,514	988,492	989,363	984,025	1,024,786	3.67%
Special Investigations	8,624,102	9,086,465	9,152,154	9,179,248	9,905,755	9,781,575	6.88%
Traffic & Marine	3,534,517	3,394,390	3,550,917	3,626,219	3,660,006	3,525,932	(0.70)%
Training	4,754,283	4,076,195	4,151,929	4,168,830	4,021,686	5,554,838	33.79%
Uniform Services Admin	7,416,341	7,693,994	11,095,063	11,213,759	8,948,428	12,392,893	11.70%
Law Enforcement	(1,022)	0	0	0	0	0	0.00%
Administrative Services	(1,022)	0	0	0	0	0	0.00%
Local Law Enforcement State	193,787	278,266	212,198	371,296	271,900	185,508	(12.58)%
Uniform Services Admin	193,787	278,266	212,198	371,296	271,900	185,508	(12.58)%
Police Grant	157,775	89,637	0	293,837	202,602	0	0.00%
Fiscal Services	157,775	89,637	0	293,837	202,602	0	0.00%
School Crossing Guard	0	0	400,000	400,000	420,977	450,000	12.50%
School Crossing Guards	0	0	400,000	400,000	420,977	450,000	12.50%
Technology and	815,480	784,800	0	539,180	539,180	0	0.00%
Technology Replacement	815,480	784,800	0	539,180	539,180	0	0.00%
Total Budget	105,997,315	108,159,363	111,787,884	113,638,687	114,860,637	115,755,999	3.55%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	3,343,564	4,224,707	3,498,618	3,573,920	5,300,354	4,286,256	22.51%
Fines	993,342	1,375,034	1,240,100	1,240,100	1,213,800	1,290,100	4.03%
Forfeitures	547,077	154,655	0	0	239,560	0	0.00%
Intergovernmental Revenue	175,952	80,225	0	292,236	239,976	0	0.00%
Licenses and Permits	114,111	29,030	109,130	109,130	25,408	59,130	(45.82)%
Miscellaneous Revenue	84,055	129,186	131,300	131,300	69,691	83,118	(36.70)%
Total Revenue	5,258,101	5,992,837	4,979,148	5,346,686	7,088,789	5,718,604	14.85%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Accreditation & Staff Insp	2.00	2.00	2.00	2.00	0.00
Administrative Services	16.00	14.00	9.00	11.00	2.00
Awareness & Public Info	5.00	7.00	19.00	24.00	5.00
Communications	80.00	80.00	80.00	80.00	0.00
Criminal Investigations	68.00	62.00	67.00	64.00	(3.00)
Fiscal Services	8.00	9.00	10.00	10.00	0.00
Information Tech Svcs	11.00	12.00	12.00	11.00	(1.00)
Investigative Svcs Admin	2.00	19.00	22.00	18.00	(4.00)
K-9	16.00	15.00	19.00	17.00	(2.00)
Legal Advisor	5.00	5.00	5.00	5.00	0.00
Maintenance Services	11.00	10.00	10.00	11.00	1.00
Office of Prof Standards	5.00	7.00	7.00	7.00	0.00
Office of the Chief	6.00	4.00	3.00	5.00	2.00
Patrol Districts	332.00	356.00	342.00	333.00	(9.00)
Records & Identification	33.00	33.00	34.00	34.00	0.00
School Crossing Guards	0.00	1.00	1.00	1.00	0.00
Special Investigations	72.00	61.00	65.00	72.00	7.00
Traffic & Marine	23.00	26.00	27.00	26.00	(1.00)
Training	15.00	49.00	33.00	44.00	11.00
Uniform Services Admin	71.00	16.00	19.00	24.00	5.00
Total Full-Time FTE	781.00	788.00	786.00	799.00	13.00
Administrative Services	4.50	4.50	0.00	0.00	0.00
Awareness & Public Info	0.50	0.50	0.30	0.30	0.00
Legal Advisor	0.63	0.00	0.00	0.00	0.00
Office of Prof Standards	0.50	0.50	0.00	0.00	0.00
Records & Identification	1.45	1.20	0.70	0.70	0.00
Reserve	3.00	2.50	0.00	0.00	0.00
School Crossing Guards	0.00	29.30	20.94	20.94	0.00
Training	0.50	0.00	0.00	0.00	0.00
Uniform Services Admin	0.00	0.00	0.50	0.50	0.00
Total Part-Time FTE	11.08	38.50	22.44	22.44	0.00
Total FTE	792.08	826.50	808.44	821.44	13.00

Notes

General Fund:

The FY20 Police Department's General Fund budget increased by \$3,991,205 or 3.59% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$2,563,124 as compared to the Adopted FY19 Budget.

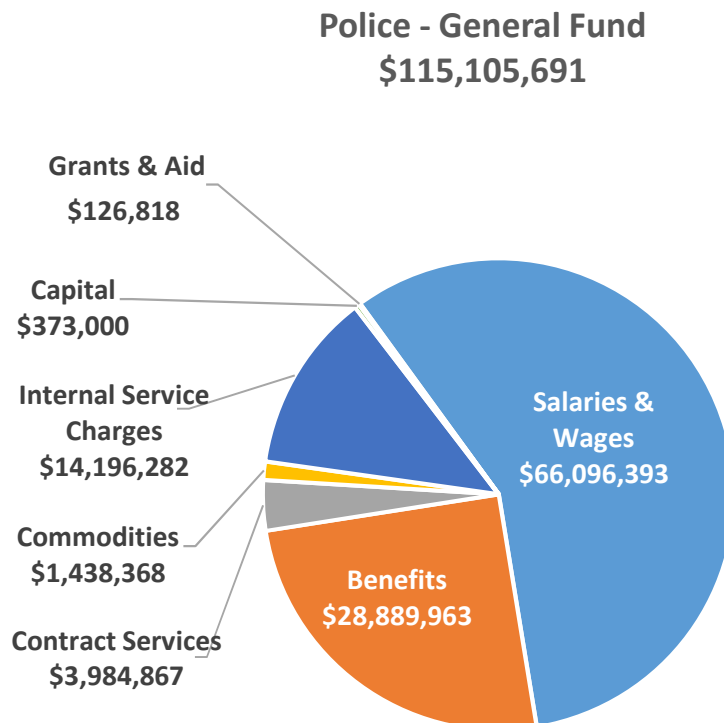
The increase in the FY20 budget is mainly due to increasing the sworn personnel strength from 562 to 575, which includes 13 police officers (\$1,176,621), one new take-home vehicle (\$40,000), as well as associated fleet charge increases (\$11,556), uniforms/equipment (\$169,000), and mobile radios (\$87,048).

Additional increases include R/M materials equipment (\$354,485), uniforms and protective clothing (\$146,956), zeroing out the budget for project burden benefits credits due to change in accounting for interdepartmental charges (\$154,152), training and conference (\$56,065), commodities (\$95,721), overtime (\$61,641), and miscellaneous line item adjustments (\$86,832). Capital purchases for FY20 total \$373,000, an increase of \$268,000 over FY19 capital purchases, and includes 15 new portable radios (\$90,000), covert pole cams (\$25,000), storage shelf PURE device (\$100,000), the purchase of four K-9 dogs (\$40,000), and previously mentioned capital associated with the increase in sworn personnel (\$118,000).

These increases are partially offset by reductions in small equipment (\$531,439), rent other equipment (\$132,265), facility repairs and renovations (\$106,600), rent land external (\$90,000), other specialized services (\$86,923), training fees (\$68,046), and miscellaneous line item adjustments (\$146,723).

Programs funded in Grants & Aid include Westcare Turning Point (\$125,000) and the Power of Change Initiative (\$1,818).

Revenue is expected to increase by \$689,456 in FY20 as compared to the FY19 Adopted Budget. This is mainly due to a change in accounting in FY20 for Tropicana Field Traffic Services shown now as a revenue instead of an interfund reimbursement (\$538,611). Other changes include an increase in charges for services (\$249,027) and reductions to license and permit revenue (\$50,000) and miscellaneous revenue (\$48,182) based on trends.



Federal Justice Forfeiture Fund:

The Police Department's FY20 Federal Justice Forfeiture Fund budget decreased by \$46,400 or 75.82% as compared to the FY19 Adopted Budget.

Repair and maintenance materials decreased by \$50,400, training and conference increased by \$2,700, and consulting increased by \$1,300.

Local Law Enforcement State Trust Fund:

The Police Department's FY20 Federal Justice Forfeiture Fund budget decreased by \$26,690 or 12.58% as compared to the FY19 Adopted Budget.

Increases in legal and fiscal (\$10,000), advertising (\$7,000), and reference materials (\$310) were offset by a reduction in software (\$44,000).

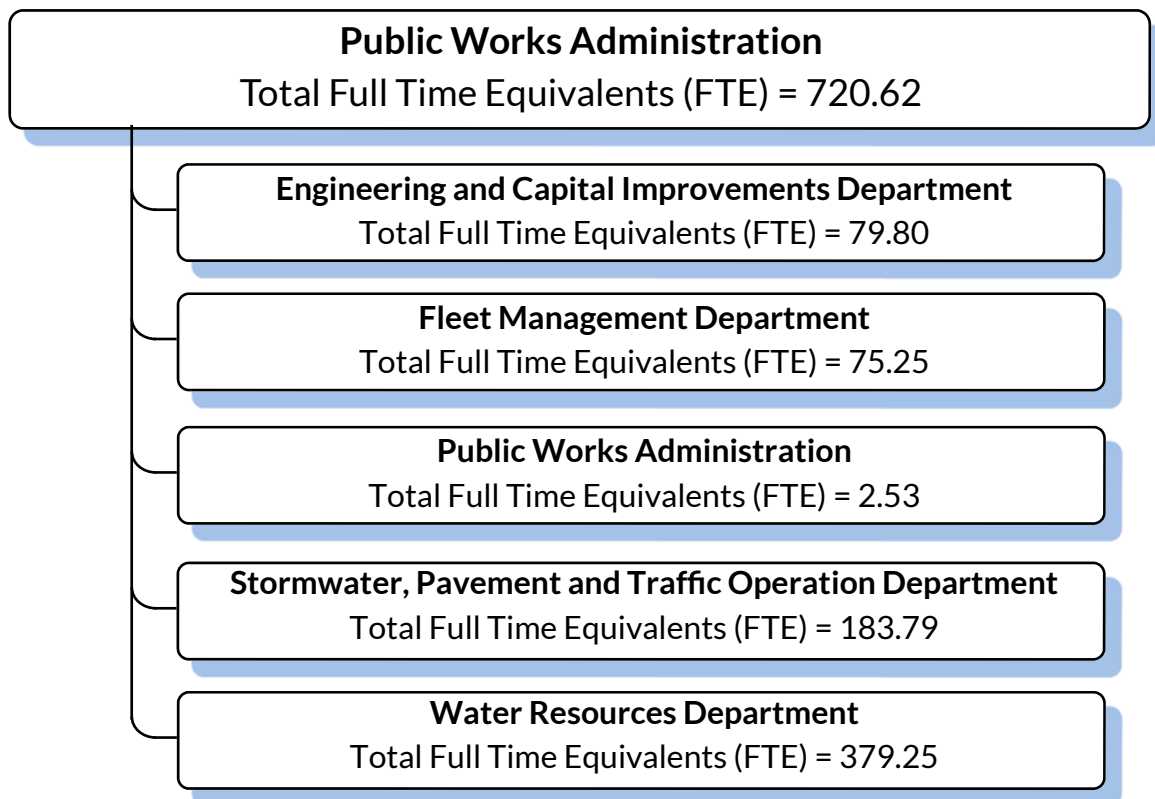
School Crossing Guard Fund:

The Police Department's FY20 School Crossing Guard Fund budget increased by \$50,000 or 12.50% as compared to the FY19 Adopted Budget. The revenue in the School Crossing Guard Fund is transferred to the General Fund to partially offset the cost of the program.

Revenue is expected to increase by \$50,000 in FY20 as compared to the FY19 Adopted Budget.

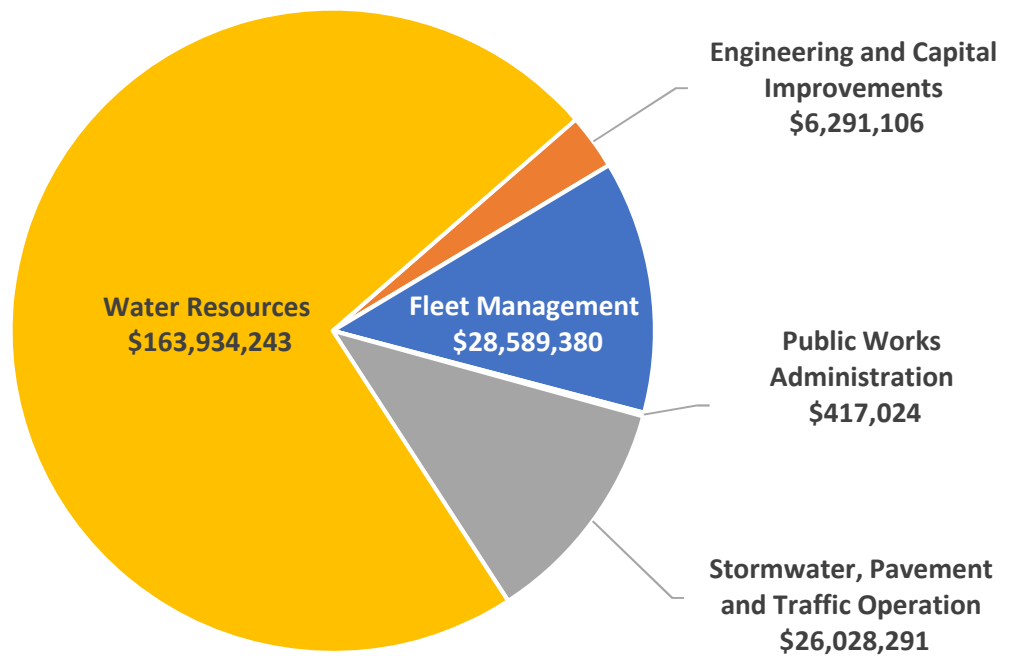
Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Calls for Service						
The objective is to answer all inbound calls for police service in a timely manner; use technology to process low priority calls; provide prompt responses, (thereby maintaining physical officer availability to respond to higher priority calls); and ensure staffing levels are properly balanced to ensure calls are received and processed in a timely manner while limiting operational expenses/costs.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Inclusiveness, and Responsiveness.						
• Numbers are based on Calendar Year						
• Total Calls for Service -	#	404,821	486,568	407,000	487,000	487,000
• Emergency Calls -	#	72,815	50,534	74,000	60,943	60,000
Citizen Responses						
The objective is to identify the queue times for calls for services; travel times for calls for service; total response times for calls for service; closed citizen initiated Bureau Investigations; closed Office of Professional Standards (OoPS) Investigations; crime prevention activities; 100% Community Service Officer (CSO) calls returned within 24 hours; and the number of CSO community meetings attended.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Inclusiveness, and Responsiveness.						
• Numbers are based on Calendar Year						
• Closed OPS Investigations -	#	27	12	16	10	12
• Park Walk Talks -	#	22,079	20,415	20,000	20,000	20,000
• Response times for P1 calls <7 minutes -	#	5.8	5.8	5.8	5.8	5.8
• Queue times for dispatching P1 calls <1.5 minutes -	#	0.6	0.7	0.7	0.7	0.7
• CSO Calls -	#	1,821	1,523	2,200	1,500	1,500
• Response times for P2 calls <15 minutes -	#	7	7	7.1	6.9	7
• Closed Citizen Initiated Bureau Investigations -	#	6	2	9	1	2
• Queue times for dispatching P2 calls <3 minutes -	#	1.2	1.1	1.1	1	1.1
• Queue times for dispatching P3 calls <10 minutes -	#	10	9.3	9	9.7	9.5
• CSO Community Meetings Attended -	#	622	581	700	600	600
• Response times for P3 calls <30 minutes -	#	17.8	17.1	17	17.6	17.5
Crimes						
The objective is to identify the number of UCR Part 1 crimes; directed patrols; drugs seized (Crack-Cocaine, Marijuana, Prescriptions, and Narcotics); latent print hits (number of latent comparisons, number of identifications made, and number of prosecutable cases; and forensic dispatches).						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Inclusiveness, and Responsiveness.						
• Numbers are based on Calendar Year						
• Forensic Dispatched -	#	5,427	4,291	5,200	4,500	4,500
• Prosecutable Cases -	#	921	815	980	850	850
• Directed Patrols -	#	37,230	20,482	40,000	20,500	22,000
• Pounds of Marijuana seized -	#	965	958.8	850	950	950
• UCR Part 1 Crimes -	#	13,241	10,500	11,000	11,000	11,000
• Ounces Crack/Cocaine seized -	#	201	226.3	150	300	300
• Latent Print Comparisons -	#	69,847	61,007	75,000	62,000	62,000
• Prescription Narcotics seized/recovered -	#	3,431	3,624	3,600	3,600	3,600
• Latent Print Identifications Made -	#	2,668	2,567	2,800	2,200	2,500

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Patrol/Investigation/Arrests						
The objective is to quantify the total number of calls for services and officer response, citations issued-traffic, and citations issued-traffic crash.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Inclusiveness, and Responsiveness.						
• Numbers are based on Calendar Year						
• Citations issued-traffic -	#	27,794	24,346	28,000	22,000	26,000
• Citations issued-traffic crash -	#	9,208	9,235	9,200	9,200	9,200
• Calls for services responded to by officers -	#	132,134	124,977	125,000	125,000	125,000



PUBLIC WORKS ADMINISTRATION

\$225,260,044



Department	FY19 Adopted Budget	FY20 Adopted Budget	Change Amount	Change as Percent
Engineering and Capital Improvements	\$ 6,234,357	\$ 6,291,106	\$ 56,749	0.91%
Fleet Management	\$ 22,154,919	\$ 28,589,380	\$ 6,434,461	29.04%
Public Works Admin	\$ 406,376	\$ 417,024	\$ 10,648	2.62%
Stormwater, Pavement and Traffic Operation	\$ 23,308,758	\$ 26,028,291	\$ 2,719,533	11.67%
Water Resources	\$ 156,754,710	\$ 163,934,243	\$ 7,179,533	4.58%
Public Works Administration	\$ 208,859,120	\$ 225,260,044	\$ 16,400,924	7.85%

Engineering and Capital Improvements

Department Mission Statement

The mission of the Engineering and Capital Improvements Department is to provide proficient survey, mapping, engineering and architectural design, and construction inspection services for capital improvement and major maintenance projects; to plan, design, and construct facilities and improvements of the highest quality in the most cost effective manner for the residents and visitors of St. Petersburg; and to provide courteous and timely processing of permit applications.

Services Provided

The Engineering and Capital Improvements Department provides the following services:

- Plans, designs, and manages construction projects for city roads, infrastructure, and facilities.
- Administers major maintenance programs for roadways, bridges, and sidewalks.
- Maintains and improves the transportation system for the safe and efficient movement of people, goods, and services.
- Issues permits for work within city rights-of-way.
- Regulates developments for stormwater runoff; administers the Stormwater Utility and city's National Pollutant Discharge elimination System permits.
- Compiles and updates city infrastructure records using GIS computer systems.
- Develops and administers a comprehensive capital improvement program for selected city facilities.
- Administers the city street lighting and energy usage systems.
- Compiles and updates city owned and operated street light records using GIS computer systems.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	1,464,591	1,691,538	863,232	863,232	2,135,068	879,721	1.91%
Services & Commodities	871,120	5,282,203	5,371,125	6,157,721	6,264,775	5,411,385	0.75%
Capital	68,852	58,300	0	7,500	0	0	0.00%
Grants & Aid	75,000	0	0	0	0	0	0.00%
Total Budget	2,479,564	7,032,041	6,234,357	7,028,453	8,399,843	6,291,106	0.91%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Airport Operating	0	27,963	0	0	27,141	0	0.00%
Airport	0	27,963	0	0	27,141	0	0.00%
Building Permit Special	0	0	0	0	10,651	0	0.00%
Constr. Svcs & Permitting	0	0	0	0	10,651	0	0.00%
Community Development	986	0	0	0	0	0	0.00%
Engineering Capital Imp	986	0	0	0	0	0	0.00%
Fleet Management	17,031	0	0	0	0	0	0.00%
Fleet	17,031	0	0	0	0	0	0.00%
General Fund	1,223,470	5,829,320	5,720,357	5,955,165	6,110,824	5,777,106	0.99%
Engineering Capital Imp	0	0	0	0	70	0	0.00%
Engineering Support	894,193	935,034	652,514	861,886	1,140,067	665,124	1.93%
School Crossing Guards	325,370	0	0	0	0	0	0.00%
Street Lighting	3,908	4,894,285	5,067,843	5,093,279	4,970,687	5,111,982	0.87%
Home Program	202	0	0	0	0	0	0.00%
Housing Finance & Rehab	202	0	0	0	0	0	0.00%
Local Housing Assistance	1,020	0	0	0	0	0	0.00%
Engineering Support	1,020	0	0	0	0	0	0.00%
Neighborhood Stabilization	22	0	0	0	0	0	0.00%
Engineering Support	22	0	0	0	0	0	0.00%
Parking Revenue	43,078	171,925	0	73,261	83,463	0	0.00%
Engineering Support	0	0	0	0	3,346	0	0.00%
Parking Enforcement	0	0	0	0	4,382	0	0.00%
Parking Revenue	43,078	171,925	0	73,261	75,735	0	0.00%
Sanitation Equipment	0	0	0	0	6,281	0	0.00%
Engineering Capital Imp	0	0	0	0	6,281	0	0.00%
Sanitation Operating	28,207	72,588	0	10,193	487,127	0	0.00%
Engineering Capital Imp	0	0	0	0	19,554	0	0.00%
Sanitation Administration	28,207	72,588	0	10,193	467,572	0	0.00%
Stormwater Utility Operating	414,384	863,984	514,000	946,413	953,301	514,000	0.00%
Pavement Maintenance	194,524	606,972	374,440	806,853	553,962	374,440	0.00%
SP&TO Administration	219,860	257,011	139,560	139,560	398,536	139,560	0.00%
Traffic Signals	0	0	0	0	804	0	0.00%
Tropicana Field	7,682	14,251	0	0	13,644	0	0.00%
Tropicana Field	7,682	14,251	0	0	13,644	0	0.00%
Water Resources	743,481	52,010	0	43,420	707,412	0	0.00%
Admin Support Services	743,481	52,010	0	43,420	707,412	0	0.00%
Total Budget	2,479,564	7,032,041	6,234,357	7,028,453	8,399,843	6,291,106	0.91%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	19,493	14,437	18,080	18,080	17,884	18,080	0.00%
Intergovernmental Revenue	19,480	429,144	442,314	442,314	442,314	455,583	3.00%
Licenses and Permits	99,749	102,089	90,000	90,000	101,878	90,000	0.00%
Miscellaneous Revenue	9	39,180	10,000	10,000	17,760	7,000	(30.00)%
Total Revenue	138,731	584,849	560,394	560,394	579,836	570,663	1.83%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Engineering Support	63.00	75.20	79.20	78.20	(1.00)
School Crossing Guards	1.00	0.00	0.00	0.00	0.00
Street Lighting	0.00	1.00	1.00	1.00	0.00
Total Full-Time FTE	64.00	76.20	80.20	79.20	(1.00)
Engineering Support	0.60	0.50	0.60	0.60	0.00
School Crossing Guards	29.30	0.00	0.00	0.00	0.00
Total Part-Time FTE	29.90	0.50	0.60	0.60	0.00
Total FTE	93.90	76.70	80.80	79.80	(1.00)

Notes

General Fund:

The Engineering and Capital Improvements Department's FY20 General Fund budget increased by \$56,749 or 0.99% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$440,938 as compared to the FY19 Adopted Budget. In FY20, one full-time Senior Professional Engineer position (\$81,925) will be eliminated.

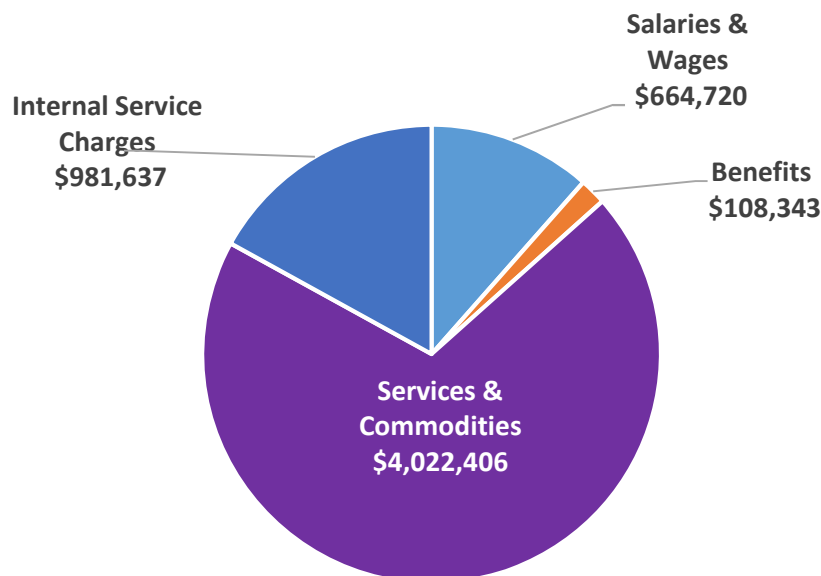
Increases in the FY20 budget include \$100,230 in other compensation related to FY20 employee retirements; \$43,000 for electric in the Street Lighting division; \$20,820 for facility repairs and renovations; and miscellaneous line item adjustments (\$10,033).

Reductions include engineering (\$40,000), adjustments to R/M grounds costs (\$40,000), miscellaneous line item adjustments (\$10,962), and increased charges to external projects (\$335,385). Capital purchases for FY20 total \$75,000, a reduction of \$50,000 over FY19 capital purchases.

Revenue is expected to increase by \$10,269 or 1.83% as compared to the FY19 Adopted Budget. This is due to an increase in the projected State Shared Street Lighting revenue (\$13,269) and a reduction to miscellaneous revenue projections (\$3,000).

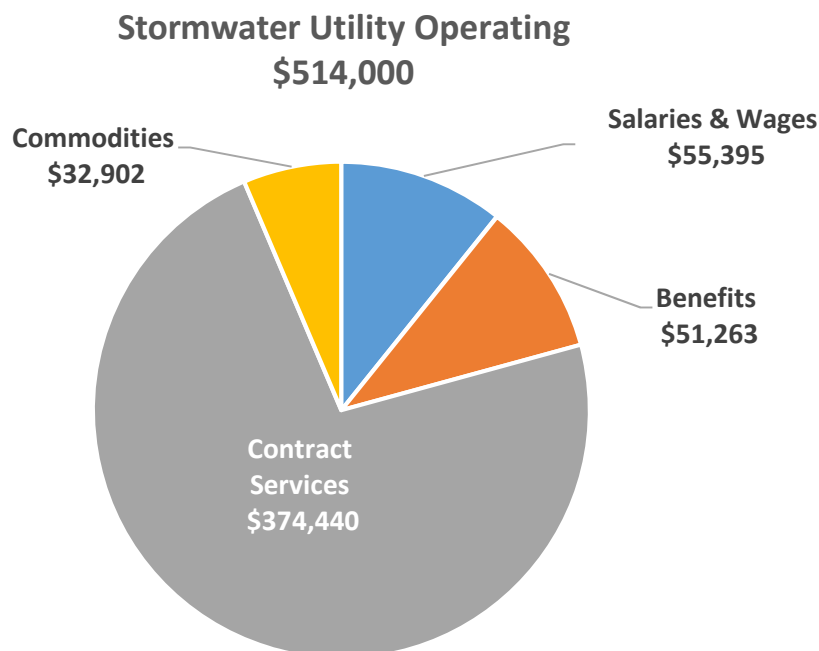
Engineering and Capital Improvements - General Fund

\$5,777,106



Stormwater Utility Operating Fund:

The Engineering and Capital Improvements Department's FY20 Stormwater Utility Operating Fund budget has not changed as compared to the FY19 Adopted Budget.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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CID Active Projects vs. Closed Projects per Fiscal Year

The objective of the Capital Improvements Division (CID) is to plan, design, and construct facilities and other improvements included in the multi-year Capital Improvement Program.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• CID Number of Projects Completed -	#	39	28	39	25	25
• CID Total Dollar Value of Completed Projects -	\$	10,351,904	12,895,548	10,351,904	6,937,138	7,000,000
• CID Total Dollar Value of Active CIP Projects -	\$	197,773,489	212,038,116	197,773,489	218,025,920	219,000,000
• CID Number of Active CIP Projects -	#	131	131	131	125	125

Complete Permit Reviews

The objective of the Stormwater and Permits Division is to assist other departments and the general public in reviewing and issuing various types of permits.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Various Permit Reviews -	#	1,667	1,778	1,610	1,900	1,900
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Creation of New Work Orders/Projects

The objective of the Administration Division is to plan and direct project implementation through the creation of new Engineering work orders.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Engineering Work Orders Initiated -	#	149	180	177	150	150
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Objective / Performance Measures		FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Quality Construction Inspection Services						
The objective of the Construction Administration Division is to provide quality construction inspection services for major capital improvement projects.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Engineering Inspection Services -	#	32	32	42	37	40
Quality Testing Services						
The objective of the Testing Division is to provide proficient and timely testing of soils, asphalt, and concrete to ensure the quality of city infrastructure.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Construction Material Testing Services -	#	34	32	34	34	34
Safe Vehicular & Pedestrian Traffic Control						
The objective of the Parking Revenue Meter and Lot Maintenance Division is to provide safe vehicular and pedestrian traffic control at construction sites and special events.						
As of Fiscal Year 2019 the Stormwater, Pavement, and Traffic Operation Department is now providing vehicular and pedestrian traffic control at construction sites. This performance measure is provided for historical purposes only.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Traffic Control for Special Events -	#	100	100	100	100	100
• Traffic Control at Construction Sites -	#	130	130	130	0	0
Street Lighting & Support						
The objective of the Street Lighting and Support Division is to provide streetlights for traffic and pedestrian safety along public ways. The major objective is to reduce motor vehicle and pedestrian accidents by illuminating hazards. A secondary objective is to provide comfortable visibility for safe nighttime driving, biking and walking within rights-of-way. All lighting installed in the city is designed to meet national lighting levels that provide visibility and reduce sky glow and glare. All streetlights installed are evaluated and improved, if necessary, for efficiency, safety and maintainability.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
This division was moved from the Public Works Administration. The history can be found on the Public Works Administration Department page.						
• Number of Leased Streetlights from Duke Energy -	#	0	30,376	30,100	30,376	30,500
• Number of City Owned Streetlights -	#	0	1,963	1,975	1,963	1,970
• Number of Streetlights Maintained for FDOT -	#	0	1,744	1,744	1,744	1,744
• Streetlight Expenses -	\$	0	5,022,361	5,067,843	4,951,519	5,111,982
Survey Services						
The objective of the Survey Division is to support the Design Division by providing survey services for active engineering projects.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Engineering Survey Services -	#	156	160	200	160	180

Fleet Management

Department Mission Statement

The mission of the Fleet Management Department is to provide timely and cost effective services to all user departments to maximize availability, serviceability, safety, and appearance of all the city's vehicles and equipment.

Services Provided

The Fleet Management Department provides the following services:

- Performs scheduled maintenance and repairs, and provides replacement parts as needed to maintain city equipment.
- Provides fuel and emergency road service on a 24 hour a day basis as needed.
- Procures parts, fuels, and lubricants to maintain city equipment.
- Monitors costs of fuel, parts, and labor and establishes internal service fund charges to other city agencies.
- Provides tracking and analysis of all fleet equipment to determine most economically useful life.
- Schedules and conducts "retirement" inspections, which support replacing equipment or extending its life.
- Prepares specifications for equipment and participates in the procurement process.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	5,516,991	5,468,481	6,168,308	6,168,308	5,713,160	6,356,316	3.05%
Services & Commodities	10,615,385	12,748,362	12,359,209	13,640,450	12,548,142	12,577,064	1.76%
Capital	9,546,812	10,222,169	3,527,402	6,880,555	9,675,171	9,356,000	165.24%
Transfers	0	400,000	100,000	100,000	100,000	300,000	200.00%
Total Budget	25,679,187	28,839,013	22,154,919	26,789,314	28,036,473	28,589,380	29.04%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Equipment Replacement	9,786,443	10,716,235	3,657,950	7,159,296	6,945,115	7,472,842	104.29%
Equipment Replacement	9,762,293	10,665,350	3,612,950	7,114,296	6,945,115	6,472,842	79.16%
Technology Replacement	24,150	50,885	45,000	45,000	0	1,000,000	2,122.22%
Fleet Management	15,892,744	18,122,728	18,496,969	19,630,017	18,256,915	19,293,538	4.31%
Fleet	15,892,744	18,122,728	18,496,969	19,630,017	18,256,915	19,293,538	4.31%
General Fund	0	50	0	0	0	0	0.00%
Fleet	0	50	0	0	0	0	0.00%
Stormwater Equipment	0	0	0	0	779,067	799,000	0.00%
Stormwater Equipment	0	0	0	0	779,067	799,000	0.00%
Water Equipment	0	0	0	0	2,055,376	1,024,000	0.00%
Water Resources	0	0	0	0	2,055,376	1,024,000	0.00%
Total Budget	25,679,187	28,839,013	22,154,919	26,789,314	28,036,473	28,589,380	29.04%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	386,145	782,687	469,176	469,176	949,468	984,288	109.79%
Intergovernmental Revenue	37,979	44,014	36,000	36,000	49,019	45,000	25.00%
Internal Charges	23,763,537	26,456,741	26,004,584	26,004,584	24,264,821	27,629,691	6.25%
Miscellaneous Revenue	1,031,345	1,083,971	973,686	973,686	906,120	1,044,960	7.32%
Total Revenue	25,219,006	28,367,413	27,483,446	27,483,446	26,169,429	29,703,939	8.08%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Fleet	72.05	73.25	74.25	75.25	1.00
Total Full-Time FTE	72.05	73.25	74.25	75.25	1.00
Fleet	0.50	0.50	0.50	0.00	(0.50)
Total Part-Time FTE	0.50	0.50	0.50	0.00	(0.50)
Total FTE	72.55	73.75	74.75	75.25	0.50

Notes

Fleet Management Fund:

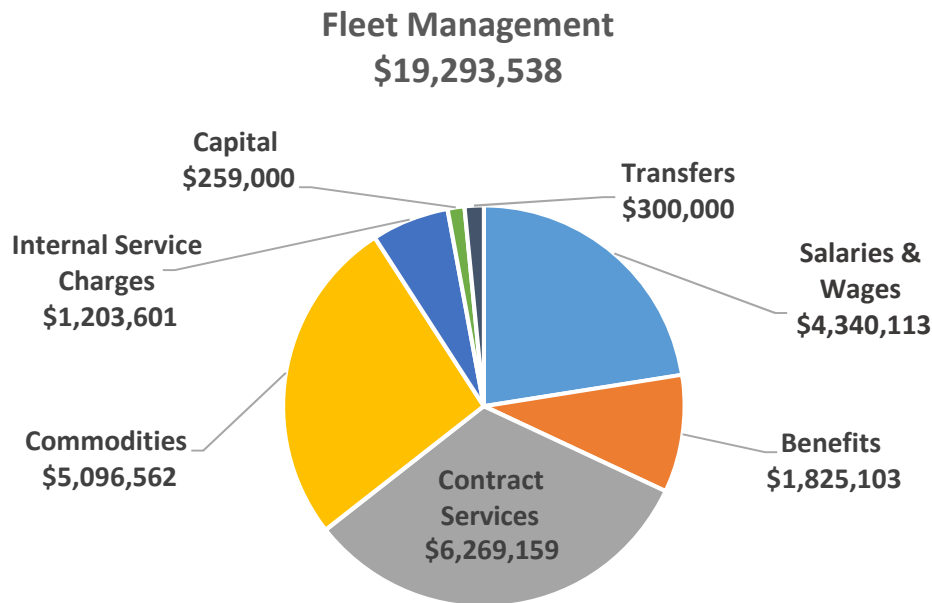
The Fleet Management Department's FY20 Fleet Management Fund budget increased by \$796,569 or 4.31% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$127,695 as compared to the FY19 Adopted Budget. During FY19, a part-time Maintenance Worker I position was upgraded to a full-time position.

Increases in the FY20 budget include fuel (\$386,959), transfer to the General Capital Improvement Fund (\$200,000), purchase of new radios (\$134,000), facility repair and maintenance (\$84,220), other compensation related to FY20 employee retirements (\$64,302), training fees (\$39,679), and adjustments to miscellaneous line items (\$45,302).

Reductions include a decrease in other specialized services (\$105,930), small equipment purchases (\$97,152), interfund reimbursements (\$28,000), and adjustments to miscellaneous line items (\$54,506).

Revenue is expected to increase by \$863,831 in FY20 as compared to the FY19 Adopted Budget. This includes increased charges to departments for repair and maintenance, fuel, GPS monitoring, and radios (\$858,557), increased intergovernmental revenue (\$9,000), and reductions in miscellaneous revenue (\$3,726).



Fleet Equipment Replacement Fund:

The Fleet Management Department's FY20 Equipment Replacement Fund budget increased by \$3,814,892 or 104.29% as compared to the FY19 Adopted Budget.

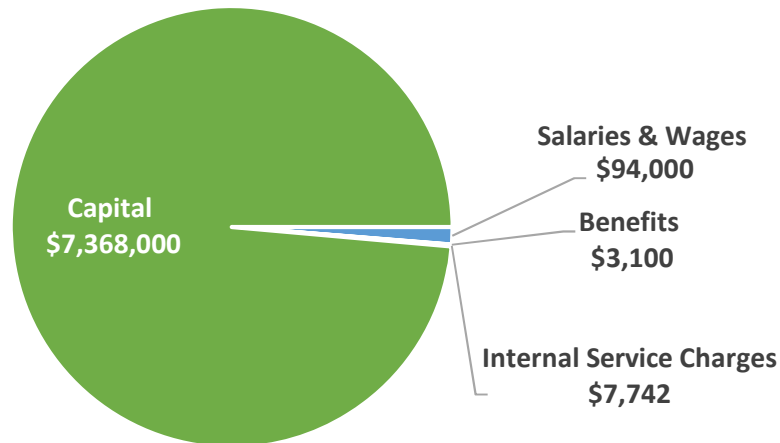
This increase reflects citywide vehicle and equipment replacement requirements in the amount of \$7,368,000 which increased \$3,880,250 as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges decreased by \$65,358 as compared to the FY19 Adopted Budget.

Revenue is expected to increase by \$1,126,662 in FY20 as compared to the FY19 Adopted Budget due to increased charges to departments for vehicle replacement (\$766,550) and radio replacement (\$515,112). These increases are partially offset by reductions to miscellaneous revenue based on trend (\$155,000).

During FY18, two new equipment replacement funds were created, one for the Stormwater Utility and one for the Water Resources Utility. The FY19 budgets for both funds were included in the respective department's budget. Starting in FY20, the budget for these two funds is included in the Fleet Management Department's budget since they will be making the vehicle and equipment purchases.

Equipment Replacement \$7,472,842



Stormwater Equipment Replacement Fund:

The Fleet Management Department's FY20 Stormwater Equipment Replacement Fund budget is \$799,000. Salaries and benefits increased \$47,000. Stormwater vehicle and equipment replacement requirements total \$752,000 for FY20 a decrease of \$57,000 as compared to the FY19 Adopted Budget.

Revenue is expected to increase by \$68,000 in FY20 as compared to the FY19 Adopted Budget due to trends in miscellaneous revenue.

Water Equipment Replacement Fund:

The Fleet Management Department's FY20 Water Equipment Replacement Fund budget is \$1,024,000. Salaries and benefits increased \$47,000. Water Resources vehicle and equipment replacement requirements total \$977,000 for FY20 a decrease of \$1,204,000 as compared to the FY19 Adopted Budget.

Revenue is expected to increase by \$162,000 in FY20 as compared to the FY19 Adopted Budget due to trends in miscellaneous revenue.

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Direct Versus Indirect Labor

An objective of Fleet Management is to be at 70% direct labor versus indirect labor.

The objective fulfills the city value of Accountable Servant Leadership.

• Direct versus Indirect Labor -	%	55	55	70	62	70
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Labor Rate Comparison

An objective of Fleet Management is to maintain a competitive labor rate.

This objective fulfills the city value of Accountable Servant Leadership.

• Labor Rate Comparison - Internal versus External Labor Rate	%	10	17	10	10	10
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Repeat Repair Percentage

An objective of Fleet Management is to minimize the percentage of repeat repairs.

FY 2017 Actual amount changed from what was previously reported, as StPeteStat is able to provide more accurate information.

This objective fulfills the city value of Accountable Servant Leadership.

• Repeat Repairs -	%	5.9	6.6	0.02	5.5	6
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Public Works Administration

Department Mission Statement

The mission of the Public Works Administration Department is to "Keep the Public in Public Works." This mission will be achieved by driving collaboration between employees and citizens with a spirit of partnership and pragmatism; understanding what matters, bringing new ideas, and creating a positive impact.

Services Provided

- Provides administrative and support services for all the departments in this administration, including Engineering and Capital Improvements, Fleet Management, Stormwater, Pavement and Traffic Operation, and Water Resources.
- Presides over policy decisions affecting operations within this administration.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	430,245	363,293	331,843	331,843	282,894	352,322	6.17%
Services & Commodities	4,898,245	71,097	74,533	81,139	83,232	64,702	(13.19)%
Capital	3,000,000	2,194,223	0	514,472	514,472	0	0.00%
Total Budget	8,328,490	2,628,613	406,376	927,454	880,598	417,024	2.62%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	8,328,490	2,628,613	406,376	927,454	880,598	417,024	2.62%
Public Works	3,482,783	2,627,293	406,376	926,134	880,598	417,024	2.62%
Street Lighting	4,845,707	1,320	0	1,320	0	0	0.00%
Total Budget	8,328,490	2,628,613	406,376	927,454	880,598	417,024	2.62%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Intergovernmental Revenue	412,275	0	0	0	0	0	0.00%
Miscellaneous Revenue	10,433	0	0	0	0	0	0.00%
PILOT/G&A	91,116	91,116	92,940	92,940	92,940	94,798	2.00%
Total Revenue	513,823	91,116	92,940	92,940	92,940	94,798	2.00%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Public Works	2.33	4.53	2.53	2.53	0.00
Total Full-Time FTE	2.33	4.53	2.53	2.53	0.00
Total FTE	2.33	4.53	2.53	2.53	0.00

Notes

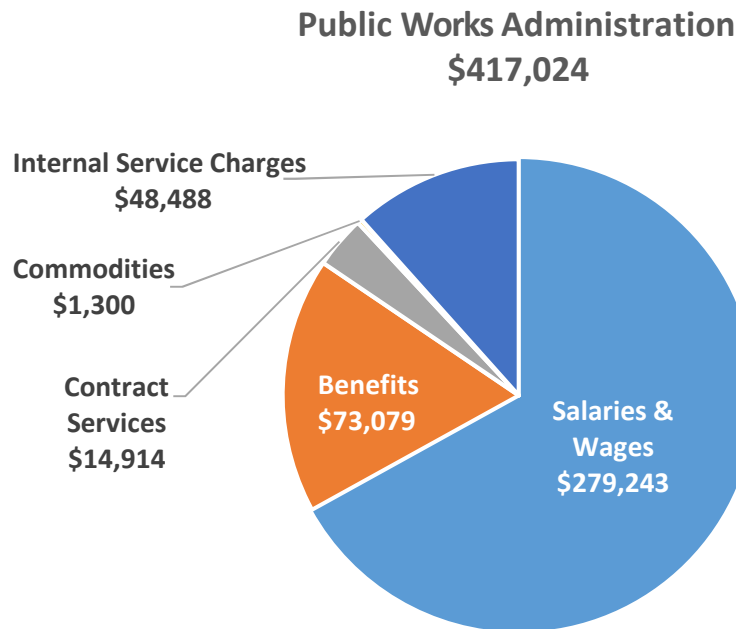
The Public Works Administration Department's FY20 budget increased by \$10,648 or 2.62% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased \$12,817 as compared to the FY19 Adopted Budget.

Increases in the FY20 budget include other specialized services for the final site visit as part of the American Public Works Association accreditation process (\$5,500) and miscellaneous line item adjustments (\$1,682).

Reductions in the FY20 budget include training fees (\$7,462) and miscellaneous line item adjustments (\$1,889).

Revenue is expected to increase by \$1,858 or 2.00% as compared to the FY19 Adopted Budget.



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Street Lighting and Support

The objective of the Street Lighting and Support Division is to provide streetlights for traffic and pedestrian safety along public ways. The major objective is to reduce motor vehicle and pedestrian accidents by illuminating hazards. A secondary objective is to provide comfortable visibility for safe nighttime driving, biking and walking within rights-of-way. All lighting installed in the city is designed to meet national lighting levels that provide visibility and reduce sky glow and glare. All streetlights installed are evaluated and improved, if necessary, for efficiency, safety and maintainability.

The Street Lighting and Support Division moved to the Engineering and Capital Improvements Department in FY18. This performance measure is provided for historical purposes only.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Number of City Owned Streetlights -	#	1,958	0	0	0	0
• Number of Leased Streetlights from Duke Energy -	#	30,100	0	0	0	0
• Number of Streetlights Maintained for FDOT -	#	1,741	0	0	0	0
• Streetlight Expenses -	\$	4,985,455	0	0	0	0

Stormwater, Pavement and Traffic Operation

Department Mission Statement

The mission of the Stormwater, Pavement and Traffic Operation Department is to deliver cost effective services to the community and to enhance the environment through innovative customer stewardship, moving forward in operating and maintaining the city's stormwater, pedestrian, and roadway systems.

Services Provided

The Stormwater, Pavement and Traffic Operation Department provides the following services:

- Stormwater Administration - This division provides administrative and support services to internal and external agencies. The Support Services division leads a team of field staff with office/personnel support, purchasing/financial/material management guidance, approved safety and work training, and staff development programs. This division works as an in-house support team helping employees with a wide range of issues in the work environment, which ensures that customers and external agencies are served efficiently and correctly to function as seamlessly as possible.
- Roadway Sweeping and FDOT - The primary purpose of this division is to reduce the amount of contaminants that enter the stormwater removal system and to maintain the aesthetics of the streets. This division is viewed as the first line of defense against common and harmful surface water pollutants. Sweeping of paved roads and storage areas with a vacuum sweeper or other high efficiency method of filtration reduces discharges.
- Line Clearing/Aquatic Weed Control - The primary purpose of the Line Clearing division is to clean and maintain the stormwater infrastructure against obstructions and invasive contaminants in order to minimize the pollutant load entering surface water. The Aquatics division maintains and treats nuisance vegetation that can proliferate in city controlled lakes and ponds.
- Deep and Shallow Construction - The primary function of these divisions is to replace and repair the stormwater infrastructure failures and infrastructure that has reached its maximum life expectancy.
- Mowing and Hand Ditch Cleaning - These divisions manually and mechanically maintain stormwater ditches and canals in order to reduce erosion. They also maintain ditch banks, lake perimeters, and slopes to improve hydraulic performance and minimize potential health hazards.
- Equipment Service Center - The primary purpose of the service center is to maintain equipment to ensure proper function and avoid mechanical failures.
- Seawall and Bridge Repair - The function of the division is to repair city bridges, culverts, and seawalls to maintain structural integrity for the safety of residents and the structural life expectancy.
- Pavement Maintenance - This division maintains the city's paved and unpaved streets and alleys in a condition conducive to safe drivability and proper drainage flow. It provides for the replacement and construction of concrete and hexblock sidewalk.
- Traffic Signals - This division promotes public safety through the installation and maintenance of a traffic signal system.
- Sign Fabrication, Sign Installation, and Pavement Markings - These divisions inform motorists and pedestrians of traffic regulations or information through provision and maintenance of traffic signs and roadway markings.
- Special Events - This division provides the management of traffic personnel and equipment for various citywide special events.
- Streetscape Maintenance - This division provides the maintenance of the natural and built landscaped roadway designs installed by the city through state grant and neighborhood partnership funding in perpetuity. Maintenance of the medians focuses on reducing the quantity and improving the quality of the stormwater runoff and includes FDOT surface streets and residential traffic calming within St. Petersburg.
- FDOT Landscape Maintenance - The purpose of FDOT Landscape Maintenance is to clear trash and maintain landscaping installed by the city through state funding in perpetuity and includes Interstate 175, 275, and 375 and various other FDOT roadways within St. Petersburg.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	8,920,956	9,618,839	10,519,741	10,519,741	10,342,039	11,936,295	13.47%
Services & Commodities	8,007,856	8,543,233	6,754,665	7,293,382	7,632,189	8,332,853	23.36%
Capital	651,516	660,081	821,000	1,013,486	73,197	687,192	(16.30)%
Grants & Aid	0	0	0	0	0	100,000	0.00%
Transfers	4,378,285	3,467,887	5,213,352	5,213,352	4,587,110	4,971,951	(4.63)%
Total Budget	21,958,613	22,290,040	23,308,758	24,039,961	22,634,535	26,028,291	11.67%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Emergency Medical Services	0	3,054	0	0	0	0	0.00%
Sign Installation & Maint	0	3,054	0	0	0	0	0.00%
General Fund	4,578,766	4,590,357	4,971,692	5,284,762	4,901,171	6,308,698	26.89%
Pavement Maintenance	1,610,985	1,525,345	1,419,250	1,503,174	1,347,896	1,985,549	39.90%
Pavement Marking	543,862	509,559	608,230	641,949	425,833	595,027	(2.17)%
Sign Installation & Maint	418,347	534,048	446,670	458,202	518,157	426,087	(4.61)%
SP&TO Administration	232,548	236,924	564,344	574,548	792,247	1,158,034	105.20%
Street Sweeping &	246,972	284,462	343,475	343,475	278,282	371,676	8.21%
Traffic Signals	1,526,052	1,500,018	1,589,723	1,763,412	1,538,756	1,772,325	11.49%
Neighborhood Stabilization	1,241	0	0	0	0	0	0.00%
Housing Finance & Rehab	1,241	0	0	0	0	0	0.00%
Parking Revenue	0	26,308	0	0	0	0	0.00%
Pavement Marking	0	9,413	0	0	0	0	0.00%
Sign Installation & Maint	0	16,895	0	0	0	0	0.00%
Stormwater Equipment	0	0	809,000	809,000	0	0	(100.00)%
Stormwater Equipment	0	0	809,000	809,000	0	0	(100.00)%
Stormwater Utility Operating	17,378,607	17,670,308	17,528,066	17,946,199	17,731,944	19,719,593	12.50%
Stormwater Utility Coll.	12,489,344	12,300,010	12,570,451	12,683,988	12,474,746	13,569,836	7.95%
Street Sweeping &	4,889,264	5,370,297	4,957,615	5,262,211	5,257,198	6,149,757	24.05%
Water Resources	(1)	12	0	0	1,420	0	0.00%
Admin Support Services	(1)	12	0	0	1,240	0	0.00%
Traffic Signals	0	0	0	0	180	0	0.00%
Total Budget	21,958,613	22,290,040	23,308,758	24,039,961	22,634,535	26,028,291	11.67%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	16,179,350	17,532,423	19,581,268	19,581,268	19,857,463	21,418,011	9.38%
Intergovernmental Revenue	352,481	265,033	266,000	266,000	377,443	266,000	0.00%
Miscellaneous Revenue	115,201	170,531	131,530	131,530	170,870	72,191	(45.11)%
Transfers	0	0	1,958,122	1,958,122	1,331,880	1,367,619	(30.16)%
Total Revenue	16,647,032	17,967,986	21,936,920	21,936,920	21,737,656	23,123,821	5.41%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Pavement Maintenance	34.00	35.20	35.00	34.00	(1.00)
Pavement Marking	5.00	5.00	5.00	4.00	(1.00)
Sign Installation & Maint	5.00	5.00	5.00	6.00	1.00
SP&TO Administration	3.00	2.00	2.37	5.70	3.33
Stormwater Utility Coll.	44.13	50.24	50.97	61.89	10.92
Street Sweeping & Mowing	50.00	62.10	62.20	63.20	1.00
Traffic Signals	11.00	10.00	10.00	9.00	(1.00)
Total Full-Time FTE	152.13	169.54	170.54	183.79	13.25
Street Sweeping & Mowing	1.00	0.00	0.00	0.00	0.00
Total Part-Time FTE	1.00	0.00	0.00	0.00	0.00
Total FTE	153.13	169.54	170.54	183.79	13.25

Notes**General Fund:**

The Stormwater, Pavement and Traffic Operation Department's FY20 General Fund budget increased by \$1,337,006 or 26.89% as compared to the FY19 Adopted Budget.

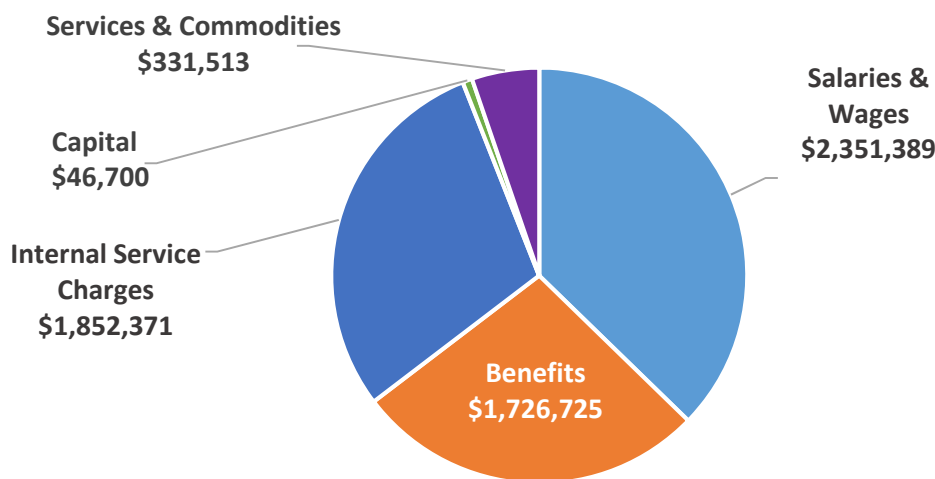
Salaries, benefits, and internal service charges increased by \$779,029 as compared to the FY19 Adopted Budget. During FY19, a full-time Pavement Apprentice was added to the Traffic Support Division.

Increases in the FY20 budget include the addition of a full-time Accounting Technician position split between the General Fund (\$14,550) and Stormwater Utility Operating Fund (\$29,543), small tools and equipment related to the replacement of traffic signal wireless modems citywide in FY20 (\$170,226), other small equipment needs including traffic signal controllers, school clock modems, and rectangular rapid flash beacon assemblies (\$95,350), other specialized services (\$82,000), overtime (\$80,099), road materials and supplies (\$70,369), needed facility repairs and renovations (\$43,000), janitorial services (\$26,000), two gridsmart detection systems (\$26,700), asset management software (\$20,000), and other miscellaneous line item adjustments (\$19,117).

Reductions include increased charges to external projects and/or interfund reimbursements (\$66,581), uniforms and protective gear (\$10,206), pest control services (\$6,260), repair and maintenance of materials (\$6,187), and photography supplies (\$200).

Revenue is expected to decrease by \$3,000 in FY20 as compared to the FY19 Adopted Budget. Miscellaneous revenue is increasing (\$1,000) and charges for other services revenue are decreasing (\$4,000) based on trend.

Stormwater, Pavement and Traffic Operation - General Fund
\$6,308,698

**Stormwater Equipment Replacement Fund:**

There is no FY20 Stormwater Equipment Replacement Fund budget in the Stormwater, Pavement, and Traffic Operation Department, the expense budget is reported in the Fleet Management Department's budget.

Revenue is expected to decrease \$630,503 in FY20 as compared to the FY19 Adopted Budget due to decreased transfers from the Stormwater Utility Operating Fund for vehicle replacement (\$590,503) and miscellaneous revenue based on trend (\$40,000).

Stormwater Utility Operating Fund:

The Stormwater, Pavement, and Traffic Operation Department's FY20 Stormwater Utility Operating Fund budget increased by \$2,191,527 or 12.50% as compared to the FY19 Adopted Budget.

Salaries, benefits, and internal service charges increased by \$168,280 as compared to the FY19 Adopted Budget. During FY19, 0.25 FTE of the Water Conservation Coordinator position in the Water Resources Department is being labor distributed to the Stormwater, Pavement and Traffic Operation Department.

Increases in the FY20 budget include the addition of 12 full-time positions: an Accounting Technician split between the Stormwater Utility Operating Fund (\$29,543) and the General Fund (\$14,550), a Stormwater Operations Manager (\$89,291), a Foreman in the Streetscape Maintenance Division (\$51,080), three Equipment Operator IIs in the Street Sweeping Division (\$125,578), a Stormwater Utilities Maintenance Apprentice in the Aquatic Weed Control Division (\$40,913), a Stormwater Utilities Maintenance Apprentice in the Deep Line Repair Division (\$40,913), an Equipment Operator II in the Heavy Equipment Division (\$42,078), two Maintenance Worker Is in the Ditch Cleaning Division (\$69,208), and an Equipment Operator I in the Deep Line Repair Division (\$38,160).

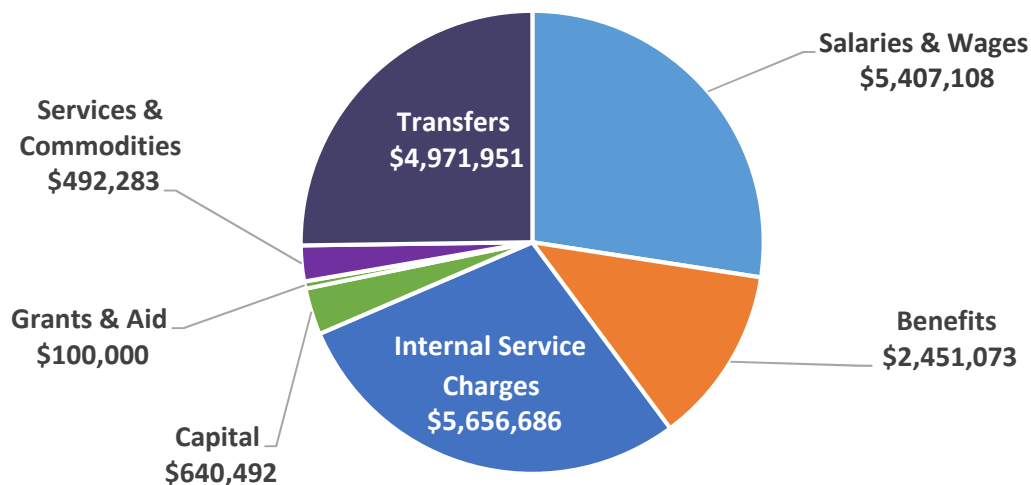
Other increases include increased transfers to the Stormwater Drainage Capital Projects Fund (\$350,000) and the Stormwater Equipment Replacement Fund (\$57,672), road materials and supplies (\$138,500), refuse (\$88,770), security services (\$30,000), overtime (\$33,444), updated interfund reimbursement charges (\$29,534), other specialized services (\$23,522), and miscellaneous line item adjustments (\$82,384). Capital purchases for FY20 total \$640,492, an increase of \$628,492 over FY19 capital purchases and includes a Weedoo Workboat (\$80,000), a barge with crane and motor (\$70,000), a streetsweeper (\$291,000), two dump trucks for the Streetscape Maintenance Division (\$152,000), asset management software (\$20,000), a riding mower (\$13,821), a trailer mounted pressure washer (\$7,500), and funds to supplement the replacement of a truck and trailer with a box truck (\$6,171).

The Stormwater Tiered Rate Incentives Program is funded in Grants & Aid (\$100,000).

Reductions include decreases in uniform and protective gear (\$38,602), janitorial supplies (\$9,384), engineering costs (\$8,000), and miscellaneous line item adjustments (\$9,849).

Revenue is expected to increase by \$1,820,404 in FY20 as compared to the FY19 Adopted Budget. The FY20 revenue budget includes the 9.09% FY20 Stormwater Utility Fee increase, as recommended by the rate study conducted in FY19. This increase is anticipated to bring in \$1,720,743 in additional revenue in FY20. An increase in the amount of \$120,000 is included for other services and miscellaneous revenue is decreasing (\$20,339) both based on trend.

Stormwater Utility Operating Fund \$19,719,593



Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Compliance with NPDES Permit						
An objective of the Stormwater, Pavement & Traffic Operation Department is to comply with our National Pollutant Discharge Elimination System (NPDES) permit.						
This objective fulfills the city values of Accountable Servant Leadership and Responsiveness.						
• Structural Inspections - Inlets/Catch Basins/Grates - New Performance Measure as of FY19	#	0	9,338	0	10,000	10,000
• Roadways - Litter Removal Street Program Estimated Amount of Litter Collected (Cubic Yards) - New Performance Measure as of FY19	#	0	391	0	500	500
• Structural Inspections - Weirs/Channel Control Structures/Other Control Structures - New Performance Measure as of FY19	#	0	200	0	200	200
• Structural Inspections - Pipes/Culverts - New Performance Measure as of FY19	#	0	1,097	0	1,097	1,100
• Structural Inspections - Pollution Control Boxes - New Performance Measure as of FY19	#	0	14	0	15	16
• Roadways - Litter Removal Street Program Total Miles Cleaned - New Performance Measure as of FY19	#	4,600	4,587	0	4,600	4,600
• Roadways - Estimated Quantity of Sweeping Material Collected (Cubic Yards) - New Performance Measure as of FY19	#	0	13,351	0	14,000	14,000
• Roadways - Total Miles Swept -	#	31,789	27,001	41,789	40,000	40,000
• Structural Inspections - Major Stormwater Outfalls - New Performance Measure as of FY19	#	0	207	0	211	211
• Structural Inspections - Ditches/Conveyance Swales - New Performance Measure as of FY19	#	0	1,285	0	1,300	1,300
• Structural Inspections - Stormwater Pump Stations - New Performance Measure as of FY19	#	0	86	0	90	90

FDOT Roadway Sweeping

The object of the FDOT Sweeping Division is to reduce the amount of contaminants that enter the Stormwater removal system and to maintain the aesthetics of the roadways.

This objective fulfills the city values of Accountable Servant Leadership and Responsiveness.

• Roadway Miles Swept - Stormwater -	#	3,632	4,659	4,659	4,659	4,659
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Mowing Maintenance

The objective of the Mowing Operations Division is to maintain ditch banks, lake perimeters, and slopes to improve hydraulic performance, as well as, reduce erosion and potential health hazards in order to comply with our NPDES permit.

This objective fulfills the city values of Accountable Servant Leadership and Responsiveness.

• Erosion Control of Lake and Slopes (Miles) -	#	1,136	1,136	1,241	1,241	1,241
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Pavement Maintenance

The objective of the Traffic Support Division is to maintain the city's paved and unpaved streets and alleys in a condition conducive to safe drivability and proper drainage flow.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Pavement Repair Response Time (Days) -	#	25	25	25	23	23
• Alley Blading/Smoothing Work Orders (Locations) - New Performance Measure as of FY19	#	0	450	0	503	400
• Sidewalk Repair Response Time (Months) -	#	2.5	2.5	2	2	2
• Pothole/Road Surface Work Orders (Locations) - New Performance Measure as of FY19	#	0	1,257	0	1,457	1,700
• Sidewalk/Curb Repair Work Orders (Locations) - New Performance Measure as of FY18	#	0	1,018	0	1,195	1,000

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
Pavement Marking						
The objective of the Traffic Marking Division is to provide a properly marked pavement system for the safe and efficient flow of traffic.						
This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.						
• Lines in Thermoplastic (Feet) -	#	39,400	40,000	40,000	40,000	40,000
• Lines Painted (Feet) -	#	147,900	130,000	150,000	150,000	150,000
• Number of Symbols -	#	270	725	750	750	750

Safe Vehicular and Pedestrian Traffic Control

The objective of the Parking Revenue Meter and Lot Maintenance Division is to provide safe vehicular and pedestrian traffic control at construction sites and special events.

The Engineering and Capital Improvements Department provides vehicular and pedestrian traffic control at special events. Effective FY 2019, the Stormwater, Pavement, and Traffic Operation Department provides vehicular and pedestrian traffic control at construction sites.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Traffic Control at Construction Sites -	#	0	0	0	130	130
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Sign Fabrication, Installation, and Maintenance

The objective of the Traffic Sign Fabrication and Traffic Sign Installation Divisions is to inform motorists and pedestrians of traffic regulations or information by sign installation and maintenance.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Signs Installed / Replaced -	#	8,450	9,000	9,000	5,000	5,500
• Damaged Signs Replaced - This measure no longer tracked as of FY19	#	900	900	900	0	0
• Signs Fabricated -	#	8,450	9,000	9,000	5,000	5,500

Traffic Signals

The objective of the Traffic Signals Division is to promote public safety through the installation and maintenance of a traffic signal system.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Diversity, Inclusiveness, and Responsiveness.

• Traffic Signal Calls Responded to in 30 Minutes -	#	900	900	900	900	900
• Number of Resident Phone Calls for Service -	#	1,100	1,100	1,100	350	350
• Number of Signal Intersections Maintained -	#	306	306	307	306	309
• Work Order, En-Route, and Trouble Calls -	#	4,000	4,000	4,000	4,000	4,100

Water Resources

Department Mission Statement

The mission of the Water Resources Department is to provide reliable and efficient water resources for the benefit of the public and the environment.

Vision Statement: Through education and innovation, we will build a department that is reliable, efficient, transparent and accountable. We will be recognized by the industry as a top service provider by delivering excellent service to our customers, community, and employees.

Values:

- Respect – Acknowledge a person as an individual, and treat everyone equitably.
- Transparency – Build and foster a relationship of trust, open communication and accountability.
- Integrity – Maintain a clear vision of our commitments and continuously act in a manner to meet and exceed them.
- Diversity – Acknowledge and encourage the contributions of every person.
- Responsiveness – Provide timely and efficient services to our customers while being good stewards.
- Adaptability – Maintain an attitude of willingness to adjust to change.

Services Provided

The Water Resources Department provides the following services:

- Potable Water: Purchase, treatment, transmission, and distribution of potable water to the residents and businesses of St. Petersburg, South Pasadena, Gulfport, and unincorporated areas of Pinellas County.
- Wastewater: Collection, transmission, treatment, and effluent disposal of wastewater for the residents and businesses of St. Petersburg, St. Pete Beach, Treasure Island, Gulfport, South Pasadena, Tierra Verde, and Pinellas County Bear Creek and Ft. Desoto.
- Reclaimed Water: Storage, pumping, transmission, and distribution of reclaimed water.
- Water Conservation: Administer water conservation programs and associated public education and outreach.

Budgetary Cost Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Wages & Benefits	25,285,024	26,064,641	27,919,875	27,919,875	27,953,944	29,290,510	4.91%
Services & Commodities	65,155,755	70,376,973	71,273,834	72,550,700	69,254,678	73,098,441	2.56%
Capital	1,665,145	2,407,483	3,418,700	4,760,125	2,222,964	1,700,280	(50.27)%
Transfers	31,475,651	40,273,536	54,142,301	54,142,301	53,928,070	59,845,012	10.53%
Total Budget	123,581,575	139,122,633	156,754,710	159,373,002	153,359,656	163,934,243	4.58%

Appropriations By Fund/Program	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
General Fund	1,155	1,014	0	0	1,365	0	0.00%
Potable & Rec. Water Dist	586	564	0	0	340	0	0.00%
Water Treatment & Dist.	569	450	0	0	1,024	0	0.00%
Sanitation Equipment	0	0	0	0	981	0	0.00%
San Equip Replacement	0	0	0	0	981	0	0.00%
Sanitation Operating	0	2,536	0	0	0	0	0.00%
Sanitation Administration	0	2,536	0	0	0	0	0.00%
Stormwater Utility Operating	61,626	75,679	0	2,129	47,322	0	0.00%
SP&TO Administration	61,626	75,679	0	2,129	47,322	0	0.00%
Water Equipment	0	0	2,181,000	2,181,000	1,248	0	(100.00)%
Water Resources	0	0	2,181,000	2,181,000	1,248	0	(100.00)%
Water Resources	123,518,794	139,043,403	154,573,710	157,189,873	153,308,739	163,934,243	6.06%
Admin Support Services	57,422,776	69,362,895	81,812,341	82,070,790	82,380,404	91,055,312	11.30%
Potable & Rec. Water Dist	5,763,212	6,553,044	7,370,775	7,605,396	7,161,173	7,281,619	(1.21)%
Wastewater Collection	9,063,530	9,866,331	8,165,834	8,343,316	8,546,095	8,349,541	2.25%
Wastewater Treatment	18,803,624	20,239,406	23,480,979	24,943,888	21,953,628	23,460,745	(0.09)%
Water Treatment & Dist.	32,465,652	33,021,726	33,743,781	34,226,483	33,267,439	33,787,026	0.13%
Total Budget	123,581,575	139,122,633	156,754,710	159,373,002	153,359,656	163,934,243	4.58%

Revenue Sources	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2019 Amended	FY 2019 Estimated	FY 2020 Adopted	FY 2020 Change
Charges for Services	122,088,043	134,555,028	151,338,407	151,338,407	149,452,243	157,723,679	4.22%
Intergovernmental Revenue	68,824	819,676	88,350	182,097	138,021	75,000	(15.11)%
Miscellaneous Revenue	(85,517)	(108,482)	211,107	211,107	(40,552)	140,625	(33.39)%
Transfers	1,976,076	3,137,938	3,876,369	3,876,369	4,118,076	4,474,238	15.42%
Total Revenue	124,047,425	138,404,159	155,514,233	155,607,980	153,667,788	162,413,542	4.44%

Position Summary	FY 2017 Actual	FY 2018 Actual	FY 2019 Adopted	FY 2020 Adopted	FY 2020 Variance
Admin Support Services	71.50	71.70	79.00	84.75	5.75
Potable & Rec. Water Dist	86.00	93.00	94.00	94.00	0.00
Wastewater Collection Sys	52.00	59.00	59.00	59.00	0.00
Wastewater Treatment	78.00	88.00	91.00	94.00	3.00
Water Treatment & Dist.	36.00	38.00	40.00	46.00	6.00
Total Full-Time FTE	323.50	349.70	363.00	377.75	14.75
Admin Support Services	1.90	1.90	1.50	1.50	0.00
Total Part-Time FTE	1.90	1.90	1.50	1.50	0.00
Total FTE	325.40	351.60	364.50	379.25	14.75

Notes**Water Resources Operating Fund:**

The Water Resources Department's FY20 Water Resources Operating Fund budget increased \$9,360,533 or 6.06% as compared to the FY19 Adopted Budget. This increase in operational expense is a result of various factors including the continued implementation of the Consent Order, recommendations from the management study conducted during FY17, and estimated increases in debt service and transfers to the Water Resources Capital Projects Fund.

Salaries, benefits, and internal service charges increased by \$4,184,283 as compared to the FY19 Adopted Budget. During FY19, 0.25 FTE of the Water Conservation Coordinator position is being labor distributed to the Stormwater, Pavement and Traffic Operation Department.

The most significant change is an increase in the amount of \$6,855,696 to the transfer from the Water Resources Operating Fund to the Water Resources Debt Fund, the total transfer in FY20 to the Water Resources Debt Fund will be \$38,888,929.

Five new full-time positions are included in the FY20 budget: an Operations Analyst to assist with Sustainability and Energy Efficiency projects (\$49,959), an Office Systems Specialist (\$38,831) in the Wastewater Maintenance division, a Senior Professional Engineer (\$81,925), an Operations Analyst to assist with non-routine and emergency critical operations (\$49,987), and a Systems/PC Analyst II (\$65,123). Additionally, 10 full-time positions (\$437,092) will be added to replace services currently performed by contractors or outside temporary staffing companies (\$603,723), these positions include: three Plant Maintenance Tech IIs, four Maintenance Worker Is, a Custodian II, a Utility Locator, and a Maintenance Worker II.

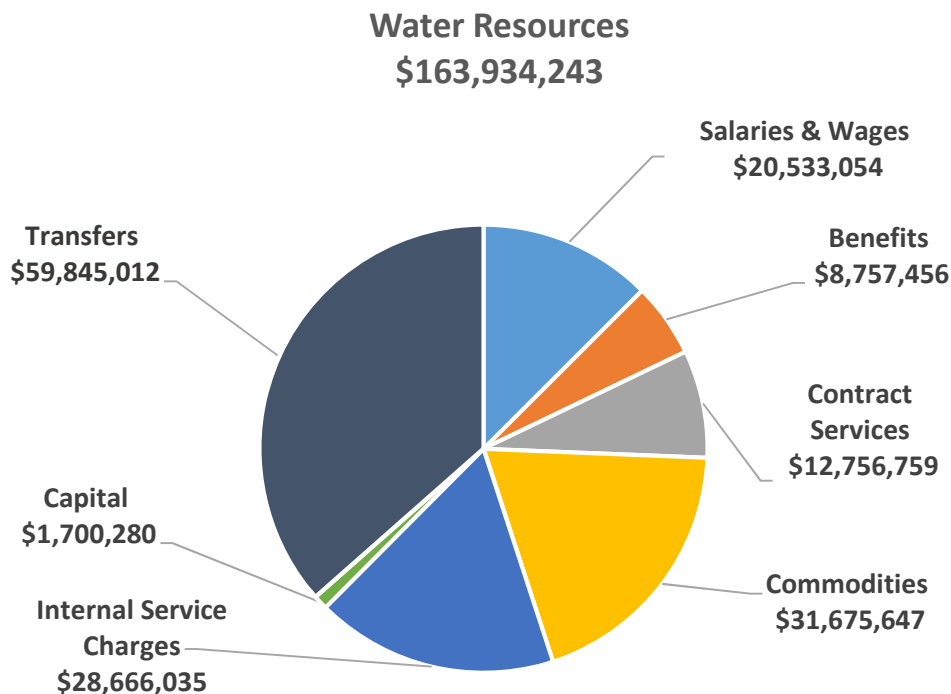
Increases in the FY20 budget include capital vehicle purchases (\$648,680), security services (\$175,000), facility repairs and renovations (\$172,200), road materials and supplies (\$123,000), chemical (\$117,901), refuse (\$115,338), engineering (\$100,000), other specialized services (\$98,939), transfer to Water Resources Equipment Replacement Fund (\$82,209), other compensation (\$61,540), special pay (\$53,850), overtime (\$42,491), small tools and equipment (\$35,860), external network costs (\$35,600), office supplies (\$35,550), laboratory supplies (\$31,750), update the grease program software (\$30,000), increased repair and maintenance vehicles (\$29,980), and adjustments to miscellaneous line items (\$181,708).

The most significant reduction is a decrease in the amount of \$1,518,155 to the transfer from the Water Resources Operating Fund to the Water Resources Capital Projects Fund. The total transfer in FY20 to the Water Resources Capital Projects Fund will be \$18,481,845 and is part of the overall plan to achieve 50/50 cash to debt funding of the capital program by FY22. In FY20, we estimate to be at a 33/67 ratio.

Other reductions include increased charges to external projects and interfund reimbursements (\$742,969), reduced electric cost (\$533,800), projected water cost from Tampa Bay Water (\$375,602), legal and fiscal external (\$309,867), removal of one-time FY19 capital equipment purchases (\$244,600), consulting (\$59,240), repair and maintenance grounds (\$34,000), repair and maintenance other equipment (\$27,995), and a net reduction in miscellaneous line items (\$124,008).

Revenue is expected to increase by \$6,559,139 in FY20 as compared to the FY19 Adopted Budget. The FY20 revenue budget includes a 3.25% increase on water, a 8.00% increase on wastewater, and a 6.10% increase on reclaimed water, as recommended by the rate study conducted in FY19. These increases are anticipated to bring in \$5,848,817 in additional revenue in FY20. Other increases include a transfer from the Water Cost Stabilization Fund (\$232,699), wholesale water revenue (\$35,766), wholesale wastewater revenue (\$438,483), water service charges (\$35,745), and industrial pretreatment (\$32,700).

Miscellaneous revenue (\$45,482), grant revenue (\$13,350), and miscellaneous charges for services (\$6,239) have been reduced based on trend.



Water Equipment Replacement Fund:

There is no FY20 Water Equipment Replacement Fund budget in the Water Resources Department, the expense budget is part of the Fleet Management Department's budget.

Revenue is expected to increase by \$340,170 in FY20 as compared to the FY19 Adopted Budget due to increased transfers from the Water Resources Operating Fund for vehicle replacement (\$365,170) and decreased miscellaneous revenue based on trend (\$25,000).

Objective / Performance Measures	Unit of Measure	FY 2017 Actual	FY 2018 Actual	FY 2019 Target	FY 2019 Estimate	FY 2020 Adopted
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Customer Feedback

Aging infrastructure can cause water quality issues with odor, color, and taste. This measure reports complaints from customers related to the quality of potable water as a result of an issue with the city service. This measure also reports the complaints of low pressure in the reclaimed water system due to a city-related cause or extreme dry weather.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, and Responsiveness.

• Water Quality Feedback -	#	523	324	0	270	0
• Reclaimed Water Pressure Feedback -	#	29	142	0	82	0

Wastewater Unauthorized Discharges

This measure reports the number of wastewater and reclaimed unauthorized discharges per year. Excessive water entering the wastewater collection system during heavy rainfall (inflow) can cause capacity to be exceeded, resulting in overflow. Debris accumulation in the system or pipe failures can also cause wastewater to back up and overflow. Pipe failures can also be a cause for reclaimed water unauthorized discharges.

FY 2017 Actual amount changed because private system discharges had erroneously been included in reporting, rather than only city discharges.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, and Responsiveness.

• Wastewater System UD's other than SSO's -	#	14	13	0	14	0
• Reclaimed Water Unauthorized Discharges -	#	9	24	0	49	0
• Sanitary Sewer Overflows (SSO's) -	#	5	6	0	6	0

Water Usage

Water consumption has been on the decline for a number of years. Water conservation efforts have been instrumental in reducing the need to use potable water for irrigation purposes. Reclaimed water not only serves as a disposal method of treated wastewater, but it also reduces the need for expensive potable water for irrigation. A large majority of our single family residential (SFR) customers use potable water for domestic use. Measuring the percent of SFR customers in the lowest tier speaks to the affordability of our rate structure for a majority of customers who use alternative resources (reclaimed water, low flow toilets, drought tolerant landscape) to conserve water and keep their utility bill low.

This objective fulfills the city values of Accountable Servant Leadership, Empowerment, Transparent Access, Inclusiveness, and Responsiveness.

• Reclaimed Water Usage (Million Gallons/Day) -	#	20.57	20.72	21	21	21
• Potable Water Consumption (Gallons/Capita/Day) -	#	80	78	80	79	80
• Residential Customers in Lowest Tier -	%	81	82	81	82.8	82

FY20 CAPITAL IMPROVEMENT PROGRAM (CIP)

This section of the budget document serves as a basis for a five-year plan through which future capital funding and construction programs are developed. The projects included in the FY20 CIP Budget are those which have been identified as having the highest priority through the Comprehensive Planning process, previous CIP Plans, City Council action, and/or staff analysis. The FY20 CIP project appropriations were approved along with the Operating Fund appropriations on September 19, 2019.

CIP REVENUE SOURCES

There are two main types of revenues available for funding capital projects: dedicated revenues and discretionary revenues. Another significant ongoing CIP revenue source is interest earnings on CIP fund balances, which may be dedicated or discretionary, depending on the type of fund and original revenue source. The city also transfers resources from Enterprise Funds, Special Revenue Funds, Internal Service Funds, and the General Operating Fund to support specific projects.

Dedicated CIP Revenues

Some revenues have legal restrictions that require their use only for capital projects. These revenues include the Local Option Sales Surtax (“Penny for Pinellas”), Multimodal Impact Fees, proceeds from bond issues, and state and federal grants that are approved for specific projects.

Discretionary CIP Revenues

In accordance with established fiscal policies, the city’s enterprise operations may transfer funds on an annual basis to their CIP accounts to support renovations and other improvements to their respective facilities. The level of transfers varies and is dependent on the financial performance of the specific enterprise.

LOCAL OPTION SALES SURTAX

The Local Option Sales Surtax, commonly known as the “Penny for Pinellas,” is the primary general purpose revenue source for city CIP projects.

In November 1989, the voters of Pinellas County approved by referendum a one-cent sales surtax to be used for the improvement of infrastructure. St. Petersburg’s share of each year’s collection was based upon a distribution formula contained in an interlocal agreement with the county.

In December 1989, City Council approved an overall concept of priorities and implementation goals for the ten-year program. The three goals were: 1) to strive to allocate the funds over the life of the program in approximately the same proportions as presented in the referendum materials distributed to the general public; 2) to establish and maintain an accounting structure to adequately monitor use of the funds; and 3) to keep the public adequately informed about the progress of the program.

On March 25, 1997, Pinellas County voters authorized the extension of the tax for a second ten-year period, from February 1, 2000 to January 31, 2010. On July 10, 1997, City Council adopted fiscal policy changes incorporating percentage ranges for measuring performance of the remaining thirteen years of the Penny for Pinellas. In addition, the three goals outlined in 1989 were still considered.

The third extension of the penny was passed by the voters on March 13, 2007. This extension is for another ten-year period, from January 1, 2010 to December 31, 2019.

On November 7, 2017, nearly 83% of the voters of Pinellas County re-authorized an extension of the “Penny for Pinellas” for a ten-year period from January 1, 2020 to December 31, 2029.

ADJUSTMENTS TO THE FY20 CIP

Adjustments to the approved FY20 CIP can be made with Council Approved amendments to the budget.

CIP PROJECT TYPE DESCRIPTIONS

Recurring Projects:

These projects are budgeted on an annual basis for activities that are required on a continuing basis. While the amount may vary, there is new funding appropriated for this type of project on a year-to-year basis.

Examples: Sidewalk Reconstruction, Swimming Pool Improvements, Potable Water Backflow Prevention, and Bridge Life Extension Program.

In instances where these appropriations are neither spent nor encumbered by the end of the fiscal year, the project is closed and any remaining funds are returned to the fund balance. However, if there is a contract, contract pending, or encumbered funds in the first year, the project will be left open and every effort is made to close it by the end of the second year.

One-Time Projects:

These are specific projects that have a designated start and end date. Projects include but are not limited to any project in excess of \$500,000 for new facilities, purchase of capital equipment such as a fire apparatus, a specific major improvement to a facility, and for grant funded projects. This type should also be used for any project with an expected life of more than one year.

Projects of this nature will be independent projects in the CIP plan. Appropriations will be made for the specified project and at its conclusion all remaining funds will go to the fund balance.

Requests for appropriations should be in phases, (e.g.; planning, design, land acquisition, and construction) with required funding appropriated in the actual year the specific phase is scheduled to begin. Funding may be shifted if the project is not on schedule.

Major Projects (Parent/Child): (ongoing projects)

A major project is used to fund related minor projects within any given fiscal year. These broad category parent projects relate to a specific function with funds transferred to child projects as identified by the requesting department throughout the year.

**Examples: Cosme Plant Improvements FY20 (Parent)/Roof Eval/Rehab FY20 (Child)
Lift Station Improvements FY20 (Parent)/LST SCADA System Repl (Child)**

Major projects should be used when specific projects and a dollar amount cannot be accurately projected or planned. During the year of appropriation, funding may be transferred to new projects of a related nature. Funding may be used to increase a prior year project within the same parent. At the end of the fiscal year any funds remaining in the parent project will be moved to the fund balance. A child project funded during the year with an appropriation in excess of \$500,000 will be treated as though it were a one-time project (see above). Child projects funded during the year with current expenses or encumbrances will be left open until their conclusion at which time remaining funds from those projects will return to the fund balance. At the end of the fiscal year any child project without expenses or encumbrances will be closed and the remaining appropriation moved to the fund balance.

Capital Improvements Program Fund Summary

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Housing & General Capital Improvement							
Housing Capital Improvements (3000)	614,287	194,000	4,000	4,000	4,000	4,000	824,287
General Capital Improvement (3001)	153,043,314	23,267,000	1,462,500	1,663,000	1,868,000	2,088,000	183,391,814
Total Housing & General Capital Improvement Resources	153,657,601	23,461,000	1,466,500	1,667,000	1,872,000	2,092,000	184,216,101
Penny Capital Improvement							
Public Safety Capital Improvement (3025)	39,548,768	25,074,673	1,836,041	1,826,942	1,818,865	1,861,837	71,967,126
Citywide Infrastructure Capital Improvement (3027)	50,140,393	19,506,459	23,822,588	22,415,652	24,023,544	25,616,632	165,525,268
Recreation & Culture Capital Improvement (3029)	28,219,440	4,782,074	4,185,213	6,288,693	5,394,558	4,503,172	53,373,150
City Facilities Capital Improvement (3031)	4,992,082	822,829	585,433	599,944	614,818	660,063	8,275,169
Total Penny Capital Improvement Resources	122,900,683	50,186,035	30,429,275	31,131,231	31,851,785	32,641,704	299,140,713
Other Capital Improvement							
Bicycle/Pedestrian Safety Improvements (3004)	6,786,395	-	-	-	80,131	-	6,866,526
Tax Increment Financing Capital Improvement Fund (3005)	3,892,197	-	-	-	-	-	3,892,197
Weeki Wachee Capital Improvements (3041)	4,365,676	-	-	-	-	-	4,365,676
Multimodal Impact Fees Capital Improvement (3071)	15,262,054	985,000	1,285,000	935,000	935,000	935,000	20,337,054
Total Other Capital Improvement Resources	30,306,322	985,000	1,285,000	935,000	1,015,131	935,000	35,461,453
Enterprise Capital Improvement							
Downtown Parking Capital Improvement (3073)	8,105,497	200,000	400,000	200,000	400,000	200,000	9,505,497
Tropicana Field Capital Projects (3081)	1,825,009	505,000	505,000	505,000	505,000	505,000	4,350,009
Water Resources Capital Projects (4003)	352,245,345	84,499,845	75,702,000	70,713,000	70,174,000	59,035,960	712,370,150
Stormwater Drainage Capital Projects (4013)	16,961,977	4,649,500	1,897,000	847,000	872,000	897,000	26,124,477
Airport Capital Projects (4033)	8,317,832	275,000	2,500,000	602,000	168,000	1,595,000	13,457,832
Marina Capital Improvement (4043)	5,059,080	277,000	34,277,000	277,000	277,000	277,000	40,444,080
Golf Course Capital Projects (4063)	28,516	-	-	-	-	-	28,516
Port Capital Improvement (4093)	65,936	-	-	-	-	-	65,936
Total Enterprise Capital Improvement Resources	392,609,192	90,406,345	115,281,000	73,144,000	72,396,000	62,509,960	806,346,497
Total Resources	699,473,798	165,038,380	148,461,775	106,877,231	107,134,916	98,178,664	1,325,164,764
Housing & General Capital Improvement							
Housing Capital Improvements (3000)	458,379	275,000	-	-	-	-	733,379
General Capital Improvement (3001)	151,178,734	24,454,507	812,500	1,138,000	1,343,000	1,563,000	180,489,741
Total Housing & General Capital Improvement Requirements	151,637,113	24,729,507	812,500	1,138,000	1,343,000	1,563,000	181,223,120
Penny Capital Improvement							
Public Safety Capital Improvement (3025)	29,672,362	8,194,493	27,918,500	1,296,750	1,305,050	1,816,100	70,203,255
Citywide Infrastructure Capital Improvement (3027)	49,539,624	19,320,000	21,693,575	21,355,000	22,116,875	23,808,000	157,833,074
Recreation & Culture Capital Improvement (3029)	22,443,958	8,228,490	5,396,250	5,468,750	5,730,625	5,782,500	53,050,573
City Facilities Capital Improvement (3031)	4,863,951	885,000	574,375	583,750	673,750	685,000	8,265,826
Total Penny Capital Improvement Requirements	106,519,895	36,627,983	55,582,700	28,704,250	29,826,300	32,091,600	289,352,728
Other Capital Improvement							
Bicycle/Pedestrian Safety Improvements (3004)	6,524,618	-	-	-	80,131	-	6,604,749
Tax Increment Financing Capital Improvement Fund (3005)	3,892,197	-	-	-	-	-	3,892,197
Weeki Wachee Capital Improvements (3041)	3,711,771	-	-	-	-	-	3,711,771
Multimodal Impact Fees Capital Improvement (3071)	13,813,759	850,000	1,076,250	1,076,250	1,101,875	1,045,000	18,963,134
Total Other Capital Improvement Requirements	27,942,345	850,000	1,076,250	1,076,250	1,182,006	1,045,000	33,171,851
Enterprise Capital Improvement							
Downtown Parking Capital Improvement (3073)	7,858,162	200,000	410,000	210,000	430,000	220,000	9,328,162
Tropicana Field Capital Projects (3081)	319,295	-	-	-	-	-	319,295
Water Resources Capital Projects (4003)	350,054,810	86,463,000	75,752,625	70,770,000	70,176,000	59,042,500	712,258,935
Stormwater Drainage Capital Projects (4013)	16,914,026	4,648,000	1,921,875	840,000	860,000	880,000	26,063,901
Airport Capital Projects (4033)	8,142,675	271,000	2,562,500	630,000	130,075	1,650,000	13,386,250
Marina Capital Improvement (4043)	4,157,185	345,000	34,000,000	383,250	215,000	401,500	39,501,935
Golf Course Capital Projects (4063)	15,350	13,166	-	-	-	-	28,516
Port Capital Improvement (4093)	31,000	-	-	-	-	-	31,000
Total Enterprise Capital Improvement Requirements	387,492,503	91,940,166	114,647,000	72,833,250	71,811,075	62,194,000	800,917,994
Total Requirements	673,591,856	154,147,656	172,118,450	103,751,750	104,162,381	96,893,600	1,304,665,693
Unappropriated Balance	25,881,942	36,772,666	13,115,991	16,241,472	19,214,007	20,499,071	20,499,071

Capital Improvements Program Fund Summary

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
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Notes

- 1) In total, all funds are balanced for the five-year CIP program.
- 2) The Penny Public Safety Capital Improvement Fund requirements do not include funds assigned each year for the K-9 Compound Improvements or Police Headquarters projects.
- 3) The Penny Citywide Infrastructure Capital Improvement Fund requirements do not include funds assigned each year for Affordable Housing Land Acquisitions.
- 4) The Penny Recreation and Culture Capital Improvement Fund requirements do not include funds assigned each year for future contributions to the Shore Acres Recreation Center and Main Library projects.
- 5) The General Capital Improvement Fund requirements do not include funds assigned each year for future contributions to the Police and Fire Rescue Equipment Replacement plans.
- 6) On November 7, 2017, the voters of Pinellas County authorized the fourth extension of the Local Option Sales Surtax ("Penny for Pinellas") for a ten-year period January 1, 2020 to December 31, 2029.

Capital Improvements Program Fund Summary

Summary by Fund

	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Housing & General Capital Improvement							
Housing Capital Improvements (3000)							
Resources	614,287	194,000	4,000	4,000	4,000	4,000	824,287
Requirements	458,379	275,000	-	-	-	-	733,379
Annual Balance	155,908	(81,000)	4,000	4,000	4,000	4,000	90,908
Cumulative Fund Balance	155,908	74,908	78,908	82,908	86,908	90,908	90,908
General Capital Improvement (3001)							
Resources	153,043,314	23,267,000	1,462,500	1,663,000	1,868,000	2,088,000	183,391,814
Requirements	151,178,734	24,454,507	812,500	1,138,000	1,343,000	1,563,000	180,489,741
Annual Balance	1,864,580	(1,187,507)	650,000	525,000	525,000	525,000	2,902,073
Cumulative Fund Balance	1,864,580	677,073	1,327,073	1,852,073	2,377,073	2,902,073	2,902,073
Summary of Housing & General Capital Improvement							
Resources	153,657,601	23,461,000	1,466,500	1,667,000	1,872,000	2,092,000	184,216,101
Requirements	151,637,113	24,729,507	812,500	1,138,000	1,343,000	1,563,000	181,223,120
Annual Balance	2,020,488	(1,268,507)	654,000	529,000	529,000	529,000	2,992,981
Cumulative Fund Balance	2,020,488	751,981	1,405,981	1,934,981	2,463,981	2,992,981	2,992,981
Penny Capital Improvement							
Public Safety Capital Improvement (3025)							
Resources	39,548,768	25,074,673	1,836,041	1,826,942	1,818,865	1,861,837	71,967,126
Requirements	29,672,362	8,194,493	27,918,500	1,296,750	1,305,050	1,816,100	70,203,255
Annual Balance	9,876,406	16,880,180	(26,082,459)	530,192	513,815	45,737	1,763,871
Cumulative Fund Balance	9,876,406	26,756,586	674,127	1,204,319	1,718,134	1,763,871	1,763,871
Citywide Infrastructure Capital Improvement (3027)							
Resources	50,140,393	19,506,459	23,822,588	22,415,652	24,023,544	25,616,632	165,525,268
Requirements	49,539,624	19,320,000	21,693,575	21,355,000	22,116,875	23,808,000	157,833,074
Annual Balance	600,769	186,459	2,129,013	1,060,652	1,906,669	1,808,632	7,692,194
Cumulative Fund Balance	600,769	787,228	2,916,241	3,976,893	5,883,562	7,692,194	7,692,194
Recreation & Culture Capital Improvement (3029)							
Resources	28,219,440	4,782,074	4,185,213	6,288,693	5,394,558	4,503,172	53,373,150
Requirements	22,443,958	8,228,490	5,396,250	5,468,750	5,730,625	5,782,500	53,050,573
Annual Balance	5,775,482	(3,446,416)	(1,211,037)	819,943	(336,067)	(1,279,328)	322,577
Cumulative Fund Balance	5,775,482	2,329,066	1,118,029	1,937,972	1,601,905	322,577	322,577
City Facilities Capital Improvement (3031)							
Resources	4,992,082	822,829	585,433	599,944	614,818	660,063	8,275,169
Requirements	4,863,951	885,000	574,375	583,750	673,750	685,000	8,265,826
Annual Balance	128,131	(62,171)	11,058	16,194	(58,932)	(24,937)	9,343
Cumulative Fund Balance	128,131	65,960	77,018	93,212	34,280	9,343	9,343
Summary of Penny Capital Improvement							
Resources	122,900,683	50,186,035	30,429,275	31,131,231	31,851,785	32,641,704	299,140,713
Requirements	106,519,895	36,627,983	55,582,700	28,704,250	29,826,300	32,091,600	289,352,728
Annual Balance	16,380,788	13,558,052	(25,153,425)	2,426,981	2,025,485	550,104	9,787,985
Cumulative Fund Balance	16,380,788	29,938,840	4,785,415	7,212,396	9,237,881	9,787,985	9,787,985
Other Capital Improvement							
Bicycle/Pedestrian Safety Improvements (3004)							
Resources	6,786,395	-	-	-	80,131	-	6,866,526
Requirements	6,524,618	-	-	-	80,131	-	6,604,749
Annual Balance	261,777	-	-	-	-	-	261,777
Cumulative Fund Balance	261,777	261,777	261,777	261,777	261,777	261,777	261,777
Tax Increment Financing Capital Improvement Fund (3005)							
Resources	3,892,197	-	-	-	-	-	3,892,197

Capital Improvements Program Fund Summary

Summary by Fund

	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Other Capital Improvement							
Requirements	3,892,197	-	-	-	-	-	3,892,197
Annual Balance	-	-	-	-	-	-	-
Cumulative Fund Balance	-	-	-	-	-	-	-
Weeki Wachee Capital Improvements (3041)							
Resources	4,365,676	-	-	-	-	-	4,365,676
Requirements	3,711,771	-	-	-	-	-	3,711,771
Annual Balance	653,905	-	-	-	-	-	653,905
Cumulative Fund Balance	653,905	653,905	653,905	653,905	653,905	653,905	653,905
Multimodal Impact Fees Capital Improvement (3071)							
Resources	15,262,054	985,000	1,285,000	935,000	935,000	935,000	20,337,054
Requirements	13,813,759	850,000	1,076,250	1,076,250	1,101,875	1,045,000	18,963,134
Annual Balance	1,448,295	135,000	208,750	(141,250)	(166,875)	(110,000)	1,373,920
Cumulative Fund Balance	1,448,295	1,583,295	1,792,045	1,650,795	1,483,920	1,373,920	1,373,920
Summary of Other Capital Improvement							
Resources	30,306,322	985,000	1,285,000	935,000	1,015,131	935,000	35,461,453
Requirements	27,942,345	850,000	1,076,250	1,076,250	1,182,006	1,045,000	33,171,851
Annual Balance	2,363,977	135,000	208,750	(141,250)	(166,875)	(110,000)	2,289,602
Cumulative Fund Balance	2,363,977	2,498,977	2,707,727	2,566,477	2,399,602	2,289,602	2,289,602
Enterprise Capital Improvement							
Downtown Parking Capital Improvement (3073)							
Resources	8,105,497	200,000	400,000	200,000	400,000	200,000	9,505,497
Requirements	7,858,162	200,000	410,000	210,000	430,000	220,000	9,328,162
Annual Balance	247,335	-	(10,000)	(10,000)	(30,000)	(20,000)	177,335
Cumulative Fund Balance	247,335	247,335	237,335	227,335	197,335	177,335	177,335
Tropicana Field Capital Projects (3081)							
Resources	1,825,009	505,000	505,000	505,000	505,000	505,000	4,350,009
Requirements	319,295	-	-	-	-	-	319,295
Annual Balance	1,505,714	505,000	505,000	505,000	505,000	505,000	4,030,714
Cumulative Fund Balance	1,505,714	2,010,714	2,515,714	3,020,714	3,525,714	4,030,714	4,030,714
Water Resources Capital Projects (4003)							
Resources	352,245,345	84,499,845	75,702,000	70,713,000	70,174,000	59,035,960	712,370,150
Requirements	350,054,810	86,463,000	75,752,625	70,770,000	70,176,000	59,042,500	712,258,935
Annual Balance	2,190,535	(1,963,155)	(50,625)	(57,000)	(2,000)	(6,540)	111,215
Cumulative Fund Balance	2,190,535	227,380	176,755	119,755	117,755	111,215	111,215
Stormwater Drainage Capital Projects (4013)							
Resources	16,961,977	4,649,500	1,897,000	847,000	872,000	897,000	26,124,477
Requirements	16,914,026	4,648,000	1,921,875	840,000	860,000	880,000	26,063,901
Annual Balance	47,951	1,500	(24,875)	7,000	12,000	17,000	60,576
Cumulative Fund Balance	47,951	49,451	24,576	31,576	43,576	60,576	60,576
Airport Capital Projects (4033)							
Resources	8,317,832	275,000	2,500,000	602,000	168,000	1,595,000	13,457,832
Requirements	8,142,675	271,000	2,562,500	630,000	130,075	1,650,000	13,386,250
Annual Balance	175,157	4,000	(62,500)	(28,000)	37,925	(55,000)	71,582
Cumulative Fund Balance	175,157	179,157	116,657	88,657	126,582	71,582	71,582
Marina Capital Improvement (4043)							
Resources	5,059,080	277,000	34,277,000	277,000	277,000	277,000	40,444,080
Requirements	4,157,185	345,000	34,000,000	383,250	215,000	401,500	39,501,935
Annual Balance	901,895	(68,000)	277,000	(106,250)	62,000	(124,500)	942,145
Cumulative Fund Balance	901,895	833,895	1,110,895	1,004,645	1,066,645	942,145	942,145
Golf Course Capital Projects (4063)							
Resources	28,516	-	-	-	-	-	28,516
Requirements	15,350	13,166	-	-	-	-	28,516

Capital Improvements Program Fund Summary

Summary by Fund

	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Enterprise Capital Improvement							
Annual Balance	13,166	(13,166)	-	-	-	-	-
Cumulative Fund Balance	13,166	-	-	-	-	-	-
Port Capital Improvement (4093)							
Resources	65,936	-	-	-	-	-	65,936
Requirements	31,000	-	-	-	-	-	31,000
Annual Balance	34,936	-	-	-	-	-	34,936
Cumulative Fund Balance	34,936	34,936	34,936	34,936	34,936	34,936	34,936
Summary of Enterprise Capital Improvement							
Resources	392,609,192	90,406,345	115,281,000	73,144,000	72,396,000	62,509,960	806,346,497
Requirements	387,492,503	91,940,166	114,647,000	72,833,250	71,811,075	62,194,000	800,917,994
Annual Balance	5,116,689	(1,533,821)	634,000	310,750	584,925	315,960	5,428,503
Cumulative Fund Balance	5,116,689	3,582,868	4,216,868	4,527,618	5,112,543	5,428,503	5,428,503
Summary of all Capital Improvement Funds							
Resources	699,473,798	165,038,380	148,461,775	106,877,231	107,134,916	98,178,664	1,325,164,764
Requirements	673,591,856	154,147,656	172,118,450	103,751,750	104,162,381	96,893,600	1,304,665,693
Annual Balance	25,881,942	10,890,724	(23,656,675)	3,125,481	2,972,535	1,285,064	20,499,071
Cumulative Fund Balance	25,881,942	36,772,666	13,115,991	16,241,472	19,214,007	20,499,071	20,499,071

City of St. Petersburg, Florida
2020 thru 2024 Capital Improvement Plan
Operating Budget Impacts by Fund

CIP Fund / Project	Additional FTE	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	2020-2024 Impact Total
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General Operating Fund (0001)

Housing Capital Improvement Fund (3000)

Legal Expense

Use of housing capital improvement funds for legal costs related to housing capital improvement programs reduces operating expense.

Revenue		-	-	-	-	-	-
Expenses	-	(25,000)	-	-	-	-	(25,000)
Net	-	(25,000)	-	-	-	-	(25,000)
3000 Total	-	(25,000)	-	-	-	-	(25,000)

General Capital Improvement Fund (3001)

Shore Acres Center Replacement

Ancitipated additional FTE, revenues and expenses associated with replacement of existing recreation center, pool and other site amenities to include: a 20,000 square foot recreation center, a six lane swimming pool, a 100 space parking lot, aquatic services area, an outdoor play court, and an outdoor playground.

Revenue		-	30,000	90,000	95,000	100,000	315,000
Expenses	2.5	-	55,106	167,911	173,178	178,373	574,568
Net	2.5	-	25,106	77,911	78,178	78,373	259,568
3001 Total	2.5	-	25,106	77,911	78,178	78,373	259,568

Public Safety Capital Improvement Fund (3025)

Fire Engine 10/F440 Replacement

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	91,803	91,803	91,803	91,803	367,212
Net	-	-	91,803	91,803	91,803	91,803	367,212

Fire Engine 2

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	91,803	91,803	91,803	91,803	367,212
Net	-	-	91,803	91,803	91,803	91,803	367,212

Fire Engine 3/F443 Replacement

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	91,803	91,803	91,803	91,803	367,212
Net	-	-	91,803	91,803	91,803	91,803	367,212

Fire Engine 13/F449 Replacement

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	-	95,000	95,000	95,000	285,000
Net	-	-	-	95,000	95,000	95,000	285,000

Fire Engine 8/F447 Replacement

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	-	95,000	95,000	95,000	285,000
Net	-	-	-	95,000	95,000	95,000	285,000

Fire Engine 12/F432 Replacement

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	-	-	101,000	101,000	202,000
Net	-	-	-	-	101,000	101,000	202,000

Fire Engine 4/F444 Replacement

Replacement Cost

Revenue		-	-	-	-	-	-
Expenses	-	-	-	-	101,000	101,000	202,000
Net	-	-	-	-	101,000	101,000	202,000

City of St. Petersburg, Florida
2020 thru 2024 Capital Improvement Plan
Operating Budget Impacts by Fund

CIP Fund / Project	Additional FTE	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	2020-2024 Impact Total
Fire Engine 11/F481 Replacement Replacement Cost							
Revenue		-	-	-	-	-	-
Expenses	-	-	-	-		108,000	108,000
Net	-	-	-	-	-	108,000	108,000
Fire Engine 7/F447 Replacement Replacement Cost							
Revenue		-	-	-	-	-	-
Expenses	-	-	-	-		144,000	144,000
Net	-	-	-	-	-	144,000	144,000
Police Take Home Vehicle Program Additional vehicles increases fuel, repair and maintenance, and replacement costs.							
Revenue		-	-	-	-	-	-
Expenses	-	136,752	338,244	539,736	741,228	942,720	2,698,680
Net	-	136,752	338,244	539,736	741,228	942,720	2,698,680
3025 Total	-	136,752	613,653	1,005,145	1,408,637	1,862,129	5,026,316

Recreation & Culture Capital Improvement Fund (3029)

Parks Lighting Improvements

Anticipated energy cost savings.

Revenue	-	-	-	-	-	-	-
Expenses	-	(1,381)	(1,409)	(1,437)	(1,466)	(1,495)	(7,187)
Net	-	(1,381)	(1,409)	(1,437)	(1,466)	(1,495)	(7,187)
3029 Total	-	(1,381)	(1,409)	(1,437)	(1,466)	(1,495)	(7,187)

General Operating Fund Impacts	2.5	110,371	637,350	1,081,619	1,485,349	1,939,008	5,253,698
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Parking Fund (1021)

Downtown Parking Capital Projects Fund (3073)

New Meter Technology

Credit card and web management fees associated with new meters.

Revenue	-	-	-	-	-	-	-
Expenses	-	58,990	119,484	181,527	245,164	310,445	915,610
Net	-	58,990	119,484	181,527	245,164	310,445	915,610

New Meters Downtown

Revenue, credit card, and web management fees.

Revenue	-	250,000	250,000	500,000	500,000	1,500,000	
Expenses	-	-	3,500	3,500	7,000	7,000	21,000
Net	-	-	(246,500)	(246,500)	(493,000)	(493,000)	(1,479,000)

Parking Fund Impacts	-	58,990	(127,016)	(64,973)	(247,836)	(182,555)	(563,390)
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City of St. Petersburg, Florida
2020 thru 2024 Capital Improvement Plan
Operating Budget Impacts by Fund

CIP Fund / Project	Additional FTE	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	2020-2024 Impact Total
Water Resources Operating Fund (4001)							
<u>Water Resources Capital Project Fund (4003)</u>							
Facilities Connection Upgrade							
Reduction in Ethernet services cost.							
Revenue		-	-	-	-	-	-
Expenses	-	-	(48,000)	(48,000)	(48,000)	(48,000)	(192,000)
Net	-	-	(48,000)	(48,000)	(48,000)	(48,000)	(192,000)
Laboratory Replacement							
Estimated energy cost savings.							
Revenue		-	-	-	-	-	-
Expenses	-	-	-	(17,453)	(17,453)	(17,453)	(52,359)
Net	-	-	-	(17,453)	(17,453)	(17,453)	(52,359)
Photovoltaic Equipment Parking Canopy							
Estimated energy cost savings.							
Revenue		-	-	-	-	-	-
Expenses	-	-	-	(170,000)	(170,000)	(170,000)	(510,000)
Net	-	-	-	(170,000)	(170,000)	(170,000)	(510,000)
Water Resources Operating Fund Impacts	-	-	(48,000)	(235,453)	(235,453)	(235,453)	(754,359)

Marina Operating Fund (4041)

Marina Capital Improvement Fund (4043)

Marina Fuel System Replacement

Anticipate increase in fuel sales revenue, fuel cost, and credit card processing fees due to pay at the pump feature which allows fuel operation to run continuously outside of office hours.

Revenue	-	800,000	810,000	825,000	840,000	3,275,000
Expenses	-	600,000	605,000	620,000	630,000	2,455,000
Net	-	(200,000)	(205,000)	(205,000)	(210,000)	(820,000)
Marina Operating Fund Impacts	-	(200,000)	(205,000)	(205,000)	(210,000)	(820,000)

Jamestown Complex Fund (4081)

General Capital Improvement Fund (3001)

Jamestown - Complete Unit Renovations

Anticipate increase in occupancy rate and rental revenue after completion of unit renovations.

Revenue	-	-	20,000	20,000	20,000	60,000
Expenses	-	-	-	-	-	-
Net	-	-	(20,000)	(20,000)	(20,000)	(60,000)
Jamestown Complex Fund Impacts	-	-	(20,000)	(20,000)	(20,000)	(60,000)

CIP Funds without Operating Impact

Bicycle/Pedestrian Safety Improvements Fund (3004)**Tax Increment Financing Capital Improvement Fund (3005)****Citywide Infrastructure Capital Improvement Fund (3027)****City Facilities Capital Improvement Fund (3031)****Weeki Wachee Capital Projects Fund (3041)****Multimodal Impact Fees Fund (3071)**

Operating budget impacts include additional or reduced personnel, utilities, repair and maintenance costs, contractual services and commodities, and minor capital equipment. Impacts do not include future capital projects to expand or reconstruct facilities, or debt service on bonds issued to pay for project construction. The operating impacts are budgeted in the affected department's operating budget.

Tropicana Field Capital Projects Fund (3081)**Stormwater Drainage Capital Projects Fund (4013)****Airport Capital Projects Fund (4033)****Golf Courses Capital Projects Fund (4063)****Port Capital Improvement Fund (4093)**

Housing Capital Improvements Fund (3000)

This fund was established in FY91 to account for housing program capital projects funded from general revenue sources. The initial resources allocated to this fund were made available from the General Operating Fund balance.

FY20 Summary

Projected Resources	194,000
Projected Requirements	<u>275,000</u>
Projected Resources less Projected Requirements	(81,000)
Beginning Fund Balance	<u>155,908</u>
Projected Fund Balance at Year End	74,908

FY20 Project Descriptions and Adopted Budget

Affordable/Workforce Housing 250,000

This project provides funding to assist affordable/workforce housing programs. The purpose of the funding is to supplement state and federal funding where needed and to be used as a primary funding source when state and federal funding is not available. The following are some of the programs where this funding may be used, however, other opportunities may be explored as new concepts emerge:

1. Sidewalk reimbursement program for affordable single family homes in the South St. Petersburg Community Redevelopment Area (SSP CRA)
2. Demolition and maintenance of property acquired with Penny for Pinellas funds for affordable housing
3. Supplemental subsidy funding for multi-family affordable housing projects

Value: Inclusive Practices

Pathways: Impactful Service, Community Engagement, Innovation, and Stewardship and Fiscal Responsibility

Legal Collection Expense 25,000

This project provides \$25,000 to pay a city Legal Department staff member's salary for work on Housing and Community Development (HCD) loans that require legal action to secure the city's interest in the property. Other legal costs that need to be paid upfront to close loans under the department's housing programs will be paid from the remaining funds. In addition, the remaining funds will be used to pay legal costs that are incurred in servicing the department's loan portfolio. This project supports HCD programs that are approved annually by City Council through the Consolidated Plan process.

Value: Accountable Servant Leadership

Pathway: Stewardship and Fiscal Responsibility

Total Requirements	<u>275,000</u>
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Housing Capital Improvements (3000)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	246,644						246,644
Earnings on Investments	8,588	4,000	4,000	4,000	4,000	4,000	28,588
Miscellaneous/Other	109,055	-	-	-	-	-	109,055
Transfer from General Fund	250,000	190,000	-	-	-	-	440,000
Total Resources	614,287	194,000	4,000	4,000	4,000	4,000	824,287
Housing							
Affordable/Workforce Housing		250,000	-	-	-	-	250,000
Legal Collection Expense		25,000	-	-	-	-	25,000
Inflation Contingency			-	-	-	-	-
Prior Year Funding	458,379						458,379
Total Requirements	458,379	275,000	-	-	-	-	733,379
Unappropriated Balance	155,908	74,908	78,908	82,908	86,908	90,908	90,908

Notes

\$40,000 of the unappropriated balance of the Housing Capital Improvements Fund was provided to the city by developers per St. Petersburg City Code 16.20.120.6.2 in June of 2015. These funds are restricted to the development of units meeting the workforce housing definition found in Chapter 16 of the City Code.

General Capital Improvement Fund (3001)

This fund is used to account for general purpose projects funded by transfers from the General Fund, other operating funds without corresponding capital improvement funds (i.e. Fleet Management Fund), grants, land sales, or other miscellaneous resources.

FY20 Summary

Projected Resources	23,267,000
Projected Requirements	<u>24,454,507</u>
Projected Resources less Projected Requirements	(1,187,507)
 Projected Resources less Projected Requirements	 (1,187,507)
Beginning Fund Balance	<u>1,864,580</u>
Projected Fund Balance at Year End	677,073

FY20 Project Descriptions and Adopted Budget

Bridge: 157154 40th Ave NE Over Placido Bayou 6,750,000

This project provides for the replacement or reconstruction of the existing bridge over Placido Bayou to extend the useful service life of the structure. This bridge was constructed in 1961 and shows substantial spalling, cracks, exposed rebar, and other defects. Strategic planning initiatives for this project include: resiliency, safety, maintaining access, and complete streets. This project will be funded with a future borrowing.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Fleet Facility Master Plan 300,000

This project will fund the facility design cost that will follow the space needs assessment taking place in FY19 in coordination with the Water Resources and Stormwater, Pavement & Traffic Operation Departments. The Fleet Facility Master Plan project will provide a plan for a new compound that will be designed to incorporate new technologies to align the city with fleet industry standards for maintaining city vehicles and equipment. This project is funded by resources transferred from the Fleet Management Fund.

Value: Responsive Processes
Pathway: Impactful Service

Jamestown – Complete Unit Renovations 1,800,000

This project will complete the remaining 19 non-renovated circa 1975 units at Jamestown. This project puts the well-being of the community first by providing Jamestown families with affordable, decent, safe, and sanitary housing, and improves the overall appearance of the complex. This project will be funded with a future borrowing.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Municipal Office Buildings (M.O.B.) Repairs and Improvements 1,115,000

This project provides for the replacement of generator and switchgear to handle the Fire Pump at the Municipal Services Center (MSC) and the replacement of fire and security system control panels at MSC. This project is funded by resources transferred from the Municipal Office Buildings Fund.

Value: Responsive Processes
Pathway: Impactful Service

Fire SCBA Purchase 1,600,000

This project provides for funding for the purchase of self-contained breathing apparatus (SCBA) for the Fire Rescue Department.

Value: Accountable Servant Leadership
Pathway: Impactful Service

*General Capital Improvement Fund (3001) continued***FY20 Project Descriptions and Adopted Budget**

Main Library Renovation	5,500,000
<p>This project provides funding for the construction phase of the Main Library Renovation. Main Library improvements include addressing life safety, space planning, and redesign to enhance service and programming spaces, incorporating innovation opportunities into the spaces, ADA compliance, as well as energy efficiency and sustainability measures. This project will be funded with a future borrowing.</p> <p>Values: Accountable Servant Leadership, Response Processes Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Innovation, Community Engagement</p>	
Shore Acres Center Replacement (also in Fund 3029)	6,731,000
<p>This project provides for the construction of a new Shore Acres Recreation Center. Construction of a 20,000 SF air conditioned facility will include a gymnasium and expanded program activity spaces. Improvements to the existing pool and new pool pumps, mechanical, and locker/rest rooms are included. Exterior improvements include expanded parking, a new play area, and a new shelter. This project will be funded with a future borrowing.</p> <p>Values: Accountable Servant Leadership, Empowerment, Transparent Access, Diversity and Respect, Inclusive Practices, Responsive Processes Pathways: Stewardship and Fiscal Responsibility, Innovation, Impactful Service, Community Engagement</p>	
Transfer to TD Bank, N.A. Debt Service Fund	658,507
<p>This project provides funding to transfer the earnings on investments from the debt proceeds for the Police Headquarters Facility and attendant Police Training Facility and Parking Garage projects to the TD Bank, N.A. Debt Service Fund (2018) in order to repay the principal on the Non Ad Valorem Revenue Note, Series 2017C and 2017D.</p> <p>Value: Responsive Processes Pathway: Stewardship and Fiscal Responsibility</p>	
Total Requirements	24,454,507

General Capital Improvement (3001)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	109,509,455						109,509,455
Earnings on Investments	1,285,729	50,000	50,000	50,000	50,000	50,000	1,535,729
Future Borrowings	-	20,781,000	-	-	-	-	20,781,000
GR AAD- Pier Shade Structure	250,000	-	-	-	-	-	250,000
GR Central Ave Bus Rapid Transit Corridor	909,074	-	-	-	-	-	909,074
GR DEO- Carter G. Woodson Museum	250,000	-	-	-	-	-	250,000
GR EPA- Brownfields Assessment Grant	400,000	-	-	-	-	-	400,000
GR FDOA- Agr Ed Boyd Hill	446,296	-	-	-	-	-	446,296
GR FDOT- District 7 LS Imps HLRMOA	2,764,856	-	-	-	-	-	2,764,856
GR FDOT- Intermodal Facility Study	40,579	-	-	-	-	-	40,579
GR SWFWMD- Pier Park	75,000	-	-	-	-	-	75,000
Mahaffey Theater Exterior Wall Settlement	850,000	-	-	-	-	-	850,000
Reimbursement Pier TI Design Doc Ford's	123,363	-	-	-	-	-	123,363
Reimbursement Pier TI Tampa Bay Watch	112,346	-	-	-	-	-	112,346
Transfer Debt Service Fund Banc of America	368,498	-	-	-	-	-	368,498
Transfer Debt Service Fund TD Bank	5,600,000	-	-	-	-	-	5,600,000
Transfer Downtown Redevelopment	18,344,277	-	-	-	-	-	18,344,277
Transfer Equipment Replacement Fund	400,000	-	-	-	-	-	400,000
Transfer Fleet Management Fund	100,000	300,000	-	-	-	-	400,000
Transfer General Fund	1,901,007	-	-	-	-	-	1,901,007
Transfer General Fund Public Safety	-	1,021,000	600,000	475,000	475,000	475,000	3,046,000
Transfer Municipal Office Buildings	3,140,000	1,115,000	812,500	1,138,000	1,343,000	1,563,000	9,111,500
Transfer Pier Echleman Sculpture Donation	400,000	-	-	-	-	-	400,000
Transfer S St. Petersburg Redevelopment Dist	5,372,834	-	-	-	-	-	5,372,834
Transfer Technology an Infrastructure Fund	400,000	-	-	-	-	-	400,000
Total Resources	153,043,314	23,267,000	1,462,500	1,663,000	1,868,000	2,088,000	183,391,814
Bridge Recon/Replacement							
157154 40th Ave NE Over Placido Bayou		6,750,000	-	-	-	-	6,750,000
City Facilities							
Fleet Facility Master Plan		300,000	-	-	-	-	300,000
Jamestown - Complete Unit Renovations		1,800,000	-	-	-	-	1,800,000
M.O.B. Repairs & Improvements FY20		1,115,000	-	-	-	-	1,115,000
M.O.B. Repairs & Improvements FY21		-	812,500	-	-	-	812,500
M.O.B. Repairs & Improvements FY22		-	-	1,138,000	-	-	1,138,000
M.O.B. Repairs & Improvements FY23		-	-	-	1,343,000	-	1,343,000
M.O.B. Repairs & Improvements FY24		-	-	-	-	1,563,000	1,563,000
Fire							
Fire SCBA Purchase		1,600,000	-	-	-	-	1,600,000
Libraries							
Main Library Renovation		5,500,000	-	-	-	-	5,500,000
Recreation/Community Centers							
Shore Acres Center Replacement		6,731,000	-	-	-	-	6,731,000
Undefined/Other							
Transfer to TD Bank, N.A. Debt Service Fund		658,507	-	-	-	-	658,507

General Capital Improvement (3001)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Inflation Contingency			-	-	-	-	-
Prior Year Funding	151,178,734						151,178,734
Total Requirements	151,178,734	24,454,507	812,500	1,138,000	1,343,000	1,563,000	180,489,741
Assigned for Police Equipment		-	-	250,000	250,000	250,000	750,000
Assigned for SCBA/Bunker Gear-Fire	579,000	(579,000)	600,000	225,000	225,000	225,000	1,275,000
Unappropriated Balance	1,285,580	677,073	727,073	777,073	827,073	877,073	877,073

Notes

- 1) The majority of the fund's unappropriated balance is attributable to interest earnings on the bond proceeds for the Pier and Pier Approach projects and are restricted in their use.
 2) GR = Grant Funding

PENNY FOR PINELLAS ROUND 3 PLANNING STRATEGY

The Penny for Pinellas tax is a one percent sales tax surcharge on taxable commodities sold in Pinellas County. The strategy for use of the city of St. Petersburg's portion of the funds is presented below. This strategy is not meant to be a rigid schedule, but rather a guide to help balance allocations to all of the categories throughout the ten years and to ensure the expected final split of funds among the categories at the end of the program. Single-year allocations may significantly differ from this plan; however, the city's five to six year capital planning approach should ensure that on a multi-year basis city officials and citizens can compare multi-year plans for consistency with the ten-year strategy. A third round of the Penny for Pinellas tax was passed by the voters on March 13, 2007 and covers the ten-year period, from January 1, 2010 to December 31, 2019. Since the Penny Round 3 project list was approved by City Council, sales tax revenue declined dramatically statewide. Although revenues are currently increasing, the city expects to receive a significantly smaller amount of revenue for the third round than the original estimate of \$355 million. As a result, the Public Safety Improvements and Citywide Infrastructure allocations are outside of the original estimated policy measure, this is due to the use of Penny Round 3 funding for the new St. Petersburg Police Station.

LOCAL OPTION REVENUE	Combined Plan		ACTUAL						
	Amount	Percent	2010	2011	2012	2013	2014	2015	2016
	ESTIMATE								
Public Safety Improvements	67,392	18.98%	2,715	3,247	3,675	4,013	6,003	6,106	8,376
Citywide Infrastructure	171,500	48.31%	7,245	8,869	9,146	10,062	10,044	10,728	9,171
Recreation and Culture	105,308	29.67%	4,113	5,003	5,506	5,853	5,312	6,041	6,164
City Facility Improvements	10,800	3.04%	853	1,067	698	499	458	560	861
TOTAL	355,000	100.00%	14,926	18,186	19,025	20,427	21,817	23,435	24,572

LOCAL OPTION REVENUE	ACTUAL	ACTUAL	ESTIMATE	BUDGET	10-20	TOTAL %	Policy Measure
	2017	2018	2019	2020			
Public Safety Improvements	6,918	5,743	5,436	3,264	55,496	24.27%	15.63% - 20.44%
Citywide Infrastructure	10,224	12,032	12,012	2,110	101,644	44.45%	44.96% - 53.31%
Recreation and Culture	7,235	8,200	8,579	1,650	63,656	27.84%	20.00% - 34.66%
City Facility Improvements	881	787	1,155	65	7,883	3.44%	3.00% - 8.00%
TOTAL	25,258	26,762	27,182	7,089	228,679	100.00%	

Notes:

Since the Penny 3 Extension runs from January 1, 2010 to December 31, 2019, the 2010 and 2020 columns hold partial year data.

Fund balance from prior year penny revenues were used in FY10 (\$3.542M) and these amounts are included in the above chart.

PENNY FOR PINELLAS ROUND 4 PLANNING STRATEGY

On November 7, 2017, the voters of Pinellas County authorized the fourth extension of the Penny for Pinellas for a ten-year period January 1, 2020 to December 31, 2029. The current estimate for the city of St. Petersburg's portion of the fourth round of penny is \$331 million. The Penny 4 allocation is different from previous penny rounds and reflects the current infrastructure needs of the city. The majority of penny funding, per the allocation approved by City Council in June 2017, will be invested in core infrastructure improvements as indicated in the strategy presented below.

LOCAL OPTION REVENUE	Combined Plan		ESTIMATE						
	Amount	Percent	2020	2021	2022	2023	2024	2025	2026
	ESTIMATE								
Public Safety Improvements	17,746	5.44%	1,175	1,636	1,677	1,719	1,762	1,806	1,851
Citywide Infrastructure	257,375	78.88%	17,096	23,723	22,316	23,924	25,517	26,185	26,840
Recreation and Culture	44,850	13.75%	2,982	4,135	6,239	5,345	4,453	4,565	4,679
City Facility Improvements	6,300	1.93%	753	580	595	610	655	641	657
TOTAL	326,271	100.00%	22,006	30,074	30,827	31,598	32,387	33,197	34,027

LOCAL OPTION REVENUE	ESTIMATE					TOTAL %	Policy Measure
	2027	2028	2029	2030	20-30		
Public Safety Improvements	1,897	1,945	1,993	511	17,972	5.43%	4.36% - 6.52%
Citywide Infrastructure	27,511	28,199	28,904	7,407	257,622	77.89%	73.77% - 84.00%
Recreation and Culture	4,796	4,915	5,038	1,291	48,438	14.64%	9.82% - 17.67%
City Facility Improvements	673	690	707	181	6,742	2.04%	1.25% - 2.61%
TOTAL	34,877	35,749	36,642	9,390	330,774	100.00%	

Notes:

Since the Penny 4 Extension runs from January 1, 2020 to December 31, 2029, the 2020 and 2030 columns hold partial year data.

Public Safety Capital Improvement Fund (3025)

This fund was established in FY98 to account for public safety improvements funded from the Local Option Sales Surtax.

FY20 Summary

Projected Resources	25,074,673
Projected Requirements	<u>8,194,493</u>
Projected Resources less Projected Requirements	16,880,180
 Projected Resources less Projected Requirements	 16,880,180
Beginning Fund Balance	<u>9,876,406</u>
Unassigned	26,756,586
 Unassigned	 26,756,586
Assigned for Police Facility Debt Repayment	<u>26,750,000</u>
Projected Fund Balance at Year End	6,586

FY20 Project Descriptions and Adopted Budget

Fire Engine 10/F440 Replacement

336,000

This project provides funding for the purchase of a replacement 1500 gallon per minute (gpm) fire rescue pumper. New model engines include an extended cab to better accommodate advanced life support capability, clean cab concept, and an all-inclusive loose equipment package. The “clean cab concept” is a new safety and health initiative that centers on specifically designing the cab of new apparatus to be free from firefighting equipment that is easily contaminated such as self-contained breathing apparatus (SCBA), tools, hand lights, etc. The design provides a nonporous interior so that it can be easily cleaned after a fire to reduce secondary cross-contamination. The goal is to reduce firefighter exposure to contaminated gear and off-gassing equipment and to address other safety concerns. Engine 10 was purchased in 2010 and will have serviced over 10 front line years when the replacement engine is placed into service.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Fire Engine 2

698,000

This project provides funding to obtain a new engine to service the west end of the city for Fire Station 2 currently operating out of a reserve status apparatus. New model engines include an extended cab to better accommodate advanced life support capability, clean cab concept, and an all-inclusive loose equipment package. The “clean cab concept” is a new safety and health initiative that centers on specifically designing the cab of new apparatus to be free from firefighting equipment that is easily contaminated such as self-contained breathing apparatus (SCBA), tools, hand lights, etc. The design provides a nonporous interior so that it can be easily cleaned after a fire to reduce secondary cross-contamination. The goal is to reduce firefighter exposure to contaminated gear and off-gassing equipment and to address other safety concerns.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Fire Engine 3/F443 Replacement

334,000

This project provides funding for the purchase of a replacement 1500 gallon per minute (gpm) fire rescue pumper. New engines will include an extended cab to better accommodate advanced life support capability, clean cab concept, and an all-inclusive loose equipment package. The “clean cab concept” is a new safety and health initiative that centers on specifically designing the cab of new apparatus to be free from firefighting equipment that is easily contaminated such as self-contained breathing apparatus (SCBA), tools, hand lights, etc. The design provides a nonporous interior so that it can be easily cleaned after a fire to reduce secondary cross-contamination. The goal is to reduce firefighter exposure to contaminated gear and off-gassing equipment and to address other safety concerns. Engine 3 was purchased in 2010 and will have served over 10 front line years when the replacement engine is placed into service.

Value: Accountable Servant Leadership
Pathway: Impactful Service

HVAC – Vice & Narcotics Building

300,000

This project provides funding for the replacement of the HVAC system in Building F and G of the Police Department.

Value: Accountable Servant Leadership
Pathway: Stewardship and Fiscal Responsibility

*Public Safety Capital Improvement Fund (3025) continued***FY20 Project Descriptions and Adopted Budget****Police Take Home Vehicles****500,000**

This project includes funding for the purchase of 12 new take home vehicles. The goal is to increase the total number of take home vehicles so that officers who are eligible for a take home vehicle can be placed in one. Increasing the number of take home vehicles will allow the department to be competitive with other large regional law enforcement agencies. This also supports the overall initiative to enhance public safety and responsiveness to the needs of the community.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Repayment Police Facility Debt**6,026,493**

This project provides funding to transfer from the assignment for the Police Facility/EOC project to the Debt Service Fund TD Bank, N.A. (2018) in order to repay the principal on the TD Bank Non-Ad Valorem Revenue Note, Series 2017C.

Value: Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

Total Requirements**8,194,493**

Public Safety Capital Improvement (3025)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	27,376,019						27,376,019
Earnings on Investment	993,139	435,000	200,000	150,000	100,000	100,000	1,978,139
Local Option Sales Surtax	11,179,610	4,439,673	1,636,041	1,676,942	1,718,865	1,761,837	22,412,968
PC Interlocal Agreement PD Headquarters	-	20,200,000	-	-	-	-	20,200,000
Total Resources	39,548,768	25,074,673	1,836,041	1,826,942	1,818,865	1,861,837	71,967,126
Fire							
Fire Engine 10/F440 Replacement		336,000	-	-	-	-	336,000
Fire Engine 11/F481 Replacement		-	-	-	317,000	-	317,000
Fire Engine 12/F432 Replacement		-	-	366,000	-	-	366,000
Fire Engine 13/F449 Replacement		-	323,000	-	-	-	323,000
Fire Engine 2		698,000	-	-	-	-	698,000
Fire Engine 3/F443 Replacement		334,000	-	-	-	-	334,000
Fire Engine 4/F444 Replacement		-	-	369,000	-	-	369,000
Fire Engine 5/F489 Replacement		-	-	-	-	292,000	292,000
Fire Engine 7/F448 Replacement		-	-	-	397,000	-	397,000
Fire Engine 8/F447 Replacement		-	317,000	-	-	-	317,000
Ladder Truck 13/F429 Replacement		-	-	-	-	859,000	859,000
Police							
HVAC - Vice & Narcotics Building		300,000	-	-	-	-	300,000
Take Home Vehicles		500,000	500,000	500,000	500,000	500,000	2,500,000
Transfer Repayment Police Facility Debt		6,026,493	26,750,000	-	-	-	32,776,493
Inflation Contingency			28,500	61,750	91,050	165,100	346,400
Prior Year Funding	29,672,362						29,672,362
Total Requirements	29,672,362	8,194,493	27,918,500	1,296,750	1,305,050	1,816,100	70,203,255
Assigned for K-9 Compound Imps.		-	600,000	500,000	500,000	-	1,600,000
Assignment for Police Facility/EOC	9,614,000	17,136,000	(26,750,000)	-	-	-	-
Unappropriated Balance	262,406	6,586	74,127	104,319	118,134	163,871	163,871

Notes

- 1) Projects shown in the plan for years 2020-2024 may be moved on a year-to-year basis to balance this fund. Decisions to move projects will be based on the status of previously scheduled projects and project priorities.
- 2) Remaining assignment funding for the Police Facility/EOC includes: \$5.419 million from FY18 and \$5.105 million from FY17. The FY19 budget utilized \$910,000 of assignment for transfer to debt service. During FY17, City Council appropriated \$21.720 million from money assigned to this project (\$4.250 million FY13, \$8.35 million FY14, \$5.368 million FY15, \$3.399 million FY16 and \$353,000 from the FY17 assignment to this project). Also during FY17, City Council rescinded \$600,000 from this project to fund the design phase of the Police Training Facility, this was repaid to the Police Facility/EOC project by the proceeds of a non ad valorem revenue note, series 2017D in the General Capital Improvement Fund (3001). During FY15, City Council approved that the \$2.7M assigned to this project in FY12 be appropriated. Prior to FY12, a total of \$5.589 million was also appropriated for this project. For FY20, a total of \$23.162 million is programmed to be assigned, including \$20.2 million in resources from Pinellas County in FY20 as provided for in an interlocal agreement, and a total of \$39.341 million (\$6.565 million in FY19, \$6.026 million in FY20 and \$26.750 million in FY21) will be transferred from the fund balance assignment to repay the Police Facility Debt. The grand total amount set aside for the Police Facility/EOC is \$69.341 million.
- 3) Budgeted assignments for the Police K-9 Compound Improvements include: \$600,000 in FY21, \$500,000 in FY22, and \$500,000 in FY23.

Citywide Infrastructure Capital Improvement Fund (3027)

This fund was established in FY98 to account for infrastructure improvements funded from the Local Option Sales Surtax and was originally titled Neighborhood & Citywide Infrastructure. The name was changed to Citywide Infrastructure during FY17.

FY20 Summary

Projected Resources	19,506,459
Projected Requirements	<u>19,320,000</u>
Projected Resources less Projected Requirements	186,459
Beginning Fund Balance	<u>600,769</u>
Projected Fund Balance at Year End	787,228

FY20 Project Descriptions and Adopted Budget

Bridge Life Extension Program 500,000

This project provides for evaluation, analysis, and the development of reports for city bridges, as well as, providing for improvements such as safety features, concrete deck, beams, caps, pilings, railings, and other improvements to extend the service life of the bridge. Strategic planning initiatives for this project include: resiliency, safety, maintaining access, and complete streets.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Emergency Dredging Small Boat Channels 50,000

This project provides for emergency dredging of the city's 17 small boat channels. Strategic planning initiatives for this project include: improving quality of life, improving natural environment, and improving water quality.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Affordable Housing Land Acquisitions 1,750,000

This project provides a funding source for the acquisition of land or to enter into an agreement with a special district that owns the land that would be used for affordable residential housing in accordance with City Council Resolution 2018-385.

Values: Accountable Servant Leadership, Empowerment, Transparent Access, Inclusive Practices
Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Community Engagement

Neighborhood Enhancement 50,000

This project provides funding for older neighborhood plan areas and/or neighborhoods that may need assistance with improvements that may not be eligible for funds through the neighborhood partnership match grant program or other city departments.

Values: Responsive Processes, Equality and Justice, Accountable Servant Leadership
Pathway: Impactful Service

Sanitary Sewer Inflow & Infiltration Removal 9,000,000

This project provides funding for various projects designed to eliminate inflow and infiltration (I&I) of rainwater into the sanitary sewer system. These projects include, but are not limited to, main line and lateral replacements, pipe lining projects including both laterals and gravity main pipes, manhole work, and replacement of lines perceived to be prone to I&I during rainfall events. This project is consistent with the consent order issued by the FDEP and helps the division meet the management review goals linked to asset management principles LA Consulting's recommendation #4.2.16; Develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.

Value: Responsive Processes
Pathway: Impactful Service

*Citywide Infrastructure Capital Improvement Fund (3027) continued***FY20 Project Descriptions and Adopted Budget****Minor Storm Drainage****500,000**

This project provides the funding for the rehabilitation/replacement of minor storm drainage facilities that have reached the end of their service life. These facilities are not identified in other projects to correct localized flooding conditions. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, and increase insurance rating.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Alley Reconstruction - Brick**150,000**

This project provides for the reconstruction of brick alley surfaces using original brick and new roadway base material to improve drivability. Strategic planning initiatives for this project include: improving quality of life, safety and access, and complete streets.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Alley Reconstruction - Unpaved**150,000**

This project provides for reconstruction of the alley with new base and paved approach aprons. Strategic planning initiatives for this project include: improving quality of life, safety and access, and complete streets.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Curb Replacement/Ramps**400,000**

This project involves replacement of existing curbing and ramps that have been identified as not in compliance with current standards. Strategic planning initiatives for this project include: improving quality of life, safety and access, and complete streets.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Sidewalk Reconstruction**400,000**

This project provides for the reconstruction of sidewalks which have been identified as not in compliance with current standards. Strategic planning initiatives for this project include: improving quality of life, safety and access, and complete streets.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Street and Road Improvements**4,000,000**

This project provides for reconstructing segments of paved roadways. The goal for this program is to complete 110 lane miles per year. Strategic planning initiatives for this project include: improving quality of life, safety and access, and complete streets.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Bicycle/Pedestrian Facilities**100,000**

This project provides for the development of safe interconnected, citywide bicycle and pedestrian facilities as prescribed in the Bicycle Pedestrian Master Plan approved by City Council in 2003.

Value: Responsive Processes

Pathway: Impactful Service

*Citywide Infrastructure Capital Improvement Fund (3027) continued***FY20 Project Descriptions and Adopted Budget****Complete Streets (also in Fund 3071)****300,000**

This project will provide for the implementation of roadway modifications in order to provide Complete Streets that consider the needs of all roadway users, regardless of age or physical and economic abilities. Such modifications may include pedestrian and bicycle facilities and other facilities necessary to provide a safe, efficient, and inclusive transportation network not currently covered under existing funding sources. Project scope includes planning, design, engineering, inspection, and construction. Facilities are expected to be developed as a part of the city's Complete Streets Implementation Plan.

Value: Responsive Processes

Pathway: Innovation

Neighborhood Transportation Management Program**100,000**

These funds provide for the installation of appropriate traffic control features throughout the city's neighborhoods where identified safety concerns have been verified. Locations are determined through the development of Neighborhood Traffic Plans and Neighborhood Traffic Circulation Plans which are developed and approved by residents with the guidance of Transportation and Parking Management Department staff. All projects are part of the city's Comprehensive Plan directives to monitor traffic safety.

Value: Responsive Processes

Pathways: Impactful Service, Community Engagement

Sidewalks - Expansion Program**250,000**

This project provides funding for the administration, design, inspection, and construction of new sidewalks on city collector and arterial roadways, as designated by the city's Comprehensive Plan and prioritized by the Bicycle Pedestrian Master Plan approved by City Council in 2003.

Value: Responsive Processes

Pathways: Impactful Service, Stewardship and Fiscal Responsibility

Sidewalks - Neighborhood & ADA Ramps**250,000**

This project will fund the administration, design, inspection, and construction of new sidewalks and ADA ramps in neighborhoods that have been approved by the neighborhood associations. All projects are part of the city's Comprehensive Plan directives to monitor traffic safety.

Value: Responsive Processes

Pathways: Impactful Service, Stewardship and Fiscal Responsibility

Wayfaring Signage – Sign Replacement**150,000**

This project provides for the continuation of a wayfaring signage program initiated in FY03/04 with the goal of maintaining the city's destination and directory signage citywide.

Value: Responsive Processes

Pathway: Impactful Service

Seawall Renovations & Replacement**200,000**

This project provides the funding for the replacement of seawalls citywide. Strategic planning initiatives for this project include: coastal resiliency, improves insurance rating, reduces coastal flooding, and sustainability.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Transfer Repayment Debt Service (also in Fund 3029 and 3031)**1,020,000**

It is anticipated that during FY20 debt will be issued to advance the construction of several critical projects to include the 40th Avenue NE Bridge Over Placido Bayou, Shore Acres Recreation Center, Main Library renovations, and improvements to the city's affordable housing complex, Jamestown. This project provides the transfer of Penny funds to repay the principal on the above referenced debt issuance.

Value: Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

Total Requirements**19,320,000**

Citywide Infrastructure Capital Improvement (3027)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	25,201,010						25,201,010
Earnings on Investments	895,291	300,000	100,000	100,000	100,000	100,000	1,595,291
Local Option Sales Surtax	24,044,092	19,206,459	23,722,588	22,315,652	23,923,544	25,516,632	138,728,967
Total Resources	50,140,393	19,506,459	23,822,588	22,415,652	24,023,544	25,616,632	165,525,268
Bridge Recon/Replacement							
Bridge Life Extension Program		500,000	750,000	750,000	750,000	750,000	3,500,000
Bridge Replacement		-	2,250,000	2,000,000	2,000,000	3,280,000	9,530,000
Channel Dredging							
Dredging Arterial Channels		-	150,000	150,000	200,000	250,000	750,000
Emergency Dredging Small Boat Channels		50,000	50,000	-	100,000	50,000	250,000
Housing							
Affordable Housing Land Acquisitions		1,750,000	-	-	-	-	1,750,000
Neighborhoods							
Neighborhood Enhancement		50,000	-	50,000	-	50,000	150,000
Neighborhood Partnership Grants		-	75,000	-	75,000	-	150,000
Railway Crossing Improvements							
22nd A/N, WEst of 22 S/N (RRX)		-	198,000	-	-	-	198,000
Sanitary Sewer Collection System							
SAN I & I Removal		9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	45,000,000
Storm Drainage Improvements							
Minor Storm Drainage		500,000	500,000	500,000	500,000	500,000	2,500,000
Street & Road Improvements							
Alley Reconstruction - Brick		150,000	250,000	200,000	200,000	200,000	1,000,000
Alley Reconstruction - Unpaved		150,000	250,000	200,000	200,000	200,000	1,000,000
Curb Replacement/Ramps		400,000	-	-	-	-	400,000
Sidewalk Reconstruction		400,000	-	-	-	-	400,000
Street and Road Improvements		4,000,000	4,500,000	4,500,000	4,750,000	4,750,000	22,500,000
Transportation & Parking Management							
Bicycle Pedestrian Facilities		100,000	100,000	100,000	100,000	100,000	500,000
Complete Streets		300,000	300,000	300,000	300,000	300,000	1,500,000
Neighborhood Transportation Management		100,000	100,000	100,000	100,000	100,000	500,000
Sidewalk Expansion Program		250,000	250,000	250,000	250,000	250,000	1,250,000
Sidewalks - Neighborhood & ADA Ramps		250,000	250,000	250,000	250,000	250,000	1,250,000
Wayfaring Signage - Sign Replacement		150,000	150,000	150,000	150,000	150,000	750,000
Undefined/Other							
Seawall Renovations & Replacement		200,000	900,000	900,000	900,000	900,000	3,800,000
Transfer Repayment Debt Service		1,020,000	1,395,000	1,435,000	1,480,000	1,520,000	6,850,000
Inflation Contingency			275,575	520,000	811,875	1,208,000	2,815,450
Prior Year Funding	49,539,624						49,539,624
Total Requirements	49,539,624	19,320,000	21,693,575	21,355,000	22,116,875	23,808,000	157,833,074
Assignment for Affordable Housing Land Acquisitions		-	1,250,000	1,250,000	1,500,000	1,500,000	5,500,000
Unappropriated Balance	600,769	787,228	1,666,241	1,476,893	1,883,562	2,192,194	2,192,194

Notes

- 1) Projects shown in the plan for years 2020-2024 may be moved on a year-to-year basis to balance this fund. Decisions to move projects will be based on the status of previously scheduled projects and project priorities.
- 2) The city plans to issue debt to fund the 40th Avenue NE Bridge Over Placido Bayou. Repayment is scheduled to begin in FY20 and ends in FY24.
- 3) There is no inflation contingency calculating on the Sanitary Sewer I & I Removal or Transfer Repayment Debt Service projects.
- 4) A total of \$5,500,000 is programmed to be assigned in for Affordable Housing Land Acquisition in FY21-24.

Recreation and Culture Capital Improvement Fund (3029)

This fund was established in FY98 to account for recreation and culture improvements funded from the Local Option Sales Surtax.

FY20 Summary

Projected Resources	4,782,074
Projected Requirements	<u>8,228,490</u>
Projected Resources less Projected Requirements	(3,446,416)
 Projected Resources less Projected Requirements	 (3,446,416)
Beginning Fund Balance	<u>5,775,482</u>
Unassigned	2,329,066
 Unassigned	 2,329,066
Assigned for Debt Service Shore Acres/Main Library	<u>2,272,000</u>
Projected Fund Balance at Year End	57,066

FY20 Project Descriptions and Adopted Budget

Athletic Facilities Improvements 200,000

This project includes annual improvements to existing athletic facilities including outfield fencing and backstop replacement for baseball/softball/T-ball fields; sidelines, field fencing, and goal posts for soccer/football fields; irrigation system improvements; disc golf, fitness zones, electrical upgrades; concessions, parking, security, and walkway lighting improvements; and other athletic facility needs.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Community Engagement

Mahaffey Theater Improvements 400,000

This project provides funding to address the annual priorities for improvements established by the theater management company and city staff based on the theater and/or Duke Energy Center for the Arts (DECA) plaza's needs which are anticipated to include the following FY20 priorities: air handlers 1 & 6; emergency generator conversion (diesel fuel to natural gas); parking shed/cashier booth replacement; and/or any higher priority or emergency projects that may arise.

Value: Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

General Library Improvements 200,000

This project includes funding for system-wide improvements of library facilities and equipment. Improvements will include future-proofing the buildings, addressing ADA compliance issues, as well as replacing building equipment and components as necessary.

Value: Accountable Servant Leadership

Pathways: Stewardship and Fiscal Responsibility, Innovation

Mirror Lake Library Entry Step Replacement 150,000

This project provides funding for the restoration and/or replacement of entry steps, walkway, and front entry landing at the Mirror Lake Community Library.

Value: Accountable Servant Leadership

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

Radio Frequency Identification System 60,000

This project incorporates radio frequency identification technology into the library system. The funds are specifically earmarked for hardware and software to address library check-out and information desks, self check-out kiosks, as well as some back-end staff stations for processing and handling materials.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

*Recreation and Culture Capital Improvement Fund (3029) continued***FY20 Project Descriptions and Adopted Budget****Park Facilities Improvements****350,000**

This project is an annual allocation for park improvements including maintenance/storage buildings, picnic shelters, irrigation systems, fencing, park signage, and other park facility needs. Improvements include enhancing shelters, fencing, park signage, irrigation systems, roadways, and/or any higher priority or emergency project that may arise. These needs are prioritized each year and are performed on a highest need basis.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Community Engagement

Parks Lighting Improvements**100,000**

This project provides for the installation of enhanced security lighting including converting existing lighting to energy conservation/renewable electric systems where feasible as technology progresses. These needs are prioritized each year and are performed on a highest need basis.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Community Engagement

Play Equipment Replacement**600,000**

This project is to purchase new playground equipment and install it at specific recreation center/park sites on an annual basis according to an established schedule for replacing old and worn out equipment. New safety surfacing will be installed beneath the new play units, which will also increase accessibility. Safety surfacing for all current sand and ground-up surface sites will be replaced.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Community Engagement

Preserve Improvements**100,000**

This project is an annual allocation for improvements within the city's designated nature preserve areas. Projects include maintenance/storage facilities, native plantings, habitat improvements, perimeter fencing, signage, park amenity improvements, and other preserve needs.

Values: Accountable Servant Leadership, Inclusive Practices, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Community Engagement

Swimming Pool Improvements**400,000**

This annual allocation will provide for improvements at the city's aquatic facilities. Improvement priorities will be decided on an as-needed basis to maintain safety and satisfy regulatory agency requirements.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Innovation, Impactful Service, Community Engagement

Parks and Recreation Facility Waterproofing**50,000**

This project provides for the waterproofing of multiple Parks and Recreation facilities. The purpose of this project is to ensure that our buildings estimated useful life is being maximized and prevent premature and avoidable structural damage.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

Recreation Center Improvements**300,000**

This annual allocation provides for improvements at the city's 16 recreation centers. Annual improvement priorities will be decided on an as-needed basis to maintain safety and satisfy regulatory agency requirements.

Values: Accountable Servant Leadership, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

*Recreation and Culture Capital Improvement Fund (3029) continued***FY20 Project Descriptions and Adopted Budget****Shore Acres Center Replacement (also in Fund 3001)****3,353,490**

This project provides for the construction of a new Shore Acres Recreation Center. Construction of a 20,000 sf air conditioned facility will include a gymnasium and expanded program activity spaces. Improvements to the existing pool and new pool pumps, mechanical, and locker/rest rooms are included. Exterior improvements include expanded parking, a new play area, and a new shelter.

Values: Accountable Servant Leadership, Empowerment, Transparent Access, Diversity and Respect, Inclusive Practices, Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Innovation, Impactful Service, Community Engagement

Transfer Repayment Debt Service (also in Fund 3027 and 3031)**1,965,000**

It is anticipated that during FY20 debt will be issued to advance the construction of several critical projects to include the 40th Avenue NE Bridge Over Placido Bayou, Shore Acres Recreation Center, Main Library renovations, and improvements to the city's affordable housing complex, Jamestown. This project provides the transfer of Penny funds to repay the principal on the above referenced debt issuance.

Value: Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

Total Requirements**8,228,490**

Recreation & Culture Capital Improvement (3029)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	10,527,852						10,527,852
Earnings on Investments	370,799	150,000	50,000	50,000	50,000	50,000	720,799
Local Option Sales Surtax	16,778,629	4,632,074	4,135,213	6,238,693	5,344,558	4,453,172	41,582,339
Transfer City Facilities Fund	456,800	-	-	-	-	-	456,800
Transfer Citywide Infrastructure Fund	85,360	-	-	-	-	-	85,360
Total Resources	28,219,440	4,782,074	4,185,213	6,288,693	5,394,558	4,503,172	53,373,150
Athletic Facilities							
Athletic Facilities Improvements		200,000	200,000	200,000	200,000	200,000	1,000,000
Cultural Facilities Improvements							
Mahaffey Theater Improvements		400,000	400,000	325,000	325,000	325,000	1,775,000
Libraries							
General Library Improvements		200,000	200,000	200,000	200,000	200,000	1,000,000
Mirror Lake Library Entry Step Replacement		150,000	-	-	-	-	150,000
Radio Frequency ID System		60,000	-	-	-	-	60,000
Parks & Open Space							
Park Facilities Improvements		350,000	350,000	350,000	350,000	350,000	1,750,000
Parks Lighting Improvements		100,000	100,000	100,000	100,000	100,000	500,000
Play Equipment Replacement		600,000	600,000	600,000	600,000	600,000	3,000,000
Preserve Improvements		100,000	100,000	100,000	100,000	100,000	500,000
Pool Improvements							
North Shore Aquatic Center ADA Improve		-	-	-	100,000	-	100,000
Swimming Pool Improvements		400,000	400,000	400,000	400,000	400,000	2,000,000
Recreation/Community Centers							
Parks and Recreation Facility Waterproofing		50,000	-	-	-	-	50,000
Recreation Center Improvements		300,000	300,000	300,000	300,000	300,000	1,500,000
Shore Acres Center Replacement		3,353,490	-	-	-	-	3,353,490
Undefined/Other							
Transfer Repayment Debt Service		1,965,000	2,680,000	2,765,000	2,855,000	2,950,000	13,215,000
Inflation Contingency			66,250	128,750	200,625	257,500	653,125
Prior Year Funding	22,443,958						22,443,958
Total Requirements	22,443,958	8,228,490	5,396,250	5,468,750	5,730,625	5,782,500	53,050,573
Assignment Debt Service Shore Acres/Main	2,337,000	(65,000)	(1,280,000)	765,000	(355,000)	(1,402,000)	-
Assignment Shore Acres Rec. Center	3,353,490	(3,353,490)	-	-	-	-	-
Unappropriated Balance	84,992	57,066	126,029	180,972	199,905	322,577	322,577

Notes

- 1) Projects shown in the plan for years 2020-2024 may be moved on a year-to-year basis to balance this fund. Decisions to move projects will be based on the status of previously scheduled projects and project priorities.
- 2) Assignments for the Shore Acres Recreation Center include: \$240K in FY15, \$283K in FY16, \$1.414 million in FY17, \$1.582 million in FY18, and \$1.132 million in FY19. In FY16, \$267K was appropriated for the Shore Acres Park Expansion program, and \$2K was returned to the assignment when that project was closed. In FY17, \$150K was appropriated for the Shore Acres Recreation design. During FY19, \$1.3 million was appropriated from the assignment. The remaining assignment is programmed to be appropriated in FY20.
- 3) The city plans to issue debt to fund a portion of the Shore Acres Recreation Center and the Main Library Renovation projects. \$2.337 million was assigned in FY19 for repayment of principal on the debt, \$1.9 million is programmed to be assigned in FY20, \$1.4 million in FY21, \$3.53 million in FY22, \$2.5 million in FY23, and \$1.548 million in FY24. Repayment is scheduled to begin in FY20 and end in FY24.
- 4) There is no inflation contingency calculating on the Transfer Repayment Debt Service project.

City Facilities Capital Improvement Fund (3031)

This fund was established in FY98 to account for city facility improvements funded from the Local Option Sales Surtax.

FY20 Summary

Projected Resources	822,829
Projected Requirements	885,000
Projected Resources less Projected Requirements	(62,171)
Beginning Fund Balance	128,131
Projected Fund Balance at Year End	65,960

FY20 Project Descriptions and Adopted Budget

Infrastructure to be Determined 370,000

This project provides for unforeseen city facility capital improvement infrastructure projects. These needs are prioritized each year and are performed on a highest need basis.

Value: Accountable Servant Leadership
Pathway: Impactful Service

City Facility HVAC Replace/Upgrade 125,000

This project will provide funding for the replacement or upgrade of city HVAC systems. These needs are prioritized each year and are performed on a highest need basis.

Value: Accountable Servant Leadership
Pathway: Impactful Service

City Facility Roof/Waterproofing 125,000

This project will provide funding to replace roofs on city buildings. These needs are prioritized each year and are performed on a highest need basis.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Fire Facilities Major Improvements 125,000

The fire station major improvement program provides for the continuous improvement of fire stations, prolonging their useful lives and providing livable facilities for the members of St. Petersburg Fire Rescue. Work to be performed includes, but is not limited to, improvements to roofing, parking lots, living areas, engine bays, flooring, plumbing, electrical, and HVAC systems.

Value: Accountable Servant Leadership
Pathway: Impactful Service

Transfer Repayment Debt Service (also in Fund 3027 and 3029) 140,000

It is anticipated that during FY20 debt will be issued to advance the construction of several critical projects to include the 40th Avenue NE Bridge Over Placido Bayou, Shore Acres Recreation Center, Main Library renovations, and improvements to the city's affordable housing complex, Jamestown. This project provides the transfer of Penny funds to repay the principal on the above referenced debt issuance.

Value: Responsive Processes
Pathway: Stewardship and Fiscal Responsibility

Total Requirements 885,000

City Facilities Capital Improvement (3031)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	2,726,919						2,726,919
Earnings on Investments	78,393	5,000	5,000	5,000	5,000	5,000	103,393
Local Option Sales Surtax	1,942,045	817,829	580,433	594,944	609,818	655,063	5,200,132
Transfer Citywide Infrastructure Fund	38,525	-	-	-	-	-	38,525
Transfer Recreation & Culture Fund	206,200	-	-	-	-	-	206,200
Total Resources	4,992,082	822,829	585,433	599,944	614,818	660,063	8,275,169
City Facilities							
Infrastructure to be Determined		370,000	-	-	-	-	370,000
City Facility HVAC Replacement/Upgrade							
City Facility HVAC Replacement/Upgrade		125,000	125,000	125,000	150,000	150,000	675,000
City Facility Roof Replacements							
City Facility Roof/Waterproofing		125,000	125,000	125,000	150,000	150,000	675,000
Fire							
Fire Facilities Major Improvements		125,000	125,000	125,000	150,000	150,000	675,000
Undefined/Other							
Transfer Repayment Debt Service		140,000	190,000	190,000	190,000	190,000	900,000
Inflation Contingency			9,375	18,750	33,750	45,000	106,875
Prior Year Funding	4,863,951						4,863,951
Total Requirements	4,863,951	885,000	574,375	583,750	673,750	685,000	8,265,826
Unappropriated Balance	128,131	65,960	77,018	93,212	34,280	9,343	9,343

Notes

- 1) Projects shown in the plan for years 2020-2024 may be moved on a year-to-year basis to balance this fund. Decisions to move projects will be based on the status of previously scheduled projects and project priorities.
- 2) The city plans to issue debt to fund Jamestown renovations. Repayment is scheduled to begin in FY20 and ends in FY24.
- 3) There is no inflation contingency calculating on the Transfer Repayment Debt Service project.

ORIGINAL PENNY 3 PROJECT LIST 2010 - 2020**Public Safety Fund (3025)****\$67,392,000****18.98%****Range:****15.63% - 20.44%**

Proposed Project Name	Proposed Budget Round 3
<u>Replace Major Fire Apparatus</u>	\$4,092,000
<u>Fire Station Improvements</u>	\$7,300,000
Replace Fire Stations	\$6,300,000
Major Maintenance - All Fire Stations	\$1,000,000
<u>Police</u>	\$56,000,000
Police Take Home Cruisers	\$6,000,000
Public Safety Complex	\$50,000,000

Citywide Infrastructure (3027)**\$171,500,000****48.31%****Range:****44.96% - 53.31%**

Proposed Project Name	Proposed Budget Round 3
<u>Neighborhood Partnership</u>	\$6,000,000
<u>Engineering</u>	\$132,000,000
Streets and Roads	\$55,000,000
Bridge Reconstruction/Replacement	\$14,000,000
Sidewalk Reconstruction/Expansion	\$7,000,000
Stormwater	\$21,000,000
Curbs and Ramps	\$5,000,000
Road Reconstruction/Replacement	\$5,000,000
Seawall Repair/Replacements (Waterfront Parks, Marina and Airport)	\$20,000,000
Arterial Dredging	\$5,000,000
<u>Downtown Enterprise Facilities</u>	\$9,000,000
<u>Transportation and Parking</u>	\$24,500,000
Roadway Improvements	\$5,000,000
Neighborhood Support	\$7,500,000
Streetscaping/Landscaping/Greenscaping	\$6,000,000
Pedestrian, Bikelane, and Blueway Improvements	\$6,000,000

Recreation & Culture Fund (3029)**\$105,308,000****29.67%****Range:****20.0% - 34.66%**

Proposed Project Name	Proposed Budget Round 3
<u>Pool Improvements</u>	\$6,045,000
<u>Recreation/Community Center Improvements</u>	\$23,912,800
Recreation Centers Addition/Improvements	\$13,655,000
New Recreation Centers	\$10,257,800

<u>Athletic Facilities</u>	\$16,650,000
Athletic Facilities Additions/Improvements	\$11,150,000
New Athletic Facilities	\$5,500,000
<u>Childs Park</u>	\$1,000,000
Childs Park Corridor	\$1,000,000
<u>Parks and Open Space</u>	\$28,190,000
Park Facilities Improvements	\$2,500,000
Replacement of Playground Equipment	\$1,750,000
New Restrooms in Parks	\$6,300,000
Park Improvements	\$13,640,000
Parkland Acquisition and Development	\$4,000,000
<u>Libraries</u>	\$15,360,200
Main Library	\$10,500,000
Northeast Library Addition/Replacement	\$2,000,000
Branch Library Improvements	\$2,000,000
Dwight Jones Recreation Center/Jamestown	\$860,200
<u>Cultural Facilities</u>	\$13,150,000
Pier Facility Improvements	\$2,120,000
Mahaffey Theater Improvements	\$4,564,000
Coliseum Facility Improvements	\$2,620,000
Sunken Gardens Park Improvements/Parking Structure	\$3,596,000
Arts Maintenance Program	\$250,000
<u>Real Estate & Property Management</u>	\$1,000,000
Property for New Affordable Housing	\$1,000,000

City Facilities Fund (3031)**\$10,800,000****3.04%****Range:****3.0% - 8.0%**

Proposed Project Name	Proposed Budget <u>Round 3</u>
<u>City Facility Improvements</u>	\$10,800,000
City Facility Roof/Waterproofing Improvements	\$4,200,000
City Facility HVAC Replacements/Upgrades	\$1,500,000
Infrastructure TBD	\$5,000,000
City Facility Historic Renovations	\$100,000

TOTAL**\$355,000,000****100.00%**

PENNY 4 REPRESENTATIVE PROJECT LIST 2020 - 2030

Public Safety Fund (3025)
\$17,746,000
5.44%
Range:
4.36% - 6.52%

Proposed Project Name	Proposed Budget Round 4
<u>Fire</u>	
Major Fire Apparatus Replacement	\$9,746,000
<u>Police</u>	
Mobile Command Vehicle	\$750,000
K-9 Compound Improvements	\$3,250,000
Police Take Home Cruisers	\$4,000,000
Police Subtotal	\$8,000,000

Citywide Infrastructure (3027)
\$257,375,000
78.88%
Range:
73.77 - 84%

Proposed Project Name	Proposed Budget Round 4
<u>Neighborhoods</u>	
Neighborhood Partnership Grant Match	\$875,000
Neighborhood Enhancements	\$750,000
Neighborhoods Subtotal	\$1,625,000
<u>Engineering</u>	
Buried Wastewater Infrastructure	\$90,000,000
Street & Road Improvements	\$45,000,000
Bridges	\$42,500,000
Road Reconstruction/Replacement	\$5,000,000
Seawalls	\$8,000,000
Minor Storm Drainage	\$5,000,000
Coastal Resiliency & Flood Mitigation	\$5,000,000
Roser Park Seawall	\$8,000,000
Dredging Arterial Channels	\$2,000,000
Engineering Subtotal	\$210,500,000
<u>Transportation</u>	
Public Transportation Infrastructure	\$6,000,000
Bike Share Program Expansion	\$1,000,000
Sidewalk Expansion	\$2,500,000
Complete Streets	\$3,000,000
Sidewalk - Neighborhood & ADA Ramps	\$2,500,000
Bicycle Pedestrian Facilities	\$1,000,000
Neighborhood Transportation Mgt. Program	\$1,000,000
Wayfaring Signage and Sign Replacement	\$1,500,000
Transportation Subtotal	\$18,500,000
<u>Economic Development</u>	
Affordable Housing	\$15,000,000
Grow Smarter Infrastructure Fund	\$5,000,000
Skyway Marina Undergrounding Power Lines	\$6,750,000
Economic Development Subtotal	\$26,750,000

Recreation & Culture Fund (3029)**\$44,850,000****13.75%****Range:****9.82% - 17.67**

Proposed Project Name	Proposed Budget Round 4
<u>Athletic Facility Improvements</u>	\$2,000,000
<u>Swimming Pool Improvements</u>	\$4,000,000
<u>Recreation Center Improvements</u>	
Shore Acres Recreation Center Replacement	\$5,000,000
Frank Pierce Recreation Center Replacement	\$6,000,000
Recreation Center Improvements	\$3,000,000
Walter Fuller Sports Complex	\$500,000
Recreation Center Improvements Subtotal	\$14,500,000
<u>Libraries</u>	
General Library Improvements	\$2,000,000
Main Library Building Upgrades	\$6,000,000
Libraries Subtotal	\$8,000,000
<u>Park Improvements</u>	
Park Facilities Improvements	\$3,500,000
Park Lighting Improvements	\$1,000,000
Park Improvements Subtotal	\$4,500,000
<u>Preserve Improvements</u>	\$1,000,000
<u>Play Equipment Replacement</u>	\$6,000,000
<u>Downtown Enterprise Facilities</u>	
Coliseum Parking Lot Expansion	\$1,600,000
Mahaffey Theater Improvements	\$3,250,000
Downtown Enterprise Subtotal	\$4,850,000

City Facilities Fund (3031)**\$6,300,000****1.93%****Range:****1.25% - 2.61%**

Proposed Project Name	Proposed Budget Round 4
Jamestown Complex	\$1,800,000
City Facility Roofing & Waterproofing	\$1,500,000
Fire Station Major Improvements	\$1,500,000
City Facility HVAC	\$1,500,000

Grand Total**\$326,271,000****100%**

Downtown Parking Capital Improvement Fund (3073)

This is a pay-as-you-go enterprise supported capital fund dedicated to improvements to downtown parking facilities. This fund was re-established in FY06 with project funding coming from the Parking Revenue Fund.

FY20 Summary

Projected Resources	200,000
Projected Requirements	<u>200,000</u>
Projected Resources less Projected Requirements	0
Beginning Fund Balance	<u>247,335</u>
Projected Fund Balance at Year End	247,335

FY20 Project Descriptions and Adopted Budget

New Meter Technology	200,000
This project provides funding for a continuing program to replace existing on-street meters with credit card capabilities for more inclusive accessibility.	
Value: Responsive Processes	
Pathway: Innovation	
Total Requirements	<u>200,000</u>

Downtown Parking Capital Improvement (3073)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	2,903,171						2,903,171
Earnings on Investments	52,326	-	-	-	-	-	52,326
Transfer Parking Revenue Fund	5,150,000	200,000	400,000	200,000	400,000	200,000	6,550,000
Total Resources	8,105,497	200,000	400,000	200,000	400,000	200,000	9,505,497
Transportation & Parking Management							
New Meter Technology		200,000	200,000	200,000	200,000	200,000	1,000,000
New Meters Downtown		-	200,000	-	200,000	-	400,000
Inflation Contingency			10,000	10,000	30,000	20,000	70,000
Prior Year Funding	7,858,162						7,858,162
Total Requirements	7,858,162	200,000	410,000	210,000	430,000	220,000	9,328,162
Unappropriated Balance	247,335	247,335	237,335	227,335	197,335	177,335	177,335

Tropicana Field Capital Projects Fund (3081)

This fund was established in FY08 with project funding coming from the Tropicana Field Operating Fund as provided by the Tropicana Field Use Agreement with the Tampa Bay Rays. Projects will be brought to City Council for appropriation as needed.

FY20 Summary

Projected Resources	505,000
Projected Requirements	<u>0</u>
Projected Resources less Projected Requirements	505,000
Beginning Fund Balance	<u>1,505,714</u>
Projected Fund Balance at Year End	<u>2,010,714</u>

Tropicana Field Capital Projects (3081)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	814,271						814,271
Earnings on Investments	10,738	5,000	5,000	5,000	5,000	5,000	35,738
TBR Naming Rights	500,000	250,000	250,000	250,000	250,000	250,000	1,750,000
TBR Ticket Surcharge	500,000	250,000	250,000	250,000	250,000	250,000	1,750,000
Total Resources	1,825,009	505,000	505,000	505,000	505,000	505,000	4,350,009
Inflation Contingency Prior Year Funding	319,295						319,295
Total Requirements	319,295						319,295
Unappropriated Balance	1,505,714	2,010,714	2,515,714	3,020,714	3,525,714	4,030,714	4,030,714

Notes

Projects will be brought to City Council for appropriation as needed.

Water Resources Capital Projects Fund (4003)

This fund was established to support water, wastewater, and reclaimed system projects. The main sources of revenue for this fund are Public Utility Revenue Bonds, which are issued periodically, and annual Pay-as-You-Go transfers from the Water Resources Operating Fund. This five-year plan includes bond issues to respond to the recommendations identified in the Consent Order OGC File No. 16-1280 as negotiated by the city and the Florida Department of Environmental Protection during FY17.

FY20 Summary

Projected Resources	84,499,845
Projected Requirements	<u>86,463,000</u>
Projected Resources less Projected Requirements	(1,963,155)
Beginning Fund Balance	<u>2,190,535</u>
Projected Fund Balance at Year End	227,380

FY20 Project Category (Parent Project)

Water Reclamation Facilities Improvements	
Southwest	9,750,000
Northwest	6,250,000
Northeast	<u>11,100,000</u>
Total Water Reclamation Facilities Improvements	27,100,000
Sanitary Sewer Collection System	16,625,000
Water Distribution System Improvements	18,368,000
Water Treatment/Supply	4,815,000
Lift Station Improvements	5,675,000
Computerized Systems	3,580,000
Water Resources Building Improvements	500,000
Reclaimed Water System Improvements	<u>9,800,000</u>
Total Requirements	86,463,000

FY20 Project Descriptions and Adopted Budget

Computerized Systems: Computerized Maintenance Management System (CMMS) Upgrade	900,000
This project provides funding for Computerized Maintenance Management System (CMMS) replacement/upgrade. The current CMMS program is obsolete and will no longer be supported starting December 2019.	
Value: Transparent Access	
Pathways: Innovation, Impactful Service	
Computerized Systems: Hardware/Software Replacement/Enhancement	100,000
This project provides annual funding for hardware and software replacement and enhancements to the Water Resources Department's Work and Asset Management (WAM) system, Laboratory Information Management System (LIMS), Supervisory Control and Data Acquisition (SCADA) system, and other production computer systems. These systems ensure regulatory compliance and increase the effectiveness of operations.	
Value: Transparent Access	
Pathways: Innovation, Impactful Service	

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget****Computerized Systems: Project Management Software****500,000**

This project provides funding for a brand new Project Management Software package. Currently, the department does not have software that can assist in managing projects. Projects are currently tracked using a variety of ways. This project will provide a uniform method for tracking projects.

Value: Transparent Access

Pathways: Innovation, Impactful Service

Computerized Systems: SCADA Hardware Upgrades**300,000**

This project provides funding for the replacement of equipment nearing the end of its useful life with Control or Compact Logix and replacement of Flex IO systems with Ethernet communication cards and accompanying hardware. Approximately 24 SLC 5/05 processors, and 82 Flex IO systems will be replaced. This project is consistent with management review goals linked to asset management principles: LA Consulting's recommendation #4.5.4 utilize enhanced supervisory control and data acquisition (SCADA) capabilities to reduce redundancy of manual data recording for key processes in water and wastewater. Require operator involvement in all SCADA modifications with signoff by appropriate supervisor.

Value: Transparent Access

Pathways: Innovation, Impactful Service

Computerized Systems: SCADA Server Replacement**280,000**

This project provides for the replacement of Supervisory Control and Data Acquisition (SCADA) servers at Water Resources Administration, three Water Reclamation Facilities, two Water Distribution Stations, and Cosme Water Treatment Plant. These systems ensure regulatory compliance and increase the effectiveness of operations.

Value: Transparent Access

Pathways: Innovation, Impactful Service

Computerized Systems: WRD Facilities Connection Upgrade**1,500,000**

This project provides for installation of our own high speed, high reliability network infrastructure. Water Resources currently relies on metro Ethernet service providers for network connections between eight Water Resources Department (WRD) facilities. With the new infrastructure, the city can then begin to replace legacy hardware with centralized equipment that will provide a cost savings in the long run. This project is consistent with management review goals linked to asset management principles: LA Consulting's recommendation #4.5.4 utilize enhanced supervisory control and data acquisition (SCADA) capabilities to reduce redundancy of manual data recording for key processes in water and wastewater. Require operator involvement in all SCADA modifications with signoff by appropriate supervisor.

Value: Transparent Access

Pathways: Innovation, Impactful Service

Lift Station Pumps, Valves, Piping**300,000**

This project provides for the replacement of pumps, pump bases, valves, and piping as needed on at least two lift stations.

Value: Responsive Processes

Pathway: Impactful Service

Lift Station #2, 12, 29, 55 Rehabilitation/Replacement**400,000**

This project provides for the design phase of the rehabilitation of Lift Stations #2, 12, 29, and 55. The project may include the replacement of electrical equipment, pumps, pump bases, valves, piping, and generators. The wet well and underground piping will also be assessed during design.

Value: Responsive Processes

Pathway: Impactful Service

Lift Station #23, 24, 79, 80 Upgrades**400,000**

This project provides funding for the design phase of rehabilitation of Lift Stations #23, 24, 79, and 80, including upgrading electrical equipment, pumps, pump bases, valves, and piping. Wet well replacement and underground piping will also be assessed during design.

Value: Responsive Processes

Pathway: Impactful Service

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget**

Lift Station #3, 9, 60 Rehabilitation/Replacement	2,100,000
This project provides for the construction phase of the rehabilitation of Lift Stations #3, 9, and 60, which includes the rehabilitation/replacement of the electrical equipment, pumps, pump bases, valves, and piping.	
Value: Responsive Processes Pathway: Impactful Service	
Lift Station #87 Childs Park Master	2,200,000
This project provides for the evaluation and construction of a new transfer station that will transfer part of SW WRF load to NW WRF. The project includes valves, piping, pumps, a wet well, control panel, and a backup generator.	
Value: Responsive Processes Pathway: Impactful Service	
Lift Station Landscape and Fence Replacement	125,000
This project provides for the replacement of fencing and landscaping at several lift stations.	
Value: Responsive Processes Pathway: Impactful Service	
Lift Station Portable Generators	150,000
This project provides for the replacement of 16 trailer mounted portable generators. The generators being replaced are 7 x 30 KW, 5 x 65 KW, and 4 x 100 KW which are used to power up the wastewater pump stations when the stations experience a power outage.	
Value: Responsive Processes Pathway: Impactful Service	
Reclaimed System: 40th Avenue NE Bridge Replacement	800,000
This project provides funding for removal of existing 16" reclaimed water main from the old bridge and installation of a new 16" reclaimed water main on the new bridge.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Reclaimed System: Bayou Grande Blvd Bridge Replacement	100,000
This project provides funding for removal of existing 6" reclaimed water main from the old bridge and installation of new 6" reclaimed water main on the new bridge.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Reclaimed System: Main/Valve/Tap Replacement/Flushing Appurtenances	900,000
This is a continuing program to provide for the replacement and/or upgrade of reclaimed water distribution lines 2" and larger within the city's service area, replacement and/or upgrade of reclaimed water main valves within the city's service area, and replacement of blow off and air release devices on the reclaimed water system. This project supports LA Consulting's management study recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership. This project was also recommended by the master plan.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Reclaimed System: NE PCCP Replacement Phase 4	7,900,000
This project provides funding to replace 8,000 lf of 36" reclaimed water pre-stressed concrete cylinder pipe installed in the 1980s. This is the final of four phases and supports LA Consulting's management study recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget**

Reclaimed System: New Reclaimed Service Taps and Backflows This is a continuing program to provide reclaimed water service taps and backflow devices to new and/or existing utility customers. Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	100,000
#87 Childs Park Force Main This project provides funding to build a force main pipe that will divert flows during heavy rainfall from the SW WRF drainage basin to the NW WRF basin near the Pasadena Pump Station. This project is consistent with the Consent Order issued by the FDEP. Value: Responsive Processes Pathway: Impactful Service	5,500,000
Annual Manhole Rehabilitation Contract This project provides for the timely coating and rehabilitation of manholes throughout the wastewater collection system. This work is needed periodically to help preserve the structural stability and functionality of manholes. This rehabilitation reduces infiltration around the manhole ring and cover and eliminates leaks in the walls and the bench or pipe connections to the structure. Elimination of leaks is part of the inflow and infiltration reduction program. This project is consistent with the consent order issued by FDEP and helps the division meet the management review goals linked to asset management principles: LA Consulting's recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership. Value: Responsive Processes Pathway: Impactful Service	800,000
Annual Pipe CIPP Lining Program This project provides for Cured in Place Pipe (CIPP) lining of existing sanitary sewer gravity pipes. This work will be performed in specific pipes all over the city to renew the structural integrity of the pipe while eliminating leaks and defects that contribute to the overall inflow and infiltration (I&I) rates experienced by the wastewater collection system as a whole. This project is consistent with the consent order issued by FDEP and helps the division meet the management review goals linked to asset management principles: LA Consulting's recommendation #4.2.16 Develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership. Value: Responsive Processes Pathway: Impactful Service	2,700,000
Annual Pipe Repair and Replacement Contract This project provides for the repair and replacement of sanitary sewer pipes and manholes including projects to eliminate potential failures and points of significant inflow and infiltration (I&I). It will also be used to repair or replace aqueous crossing pipes, force mains, and any other repair work on appurtenances that make up the city's sanitary sewer collection system. This project is consistent with the consent order issued by the FDEP and helps the division meet the management review goals linked to asset management principles: LA Consulting's recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership. Value: Responsive Processes Pathway: Impactful Service	4,000,000
Bayou Grande Boulevard Bridge Replacement This project provides funding for removal of existing 6" sewer force main from the old bridge and installation of new 6" sewer force main on the new bridge. Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	100,000

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget****Flow Control LST #12****1,200,000**

This project provides funding for the infrastructure needed to eliminate sanitary sewer overflows in the NE service area by redirecting flow from the 42nd Av N/1st St intersection directly to the large lines in 62nd Av NE closer to the plant. This would relieve the overloading that occurs in the wastewater collection system during wet weather and should effectively replace the functionality of Flow Control Structure #2, which is no longer available during extreme weather events. This project is recommended by the master plan to prevent overflows.

Value: Responsive Processes

Pathway: Impactful Service

Flow Monitoring Devices**125,000**

This project provides funding to acquire and operate equipment, associated hardware and applications, licensing, and software needed to perform flow monitoring within the city's wastewater collection system. This project will enable the Wastewater Collection Division to identify areas where there is a rapid response to wet weather (I&I) in order to eliminate or reduce the inflow and thereby reduce the volume of flow to the city's reclamation facilities during heavy rainfall. The project will address the stipulations of the consent order issued by the FDEP to establish a flow monitoring program and reduce I&I and with LA Consulting's Recommendation #4.1.3 monitor continual leak detection and I&I program, report status monthly to the department director. Benchmark infiltration rates against those of agencies in other Florida coastal communities and determine the existence of gaps.

Value: Responsive Processes

Pathway: Impactful Service

Gravity Extensions**50,000**

This project provides the Wastewater Collection Division with funding to extend the collection system to properties that do not have a city tap at the property line.

Value: Responsive Processes

Pathway: Impactful Service

Inflow and Infiltration Removal**2,000,000**

This project provides funding for various projects designed to eliminate inflow and infiltration (I&I) of rainwater into the sanitary sewer system. These projects include, but are not limited to, main line and lateral replacements (both city and private), pipe lining projects including both laterals and gravity main pipes, manhole work, and replacement of lines perceived to be prone to I&I during rainfall events. This project is consistent with the consent order issued by the FDEP and helps the division meet the management review goals linked to asset management principles: LA Consulting's recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.

Value: Responsive Processes

Pathway: Impactful Service

Manhole Ring and Cover Replacement**150,000**

This project provides funding for the replacement of manhole rings and covers throughout the wastewater collection system. This work is needed periodically to help preserve the structural stability and functionality of manhole covers and supporting rings to keep them safe for motoring traffic. This rehabilitation also reduces infiltration around the manhole ring and cover and is consistent with the inflow and infiltration reduction program as prescribed in the management consultant recommendations. This project is consistent with the consent order issued by FDEP and helps the division meet the management review goals linked to asset management principles: LA Consulting's recommendation #4.2.16 Develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.

Value: Responsive Processes

Pathway: Impactful Service

Water Distribution Improvements: 4th Avenue North 3rd Street North to 5th Avenue North Road Improvements**50,000**

This project provides funding for the relocation of existing water mains to accommodate roadway improvements.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget**

Water Distribution Improvements: 40th Avenue NE Bridge Replacement	500,000
This project provides funding for removal of existing 12" water main from the old bridge and installation of new 12" water main on the new bridge.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Water Distribution Improvements: Potable Water Backflow Prevention/Meter Replacement	1,800,000
This project provides funding to install backflow prevention to new and/or existing water services within the city's service area and replacement of potable water meters that have exceeded their useful life or are in poor operating condition. The department anticipates the replacement of 10,000 (2" and smaller meters), 12 (3" and larger meters), and backflow devices.	
Values: Accountable Servant Leadership, Responsive Processes Pathways: Impactful Service, Stewardship and Fiscal Responsibility	
Water Distribution Improvements: Bayou Grande Bridge Replacement	100,000
This project provides funding for the removal of existing 6" water main from the old bridge and installation of new 6" water main on the new bridge.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Water Distribution Improvements: Condition Assessment	1,500,000
This project provides the first year of funding for a comprehensive condition assessment of the potable water distribution system.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Water Distribution Improvements: Downtown Water Main Replacement	2,500,000
This project provides for the relocation of water mains located within the downtown area defined as 5 th Avenue North to 5 th Avenue South from Dr. MLK Street to the waterfront. Pipe replacement is determined on redevelopment projects, leak repairs, water quality issues, and age. The linear feet of pipe replaced will depend on pipe size and construction conditions. This project supports LA Consulting's management study recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Water Distribution Improvements: Galvanized and Unlined Pipe Elimination	3,000,000
This project provides funding for the elimination and replacement of galvanized and unlined potable water mains. This pipe project will be focused in water quality challenge areas to reduce flushing activities to maintain water quality. The linear feet of pipe replaced will depend on pipe size and construction conditions. This project supports LA Consulting's management study recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	
Water Distribution Improvements: Main Relocation	100,000
This is a continuing program to provide funding for the relocation of potable water distribution mains and appurtenances to facilitate the needs of other utility enhancements or conflicts.	
Values: Accountable Servant Leadership, Responsive Processes Pathway: Impactful Service	

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget****Water Distribution Improvements: Potable Main/Valve Replacement/Aqueous Crossings****3,500,000**

This is a continuing program to provide funding for the replacement and/or upgrade of water distribution lines 2" and larger within the city's service area. This project supports LA Consulting's management study recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership. This project was also recommended by the master plan.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

Water Distribution Improvements: MLK Street South Bridge Replacement at Booker Creek**475,000**

This project provides funding for removal of existing 24" and 8" water mains from the old bridge and installation of new mains on the new bridge.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

Water Distribution Improvements: Potable New Water Main Extensions**50,000**

This is a continuing program to provide water main extensions to new water customers.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

Water Distribution Improvements: Potable Water Service Taps, Meters & Backflows**1,000,000**

This is a continuing program to provide water service taps and meters to new/existing customers.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

Water Distribution Improvements: Unidirectional Flow**1,000,000**

This project provides for replacing, right sizing, and eliminating redundant water mains to improve water quality and reduce flushing requirements. This project supports LA Consulting's management study recommendation #4.2.16 develop long-term budgets for both proactive and lifecycle replacement for water distribution and wastewater collection systems. Annually report the current lifecycle status versus desired to city leadership.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

Water Distribution Improvements: West Central District Main Replacement**2,793,000**

This project provides for replacing 9,200 linear feet of 1940s vintage cast iron water main and associated water services and appurtenances as part of the West Central Avenue Streetscape project.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Impactful Service

NE WRF Clarifier 1 Rehabilitation**1,600,000**

This project provides for the rehabilitation of the mechanical and electrical components of clarifier #1. This project is recommended by the master plan based upon the results of the NE WRF Renewal and Replacement model (draft FP Table 7-28).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF 3D Scan Survey**600,000**

This project provides for the creation of a 3D computer model of the entire NE WRF plant site which will include piping, valves, electrical conduit, buildings, and structures.

Value: Responsive Processes

Pathway: Impactful Service

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget****NE WRF Actuator and Valve Replacement****200,000**

This project provides for replacement of different actuators and valves annually. This project is recommended by the master plan based upon the results of the NE WRF Renewal and Replacement model (draft FP Table 7-28).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Backwash Pump Upgrade**700,000**

This project provides funding to replace effluent filter backwash pumps and control system. This project is recommended by the master plan based upon the results of the NE WRF Renewal and Replacement model (draft FP Table 7-28).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Curbing & Paving**250,000**

This project provides for upgrading and repairing of existing curbing and paving at the NE WRF. This project is recommended by the master plan to ensure drainage is properly routed away from critical equipment including electrical assets (draft FP Table 7-29).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Filter Pump Station**800,000**

This project provides funding for the replacement of three influent filter pumps that transfer flow from the clarifiers to the filters. This project is recommended by the master plan based upon the results of the NE WRF Renewal and Replacement model (draft FP Table 7-28).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Filter Valve & Piping Replacement**250,000**

This project provides funding for the replacement of filters, influent and effluent piping, valves, and actuators coming from the clarifiers to the filters and from the filters to the chlorine contact chamber. The master plan recommends this project based upon the results of the NE WRF Renewal and Replacement model (draft FP Table 7-28).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Maintenance Shop Replacement**1,100,000**

This project provides for replacement of the maintenance building to meet hurricane and building codes. This project is recommended by the master plan to improve the working environment for employees as related to potential safety and security hazards (draft FP Table 7-29).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Operations and Lab Building Replacement**4,400,000**

This project provides for the replacement of the operations and lab building at the Northeast Water Reclamation Facility. The new operations and lab building will include the following: a modern lab, operations and maintenance staff offices, restrooms/locker rooms, conference room, library, kitchen, and server room. The building will be designed to meet all code-related wind and impact ratings for hurricane hardening techniques including impact-rated doors, windows with impact-resistant glass, and reinforced roof and wall structures that meet or exceed high-velocity hurricane zone code requirements. The building will be above the flood plain. This project is recommended by the master plan to improve the working environment for employees as related to potential safety and security hazards (draft FP Table 7-29).

Value: Responsive Processes

Pathway: Impactful Service

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget****NE WRF Pipe Repairs, Lining, Replacement****500,000**

This project provides for the replacement, repair, and/or lining of all existing piping associated with wastewater treatment at the Northeast Water Reclamation Facility. The master plan recommends this project due to the age of existing piping systems at the WRF.

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Plant Lighting Upgrade**300,000**

This project provides for the upgrade of the entire exterior lighting system with more energy efficient LED lighting at the NE WRF. This project is recommended by the master plan to improve employee safety and mitigate potential security risks (draft FP Table 7-29).

Value: Responsive Processes

Pathway: Impactful Service

NE WRF Reject Tank**400,000**

This project provides for the construction of additional storage capacity for reject water at the Northeast Water Reclamation Facility. This project is recommended by the master plan as it is required to address a capacity deficiency for regulatory mandated storage volume of off-spec water (draft FP Table 7-26).

Value: Responsive Processes

Pathway: Impactful Service

NW WRF Actuator and Valve Replacement**200,000**

This project provides for the replacement of the actuators and underground valves that control the flow of untreated and treated wastewater at the Northwest Water Reclamation Facility. This project is recommended by the master plan based on the results of the NW WRF Renewal and Replacement model (draft FP Table 8-26).

Value: Responsive Processes

Pathway: Impactful Service

NW WRF Curbing and Paving**250,000**

This project provides for upgrading and repairing of existing curbing and paving at the NW WRF. This project is recommended by the master plan to ensure drainage is properly routed away from critical equipment including electrical assets (draft FP Table 8-27).

Value: Responsive Processes

Pathway: Impactful Service

NW WRF Diffused Air North Basin**300,000**

This project provides funding to upgrade the NW WRF North aeration basin's existing floating mixers to diffused air. This project is recommended by the master plan and facility plan to address a capacity deficiency related to the aeration system (draft FP Table 8-23).

Value: Responsive Processes

Pathway: Impactful Service

NW WRF Influent Pump Station Replacement**3,500,000**

This project provides for the replacement of the old influent pumping station at the NW WRF. This project is recommended by the master plan based on the results of the NW WRF Renewal and Replacement model (draft FP Table 8-26).

Value: Responsive Processes

Pathway: Impactful Service

NW WRF Maintenance Shop Replacement**1,100,000**

This project provides for the replacement of the maintenance building to meet hurricane and building codes at the NW WRF. This project is recommended by the master plan to improve the working environment for employees as related to potential safety and security hazards (draft FP Table 8-27).

Value: Responsive Processes

Pathway: Impactful Service

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget**

NW WRF New Blower Replacement	400,000
This project provides for the replacement of the existing blowers at the NW WRF. This project was recommended by the master plan and facility plan to address a capacity deficiency related to the aeration system (draft FP Table 8-23).	
Value: Responsive Processes Pathway: Impactful Service	
NW WRF Pipe Repairs, Lining, Replacement	500,000
This project provides for the evaluation, repair, lining, and/or replacement of underground piping at the Northwest Water Reclamation Facility. The facility plan did not address pipes. This is a recommended by the master plan due to the age of existing piping systems at the NW WRF.	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF 3D Scan Survey	600,000
This project provides for the creation of a 3D computer model of the entire Southwest Water Reclamation Facility plant site which will include piping, valves, electrical conduit, buildings, and structures.	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF Clarifier Rehab/Conversion	500,000
The project provides funding for the rehabilitation of the existing two primary clarifiers at the SW WRF. Rehab of clarifier assets was recommended by the master plan based on the results of the SW WRF Renewal and Replacement model but did not make it into our draft FP tables.	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF New Effluent Pump Station	3,200,000
This project provides funding for the installation of a new effluent pumping station with pumps and motors, associated piping, electrical motor control center, and surge tank at the SW WRF.	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF Operations and Lab Building Replacement	4,400,000
This project provides for the replacement of the operations and lab building at the Southwest Water Reclamation Facility. The new operations and lab building will include the following: a modern lab, operations and maintenance staff offices, restrooms/locker rooms, conference room, library, kitchen, and server room. The building will be designed to meet all code-related wind and impact ratings for hurricane hardening techniques including impact-rated doors, windows with impact-resistant glass, reinforced roof and wall structures that meet or exceed high-velocity hurricane zone code requirements. The building will be above the flood plain. This project is recommended by the master plan to improve the working environment for employees as related to potential safety and security hazards (draft FP Table 9-30).	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF Replace Effluent Pump Motors	150,000
This project provides funding to replace effluent pump motors at the SW WRF. The useful life of these effluent pump motors is 20 years. This project was recommended by the master plan based on the results of the SW WRF Renewal and Replacement model (draft FP Table 9-29).	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF SCADA Update	300,000
This project provides funding for enhancements to the SCADA system to improve process control and data collection. This area remains under review by the facility plan team as several existing SCADA deficiencies have been noted.	
Value: Responsive Processes Pathway: Impactful Service	

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget**

SW WRF Site Restoration	350,000
This project provides funding for paving and curb replacements at the Southwest Water Reclamation Facility treatment plant as well as complete renovation of the plant irrigation system and landscaping as laid out by the Development Review Commission agreement.	
Value: Responsive Processes Pathway: Impactful Service	
SW WRF West Aeration Basin Rehab	250,000
This project provides funding to clean the basin, replace worn equipment, and coat the basin. This project was recommended by the master plan based on the results of the SW WRF Renewal and Replacement model (draft FP Table 9-29).	
Value: Responsive Processes Pathway: Impactful Service	
WR Building Improvements: Facility Master Plan	400,000
This project provides funding for one third of the facility design cost that will follow the space needs assessment taking place in FY19. The remaining funding will come from the Fleet Management and Stormwater, Pavement and Traffic Operation Departments.	
Value: Responsive Processes Pathway: Impactful Service	
WR Building Improvements: PV Equipment Parking Canopy	100,000
This project provides funding to design and install 34,000 sf of solar parking carport at the WRD campus. It will serve the purpose of sheltering vehicles, pumps, generators, and hold a new 500 kw photovoltaic system that will supplement all of the WRD administrative, operations, laboratory, and equipment maintenance buildings' electrical power.	
Value: Responsive Processes Pathway: Impactful Service	
Cosme WTP – Homeland Security Fencing Project	125,000
This project provides for the installation of fencing equipment, cameras, and alarms as recommended and outlined in the Black & Vetch Vulnerability Assessment Report, completed in FY03 under a USEPA grant. As the Cosme Water Treatment Plant is a homeland security site and is subject to terrorism, it is imperative that we protect the city's assets, staff, and grounds from trespassing, vandalism, and potential terrorist attacks on the City of St. Petersburg's water supply, as well as, the other customers of the Tampa Bay Water Region. A survey was also conducted to establish our property lines that are being encroached upon from homeowners. This project will provide a current survey of the property, removal of all vegetation, and the installation of 8,400ft of 7ft high DOT fence with barbwire on the top, to secure the facility. This project is recommended by the master plan because the existing fencing systems were determined to be in need of replacement to secure integrity of the city's assets.	
Value: Responsive Processes Pathway: Impactful Service	
Cosme WTP – Lime Rake	40,000
This project provides for installation of a chain and flight scraper in the reclaim basin to efficiently move the precipitated sludge from backwash filter water to the sludge pumps in order to have it pumped to the gravity sludge thickener.	
Value: Responsive Processes Pathway: Impactful Service	
Cosme WTP – Lime Sludge Lagoon Cleaning and Drain Pit	3,300,000
This project provides for the rehabilitation of three lime sludge lagoons at the Cosme WTP. It will include the removal, excavation, hauling, and spreading of all 4.5 acres of lime sludge lagoons. This project is recommended by the master plan to increase the available residuals lagoon capacity.	
Value: Ownership Pathways: Stewardship and Fiscal Responsibility, Impactful Service	

*Water Resources Capital Projects Fund (4003) continued***FY20 Project Descriptions and Adopted Budget****Cosme WTP – Odessa Wellfield Fence Line Replacement****35,000**

This project provides for the installation of fencing equipment, cameras, and alarms as recommended and outlined in the Black & Vetch Vulnerability Assessment Report, completed in FY03 under a USEPA grant. This project is to implement those recommendations regarding improved fencing and lighting, including gallager fencing at all facilities. As the Cosme Water Treatment Plant is a homeland security site and is subject to terrorism, it is imperative that we protect the city's assets, staff, and grounds from trespassing, vandalism, and potential terrorist attacks on the City of St. Petersburg's water supply, as well as, the other customers of the Tampa Bay Water Region. A survey will need to be conducted to establish our property lines that are being encroached upon from homeowners. This project will provide a current survey of the property, removal of all vegetation, and the installation of 8,400ft of 7ft high DOT fence with barbwire on the top, to secure the facility. This project is recommended by the master plan because the existing fencing systems were determined to be in need of replacement to secure integrity of the city's assets.

Value: Responsive Processes

Pathway: Impactful Service

Cosme WTP – SCADA Upgrades**1,200,000**

This project provides funding to replace all eight SCADA systems, cabinets, and appurtenances as well as update SCADA with operator input. This project is consistent with the management review goals linked to asset management principles: LA Consulting's recommendation #4.5.4.

Value: Ownership

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

Cosme WTP – Sluice Gates/Raw Bypass Valve Project**65,000**

This project provides funding to replace eight sluice gates and two bypass 48" valves and actuator, associated with the accelerators softening basins that have reached their life expectancy and can no longer seal when closed. They are difficult to operate due to eroding hardware. They were installed in 1962-63, and are approximately 57 years old. The new valves, gates, and actuators are imperative in controlling the raw water rate of flow, flume levels, and bypass water around and through the accelerators. This project has been recommended by the master plan because these valves have been in use well beyond their useful life. They were determined to be in very poor condition and in need of immediate replacement.

Value: Responsive Processes

Pathway: Impactful Service

Washington Terrace Pumping Station – Storage Tank Valve Replacements**50,000**

This project provides for the replacement of valves and piping for the ground storage tanks at the Washington Terrace Pumping Station. This project will improve the process of getting the water in and out of the tanks.

Value: Ownership

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

Total Requirements**86,463,000**

Water Resources Capital Projects (4003)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	65,352,654						65,352,654
Bond Proceeds	215,300,000	-	-	-	-	-	215,300,000
Connection Fees/Meter Sales Reclaimed	138,027	100,000	75,000	75,000	75,000	75,000	538,027
Connection Fees/Meter Sales Sewer	2,036,234	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	7,036,234
Connection Fees/Meter Sales Water	1,314,544	1,050,000	1,050,000	1,050,000	850,000	850,000	6,164,544
Earnings on Investments	2,808,587	348,000	357,000	368,000	379,000	390,000	4,650,587
Future Borrowings	-	63,500,000	51,000,000	40,000,000	39,500,000	34,000,000	228,000,000
JPA Tampa Bay Water	78,906	-	-	-	-	-	78,906
Miscellaneous/Other	176	-	-	-	-	-	176
Pinellas County Interlocal Agreement	243,902	-	-	-	-	-	243,902
Reclaimed Water Assessments	36,919	20,000	20,000	20,000	20,000	20,000	136,919
SRF Funding	33,562,896	-	-	-	-	-	33,562,896
Transfer WR Operating Fund	31,372,500	18,481,845	22,200,000	28,200,000	28,350,000	22,700,960	151,305,305
Total Resources	352,245,345	84,499,845	75,702,000	70,713,000	70,174,000	59,035,960	712,370,150
Computerized Systems							
ASM CMMS Upgrade		900,000	-	-	-	-	900,000
ASM Computer HW/SW Replace/Enhance		100,000	100,000	100,000	100,000	100,000	500,000
ASM Project Management SW		500,000	-	-	-	-	500,000
ASM SAN Storage		-	-	-	150,000	-	150,000
ASM SCADA Hardware Upgrades		300,000	-	-	-	-	300,000
ASM SCADA Server Replacement		280,000	-	-	-	-	280,000
ASM WRD Facilities Connection Upgrade		1,500,000	-	-	-	-	1,500,000
Lift Station Improvements							
LST Pump, Valves, Piping		300,000	300,000	300,000	300,000	300,000	1,500,000
LST # 13, 27, 38, 46 Upgrades		-	-	-	400,000	400,000	800,000
LST #10, 14, 37, 38 Rehab/Replace		-	400,000	3,000,000	-	-	3,400,000
LST #15, 16, 20, 31 Rehab/Replace		-	-	-	450,000	3,500,000	3,950,000
LST #2, 12, 29, 55 Rehab/Replace		400,000	1,500,000	1,500,000	-	-	3,400,000
LST #21, 22, 35, 66 Upgrades		-	400,000	400,000	-	-	800,000
LST #23, 24, 79, 80 Upgrades		400,000	400,000	-	-	-	800,000
LST #25, 34, 47, 53 Upgrades		-	-	400,000	400,000	-	800,000
LST #3, 9, 60 Rehab/Replace		2,100,000	-	-	-	-	2,100,000
LST #5, 6, 7, 19 Rehab/Replace		-	-	400,000	3,000,000	-	3,400,000
LST #87 Childs Park Master		2,200,000	-	-	-	-	2,200,000
LST Landscape & Fence Replacement		125,000	125,000	125,000	125,000	125,000	625,000
LST Portable Generators		150,000	150,000	160,000	160,000	170,000	790,000
LST SCADA Enhancements		-	-	250,000	250,000	250,000	750,000
Reclaimed Water System Improvements							
REC 40th Ave. NE Bridge Replacement		800,000	-	-	-	-	800,000
REC Bayou Grande Blvd Bridge Replacement		100,000	-	-	-	-	100,000
REC Main/Valve/Tap/Flushing Appurt		900,000	925,000	1,000,000	1,025,000	1,075,000	4,925,000
REC Metering		-	-	1,000,000	3,000,000	3,000,000	7,000,000
REC NE Main Replacement		-	500,000	1,000,000	1,000,000	1,000,000	3,500,000
REC NE PCCP Replacement Phase 4		7,900,000	-	-	-	-	7,900,000
REC NW PCCP Replace 2 A/N 5 A/S @ 64th		-	-	400,000	6,000,000	-	6,400,000
REC NW PCCP Replace NWWRF 2 A/N		-	610,000	9,400,000	-	-	10,010,000
REC Service Taps & Backflows		100,000	75,000	75,000	75,000	75,000	400,000

Water Resources Capital Projects (4003)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Sanitary Sewer Collection System							
SAN #87 Childs Park FM		5,500,000	-	-	-	-	5,500,000
SAN Annual Bridge Replacements		-	500,000	500,000	500,000	500,000	2,000,000
SAN Annual Manhole Rehab Program		800,000	800,000	800,000	800,000	800,000	4,000,000
SAN Annual Pipe CIPP Lining Program		2,700,000	2,700,000	2,700,000	2,700,000	2,700,000	13,500,000
SAN Annual Pipe Repair & Replacement		4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	20,000,000
SAN Aqueous Crossing Rehab		-	-	-	50,000	50,000	100,000
SAN Bayou Grande Blvd Bridge Replacement		100,000	-	-	-	-	100,000
SAN Flow Control LST #12		1,200,000	-	-	-	-	1,200,000
SAN Flow Monitoring Devices		125,000	125,000	125,000	50,000	50,000	475,000
SAN Gravity Extensions		50,000	50,000	50,000	50,000	50,000	250,000
SAN I & I Removal		2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
SAN Manhole Ring and Cover Replacement		150,000	150,000	150,000	150,000	150,000	750,000
SAN New Service Connections		-	50,000	-	50,000	-	100,000
SAN Private Laterals		-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
Water Distribution System Improvements							
DIS 4 A/N-3 S/N to 5 A/N Road Improvement		50,000	-	-	-	-	50,000
DIS 40th Ave. NE Bridge Replacement		500,000	-	-	-	-	500,000
DIS Annual Bridge Replacements		-	500,000	500,000	500,000	500,000	2,000,000
DIS Backflow Prevention/Meter Replace		1,800,000	1,850,000	1,900,000	1,950,000	1,950,000	9,450,000
DIS Bayou Grande Bridge Replacement		100,000	-	-	-	-	100,000
DIS Condition Assessment		1,500,000	1,200,000	1,200,000	-	-	3,900,000
DIS Downtown Main Replacement		2,500,000	2,500,000	2,500,000	2,500,000	3,000,000	13,000,000
DIS Galvanized and Unlined Pipe Elimination		3,000,000	3,000,000	3,000,000	3,000,000	-	12,000,000
DIS Main Relocation		100,000	100,000	100,000	100,000	100,000	500,000
DIS Main/Valve Replace/Aqueous Crossings		3,500,000	3,500,000	3,500,000	4,500,000	5,000,000	20,000,000
DIS MLK SS Bridge Replace. at Booker Cree		475,000	-	-	-	-	475,000
DIS New Water Main Extensions		50,000	50,000	50,000	50,000	50,000	250,000
DIS PC Belcher Road (38 A/N to 54 A/N)		-	-	50,000	-	-	50,000
DIS PC/FDOT Valve Cover & Hydrant Reloc		-	50,000	-	-	-	50,000
DIS Service Taps, Meters & Backflows		1,000,000	1,000,000	1,000,000	800,000	800,000	4,600,000
DIS Unidirectional Flow		1,000,000	-	-	-	-	1,000,000
DIS West Central Water Main Replacement		2,793,000	-	-	-	-	2,793,000
Water Reclamation Facilities Improvements							
NE #1 Clarifier Rehab		1,600,000	-	-	-	-	1,600,000
NE #2 Clarifier Rehab		-	1,600,000	-	-	-	1,600,000
NE 3D Scan Survey		600,000	-	-	-	-	600,000
NE Actuator and Valve Replacement		200,000	200,000	200,000	200,000	200,000	1,000,000
NE Aerator 1 & 2 Rehab		-	-	-	-	500,000	500,000
NE Backwash Pump Upgrade		700,000	-	-	-	-	700,000
NE Bar Screen Expansion		-	-	-	300,000	3,000,000	3,300,000
NE Clarifier 5 Sludge Handling Station Rehab		-	-	700,000	-	-	700,000
NE Clarifiers 3 & 4 Pumping Station Rehab W		-	200,000	-	2,000,000	-	2,200,000
NE Curbing & Paving		250,000	-	-	-	-	250,000
NE Drying Pad Upgrade		-	1,650,000	-	-	-	1,650,000
NE Filter Pump Station		800,000	-	-	-	-	800,000
NE Filter Valve & Piping Replacement		250,000	250,000	250,000	250,000	250,000	1,250,000
NE Influent Buildings Pumping Rehab		-	-	-	30,000	300,000	330,000
NE Injection Well Acidizations		-	-	-	-	800,000	800,000
NE Inplant Lift Station Rehab		-	-	600,000	-	-	600,000
NE Irrigation System Upgrade		-	-	120,000	-	-	120,000

Water Resources Capital Projects (4003)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
NE Maintenance Shop Replacement		1,100,000	-	-	-	-	1,100,000
NE New Injection Well		-	250,000	3,500,000	-	-	3,750,000
NE New Plant Pump Station Upgrade		-	300,000	-	2,100,000	-	2,400,000
NE Old & New Influent Wet Well Rehab		-	-	-	40,000	400,000	440,000
NE Old Plant RAS Upgrade		-	-	-	-	250,000	250,000
NE Old Plant WAS Upgrade		-	-	-	-	30,000	30,000
NE Operations & Lab Building Replacement		4,400,000	-	-	-	-	4,400,000
NE Pipe Repairs/Lining/Replacement		500,000	500,000	500,000	500,000	500,000	2,500,000
NE Plant Lighting Upgrade		300,000	-	-	-	-	300,000
NE Press Building Electrical Improvements		-	-	-	-	100,000	100,000
NE Process Control Instruments		-	-	-	300,000	-	300,000
NE Recoating Filter Backwash Tank		-	-	600,000	-	-	600,000
NE Reject Tank		400,000	3,000,000	-	-	-	3,400,000
NE SCADA Upgrade		-	-	-	500,000	-	500,000
NE Secondary Grit Removal System		-	-	1,500,000	-	-	1,500,000
NE Security System Upgrade		-	-	-	500,000	-	500,000
NE Sludge Storage Tank Modification		-	1,500,000	-	-	-	1,500,000
NE Stormwater Rehab		-	-	-	200,000	2,000,000	2,200,000
NW 3D Scan Survey		-	400,000	-	-	-	400,000
NW Actuator and Valve Replacement		200,000	200,000	200,000	200,000	200,000	1,000,000
NW Automatic Security Fencing		-	-	-	75,000	-	75,000
NW CCC Gate Replacement		-	-	-	-	300,000	300,000
NW Clarifier #1 Rehab		-	160,000	1,600,000	-	-	1,760,000
NW Clarifier #3 Rebuild		-	-	-	-	1,000,000	1,000,000
NW Clarifier #4 Rehab		-	-	-	1,600,000	-	1,600,000
NW Clarifier #4 Return Piping		-	-	-	-	200,000	200,000
NW Clarifier Splitter Box Rehab		-	500,000	-	-	-	500,000
NW Curbing and Paving		250,000	-	-	-	-	250,000
NW Diffused Air North Basin		300,000	2,000,000	-	-	-	2,300,000
NW Drying Pad Upgrade		-	1,650,000	-	-	-	1,650,000
NW Filter Fine Screen Rehab		-	-	-	150,000	-	150,000
NW Filter Rehab		-	-	40,000	400,000	-	440,000
NW Grit System Rehab		-	650,000	-	-	-	650,000
NW Influent Pump Station Replacement		3,500,000	4,500,000	-	-	-	8,000,000
NW Injection Well Acidizations		-	-	-	800,000	-	800,000
NW Maintenance Shop Replacement		1,100,000	-	-	-	-	1,100,000
NW New Blower Replacement		400,000	400,000	-	-	-	800,000
NW Operations & Lab Building Replacement		-	4,400,000	-	-	-	4,400,000
NW Pipe Repairs/Lining/Replacement		500,000	500,000	500,000	500,000	500,000	2,500,000
NW Plant Lighting Upgrade		-	-	100,000	-	-	100,000
NW RAS Pump Rebuild		-	-	-	-	150,000	150,000
NW SludgeTank Digest 2 Modification		-	1,500,000	-	-	-	1,500,000
SW (AW) Acidization		-	550,000	-	-	-	550,000
SW 3D Scan Survey		600,000	-	-	-	-	600,000
SW Acidize 8 Wells		-	-	-	-	2,100,000	2,100,000
SW Additional Headworks (60 MGD) Phase I		-	-	700,000	6,000,000	-	6,700,000
SW Clarifier Rehab/Conversion		500,000	500,000	-	-	500,000	1,500,000
SW CNG Fueling Facility		-	-	-	-	600,000	600,000
SW Design/Replace Scum Ejectors		-	-	-	500,000	-	500,000
SW Disk Filter Rehab		-	250,000	250,000	250,000	-	750,000
SW East Aeration Basin Rehab		-	250,000	-	-	-	250,000
SW Grit Removal Rehab		-	-	650,000	-	-	650,000

Water Resources Capital Projects (4003)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
SW New Effluent Pump Station		3,200,000	-	-	-	-	3,200,000
SW Operations and Lab Building Replacemen		4,400,000	-	-	-	-	4,400,000
SW Primary Clarifier Bar Screen		-	1,800,000	-	-	-	1,800,000
SW Recoat Chlorine Contact Chamber		-	650,000	-	-	-	650,000
SW Replace Effluent Pump Motors		150,000	-	-	-	-	150,000
SW Replace/Rebuild Distribution Pumps		-	-	-	300,000	300,000	600,000
SW SCADA Update		300,000	300,000	-	-	-	600,000
SW Screw Press #3		-	2,000,000	-	-	-	2,000,000
SW Security Fence		-	200,000	-	-	-	200,000
SW Site Restoration		350,000	-	-	-	-	350,000
SW Waste Sludge Pump Replacements		-	-	250,000	-	-	250,000
SW West Aeration Basin Rehab		250,000	-	-	-	-	250,000
Water Resources Building Improvements							
FAC Equipment & LS Building Replacement		-	900,000	5,100,000	-	-	6,000,000
FAC Facility Master Plan		400,000	-	-	-	-	400,000
FAC Laboratory Replacement		-	4,200,000	-	-	-	4,200,000
FAC PV Equipment Parking Canopy		100,000	1,500,000	1,500,000	-	-	3,100,000
FAC Replace York Chiller		-	-	750,000	-	-	750,000
Water Treatment/Supply							
COS 36" Transmission Main to 42"		-	-	-	-	5,000,000	5,000,000
COS Chlorine gas to liquid		-	-	-	200,000	2,000,000	2,200,000
COS Filter Media Evaluation/Renewal		-	25,000	-	650,000	-	675,000
COS Gravity Sludge Thickener		-	1,200,000	-	-	-	1,200,000
COS Gulf to Bay Electrical Improvements		-	-	450,000	-	-	450,000
COS Homeland Security Fencing Project		125,000	1,240,000	-	-	-	1,365,000
COS Lime Rake		40,000	440,000	-	-	-	480,000
COS Lime Sludge Lagoon Cleaning & Drain		3,300,000	-	-	-	-	3,300,000
COS McMullen Booth Interties PWC-SOP		-	190,000	1,900,000	-	-	2,090,000
COS Odessa Wellfield Fence Line Replaceme		35,000	330,000	-	-	-	365,000
COS SCADA Upgrades		1,200,000	-	-	-	-	1,200,000
COS Sluice Gates/Raw Bypass Valve Project		65,000	660,000	-	-	-	725,000
COS South Pasco Wellfield Fence Line Repla		-	180,000	1,805,000	-	-	1,985,000
COS Storage Tank - Plant Water		-	300,000	-	6,300,000	-	6,600,000
OBE Replace Existing Tanks With Concrete		-	-	-	-	400,000	400,000
OBE Storage Tank Valves Replacement		-	70,000	-	250,000	-	320,000
WAS Replace Existing Tanks With Concrete		-	-	-	-	400,000	400,000
WAS Storage Tank Valve Replacements		50,000	250,000	-	-	-	300,000
Inflation Contingency			1,847,625	3,370,000	4,896,000	5,367,500	15,481,125
Prior Year Funding	350,054,810						350,054,810
Total Requirements	350,054,810	86,463,000	75,752,625	70,770,000	70,176,000	59,042,500	712,258,935
Unappropriated Balance	2,190,535	227,380	176,755	119,755	117,755	111,215	111,215

Stormwater Drainage Capital Projects Fund (4013)

This fund was established in 1990 as part of the implementation of the stormwater utility management fee. The primary sources of revenue for this fund are a portion of the city's annual stormwater utility fees, Public Utility Revenue Bonds, and grants from the Southwest Florida Water Management District. Additional funding for stormwater projects is provided from other grants and from the Local Option Sales Surtax "Penny for Pinellas" in the Citywide Infrastructure Capital Improvement Fund.

FY20 Summary

Projected Resources	4,649,500
Projected Requirements	<u>4,648,000</u>
Projected Resources less Projected Requirements	1,500
Beginning Fund Balance	<u>47,951</u>
Projected Fund Balance at Year End	49,451

FY20 Project Descriptions and Adopted Budget

Minor Storm Drainage This project provides funding for the rehabilitation/replacement of minor storm drainage facilities that have reached the end of their service life. These facilities are not identified in other projects to correct localized flooding conditions. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, and increase insurance rating. Value: Accountable Servant Leadership Pathway: Impactful Service	250,000
37th Street South and 42nd Avenue South Stormwater Drainage Improvements This project provides funding to add significant capacity to the drainage system. The intersection of 37th S/S and 42nd Avenue South experiences severe flooding during heavy rain events. Stormwater improvements are needed to convey stormwater from 37th Street to the outfall and stormwater from 34th Street. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, and increase insurance rating. Value: Accountable Servant Leadership Pathway: Impactful Service	300,000
50th Avenue North West of 5th Street Stormwater Drainage Improvements This project provides funding to correct neighborhood flooding problems on 50th Avenue North west of 5th Street by developing an additional drainage system along 50th Avenue to 7th Street to the outfall at the 54th Avenue canal. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, increase insurance rating, and improve natural resources. Value: Accountable Servant Leadership Pathway: Impactful Service	450,000
7th Street Sustainable Complete Streets Improvements This project provides funding to correct neighborhood flooding problems on 7th Street South, including the flooding experienced at Bartlett Park. A Cooperative Funding Agreement has been executed with the Southwest Florida Water Management District. The project will incorporate complete streets concepts. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, increase insurance rating, complete streets, and quality of life. Value: Accountable Servant Leadership Pathway: Impactful Service	2,078,000
Crescent Lake Water Quality Improvements This project provides funding to create an action plan to perform water quality improvements at Crescent Lake in lieu of having an established Total Maximum Daily Load (TMDL) with the Florida Department of Environmental Protection (FDEP). Crescent Lake is currently considered impaired and has water quality that does not meet state standards. The program is designed to meet the criteria of FDEP programs. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, increase insurance rating, and improve natural resources. Value: Accountable Servant Leadership Pathway: Impactful Service	50,000

*Stormwater Drainage Capital Projects Fund (4013) continued***FY20 Project Descriptions and Adopted Budget****Deep Lake Aeration****140,000**

This project provides funding to utilize aeration systems in deep lakes to eliminate turnover and fish die-offs. Aeration allows the lakes temperature gradient from the surface to the bottom of the lake to be eliminated therefore stopping the natural process of turnover during cold periods. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, increase insurance rating, and improve natural resources.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Drainage Line Rehabilitation/Replacement**800,000**

This project provides for the rehabilitation/replacement of existing drainage pipe infrastructure that has reached the end of its service life and may require frequent maintenance. The project includes cured-in-place pipe (CIPP) lining and or replacement options. Strategic planning initiatives for this project include: resiliency, sustainability, reduce flooding, and increase insurance rating.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Stormwater Facility Master Plan**300,000**

The Public Works Administration is engaged in a space needs assessment for the Stormwater, Pavement and Traffic Operation (SPTO) Complex. This project is a continuation of the current phase and allows for design phase services for the replacement of the SPTO Complex with a hardened, resilient, and sustainable facility.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Little Bayou Water Quality Improvements**80,000**

This project provides funding to create an action plan to perform water quality improvements at Little Bayou Basin Q in lieu of having an established TMDL with FDEP. Little Bayou Basin Q is currently considered impaired and has water quality that does not meet state standards. Strategic planning initiatives for this project include: resiliency, sustainability, reduced flooding, increase insurance rating, improve natural environment, and improve water quality.

Value: Accountable Servant Leadership

Pathway: Impactful Service

PTEC Ditch Stormwater Drainage Improvements**200,000**

The ditch currently experiences extreme erosion affecting slope stability and safety of adjoining structures. Since the flow way handles city stormwater runoff, the city will work in partnership with the Pinellas County School Board to correct the erosion and improve the ditch. Strategic planning initiatives for this project include resiliency, sustainability, reduce flooding, and improve natural resources.

Value: Accountable Servant Leadership

Pathway: Impactful Service

Total Requirements**4,648,000**

Stormwater Drainage Capital Projects (4013)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	7,541,779						7,541,779
Contributions from Developers	10,982	10,000	10,000	10,000	10,000	10,000	60,982
Earnings on Investments	223,766	87,000	87,000	87,000	87,000	87,000	658,766
Future Borrowings	-	2,000,000	-	-	-	-	2,000,000
GR PC Gandy Blvd & Oak S/NE SDI	700,000	-	-	-	-	-	700,000
GR SWFWMD 34th A/NE to Poplar S	85,000	-	-	-	-	-	85,000
GR SWFWMD 4th St & 14th A/N	391,808	-	-	-	-	-	391,808
GR SWFWMD 7th Street	122,500	1,052,500	-	-	-	-	1,175,000
GR SWFWMD 8th A/S to 44th S/S	2,464,042	-	-	-	-	-	2,464,042
GR SWFWMD Snell Isle Blvd and Rafael	242,100	-	-	-	-	-	242,100
GR SWFWMD Watershed Management	900,000	-	-	-	-	-	900,000
Transfer Stormwater Utility Fund	4,280,000	1,500,000	1,800,000	750,000	775,000	800,000	9,905,000
Total Resources	16,961,977	4,649,500	1,897,000	847,000	872,000	897,000	26,124,477
Storm Drainage Improvements							
Minor Storm Drainage		250,000	500,000	-	-	-	750,000
Stormwater Management Projects							
37th Street South and 42nd Avenue South SDI		300,000	-	-	-	-	300,000
50th Avenue North West of 5th Street SDI		450,000	-	-	-	-	450,000
7th Street Sustainable Complete Streets Imps.		2,078,000	-	-	-	-	2,078,000
Crescent Lake Water Quality Improvements		50,000	250,000	-	-	-	300,000
Deep Lake Aeration		140,000	-	-	-	-	140,000
Drainage Line Rehab/Replacement		800,000	1,000,000	800,000	800,000	800,000	4,200,000
Facility Master Plan		300,000	-	-	-	-	300,000
Little Bayou Water Quality Improvements		80,000	125,000	-	-	-	205,000
PTEC Ditch SDI		200,000	-	-	-	-	200,000
Inflation Contingency			46,875	40,000	60,000	80,000	226,875
Prior Year Funding	16,914,026						16,914,026
Total Requirements	16,914,026	4,648,000	1,921,875	840,000	860,000	880,000	26,063,901
Unappropriated Balance	47,951	49,451	24,576	31,576	43,576	60,576	60,576

Notes

GR = Grant Funding

Airport Capital Projects Fund (4033)

This fund supports capital improvements at Albert Whitted Municipal Airport. Federal and state grants are a major source of revenue for projects in this fund.

FY20 Summary

Projected Resources	275,000
Projected Requirements	<u>271,000</u>
Projected Resources less Projected Requirements	4,000
Beginning Fund Balance	<u>175,157</u>
Projected Fund Balance at Year End	179,157

FY20 Project Descriptions and Adopted Budget

PAPIs/REILs for Runway 18/36 Design 21,000

This project provides funding to design precision approach path indicator (PAPI) and runway end identifier lighting (REIL) systems for Runway 18/36 to replace existing systems as part of the Runway 18/36 Pavement Rehab Project.

Values: Accountable Servant Leadership, Empowerment, Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

Runway 18/36 Rehab Design 250,000

This project provides funding to design the rehabilitation of the Runway 18/36 surface pavement and markings, design replacement runway lighting system including edge lighting and threshold lighting, and design for all stub connectors located on the east and west sides of Runway 18/36 to include rehabilitation of pavement and markings, taxiway edge lighting replacement, and any reconstruction necessary to accommodate needed geometry upgrades. Also included in this project will be any needed geometry and marking changes to bring the runway safety areas and runway-taxiway separation up to standard.

Values: Accountable Servant Leadership, Empowerment, Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

Total Requirements	<u>271,000</u>
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Airport Capital Projects (4033)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	246,813						246,813
GR FAA Airport Airfield Improvements	150,000	-	-	-	-	-	150,000
GR FAA Design of Taxiway "A"	-	-	-	-	10,000	-	10,000
GR FAA Design PAPIs/REILS Runway	-	18,000	-	-	-	-	18,000
GR FAA Design Runway 18/36	-	225,000	-	-	-	-	225,000
GR FAA Master Plan Update	359,883	-	-	-	-	-	359,883
GR FAA PAPIs/REILS Runway 18/36	-	-	90,000	-	-	-	90,000
GR FAA Rehab Airfield Vault	-	-	-	540,000	-	-	540,000
GR FAA Runway 18/36 Rehab	-	-	2,160,000	-	-	-	2,160,000
GR FAA Taxiway "A" Rehab	-	-	-	-	-	1,350,000	1,350,000
GR FAA Taxiway "C" Rehab Construction	303,826	-	-	-	-	-	303,826
GR FAA Taxiway "C" Rehab Design	1,273	-	-	-	-	-	1,273
GR FDOT Airport Runway 18/36	-	-	192,000	-	-	-	192,000
GR FDOT Design of Taxiway "A"	-	-	-	-	108,000	-	108,000
GR FDOT Design PAPIs/REILS Runway 18/3	-	2,000	-	-	-	-	2,000
GR FDOT Design Runway 18/36	-	20,000	-	-	-	-	20,000
GR FDOT Hangar #1 Rehab	68,715	-	-	-	-	-	68,715
GR FDOT Master Plan Update	32,000	-	-	-	-	-	32,000
GR FDOT PAPIs/REILS Runway 18/36	-	-	8,000	-	-	-	8,000
GR FDOT Rehab Airfield Vault	-	-	-	12,000	-	-	12,000
GR FDOT SW Hangar Redevelopment	5,627,241	-	-	-	-	-	5,627,241
GR FDOT Taxiway "A" Rehab	-	-	-	-	-	120,000	120,000
GR FDOT Taxiway "C" Rehab	25,271	-	-	-	-	-	25,271
GR FDOT Taxiway "C" South Ramp Constr.	322,190	-	-	-	-	-	322,190
GR FDOT Terminal Hangar	557,620	-	-	-	-	-	557,620
Transfer Airport Operating	223,000	10,000	50,000	50,000	50,000	125,000	508,000
Transfer Economic Stability Fund	400,000	-	-	-	-	-	400,000
Total Resources	8,317,832	275,000	2,500,000	602,000	168,000	1,595,000	13,457,832
Airport Improvements							
PAPIs/REILS for Runway 18/36 Construction		-	100,000	-	-	-	100,000
PAPIs/REILS for Runway 18/36 Design		21,000	-	-	-	-	21,000
Rehab Airfield Vault		-	-	600,000	-	-	600,000
Runway 18/36 Rehab Construction		-	2,400,000	-	-	-	2,400,000
Runway 18/36 Rehab Design		250,000	-	-	-	-	250,000
Taxiway "A" Design		-	-	-	121,000	-	121,000
Taxiway "A" Rehab		-	-	-	-	1,500,000	1,500,000
Inflation Contingency			62,500	30,000	9,075	150,000	251,575
Prior Year Funding	8,142,675						8,142,675
Total Requirements	8,142,675	271,000	2,562,500	630,000	130,075	1,650,000	13,386,250
Unappropriated Balance	175,157	179,157	116,657	88,657	126,582	71,582	71,582

Notes

GR = Grant Funding

Marina Capital Improvement Fund (4043)

This is an enterprise supported capital fund dedicated to major projects at the city's Marina.

FY20 Summary

Projected Resources	277,000
Projected Requirements	<u>345,000</u>
Projected Resources less Projected Requirements	(68,000)
Beginning Fund Balance	<u>901,895</u>
Projected Fund Balance at Year End	833,895

FY20 Project Descriptions and Adopted Budget

Marina Facility Improvements	100,000
This is an annual project to repair, replace, and/or improve marina facilities, utilities, and/or systems as necessary. These needs are prioritized each year and are performed on a highest need basis.	
Values: Accountable Servant Leadership, Transparent Access	
Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Innovation, Community Engagement	
Marina Fuel System Replacement	80,000
This project provides funding for replacement and installation of two new fuel pumps, one for diesel and one for gas, at the Marina fuel dock. Also, purchase and configure a new fuel monitoring and reporting system to control new pumps and integrate with Dockmaster - the current marina management software and point of sale system.	
Values: Accountable Servant Leadership, Transparent Access	
Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Innovation, Community Engagement	
Marina Piling Replacement	165,000
This project provides funding for replacement or installation of approximately 100-120 wooden pilings on an every other year basis throughout the Marina to provide structurally secure mooring facilities for 651 slips.	
Values: Accountable Servant Leadership, Transparent Access	
Pathways: Stewardship and Fiscal Responsibility, Impactful Service, Innovation, Community Engagement	
Total Requirements	<u>345,000</u>

Marina Capital Improvement (4043)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	4,175,376						4,175,376
Earnings on Investments	105,529	27,000	27,000	27,000	27,000	27,000	240,529
Future Borrowings	-	-	34,000,000	-	-	-	34,000,000
GR FDEP Florida Clean Vessel Act	85,575	-	-	-	-	-	85,575
Transfer Marina Operating	692,600	250,000	250,000	250,000	250,000	250,000	1,942,600
Total Resources	5,059,080	277,000	34,277,000	277,000	277,000	277,000	40,444,080
Marina Improvements							
Marina Facility Improvements		100,000	-	200,000	200,000	200,000	700,000
Marina Fuel System Replacement		80,000	-	-	-	-	80,000
Marina Piling Replacement		165,000	-	165,000	-	165,000	495,000
Marina Rebuild Central Yacht Basin		-	34,000,000	-	-	-	34,000,000
Inflation Contingency			-	18,250	15,000	36,500	69,750
Prior Year Funding	4,157,185						4,157,185
Total Requirements	4,157,185	345,000	34,000,000	383,250	215,000	401,500	39,501,935
Unappropriated Balance	901,895	833,895	1,110,895	1,004,645	1,066,645	942,145	942,145

Notes

GR = Grant Funding

Golf Courses Capital Projects Fund (4063)

This is an enterprise supported capital fund dedicated to support major projects at the city's golf courses.

FY20 Summary

Projected Resources	0
Projected Requirements	<u>13,166</u>
Projected Resources less Projected Requirements	(13,166)
Beginning Fund Balance	<u>13,166</u>
Projected Fund Balance at Year End	0

FY20 Project Descriptions and Adopted Budget

Transfer to Golf Course Operating Fund	13,166
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This project provides funding from the unappropriated balance to transfer to the Golf Course Operating Fund for the purchase of equipment in FY20.

Value: Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

Total Requirements	<u>13,166</u>
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Golf Course Capital Projects (4063)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	28,516						28,516
Total Resources	28,516						28,516
Undefined/Other							
Transfer to Golf Course Operating Fund		13,166	-	-	-	-	13,166
Inflation Contingency			-	-	-	-	-
Prior Year Funding	15,350						15,350
Total Requirements	15,350	13,166	-	-	-	-	28,516
Unappropriated Balance	13,166	-	-	-	-	-	-

Notes

In the FY13 budget, there was a \$260,000 loan from the Economic Stability Fund (0008) for various capital improvements which will be repaid by the Golf Courses as funds become available.

Port Capital Improvement Fund (4093)

This fund was established in FY91 to account for improvements to facilities at the Port of St. Petersburg. This fund is intended to be supported on a pay-as-you-go basis from enterprise activity revenues and grants.

FY20 Summary

Projected Resources	0
Projected Requirements	<u>0</u>
Projected Resources less Projected Requirements	0
Beginning Fund Balance	<u>34,936</u>
Projected Fund Balance at Year End	34,936

Port Capital Improvement (4093)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	65,936						65,936
Total Resources	65,936						65,936
 Inflation Contingency Prior Year Funding	 31,000						 31,000
Total Requirements	31,000						31,000
 Unappropriated Balance	 34,936	 34,936	 34,936	 34,936	 34,936	 34,936	 34,936

Bicycle/Pedestrian Safety Improvements Fund (3004)

This fund was established in FY06 to account for grant appropriations funded specifically for bicycle and pedestrian safety projects.

FY20 Summary

Projected Resources	0
Projected Requirements	<u>0</u>
Projected Resources less Projected Requirements	0
 Beginning Fund Balance	 <u>261,777</u>
Projected Fund Balance at Year End	<u>261,777</u>

Bicycle/Pedestrian Safety Improvements (3004)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	298,472						298,472
GR Bicycle Facility 30 Ave N MLK to 58 St	2,245,372	-	-	-	-	-	2,245,372
GR Bicycle Lanes Priority Projects Phase II	407,786	-	-	-	-	-	407,786
GR FDOT LAP 3rd Street North	1,363,811	-	-	-	-	-	1,363,811
GR FDOT LAP 71st Street Trail	-	-	-	-	80,131	-	80,131
GR FDOT LAP Sexton Elementary	480,851	-	-	-	-	-	480,851
GR FDOT LAP TI Trail	929,149	-	-	-	-	-	929,149
GR FDOT LAP TI Trail Phase II	766,962	-	-	-	-	-	766,962
GR Osgood Trail Gulfport	85,000	-	-	-	-	-	85,000
GR Pinellas Trail Extension Landscaping	208,992	-	-	-	-	-	208,992
Total Resources	6,786,395	-	-	-	80,131	-	6,866,526
Bicycle Pedestrian Improvements							
71st Street Trail Connection		-	-	-	80,131	-	80,131
Inflation Contingency							
Prior Year Funding	6,524,618						6,524,618
Total Requirements	6,524,618	-	-	-	80,131	-	6,604,749
Unappropriated Balance	261,777	261,777	261,777	261,777	261,777	261,777	261,777

Notes

GR = Grant Funding

Tax Increment Financing Capital Improvement Fund (3005)

This fund was established in FY19 to account for capital improvements funded from the city's tax increment financing districts. Prior to that, all projects and transfers from the city's tax increment financing districts were in the General Capital Improvement Fund.

FY20 Summary

Projected Resources	<u>0</u>
Projected Requirements	<u>0</u>
Projected Resources less Projected Requirements	<u>0</u>
 Beginning Fund Balance	 <u>0</u>
Projected Fund Balance at Year End	<u>0</u>

Tax Increment Financing Capital Improvement Fund (3005)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Transfer General CIP Fund	2,300,000	-	-	-	-	-	2,300,000
Transfer S St. Petersburg Redevelopment Dist.	1,592,197	-	-	-	-	-	1,592,197
Total Resources	3,892,197	-	-	-	-	-	3,892,197
Inflation Contingency							
Prior Year Funding	3,892,197						3,892,197
Total Requirements	3,892,197						3,892,197
Unappropriated Balance	-	-	-	-	-	-	-

Notes

1) This fund was established in FY19 to account for capital improvements funded from the city's tax increment financing (TIF) districts. All future TIF projects will be recorded in this fund. Prior to that, all projects and transfers from the city's tax increment financing districts were in the General Capital Improvement Fund.

Weeki Wachee Capital Improvements Fund (3041)

This fund was established in FY06. Prior to that, all projects and transfers from the Weeki Wachee Operating Fund for capital improvement projects were in the General Capital Improvement Fund. All investment earnings in the Weeki Wachee Operating Fund are available to be transferred to capital improvement projects as approved by the Mayor and City Council.

FY20 Summary

Projected Resources	0
Projected Requirements	<u>0</u>
Projected Resources less Projected Requirements	0
 Beginning Fund Balance	 <u>653,905</u>
Projected Fund Balance at Year End	<u>653,905</u>

Weeki Wachee Capital Improvements (3041)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	2,097,148						2,097,148
Miscellaneous/Other	(292)	-	-	-	-	-	(292)
Transfer Weeki Wachee Operating	2,268,820	-	-	-	-	-	2,268,820
Total Resources	4,365,676	-	-	-	-	-	4,365,676
Inflation Contingency Prior Year Funding	3,711,771						3,711,771
Total Requirements	3,711,771						3,711,771
Unappropriated Balance	653,905	653,905	653,905	653,905	653,905	653,905	653,905

Notes

- 1) On June 21, 2001, City Council authorized the sale of the Weeki Wachee property to the Southwest Florida Water Management District. The sale proceeds were deposited in the Weeki Wachee Operating Fund to allow tracking in accordance with the purposes stated in the referendum.
- 2) This capital project fund was established in FY06. Prior to that, all projects and transfers from the Weeki Wachee Operating Fund for capital improvement projects were in the General Capital Improvement Fund.
- 3) Future specific uses of the proceeds, and any accumulated interest earnings, will be determined by the Mayor and City Council.

Multimodal Impact Fees Capital Improvement Fund (3071)

This fund, formerly titled “Transportation Impact Fees,” was established in 1988 to account for transportation projects funded from impact fees approved by the Pinellas County Commission and implemented in July 1986. Projects in this fund must meet criteria related to location and growth management issues included in the enabling legislation. Also, in 1990, City Council adopted by ordinance (2012-F) the collection of a Gateway Area Transportation Improvements Special Assessment Fee (GATISAF). This fee replaces transportation impact fees in the Gateway Area with revenues generated from the fee to be used for the design and construction of roadway projects in the area.

FY20 Summary

Projected Resources	985,000
Projected Requirements	<u>850,000</u>
Projected Resources less Projected Requirements	135,000
Beginning Fund Balance	<u>1,448,295</u>
Projected Fund Balance at Year End	1,583,295

FY20 Project Descriptions and Adopted Budget

Bike Share

50,000

This project provides for planning, design, construction, inspection, and administration of improvements within the city’s rights-of-way to support the expansion of the Bike Share Program. The improvements include such activities as relocation of existing curbs, revisions to existing pavement markings, and installation of protective barriers/aids to improve traffic safety in the vicinity of bike share stations. Facilities are all part of the city’s commitment to support the Bike Share Program.

Value: Accountable Servant Leadership

Pathway: Community Engagement

City Trails – Multi-use Trails

100,000

This project provides for bicycle lanes, shared use paths and trails that will complete major and minor connections from existing routes into neighborhoods. Additionally, these funds will allow for the completion of major bicycle routes by completing connections currently not covered under existing funding sources. Project scope includes planning, design, engineering, construction, and inspection. Facilities are all part of the Bicycle Pedestrian Master Plan routes approved by City Council in 2003.

Value: Responsive Processes

Pathways: Community Engagement, Impactful Service

Downtown Intersection and Pedestrian Facilities

200,000

This project is the continuation of an ongoing program to address pedestrian safety downtown. Included in the program are features such as countdown pedestrian signals, enhanced crosswalk signs and markings, and intersection narrowings. All projects are part of the city’s Comprehensive Plan directives to monitor traffic safety.

Value: Responsive Processes

Pathways: Stewardship and Fiscal Responsibility, Impactful Service

Traffic Safety Program

200,000

This project funds improvements identified by a citywide review and analysis of various counter-measures to address traffic safety concerns. Priority locations have been identified within neighborhood traffic planning, bicycle and pedestrian planning, and safety planning activities of the city. All projects are part of the city’s Comprehensive Plan directives to monitor traffic safety.

Values: Accountable Servant Leadership, Responsive Processes

Pathway: Stewardship and Fiscal Responsibility

*Multimodal Impact Fees Capital Improvement Fund (3071) continued***FY20 Project Descriptions and Adopted Budget****Complete Streets (also in 3027)****200,000**

This project will provide for the implementation of roadway modifications in order to provide Complete Streets that consider the needs of all roadway users, regardless of age or physical and economic abilities. Such modifications may include pedestrian and bicycle facilities and other facilities necessary to provide a safe, efficient, and inclusive transportation network which are not currently covered under existing funding sources. Project scope includes planning, design, engineering, inspection, and construction. Facilities are expected to be developed as a part of the city's Complete Streets Implementation Plan.

Value: Responsive Processes

Pathway: Community Engagement

Sidewalk Expansion Program**100,000**

This project funds the administration, design, inspection, and construction of new sidewalks on city collector and arterial roadways as designated by the city's Comprehensive Plan and prioritized by the Bicycle Pedestrian Master Plan approved by City Council in 2003.

Value: Responsive Processes

Pathways: Impactful Service, Stewardship and Fiscal Responsibility

Total Requirements**850,000**

Multimodal Impact Fees Capital Improvement (3071)

Resources / Requirements	Appropriated To Date	FY 2020 Adopted	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate	CIP Total
Beginning Fund Balance	12,922,005						12,922,005
Earnings on Investments	459,114	185,000	185,000	185,000	185,000	185,000	1,384,114
GATISAF Multimodal Impact Fees	34,000	-	-	-	-	-	34,000
Transfer District 11	872,037	400,000	400,000	400,000	400,000	400,000	2,872,037
Transfer District 8	10,069	50,000	50,000	50,000	50,000	50,000	260,069
Transfer Intown (District 11)	964,829	350,000	650,000	300,000	300,000	300,000	2,864,829
Total Resources	15,262,054	985,000	1,285,000	935,000	935,000	935,000	20,337,054
Traffic Circulation - MIF & GATISAF							
Bike Share		50,000	50,000	50,000	50,000	50,000	250,000
City Trails - Multi-use Trails		100,000	200,000	200,000	200,000	200,000	900,000
Downtown Intersection & Pedestrian Facilities		200,000	200,000	250,000	250,000	250,000	1,150,000
Traffic Safety Program		200,000	200,000	200,000	150,000	100,000	850,000
Transportation & Parking Management							
Complete Streets		200,000	300,000	225,000	300,000	300,000	1,325,000
Sidewalk Expansion Program		100,000	100,000	100,000	75,000	50,000	425,000
Inflation Contingency			26,250	51,250	76,875	95,000	249,375
Prior Year Funding	13,813,759						13,813,759
Total Requirements	13,813,759	850,000	1,076,250	1,076,250	1,101,875	1,045,000	18,963,134
Unappropriated Balance	1,448,295	1,583,295	1,792,045	1,650,795	1,483,920	1,373,920	1,373,920

Notes

MIF = Multimodal Impact Fees

GATISAF = Gateway Area Transportation Improvements Special Assessment Fee

ORDINANCE NO. 387-H

AN ORDINANCE MAKING APPROPRIATIONS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020; MAKING APPROPRIATIONS FOR THE PAYMENT OF THE OPERATING EXPENSES OF THE CITY OF ST. PETERSBURG, FLORIDA, INCLUDING ITS UTILITIES, AND FOR THE PAYMENT OF PRINCIPAL AND INTEREST OF REVENUE BONDS, AND OTHER OBLIGATIONS OF THE CITY OF ST. PETERSBURG, FLORIDA; MAKING APPROPRIATIONS FOR THE CAPITAL IMPROVEMENT PROGRAM OF THE CITY OF ST. PETERSBURG, FLORIDA; MAKING APPROPRIATIONS FOR THE DEPENDENT SPECIAL DISTRICTS OF THE CITY OF ST. PETERSBURG FLORIDA; ADOPTING THIS APPROPRIATIONS ORDINANCE AS THE BUDGET FOR THE CITY OF ST. PETERSBURG, FLORIDA FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020; PROVIDING FOR RELATED MATTERS; AND PROVIDING AN EFFECTIVE DATE.

THE CITY OF ST. PETERSBURG DOES ORDAIN:

SECTION 1. That for payment of operating expenses and obligations of the City of St. Petersburg, Florida, for the fiscal year ending September 30, 2020, there is hereby appropriated out of any money in the Treasury of the City and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sum of monies shown in the following schedules:

OPERATING FUNDS**GENERAL FUND**

Police	115,105,691
Fire Rescue	34,524,300
Leisure Services Administration	48,227,927
Neighborhood Affairs Administration	7,364,723
General Government Administration	51,220,916
Public Works Administration	12,502,828
City Development Administration	10,028,124
Total – General Fund	\$278,974,509

GENERAL FUND RESERVE

Preservation Reserve	45,000
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387-H

Page 2

Total – General Fund Reserve	\$45,000
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ENTERPRISE FUNDS

Water Resources	163,934,243
Water Cost Stabilization	2,000,000
Water Equipment Replacement	1,024,000
Stormwater Utility	20,233,593
Stormwater Equipment Replacement	799,000
Sanitation	49,231,550
Sanitation Equipment Replacement	4,651,360
Parking	7,829,493
Mahaffey Theater	991,572
Pier	2,993,946
Coliseum	903,395
Sunken Gardens	1,721,112
Tropicana Field	1,775,893
Airport	1,127,649
Marina	3,815,266
Golf Courses	4,119,135
Jamestown	703,026
Port	<u>377,293</u>
Total - Enterprise Funds	\$268,231,526

SPECIAL REVENUE FUNDS

Emergency Medical Services	16,401,862
Local Assistance Housing (SHIP)	878,209
Law Enforcement State Trust	185,508
Downtown Redevelopment District	2,768,057
Federal Justice Forfeiture	14,800
Grant Funds (CDBG, HOME, ESG, NSP)	3,171,050
Miscellaneous Donation Funds	1,000,000
Building Permit Special Revenue Fund	8,547,491
Special Assessments	38,743
School Crossing Guard	450,000
Weeki Wachee	170,000
Arts in Public Places	5,412
Professional Sports Facility Sales Tax	<u>1,979,000</u>
Total - Special Revenue Funds	\$35,610,132

INTERNAL SERVICE FUND RESERVES

Technology Services	69,379
Billing and Collections	<u>171,975</u>

387-H

Page 3

Total-Internal Service Fund Reserves	\$241,354
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DEBT SERVICE FUNDS

Bank of America Notes	197,953
Bank of America Leasing & Capital	226,816
TD Bank	9,855,685
Pro Sport Facility Sales Tax Debt	1,964,840
Public Service Tax Debt	2,723,063
Water Resource Debt	40,343,716
Stormwater Debt	2,089,943
Sanitation Debt	<u>294,400</u>
Total – Debt Service Funds	\$57,696,416

TOTAL - OPERATING BUDGET APPROPRIATIONS	\$640,798,937
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SECTION 2. For the payment of capital improvements as set forth in the Capital Improvement Program of the City of St. Petersburg, Florida for the fiscal year ending September 30, 2020, there is hereby appropriated from the monies in the Treasury of the City and any accruing revenues of the City available for said purposes to the funds and for the purposes hereinafter set forth, the sum of monies as shown in the following schedules:

CAPITAL IMPROVEMENT FUNDS**GENERAL CAPITAL IMPROVEMENT**

Bridge 40th Ave NE over Placido Bayou	6,750,000
Fleet Facility Master Plan	300,000
Jamestown Unit Renovations	1,800,000
Municipal Office Buildings Repairs and Improvements	1,115,000
Fire SCBA	1,600,000
Main Library Renovation	5,500,000
Shore Acres Center Replacement	6,731,000
Debt Service	<u>658,507</u>
General Capital Total	\$24,454,507

HOUSING CAPITAL IMPROVEMENT

Affordable/Workforce Housing	250,000
Legal Collection Expense	<u>25,000</u>
Housing Total	\$275,000

PUBLIC SAFETY CAPITAL IMPROVEMENT

Fire Engine 10/F440 Replacement	336,000
Fire Engine 2	698,000

387-H

Page 4

Fire Engine 3/F442 Replacement	334,000
HVAC Vice and Narcotics Building	300,000
Take Home Vehicles	500,000
Police Facility Debt	<u>6,026,493</u>
Public Safety Total	\$8,194,493

CITYWIDE INFRASTRUCTURE CAPITAL IMPROVEMENT

Bridge Life Extension Program	500,000
Emergency Dredging Small Channels	50,000
Affordable Housing Land Acquisition	1,750,000
Neighborhood Enhancement	50,000
Sanitary I&I Removal	9,000,000
Minor Storm Drainage	500,000
Alley Reconstruction-Brick	150,000
Alley Reconstruction-Unpaved	150,000
Curb Replacement/Ramps	400,000
Sidewalk Reconstruction	400,000
Street and Road Improvements	4,000,000
Bicycle/Pedestrian Facilities	100,000
Complete Streets	300,000
Neighborhood Transportation Management	100,000
Sidewalk Expansion	250,000
Sidewalks-Neighborhood and ADA Ramps	250,000
Wayfaring Signage	150,000
Seawall Renovations and Replacement	200,000
Debt Service	<u>1,020,000</u>
Citywide Infrastructure Total	\$19,320,000

RECREATION & CULTURE CAPITAL IMPROVEMENT

Athletic Facilities Improvements	200,000
Mahaffey Theater Improvements	400,000
General Library Improvements	200,000
Mirror Lake Library Entry Step Replacement	150,000
Radio Frequency ID System	60,000
Park Facilities Improvements	350,000
Parks Lighting Improvements	100,000
Play Equipment Replacement	600,000
Preserve Improvements	100,000
Swimming Pool Improvements	400,000
Parks and Recreation Facility Waterproofing	50,000
Recreation Center Improvements	300,000
Shore Acres Center Replacement	3,353,490
Debt Service	<u>1,965,000</u>

387-H

Page 5

Recreation and Culture Total	\$8,228,490
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CITY FACILITIES CAPITAL IMPROVEMENT

City Infrastructure to be Determined	370,000
City Facility HVAC Replacement/Upgrade	125,000
City Facility Roof/Waterproofing	125,000
Fire Facilities Major Improvements	125,000
Debt Service	<u>140,000</u>
City Facilities Total	\$885,000

MULTIMODAL IMPACT FEES CAPITAL PROJECTS

Bike Share	50,000
City Trails	100,000
Downtown Intersection & Pedestrian Facilities	200,000
Sidewalk Expansion	100,000
Traffic Safety Program	200,000
Complete Streets	<u>200,000</u>
Multimodal Total	\$850,000

DOWNTOWN PARKING CAPITAL PROJECTS

New Meter Technology	<u>200,000</u>
Downtown Parking Total	\$200,000

WATER RESOURCES CAPITAL PROJECTS

Water Treatment/Supply	4,815,000
Water Distribution System Improvements	18,368,000
Wastewater Collection System	22,300,000
Wastewater Treatment	27,100,000
Reclaimed Water System Improvements	9,800,000
Water Resources Building Improvements	500,000
Computerized System Improvements	<u>3,580,000</u>
Water Resources Total	\$86,463,000

STORMWATER DRAINAGE CAPITAL PROJECTS

Minor Storm Drainage	250,000
37 th Street South and 42 nd Avenue South SDI	300,000
50 th Avenue North West of 5 th Street SDI	450,000
7 th Street Sustainable Complete Streets Improvements	2,078,000
Crescent Lake Water Quality Improvements	50,000
Deep Lake Aeration	140,000
Drainage Line Rehab/Replacement	800,000
Facility Master Plan	300,000
PTEC Ditch SDI	200,000

387-H

Page 6

Little Bayou Basin Water Quality Improvements	<u>80,000</u>
Stormwater Drainage Total	\$4,648,000

AIRPORT CAPITAL PROJECTS

PPAIs/REILs for Runway 18/36 Design	21,000
Runway 18/36 Rehab Design	<u>250,000</u>
Airport Total	\$271,000

MARINA CAPITAL PROJECTS

Marina Fuel System Replacement	80,000
Marina Facility Improvements	100,000
Marina Piling Replacement	<u>165,000</u>
Marina Total	\$345,000

GOLF COURSE CAPITAL PROJECTS

Transfer to Golf Course Operating Fund	<u>13,166</u>
Golf Course Total	\$13,166

TOTAL CIP FUNDS	\$154,147,656
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SECTION 3. For dependent districts of the City of St. Petersburg, Florida, for the fiscal year ending September 30, 2020, there are hereby appropriated from the monies and revenues of said districts the sum of monies shown on the following schedule:

DEPENDENT DISTRICTS

Health Facilities Authority	<u>4,000</u>
Total - Dependent Districts	\$4,000

SECTION 4. Within the appropriations in Section 1, the following allocations are authorized:

INTERNAL SERVICE ALLOCATIONS

Fleet Management	19,293,538
Equipment Replacement	7,472,842
Municipal Office Buildings	3,804,607
Technology Services	12,907,548
Technology and Infrastructure	1,227,970
Supply Management	569,247
Health Insurance	54,053,127
Life Insurance	936,178
Self Insurance	2,853,797
Commercial Insurance	4,943,476

387-H

Page 7

Workers Compensation	10,621,281
Billing and Collections	<u>11,296,134</u>
Total - Internal Services	\$129,979,745

COMMUNITY SUPPORT ALLOCATIONS

Pinellas Safe Harbor	150,000
Social Action Funding	583,800
Pinellas Homeless Leadership	25,000
Westcare Opioid Addiction	150,000
Pinellas Hope	100,000
St. Vincent de Paul	148,633
Rapid Rehousing	300,000
Neighborly Care Network	50,000
Contingency	13,182
Power of Change	1,818
Westcare	125,000
My Brothers and Sisters Keeper	675,000
TBBBIC	50,000
2020 Wrap Around Services	30,000
2020 Wrap Around Administration	35,000
Arts Grants	405,000
Florida Orchestra	100,000
Museum of History	262,000
STEP Program	50,000
Solar Co-op	75,000
Local Event Incubator Incentive	35,000
Special Event Recruitment	17,000
First Night	40,000
MLK Festival	35,000
East/West Shrine Game	5,000
First Friday Sponsorship	10,000
Event Recruitment Aid	3,000
Youth Employment	400,000
Keep Pinellas Beautiful	10,000
Workforce Readiness	35,000
Neighborhood Partnership Matching Grants	35,000
Mayors Mini Grant Program	15,000
Independent Corridor Fund	175,000
Neighborhood Commercial Fund	175,000
Main Streets	220,000
Economic Development Corporation	100,000
City/Chamber Greenhouse Partnership	96,000
Qualified Target Industry Commitments	80,000

387-H

Page 8

Grand Prix	22,500
St. Pete Makers	2,000
Grow Smarter Economic Development and Workforce Initiative	250,000
Business Recruitment Event Aide	25,000
Woodson Museum	42,000
Looper	20,000
Rebates for Residential Rehabs	<u>100,000</u>
Total-Community Support	\$5,276,933
Subsidies:	
Mahaffey Theater	450,000
Pier	1,750,000
Coliseum	156,000
Tropicana Field	818,000
Golf	145,000
Jamestown	83,500
Port	<u>226,000</u>
Total-Subsidies	\$3,628,500
Transfers:	
Economic Stability	500,000
Debt	3,796,192
General Capital Improvement Fund	1,211,000
Tax Increment Funds	<u>13,786,032</u>
Total-Transfers	\$19,293,224
Contingency	\$3,095,164
Total – Non-Departmental	\$31,293,821

387-H

Page 9

SECTION 5. The following categories are established as committed fund balances for future appropriation in the General Fund. The final amount will be determined subsequent to year-end when the actual results and ending balances for all funds has been determined. Commitment amounts can be changed by a resolution of City Council in accordance with the City Charter:

Operating Re-appropriations - Funds that are rolled over for purchases that could not be made in the previous year due to timing or other issues.

Land Sale Proceeds - This category was established to provide a funding source for acquiring property. Proceeds from the sale of City properties valued at less than \$20,000 are deposited in the General Operating Fund and are to be used for acquiring property according to Resolution 2002-126 adopted by the City Council on February 21, 2002.

Qualified Target Industry (QTI) Tax Refund Program - This category was established to provide the City's share of payments over the next five years for the QTI program, which provides funds to local businesses for the purpose of stimulating economic growth and employment.

Local Agency Program (LAP) - This category was established to provide the City's share of commitments for maintenance of City roads and trails as a result of grant agreements with the Florida Department of Transportation (FDOT).

Courtesy Docks and Slips - This category was established to provide the City's share of commitments for costs associated with the ordinary and routine maintenance of the Transient Visitor Dock and Slips until March 31, 2041 as a result of a grant agreement with the Florida Fish and Wildlife Conservation Commission (FFWCC).

These commitment categories are effective as of the date of this ordinance which is prior to the end of the Fiscal Year 2019.

SECTION 6. After passage of this ordinance, changes to the allocation amounts listed in Section 4 may be accomplished in the same manner as changes to appropriations pursuant to City Charter Section 3.14.

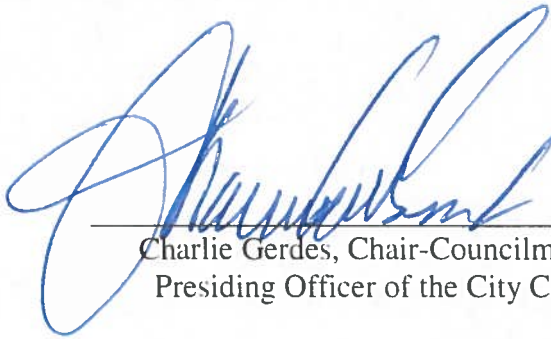
SECTION 7. This appropriation ordinance is hereby adopted as the budget for the City of St. Petersburg for the fiscal year ending September 30, 2020.

SECTION 8. In the event this Ordinance, or any line item, is not vetoed by the Mayor in accordance with the City Charter, it shall become effective after the expiration of the fifth business day after adoption unless the Mayor notifies the City Council through written notice filed with the City Clerk that the Mayor will not veto this Ordinance, in which case this Ordinance shall become effective immediately upon filing such written notice with the City Clerk. In the event this Ordinance, or any line item, is vetoed by the Mayor in accordance with the City Charter, it shall not become effective unless and until the City Council overrides the veto in accordance with the City Charter, in which case it shall become effective immediately upon a successful vote to override the veto.

387-H
Page 10

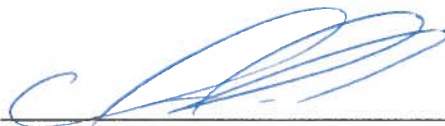
First reading conducted on 5th day of September 2019.

Adopted by St. Petersburg City Council on second and final reading on the 19th day of September 2019.



Charlie Gerdes, Chair-Councilmember
Presiding Officer of the City Council

ATTEST:



Chan Srinivasa, City Clerk



Title Published: Times 1-t 9/6/19

Not vetoed. Effective date September 26, 2019 at 5:00 p.m.

GLOSSARY

Accrual Accounting: Wherein revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Administration: A group of departments based on organization structure. Generally, it is the organizational accounting unit for which the City Council authorizes (appropriates) operating funds.

Ad Valorem Tax (property tax): A tax levied primarily on real property. The amount of tax is determined by multiplying the taxable assessed value of the property by the millage rate. St. Petersburg property owners may pay ad valorem taxes to the city, Pinellas county, the Pinellas school district, and a number of independent taxing authorities.

Appropriation: An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are granted for a one year period in operating funds.

Appropriation Ordinance: The official enactment by City Council establishing the legal authority for city officials to obligate and expend resources.

Assessed Valuation: The estimated value placed upon real and personal property by the county property appraiser as the basis for levying ad valorem (property taxes).

Bond (Debt Instrument): A written promise to pay (debt) a specified sum of money (principal or face value) at a specified future date (the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Brownfield: The U.S. Environmental Protection Agency (EPA) defines brownfields as “real property, the expansion, redevelopment, or reuse of which may be complicated by the presence or potential presence of a hazardous substance, pollutant, or contaminant.” Common examples are abandoned gas stations and dry cleaners, railroad properties, factories, and closed military bases.

Budget (Operating): A plan of financial operation embodying an estimate of expenditures for a given period (typically a fiscal year) and the means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceilings under which the city and its administrations operate.

Capital Outlay: The purchase, acquisition, or construction of any item having a unit cost of \$5,000 or more, or a useful life of one or more years. Typical capital outlay items include vehicles, construction equipment, computers, and office furniture.

Capital Project (Capital Improvement): Major construction, acquisition, or renovation activities which add value to the city’s physical assets or significantly increase their useful life. Projects normally have a cost in excess of \$50,000 and a useful life of at least ten years; this definition is subject to certain exceptions, as in the scheduled routine replacement of sanitation and golf course equipment.

Commodities (as an object of expenditure): Expendable materials and supplies necessary to carry out a department's work program for the fiscal year. Such items as repair and maintenance materials, chemicals, agricultural products, office supplies, small tools, and merchandise for resale are included.

Debt Service: Payment of interest and repayment of principal to holders of the city's debt instruments.

Deficit: The excess of an entity's liabilities over its assets or the excess of expenses over revenues during a single accounting period.

Employee Benefits (as an object of expenditure): Contributions made by the city to designated funds to meet commitments or obligations for employee fringe benefits. Included are the city's share of costs for Social Security and the various pension, medical, and life insurance plans.

Encumbrances: Obligations in the form of purchase orders, contracts, or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid or when an actual liability is set up.

Enhancement: An improvement in existing services, or an entirely new service, proposed for inclusion in the program budget.

Enterprise Fund: Separate financial accounting entity used for government operations that are financed and operated in a manner similar to business enterprises, and for which preparation of an income statement is desirable.

ERS: Employee Retirement System.

Expenditures: Where accounts are kept on the accrual or modified accrual basis of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes have been made.

Fiscal Year: In the State of Florida, a fiscal year is the twelve month period beginning October 1st and ending the following September 30th. Commonly referred to by the calendar year in which it ends, e.g., the fiscal year ending September 30, 2018 is Fiscal Year 2018 (a.k.a. FY18).

Full-Time Equivalent (FTE): Full-Time Equivalent

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance: A positive fund balance is the excess of a fund's assets over its liabilities. A negative fund balance is sometimes called a deficit.

General Administrative Charges (G&A): Each enterprise fund is assessed a pro-rated share of the cost of citywide management and control functions such as accounting, personnel, and purchasing, which are budgeted in the General Fund. The enterprise funds are also assessed a pro-rated share of the costs for their specific department (e.g., Water Resources). These two components are combined in the General and Administrative charges, which appear as expenditures in the enterprise fund and as revenue in the General Fund.

General Fund: The fund supported by taxes, fees, and other revenue that may be used for any lawful purpose.

General Obligation Bonds: When the city pledges its full faith and credit to the repayment of the bonds it issues, then those bonds are general obligation (G.O.) bonds. In Florida, G.O. bonds must be authorized by public referenda.

Intergovernmental Revenue: A contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made between local governments or to local governments from the state and federal governments. Grants are usually made for specified purposes.

Internal Service Fund: Funds used to account for the financing of goods or services provided by one department to other departments of the city, on a cost reimbursement basis.

Mill: One thousandth of a dollar (one-tenth of a cent). The ad valorem (property tax rate) is normally stated in mills. For example, a ten mill levy would be a tax of ten dollars for every thousand dollars of taxable assessed property value.

Millage Rate: The ad valorem (property) tax rate. See “Mill”.

Modified Accrual Accounting: To be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

Municipal Services Taxing Unit (MSTU): A special district authorized by the Florida State Constitution Article VII and Florida State Statute 125.01. The MSTU is the legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges, or other revenue to provide its sources of income. In Pinellas county, the MSTU is all the unincorporated areas of the county.

Objects of Expenditure: Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditure include personal services, employee benefits, contractual services, commodities, and capital outlay.

Operating Changes: Reorganizations, major commodity cost increases, or other factors which cause differences in resources between two fiscal years' budgets for a program, but do not materially affect the level of service provided by the program.

Payment in Lieu of Taxes (PILOT): Charges to an enterprise fund which are intended to replace General Fund revenues which the city would receive if the enterprise were a private sector operation. All enterprise funds are assessed a payment in lieu of property tax based on the value of the real property assets of the fund when the fund balance supports such a payment. In addition, enterprises with significant use of city rights-of-way (Water Resources and Sanitation) are assessed a payment in lieu of franchise fee based on the operating revenue of the fund. These two components are combined in the payment in lieu of taxes, which appear as expenditures in the enterprise funds and as revenue in the General Fund.

Performance Measures: Specific quantitative measures of work performed within an activity or program (e.g., total miles of streets cleaned). Also, a specific quantitative measure of results obtained through a program or activity (e.g., reduced incidence of vandalism due to a new street lighting program).

Personal Services: Services rendered by full-time and part-time employees to support the functions of city departments. Costs include salaries, overtime, shift differentials, and other direct payments to employees.

Program: A distinct function of city government provided to the public or a function providing support to the direct services of other city departments.

Qualified Target Industry Tax Refund Program (QTI): Incentive program administered through the state of Florida that allows Florida communities to encourage quality job growth in targeted high value-added businesses. The program provides tax refunds per new job created as follows: \$3,000 per new job created, \$1,000 per new job above 150% average wage, \$2,000 per new job above 200% average wage, \$6,000 per new job in an enterprise zone and a bonus of \$2,500 per job if located in a state designated Brownfield.

Revenue Bonds: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In Florida, revenue bonds do not require voter approval.

Services: The requirements for a department's work program which are provided by other entities - either outside contractors and vendors or any other city department. Examples are the costs of repair and maintenance services (exclusive of materials), utilities, rentals, training and travel, legal and fiscal services, and charges from city internal service funds. In the enterprise funds, this object category also includes payment in lieu of taxes and general administrative charges from the General Fund.

Special Assessment: A charge imposed for a specific purpose.

Truth in Millage (TRIM) Act: The "Truth in Millage" Act, incorporated in Florida State Statute 200.065, requires that property owners be notified by mail of the proposed property taxes for the next fiscal year based on "tentative" budgets approved by the city, county, school board, and other taxing districts. In addition to other requirements the TRIM act also includes specific requirements for newspaper advertisements of budget public hearings, and the content and order of business of the hearings.

User Fees (also known as Charges for Service): The payment of a fee for a direct receipt of a public service by the party benefiting from the service.

FUND DESCRIPTIONS

The City of St. Petersburg uses funds and account groups to account for its resources as required by the charter, state statutes, and the accounting profession.

Each of the city funds is a fiscal entity, an accounting entity, and in a sense, a legal entity. Each fund has its own balance which is accounted for separately. The target balance amount for each fund is stated in the city's fiscal policies. Transfers between funds can be made as long as they are within the purpose of the fund. An example would be a payment to Fleet Management for cost incurred on behalf of Parks and Recreation.

The account groups provide accountability and control of the city's general fixed assets and general long-term debt. The fixed assets and long-term debt associated with proprietary funds are accounted for in those funds.

The charter and state statutes require an annual audit of the books and records, including the significant accounting policies of the city and compliance with laws and regulations. The external auditor concurs with the accounting policies used by the city and their opinion is included in the annual financial report.

There are three fund groups: Governmental Funds, Proprietary Funds, and Fiduciary Funds; and two account groups: General Fixed Asset Account Group and General Long-Term Debt Account Group.

GOVERNMENTAL FUNDS

The Governmental Funds are used to account for the acquisition and use of expendable resources. These funds reflect balances and measure financial position rather than net income. They also measure the change in financial position from the prior year.

The city has four types of Governmental Funds:

GENERAL FUND – This fund is used to account for all financial resources except those required to be accounted for in another fund.

SPECIAL REVENUE FUNDS – These funds account for the proceeds of specific revenue sources or finance specified activities as required by law or administrative regulation. The following comprise the city's special revenue funds:

Arts in Public Places – Fund used to account for transfers from capital improvement projects for public art.

Assessments Revenue – Revenue from collection of principal and interest on special assessments for capital improvements under its redevelopment plan.

Bayboro Harbor Tax Increment District – Payments from the city and county tax increment financing (TIF) for the Bayboro Harbor District.

Building Permit Special Revenue – Revenues received from permitting necessary for the Florida building code.

Community Development Block Grant (CDBG) – Revenue received for community block grants for opportunities to expand economic opportunities, and provide decent housing and a suitable living environment for low- and moderate-income persons.

Community Housing Donation – Revenue received from Pinellas county to fund multi-family housing for low- to moderate-income people and permanent rental housing for those with special needs.

Downtown Redevelopment District – Revenue used to fund the debt service for outstanding Public Improvement Revenue Bonds and pay as you go projects consistent with the intown redevelopment plan.

Emergency Medical Services (EMS) – Contract revenue received from Pinellas county to provide EMS services.

Emergency Shelter Grant – Grant revenue received to provide homeless persons with basic shelter and essential supportive services by assisting with operational costs of shelter facilities.

Federal Justice Forfeiture – Revenue from the forfeiture and seizure of property.

Federal Treasury Forfeiture – Revenue from the forfeiture and seizure of property.

HOME Program – Grant revenue received that provides resources to fulfill the city's Consolidated Plan initiatives that assist low- and moderate-income persons in meeting their affordable housing needs.

Intown West Tax Increment District – Payments from the city and county tax increment financing (TIF) for the Intown District under its redevelopment plan.

Local Housing Assistance – Revenue received under the State Housing Initiatives Partnership Program (SHIP) to produce and preserve affordable housing in St. Petersburg.

Local Law Enforcement State Trust – Revenue from the forfeiture and seizure of property.

Neighborhood Stabilization Program – Grant revenue received from the U.S. Department of Housing and Urban Development to assist local governments to address the effects of abandoned and foreclosed properties.

Operating Grant – Fund used to account for operating grants that require the use of a separate fund for accounting purposes.

Police Grant – Grant revenue received through the Edward Byrne Memorial Justice Assistance Grant Program (JAG).

Professional Sports Facility – Revenue used to support debt service for Professional Sports Facility Sales Tax Revenue Bonds.

School Crossing Guard – Revenues collected from the parking ticket surcharge enabled under Florida statutes.

South St Petersburg Redevelopment District – Payments from the city and county tax increment financing (TIF) for the South St Petersburg District under its redevelopment plan.

Weeki Wachee – Revenues received from the sale of city property in Weeki Wachee Springs, Florida. By referendum, the proceeds can only be spent for parks, recreational, preservation, and beautification purposes.

DEBT SERVICE FUNDS – These funds account for the accumulation of resources and the payment of the principal, interest, and related costs of the city's general long-term debt. The following comprise the city's Debt Service Funds:

Banc of America Notes – Proceeds are used to record debt service payments for Section 108 debt.

Banc of America Leasing & Capital – Proceeds to finance the solar photo voltaic system at the city's Police Headquarters.

BB&T Notes – Proceeds are used for on-going projects at the Duke Energy Center for the Arts, the Pier, and the Salvador Dali Museum.

JP Morgan Chase Revenue Notes – created in Resolution 2011-496, is used to record debt service payments for the Florida International Museum and the Mahaffey Theater.

Public Service Tax – Proceeds are used to record the cost of the debt for the Pier and the Pier Uplands projects.

Sanitation Debt Service – Proceeds were used to finance the acquisition of containers and trucks for the implementation of the city's curbside recycling program.

Sports Facility Sales Tax – Proceeds are used for modifications to the stadium at Tropicana Field.

Stormwater Debt Service – Proceeds are used for city stormwater projects.

TD Bank, N.A. – Proceeds are used to finance the acquisition, construction, and equipping of the city's Police Headquarters Facility.

Water Resources Debt – Proceeds are used for major improvements of the city-owned and operated water/sewer system.

CAPITAL PROJECTS FUNDS – These funds account for all resources used for the acquisition and/or construction of major capital facilities other than those financed by enterprise funds. Each of the enterprise funds, except Jamestown and Sanitation, has its own Capital Projects Fund. The following comprise some of the city's Capital Project Funds.

Bicycle/Pedestrian Safety Grants – Accounts for grant appropriations specific to bicycle and pedestrian safety capital projects.

City Facilities Capital Improvement – City facility improvements funded by the Local Option Sales Surtax.

Citywide Infrastructure Capital Improvement – Infrastructure improvements funded by the Local Option Sales Surtax. This fund was originally titled the Neighborhood and Citywide Infrastructure Capital Improvement Fund.

General Capital Improvement – Construction projects funded by general revenues.

Housing Capital Improvement – Housing-related projects and support services.

Multimodal Impact Fee Capital Improvement – Construction projects funded by transportation impact fees.

Public Safety Capital Improvement – Public safety improvements funded by the Local Option Sales Surtax.

Recreation and Culture Capital Improvement – Recreation and culture improvements funded by the Local Option Sales Surtax.

Tax Increment Financing Capital Improvement Fund – Capital projects funded by the city's tax increment financing districts.

Weeki Wachee – Construction projects funded by interest earnings from the Weeki Wachee Operating Fund.

PROPRIETARY FUNDS

These funds are used to account for activities operated in a manner similar to those found in the private sector. The goods and services from these activities can be provided to outside parties for a retrofit in the case of enterprise funds, or to other departments on a cost-reimbursement basis as in the internal service funds.

ENTERPRISE FUNDS – The following comprise the city’s enterprise funds: Water Resources, Sanitation, Stormwater Utility, Airport, Port, Jamestown Complex, Golf Course, Marina, Coliseum, Mahaffey Theater, Parking Revenue, Pier, Sunken Gardens, and Tropicana Field.

Note that from an accounting perspective, the enterprise capital project funds are included with their respective operating funds for financial reporting. For example, the Water Resources summary in the Comprehensive Annual Financial Report (CAFR) includes both the operating fund and the capital project fund. This presentation differs from that of the budgetary perspective, where the capital project funds (appropriated on a multi-year basis) are included in the Capital Improvement Program (CIP) and the operating funds (appropriated annually) are included in the operating budget.

INTERNAL SERVICE FUNDS – The following comprise the city’s internal service funds: Fleet Management, Equipment Replacement, Municipal Office Buildings, Technology Services, Technology and Infrastructure, Billing and Collections, Supply Management, and the insurance funds (Health, Life, General Liabilities Claims, Workers’ Compensation, and Commercial).

FIDUCIARY FUNDS

The fiduciary funds are used to account for assets held on behalf of outside parties or other funds. The city has four types of Fiduciary Funds:

PENSION TRUST FUNDS – These funds account for the financial operations and conditions of the city’s three pension plans. The following comprise the city’s pension trust funds:

Employee Retirement – Prior and supplemental plans covering general employees.

Fire Pension – Prior and supplemental plans covering firefighters.

Police Pension – Prior and supplemental plans covering police officers.

NON-EXPENDABLE TRUST FUNDS – These funds account for assets held by the city in the capacity of a trustee where only the income generated may be expended for purposes expressed in the trust agreement. The following fund comprises the city’s non-expendable trust funds:

Kopsick Palm Arboretum Donations – This gift was given to set up a trust whereby income generated is to be used for maintaining a Palm Arboretum.

EXPENDABLE DONATIONS FUNDS – These funds account for assets held by the city in the capacity of a trustee where both the assets and the income generated may be expended for purposes expressed in the trust agreement. The following comprise the city’s expendable donations funds:

Grants – Federal and state grants not accounted for in another fund type.

Library Donations – Gifts to the library for which income generated can be used for specified purposes.

Miscellaneous Trust – All expendable trusts held for the benefit of the city except grants and Library.

AGENCY FUNDS – These funds serve primarily as clearing mechanisms for cash resources which are collected by the city, held for a brief period, and then distributed to authorized recipients. The following comprise the city's agency funds:

Deferred Compensation Plans – To account for assets held on behalf of the employees participating in the IRS Code 457 plans.

Health Facilities Authority – This fund accounts for revenues that are service charges to non-profit health care organizations benefiting from tax exempt debt issues. Expenditures are the administrative costs incurred by the authority.

Treasurer's Account – Clearing payroll deductions, pension contributions, and other miscellaneous items.

Other Accounts – Cash resources collected for youth, civic, community organizations, and other governments distributed to/for them.

LOANS AND ADVANCES

Interfund loans or advances are acceptable and sometimes used by the city. Contributions from the General Fund to proprietary funds and fiduciary funds are acceptable and frequently used. However, equity transfers from an enterprise fund to another fund must be done on a reasonable, rational, and consistent basis.



BUDGET AND MANAGEMENT DEPARTMENT

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